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# City of Alameda California



**Resource Allocation Plan  
Fiscal Year 2010-2011 Annual Budget  
Fiscal Year 2011-2012 Budget Forecast**

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# CITY OF ALAMEDA

## CITY COUNCIL

Mayor, Beverly Johnson  
Vice Mayor, Doug deHaan  
Councilmember, Marie Gilmore  
Councilmember, Frank Matarrese  
Councilmember, Lena Tam

## ELECTED OFFICIALS

City Auditor, Kevin R. Kearney  
City Treasurer, Kevin Kennedy

## CHARTER OFFICERS

Interim City Manager, Ann Marie Gallant  
City Attorney, Teresa L. Highsmith  
City Clerk, Lara Weisiger

## EXECUTIVE MANAGEMENT TEAM

Deputy City Manager, Administrative Services, Lisa K. Goldman  
Deputy City Manager, Development Services, Jennifer Ott

Economic Development Director, Leslie Little  
Fire Chief, David Kapler  
Human Resources Director, Karen Willis  
Library Director, Jane Chisaki  
Interim Police Chief, Michael Noonan  
Public Works Director, Matthew T. Naclerio  
Recreation and Parks Director, Dale Lillard

Executive Director, Housing Department, Michael T. Pucci  
General Manager, Alameda Municipal Power, Girish Balachandran



July 27, 2010

Honorable Mayor and Members of the City Council:

Transmitted herein is the recommended Annual Budget for Fiscal Year 2010-2011 and the Budget Forecast for Fiscal Year 2011-2012.

Throughout this past fiscal year, the national and regional economies have remained virtually stagnant. This economic status quo continues to affect revenues at all levels of government, and none more serious than that experienced by city government which is dependent upon property tax growth, sales and related consumer taxes to provide basic municipal services.

Cities continue to battle with the State of California to retain property taxes, gas taxes and redevelopment tax increment which the Governor and legislature have utilized in the past as budget balancing solutions for the massive state deficit accumulated these past years. The two-year 'take' of \$5.3 million in Redevelopment Agency tax increment in FY09-10 and FY10-11 will impact economic development projects and programs in future years, as the ability to bond for land based municipal debt at reasonable interest rates is limited due to the risk in the real estate market. Should gas tax revenues be reduced, 'borrowed' or delayed, public works programs such as street lighting, signal maintenance and operation, street signing and street striping will be affected.

### **Budget Strategies**

The state of the economy required City management to work diligently in FY09-10 to re-tool department organizational structures, implement strategic reductions in force, and reduce targeted expenditures without impacting community service levels. The results of these offensive and defensive organizational recession strategies have resulted in a projected June 30, 2011 available (cash) fund balance in the General Fund stabilized at \$12.1 million. Projected available (cash) fund balances in all funds, detailed by fund and fund group within the Financial Summaries of this document, total \$124.6 million at June 30, 2011.

The FY10-11 Annual Budget and FY11-12 Budget Forecast were successfully developed and balanced as a result of the prior fiscal year financial foundation.

Revenues projected in all funds employ limited growth assumptions in economic forecasts for Alameda – averaging .5% - 2%. Expenditures were based upon the prior fiscal year requisite reduction. During budget preparation, other cost containment measures and expenditure shifts to other funds, as appropriate, were also required. However, health care costs, contract commitments and increases in costs of various goods and supplies have affected expenditures in some programs. Nonetheless, a solid financial foundation has been established for the City's *second* year of its 24-month fiscal stabilization plan.

### **Budget and Financial Policies**

A City Council Financial Workshop was held June 19, 2010 at which *Financial Policies and Guiding Principles* were finalized based upon City Council initial discussion and direction in February 2009. The recommended City budget complies with City Council policy direction confirmed at that session. Specifically, this fiscal year, annual budget appropriations maintain prudent cash reserves and working capital; streamline systems and procedures for efficient and effective government operations; provide first line core municipal services such as police patrol, fire suppression and public works maintenance with City staffing; develop sufficient contingency reserves for asset replacement and operational risks; eliminate one time revenues as resources to balance the operating budget, and transfer these one time revenues to a Capital Improvement Discretionary Fund for capital projects yet to be determined.

Further, during the workshop, a fiscal forecast of the City's General Fund and its dependent Internal Service Funds (ISFs) was again presented. Internal Service Funds such as worker's compensation, information technology and risk management are projected at a near virtual recovery of the prior year's \$3.7 million negative cash balance. This negative cash was recovered through chargebacks to appropriate funds, and departments within funds, during the past 18 months, requiring operating departments to absorb these chargebacks within annual budget appropriations. With adoption of the FY10-11 annual budget, the internal service fund negative cash is now projected at less than \$200,000, an amount easily recoverable to zero with careful budget management this fiscal year.

### **Program-Performance-Based Budget**

During the FY09-10 budget financial workshop held in February 7, 2009 the program-performance-based budget was originally proposed and approved, eliminating department or division wide budget allocations, and resulting in budget allocations to an individual *program* - a group of related activities performed by organization units for the purpose of accomplishing a function for which the City is responsible. Identifying and allocating resources – personnel, supplies, equipment etc. – to programs, creates transparency in budget reporting and clearly communicates cost of specific services to policy makers and community constituencies.

This conversion to a program-performance-based budget and financial reporting system required two fiscal year budget cycle to mature in data collection and documentation. Management began this process in August 2008 by focusing on past defined department missions (purpose statements), refining these and formulating from this purpose statement, departmental programs which were being delivered in conformance with its mission. Program descriptions were prepared; key program objectives were defined; and measurements of program performance were developed. Executive management continued refinement to programs, objectives and performance measurements this fiscal year.

### **Executive Summary**

A City Manager executive summary has been incorporated into the budget document. An organization chart of various policy and advisory groups has been included, to illustrate the numerous components providing input into decision making within the organization. In FY10-11, executive management will focus on realigning these policy-driven components with the organization's major functions in order to streamline government processes, reduce redundant systems, and develop more integrated, holistic policy discussion and recommendations among advisory groups.

A citywide organizational chart identifies functional workgroups in key areas such as Administrative Services; Community Services; Development Services; Public Safety Services; and Public Services. The budget document itself is again organized into these major functional categories, with department program budgets included within these functions.

A statement, articulating executive management philosophy when utilizing program-performance-based-budgeting, is presented in *Managing for Results*. A vision and operational standard for the organization in this climate of change is outlined in *Organizational Focus*. *Budget Highlights* will ultimately be included within this section, and will summarize major workplan initiatives; changes in financial policy direction; major fiscal issues and financial management concerns resulting from the City Council budget discussion and adoption scheduled for the July 27, 2010 joint meeting agenda.

### **Financial Summaries**

Financial data for all funds is included in this section of the text. These tables, charts, graphs and forecasts should be familiar in format, as all are similar – if not identical – to those staff has used in its year-end and quarterly report summaries to the City Council since September 2008. It is important to note, however, that this is a *budget* not a *financial report*; the latter reports total fund balance which includes cash, due to's and due from's, assets and liabilities; the former reports *available fund balance* which is cash only. Thus, when balancing annual budget expenditures against budget revenues, should available fund balance be required in certain funds for budget purposes, City Council can be assured that number reflects available *cash* balance not *fund* balance.

The recommended annual operating and capital expenditure budget - all funds - for Fiscal Year 2010-2011 totals approximately \$208.6 million. This proposed budget includes approximately \$195.1 million in revenues and utilization of \$13.5 million in available (cash) fund balance in certain funds – specifically special revenue, capital project, debt service and redevelopment agency funds. This draw-down of cash balances in these fund groups are quite standard, as capital projects are completed, grant funds are utilized, and bond proceeds are expended for designated uses.

The recommended General Fund budget in FY10-11 totals \$71.0 million; it does *not* utilize any available cash balance. The various budget balancing strategies adopted to date have resulted in a fiscal plan that preserves 100% of the General Fund's cash balance and ensures prudent fiscal reserves in this uncertain national and regional economic period in municipal finance. The available cash General Fund balance at June 30, 2011 is projected at \$12.1 million.

The budget for the General Fund in FY11-12, once finalized, may require a draw-down of this cash balance unless expenditures are reduced further. Projected increases in health care, incremental increases in other Post Employment Benefits (OPEB) and debt service, as well as Public Employee Retirement System (PERS) unknowns, could significantly impact this cash balance in FY11-12 and thereafter. However, it is anticipated that further evolution of management organizational initiatives, improved cost containment through recovery in the housing and consumer markets could improve the General Fund revenue forecast by close of Fiscal Year 2011-2012.

More detailed information on all funds - revenues and expenditures - is provided within the Financial Summaries section of this budget document. A detailed description of key revenue impacts and expenditure issues will be outlined in the budget staff report for the July 27, 2010 City Council meeting.

### **Conclusion**

In FY2010-2011, at the completion of a two-year program-performance budget cycle, the city organization will have matured in its budget and financial reporting systems to a more transparent and cost-center approach to providing municipal services. Further, the program-performance-based budget will ensure through its quarterly reporting that departments are utilizing resources effectively and efficiently in program service delivery.

Consistent with the standards of sound budget reporting established by the Government Finance Officer's Association (GFOA), the goal of this program-performance-based budget is to serve as:

- *a policy document* - one which reflects coherent, entity-wide budget and financial policies, strategies, missions, goals and objectives of organizational units, programs and services;
- *a financial plan* – one which includes and describes all operating, capital and debt service funds subject to appropriation, including revenues, expenditures and available cash balances of the total resources budgeted by the organization;
- *an operations guide* - one which describes activities, services or functions of each organization unit, including organization charts, performance measurements and personnel summaries;
- *a communications device* - one which is clear and transparent to the public by defining terms, summarizing complex financial information in tables, graphs or charts to ensure full disclosure of the City's resources to the general reader.

I am pleased to present this proposed two-year resource allocation plan that not only meets the financial challenges facing the City at present, but continues to provide quality programs and service levels that Alameda residents have come to expect from their City government. As we plan for the future in these difficult financial times, executive management staff is committed to working with the City Council to implement an ambitious vision for this unique community.

Respectfully submitted,



Ann Marie Gallant  
Interim City Manager

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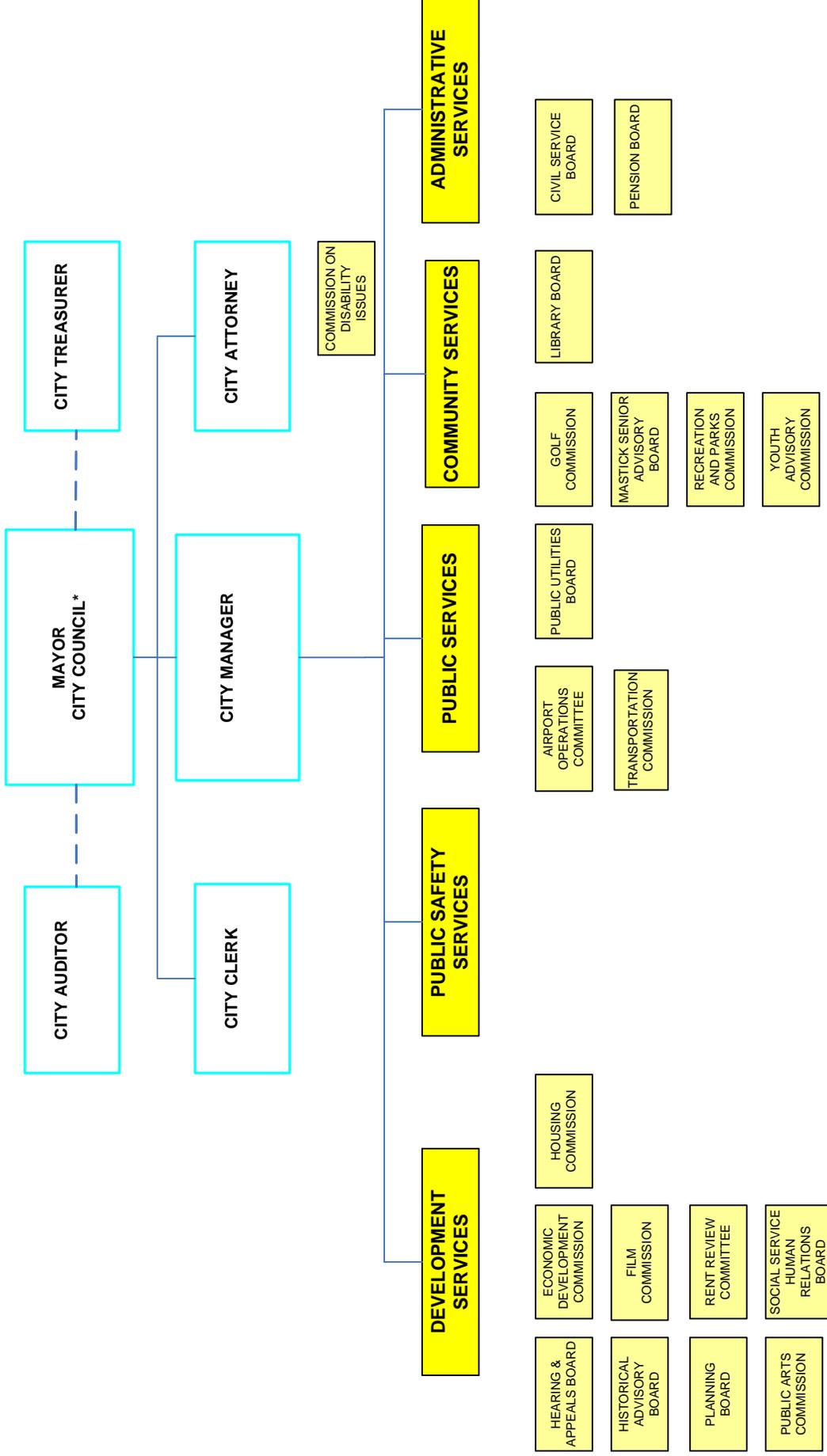
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# City of Alameda

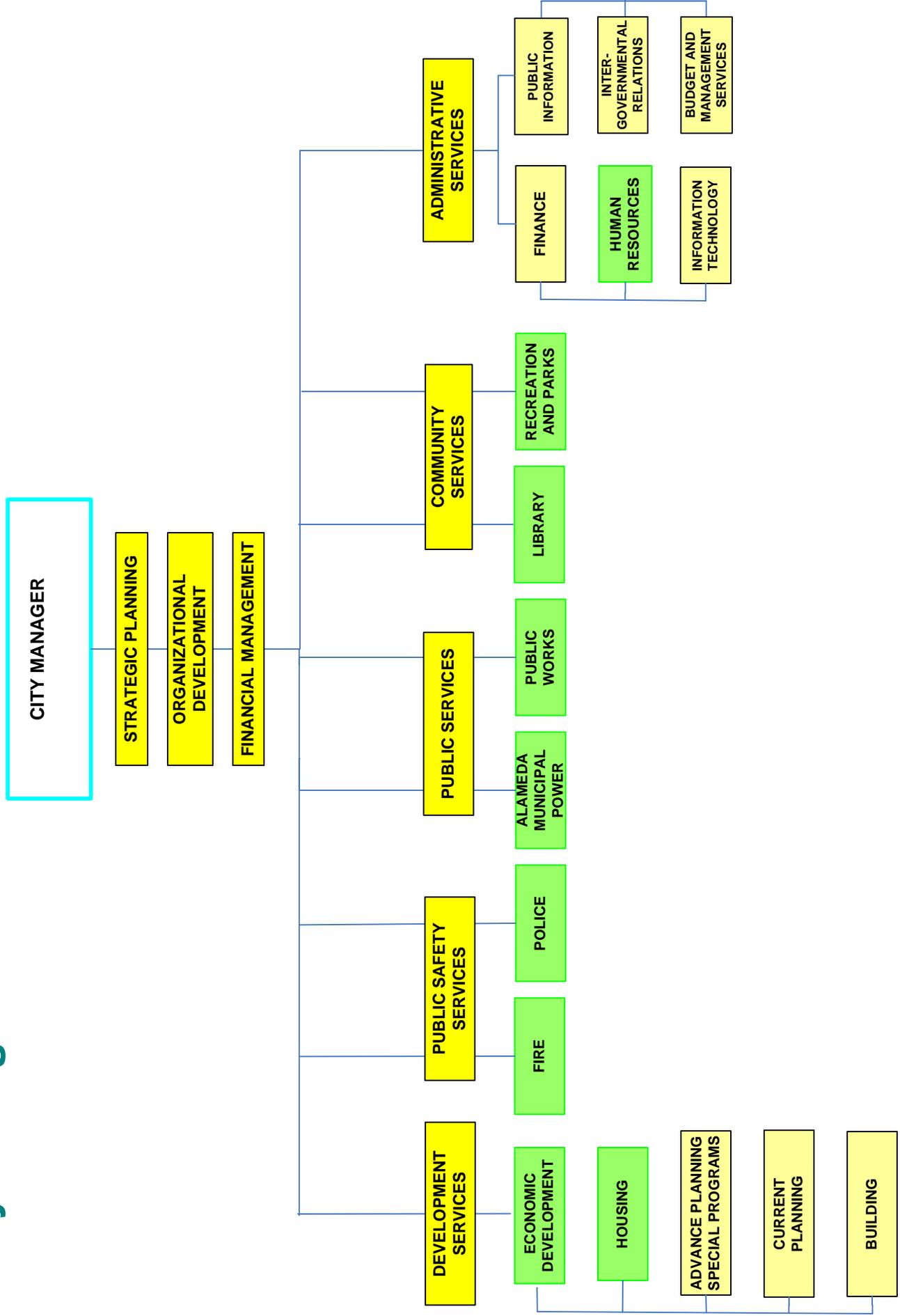


\*Alameda Reuse & Redevelopment Authority (ARRA)

\*Community Improvement Commission (CIC) and

\*Housing Authority Board of Commissioners (HABOC)

# City Manager



## Organizational Focus

The City of Alameda organization, like many municipal organizations in the State, is challenged by diminishing financial resources. Reliable, recurrent revenues are declining; operational, personnel expenses are escalating. Notwithstanding this challenge, a managing for results program-performance-based system will enable the City organization to fulfill its core mission within allocated resources.

**CORE MISSION** The mission of the City of Alameda municipal organization is to create and maintain a community where people can live, work, and play in a sustainable urban environment that is safe, vibrant, and aesthetically pleasing.

**CORE GOAL** To provide efficient and effective municipal services that support the organization's core mission.

**CORE VALUES** Organizational core values reflect the operational principles by which management and employees provide the level of service the community expects and deserves.

*Innovation* Encourage new ideas which fulfill the policy direction of the elected officials and which meet the needs of the community in a creative and progressive manner.

*Integrity* Maintain high moral standards and ethical principles in all decisions.

*Professionalism* Strive for leadership in management, and in the training and development of the organizational workforce.

*Flexibility* Achieve a versatile and dynamic organization demanded by present economic realities.

*Responsiveness* Serve elected officials and the constituents they represent with mutual respect and sensitivity.

## Managing for Results

The FY09-10 Annual Budget and FY10-11 Budget Forecast introduced a program performance based resource allocation plan for the City of Alameda. This budgeting approach requires a two “budget” year conversion process in order to perfect program descriptions; develop quantifiable objectives; track measurable performance indicators; and evaluate program results. The FY10-11 Annual Budget and FY11-12 Budget Forecast continue with this process of tracking the programs’ costs, measurement results and standards.

Managing for results establishes an organizational framework which ensures that the departments are doing the most important things well. A primary component of managing for results is the development and use of performance measures to assess the quality of City programs, and gauge progress in achieving key objectives. Program based performance measurement also aligns resources with an organization’s overall mission, values and goals.

This organizational construct is illustrated below:

### Managing for Results: Organizational Framework



Throughout the first year of the “managing for results process,” departments measured and made necessary adjustments to program objectives and performance measurements in order to refine budget reporting. These adjustments have been incorporated into the final FY10-11 and FY11-12 budget document as the basis for results-oriented management and the first complete program-performance-based two-year budget document. Simultaneously, this results-based process is incorporated into the management evaluation process, which begins July 2010, linking employee performance with program results.

### **Goals and Objectives Setting Process**

Mission - or purpose statements - are the basis for which the department was created; and, in the aggregate, the reason for which the organization exists. Goals established by departments are driven by the department’s mission. Goals are operational statements of broad direction or intent, based upon what a program expects to achieve sometime in the future. A goal provides a general description of an overall desired state. An objective is defined as a targeted outcome – something to be accomplished – in specific, well-defined and measurable terms. Goals are timeless; objectives are achievable within a specific time frame.

The executive management team developed departmental goals based upon mission (purpose) statements previously drafted, and validated through various internal and external organizational processes – such as past Council budget workshops; board, commission and committee direction setting; and vertical and horizontal team management sessions. Departmental goals and key program objectives were refined in FY09-10 to adhere more succinctly with the aforementioned definitions, and incorporated in the FY10-11 and FY11-12 two year program-performance-based budget.

Further emphasis on executive leadership, senior management team development and all-level management training for “performance results” is a focus in this initial year of conversion to program-performance-based budgeting. In FY09-10, vertical and horizontal management training and team development occurred in order to improve inter- and intra- departmental team results. This training effort will continue in FY10-11.

### **Performance Measurements**

Performance measures are key components in Managing for Results, as measures assess the quality of City programs, gauge progress in achieving program objectives of efficiency and effectiveness in services provided. Performance measure refers to a specific quantitative or qualitative assessment of results obtained by a program.

As the initial step in implementing managing for results, departments selected pilot measurement programs for the FY09-10 budget year and FY10-11 forecast. This approach permits the entire organization to begin “tracking” in a results oriented focus. In FY09-10, departments continued evaluating programs and measurements in order to refine both for the FY10-11 and FY11-12 budget document.

## City Profile

The City of Alameda, incorporated April 19, 1854, is a 22.7 square mile island city located in San Francisco Bay. Alameda has a population of 74,683. In 1916, Alameda became a charter city and was one of six cities that were the first in California to adopt the Council-Manager form of government. Under this form, the City is governed by a five-member City Council. Programs and services are administered by a City Manager.

### **Government Profile**

The City Council is elected on a non-partisan basis. Councilmembers serve four-year staggered terms, with two Councilmembers elected every two years. The Mayor is elected to serve a four-year term. The Mayor and Councilmembers are elected at large, and subject to two elected term limits. The City Auditor and the City Treasurer are also elected by the voters. There is no term limit associated with these positions.

The City Council is responsible for passing ordinances; adopting the annual budget; approving the Mayor's nominees to boards and commissions; hiring the three Charter offices of City Manager, City Attorney and City Clerk. As chief executive officer, the City Manager provides the leadership and organizational direction for the operation and management of all City departments. The City Manager is responsible for implementing the policies and ordinances of the City Council, overseeing the day-to-day operations of the City, and appointing the heads of various City departments.

The City provides a broad range of services including police and fire protection; construction and maintenance of streets, parks, storm drains and other infrastructure; recreational and cultural activities, including a golf complex comprised of two 18-hole championship golf courses and one nine-hole executive course; general government and administrative support services. The City owns and operates Alameda Municipal Power (AMP), an electric utility serving the needs of all Alameda residents. It also manages franchises for solid waste and cable television. Certain infrastructure construction and community development activities are provided through a legally separate redevelopment agency entitled the Community Improvement Commission. Housing assistance is provided through a Housing Authority.

Some major public services delivered within the City's boundaries, including water, wastewater, education, regional parks, and public transportation, are provided by other governmental agencies. The City of Alameda is not financially accountable for the operations of these franchises or government agencies.

## Facts and Figures

### GEOGRAPHY

Area: 22.7 sq. miles  
Elevation: 30 feet above sea level  
Location: 7 miles east of San Francisco  
within San Francisco Bay

### STATISTICS

Population: 75,409  
7th largest city in Alameda County  
88th largest city in California  
Median Age: 40.8 years\*  
Unemployment Rate: 8% (April 2010)  
Miles of Streets: 141  
Number of Streetlights: 6,370  
Miles of Sanitary Sewers: 165.4  
Housing Units: 32,010\*

### DEMOGRAPHICS

Median Age: 40.8 years\*  
Median Household Income: \$77,868\*  
Voter Registration: 41,558

\*[www.bayareacensus.ca.gov/cities/alameda.htm](http://www.bayareacensus.ca.gov/cities/alameda.htm)

### CALIFORNIA HISTORICAL SITES

NO. 440 ALAMEDA TERMINAL OF THE FIRST TRANSCONTINENTAL RAILROAD - With the Pacific Railroad Act of 1862 authorizing construction of a railroad and telegraph line, the first concentration of activity was east of Sacramento. Subsequently the line was opened from Sacramento to San Jose. During June 1869 construction was started near Niles, and by August a temporary connection had been made at San Leandro with the San Francisco and Alameda Railroad. On September 6, 1869, the first Central Pacific train reached San Francisco Bay at Alameda. Location: NW corner of Lincoln Ave and Webster St.

NO. 954 CROLL BUILDING - This building is closely associated with sporting events significant to the history of the City of Alameda, the San Francisco Bay area and the State of California. Croll's is important in the early development of boxing during the Golden Age of Boxing in California, a period of great California champions such as Jim Corbett and James Jeffries. From the 1890s to about 1910, Croll housed many of the best boxers in America in his hotel. Location: 1400 Webster St. Listed on the National Register of Historic Places: NPS-82000960

NO. 968 SITE OF THE CHINA CLIPPER FLIGHT DEPARTURE - Pan American World Airways' fabled China Clipper (Martin M/130 Flying Boat) left Alameda Marina on November 22, 1935. Under the command of Captain Edwin C. Musick, the flight would reach Manila via Honolulu, Midway, Wake, and Guam. The inauguration of ocean airmail service and commercial air flight across the Pacific was a significant event for both California and the world. Location: Naval Air Station Mall, in front of Building No. 1, Alameda Naval Air Station. (contact Staff Civil Engineer's Office, 510/263-3712, for permission to see plaque-3 weekdays only)

#1029 USS HORNET - In 1991 the Hornet was designated a National Historic Landmark both for its service in the Pacific in World War II and as the recovery ship for the Apollo 11 and Apollo 12 astronauts. Involved in several of the heaviest and most critical battles in the Pacific, the Hornet earned seven battle stars and a Presidential Unit Citation. The Hornet or its aircrews were responsible for destroying more than 1400 enemy aircraft. After undergoing modernization the ship was called to service in recovering the landing capsules for the Apollo space program. The Apollo 11 mission was the first landing on the moon. The Hornet, with President Nixon on board, picked up astronauts Neil Armstrong, Edwin "Buzz" Aldrin, and Michael Collins from the sea in the summer of 1969, welcoming them to earth from their historic mission. The Hornet recovered the astronauts of Apollo 12 before the carrier was de-commissioned in 1970.

## Location

The City of Alameda is seven miles east of San Francisco, situated within San Francisco Bay, and less than one mile west of the City of Oakland, directly west of Interstate 880. Alameda is a brief drive north of Oakland International Airport, which borders the City on the southeast.



## Demographics

Approximately 50 percent of Alameda residents are in the young adult through middle age group, 25 – 54 years of age. This implies that the City has a strong workforce, and that quality family services, such as parks, schools and retail, are in high demand. The percentage of adults 60 years of age and older has increased slightly from 1990, indicating that the City continues to need quality senior services. Fluctuations in population can be attributed to the closure of the Alameda Naval Air Station and periodic re-stationing of Coast Guard vessels.

**POPULATION PROFILE**  
**U.S. CENSUS COMPARISON BETWEEN 1980, 1990 AND 2000**

<b><u>TOTAL POPULATION</u></b>	<b><u>1980</u></b>		<b><u>1990</u></b>		<b><u>2000</u></b>	
	<b>63,582</b>		<b>76,459</b>		<b>72,259</b>	
<b><u>Race</u></b>						
White	50,591	79.2%	53,499	70.0%	41,148	60.7%
Black	2,663	4.2%	5,131	6.7%	4,488	6.6%
Asian	8,431	13.2%	14,741	19.3%	18,894	27.9%
Amer. Indian, Eskimo	407	0.6%	410	0.5%	484	0.7%
Other	1,760	2.8%	2,679	3.5%	2,814	4.1%
	63,852	100.0%	76,460	100.0%	67,828	100.0%
<b><u>Sex</u></b>						
Male	31,569	49.4%	40,541	53.0%	34,689	51.1%
Female	32,283	50.6%	35,918	47.0%	37,570	55.4%
<b><u>Age</u></b>						
0-4	3,580	5.6%	4,884	6.4%	4,057	6.0%
5-19	12,274	19.2%	10,327	13.5%		
15-17					11,477	16.9%
20-64	40,333	63.2%	52,278	68.4%		
18-64					47,120	69.5%
65+	7,666	12.0%	8,970	11.75	9,605	14.2%

**MARITAL STATUS**

	<b><u>1980</u></b>		<b><u>1990</u></b>		<b><u>2000</u></b>	
Single	15,208	28.7%	19,892	31.4%	17,473	29.5%
Married	26,233	49.5%	30,878	48.7%	29,675	50.1%
Separated	1,424	2.7%	1,357	2.1%	1,366	2.3%
Widowed	4,194	7.9%	4,212	6.6%	3,876	6.5%
Divorced	5,950	11.2%	7,075	11.2%	6,859	11.6%
Excluded	NA		NA		NA	

**MEDIAN AGE**

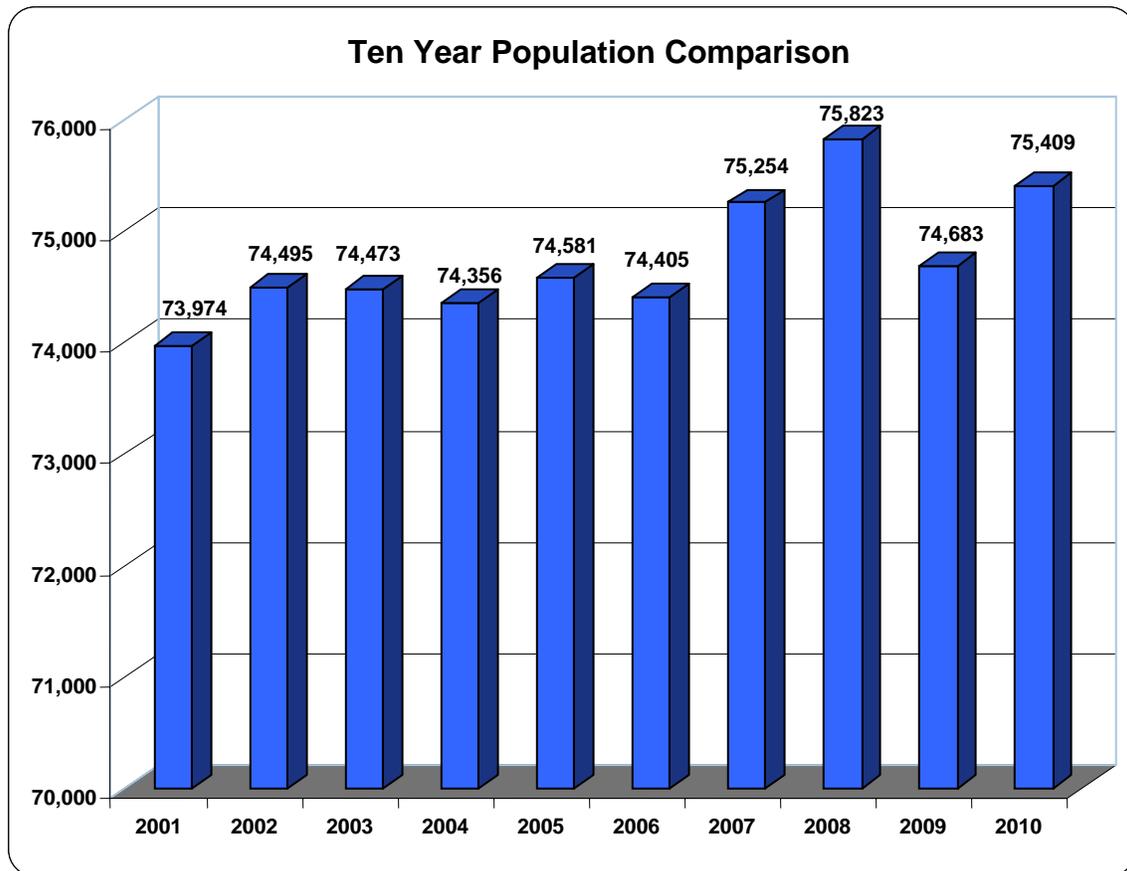
Male	NA	NA	37.1
Female	NA	NA	39.5
Total	32.2	33.2	38.3

Source: US Census 1980, 1990, and 2000

([www.factfinder](http://www.factfinder) and [www.bayareacensus.ca.gov](http://www.bayareacensus.ca.gov))

## Population

The population for the City of Alameda was 75,409 as of the May 2010 report from the State Department of Finance.



Source: California Department of Finance – Demographic Data

According to the 2000 Census, there were 41,148 (57%) white residents; 4,488 (6%) black residents; 484 (0.7%) Native American residents; 18,894 (26%) Asian residents; 434 (0.6%) Pacific Islander residents; 2,380 (3.3%) residents of other races; and 4,431 (6%) residents of two or more races.

## Employment Indices

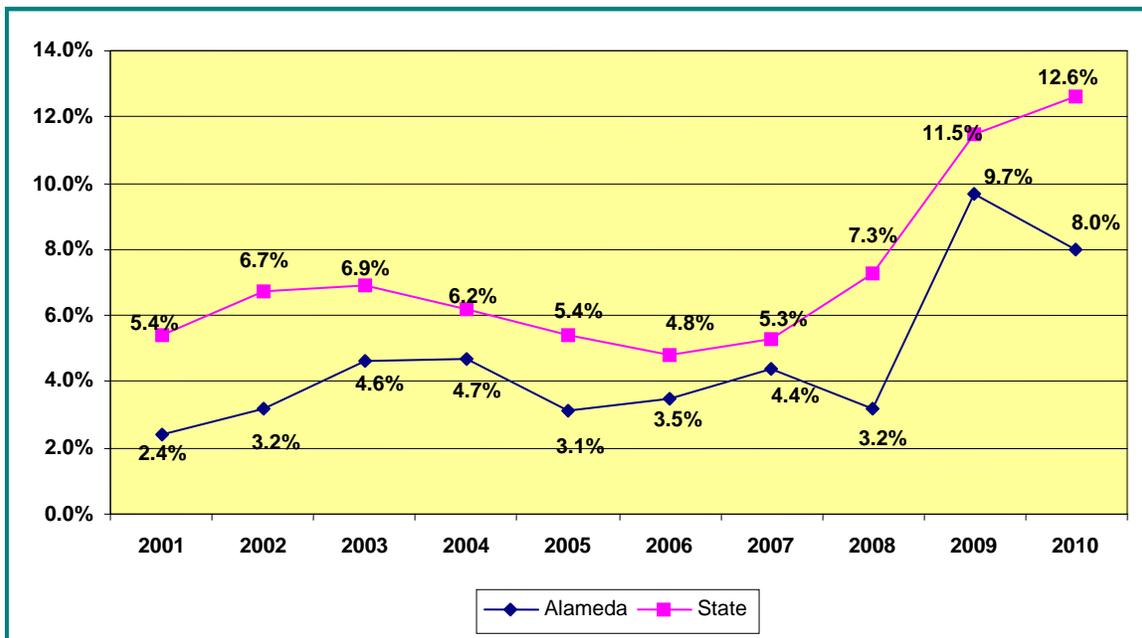
Industry in Alameda is comprised primarily of research and development. The City's success in attracting high-tech companies is evidenced by the concentration of software, programming, networking, peripheral manufacturing, alternative transportation, biotech and related service companies. More than 200 high-tech businesses are located throughout the city in the Harbor Bay and Marina Village business parks, and the Lincoln Alameda Center. The former Naval Air Station -- now Alameda Point -- is undergoing conversion to private and commercial uses.

Alameda has its own hospital funded by a special assessment. The Alameda Unified School District operates three high schools, three junior high schools, ten elementary schools and four charter schools. There are also several private schools, and a community college within the city.

## City of Alameda – Ten Largest Employers

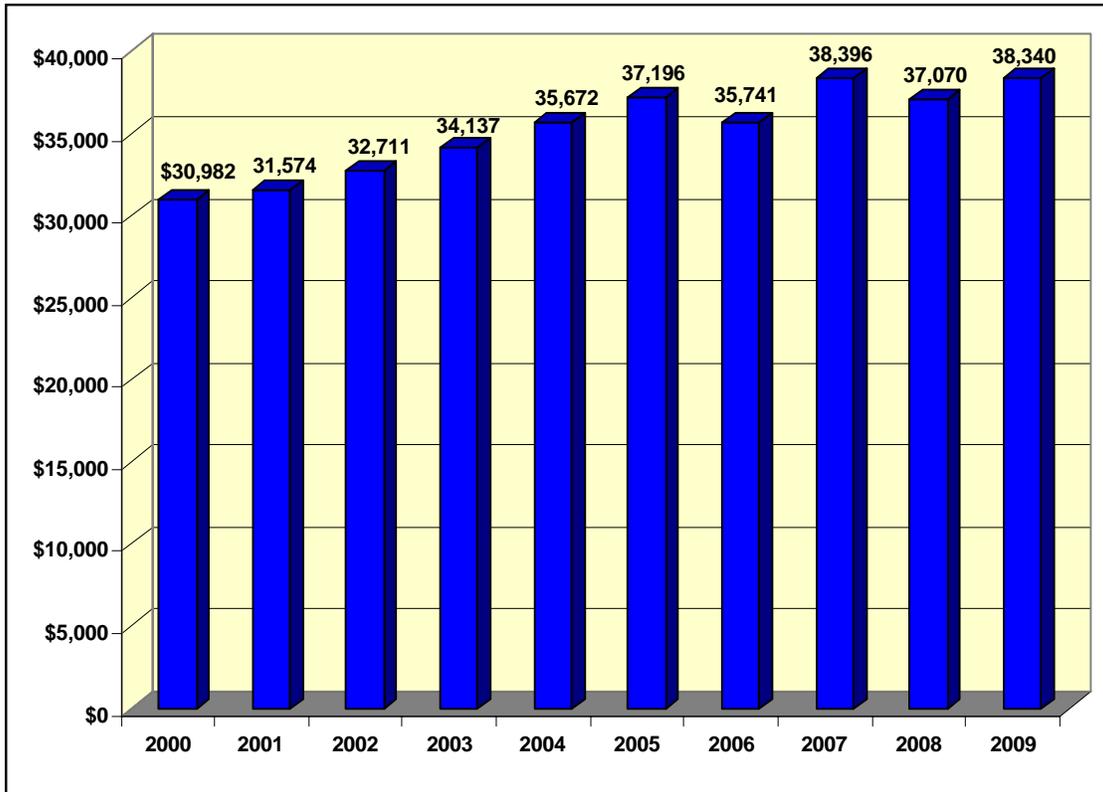
Business Name	Number of Employees
U.S. Coast Guard	2,200
Alameda Unified School District	1,068
Abbott Diabetes Care, Inc.	900
Alameda Hospital	692
City of Alameda	620
Wind River Systems (Purchased by Intel on June 4, 2009)	400
Bay Ship & Yacht Company	370
College of Alameda	358
Safeway Stores	345
Celera	330

## Unemployment Rate – City vs. State

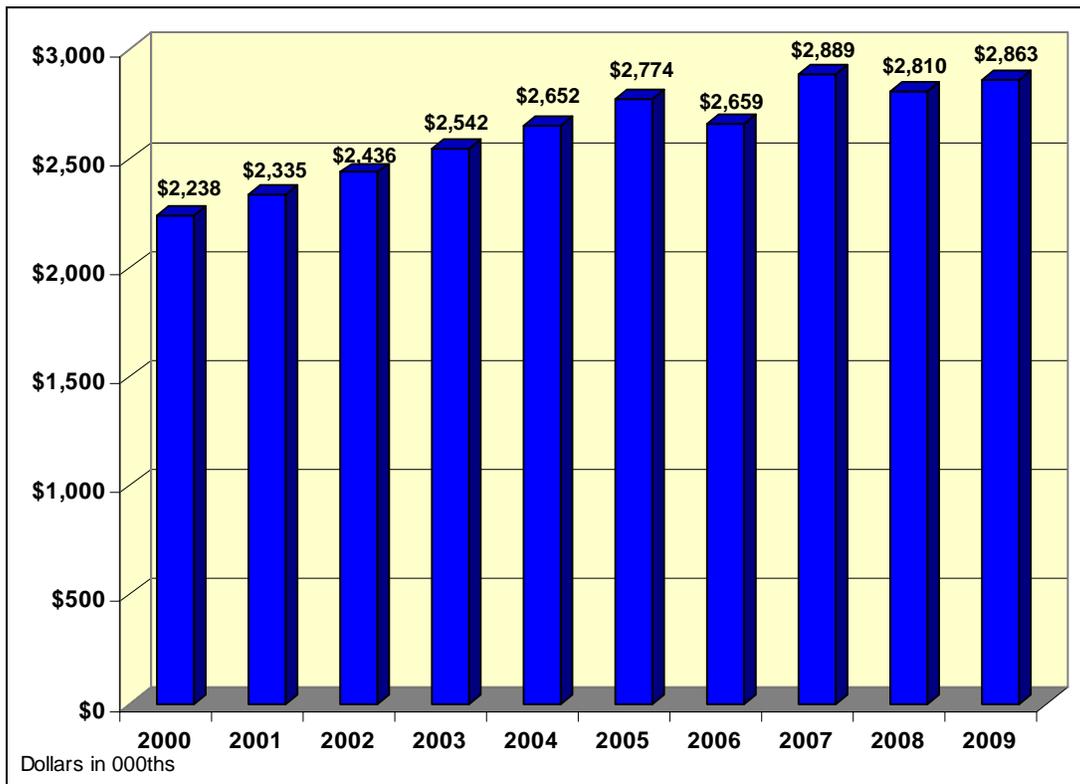


*Source: California Employment Development Department*

## Per Capita Personal Income



## Total Personal Income



## **Government Financial Profile**

During the past three fiscal years, the City has experienced significant budget volatility as a result of the national and regional economic recession. Decreases in business-related revenues, loss of revenues to the State of California, and other expenditure increases have forced cost containment and budget reductions in City services. During FY10-11, the City faces continued shortfalls in these same areas. Cost containment, reductions in workforce and in programs will retain the City's budget within the constraints of this reduced revenue, but new revenue sources will be needed in the future to maintain current service levels.

The City of Alameda's status as a charter city allows it limited power to establish tax rates. The State Constitution establishes a maximum rate for property tax and limits the growth of assessed value. Property tax collected is allocated among the jurisdictions in the City's tax rate areas based upon criteria established by the State legislature. In November, 2008, residents voted to raise the property transfer tax from \$5.40 per thousand of the value being transferred to \$12.00 per thousand. As home sales return to normal levels, the City will realize additional revenue. The rates and tax base of the City's two other major general taxes, sales tax and vehicle license in lieu fees (VLF) are also controlled by the State, rather than the City. State sales tax increased in May 2009 from 8.75% to 9.75%.

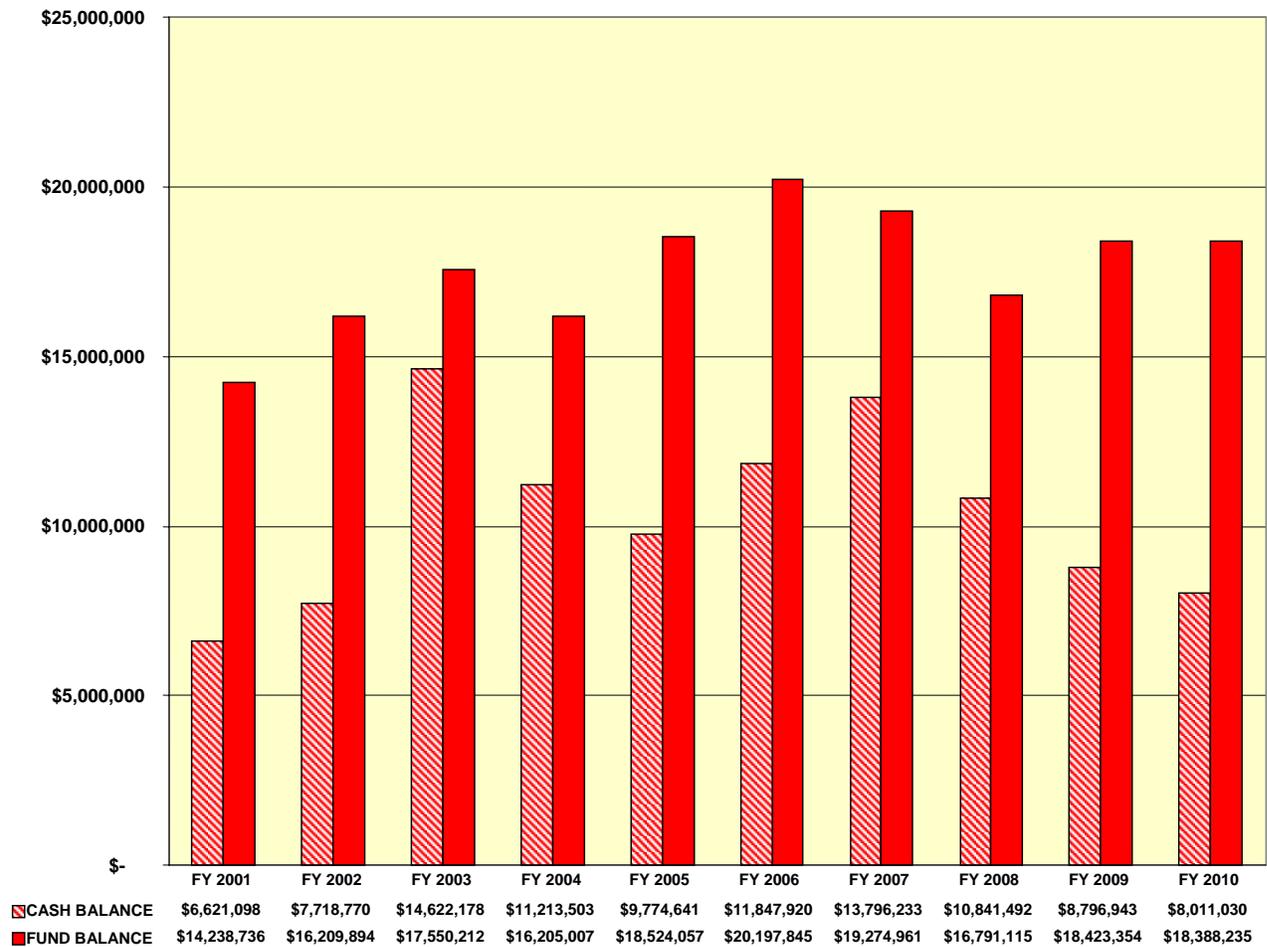
Increases to existing local taxes and any new taxes require voter approval. Taxes used for general purposes are subject to approval by a simple majority of voters, while taxes levied for specific purposes require a two-thirds majority of voters, as do property tax levies used to pay for debt issued to build capital assets. In November 2000, Alameda voters approved such an additional tax levy to construct a new public library and upgrade facilities at its two branches. Bonds for the library construction project were issued in March 2003.

Blended component units, although legally separate entities, are, in substance, part of the primary government's operations, and budgets for these entities are included herein as part of the City's budget. These component units include Alameda Municipal Power and the Alameda Housing Authority. Accordingly, the Community Improvement Commission, which redevelops blighted areas; the Alameda Reuse and Redevelopment Authority, which is responsible for returning the former Alameda Naval Air Station to civilian use; and the Alameda Public Financing Authority, which assists with the financing of public projects, are reported as funds of the primary government in the Special Revenue, Capital Project, and Debt Service funds, as appropriate. Staffing, which supports these special purpose entities, are included within the department program budgets, as applicable.

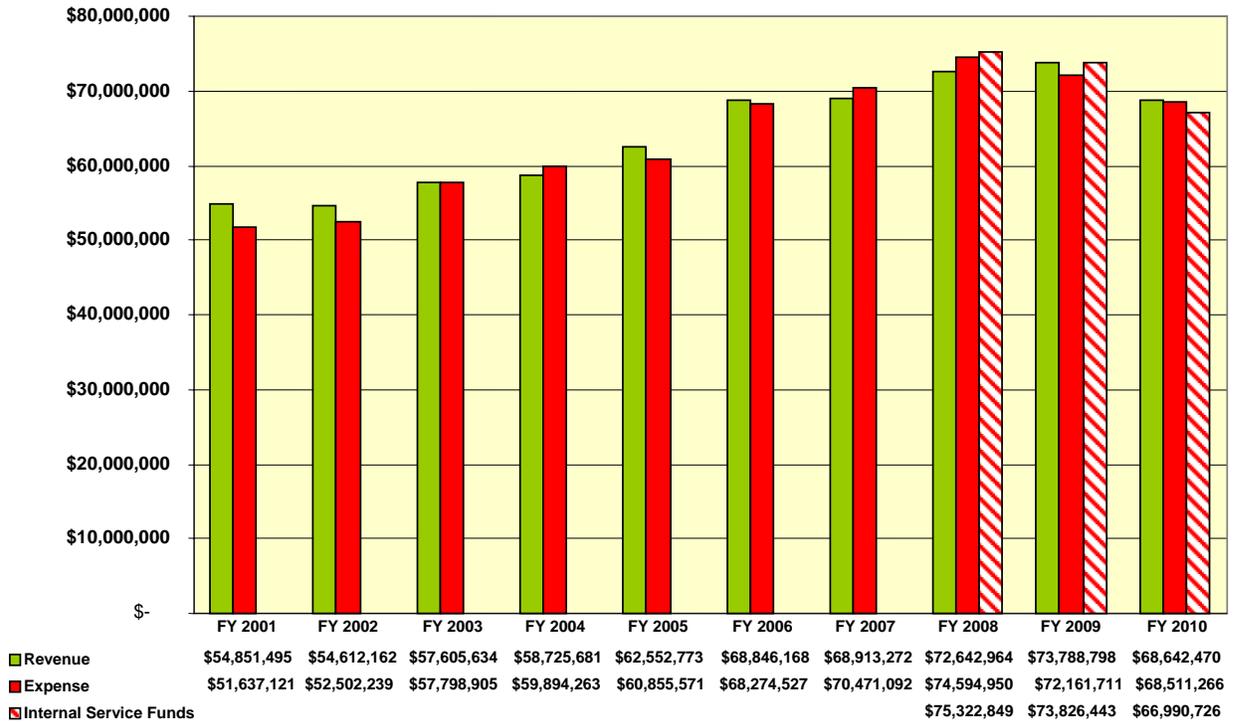
The annual budget, the capital budget, financial policies governing reserves, long-term debt, fee-supported services, and the budget resolutions serve as the foundation for the City's financial planning and fiscal control. Departments submit operating budget requests, in accordance with the City Manager's instructions, by February of each year. The City Manager makes recommendations to the City Council regarding the fiscal year budget in May and, after public discussion and evaluation of the City Manager's recommendations, the City Council normally adopts the annual budget in June of each fiscal year.

The City Council appropriates budget authority, both revenues and expenditures, at the fund level. The City Manager is authorized to transfer resources between departments within the same fund, and to limit expenditures in response to under-collection of estimated revenues whenever necessary. Transfers between funds and appropriations from fund reserves require City Council approval. Budget-to-actual comparisons are provided as part of the required supplementary information in this report for the City's General Fund and each major governmental fund for which the City Council has adopted an annual budget.

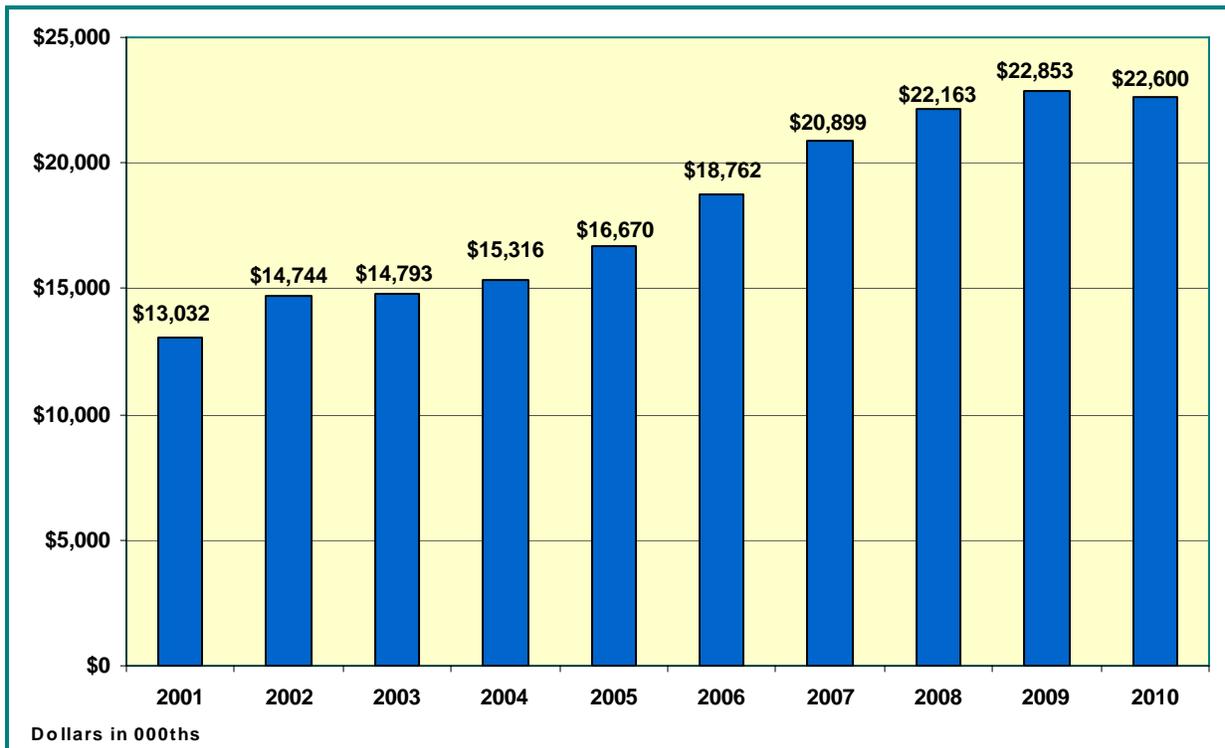
### General Fund Balance – Ten Year History



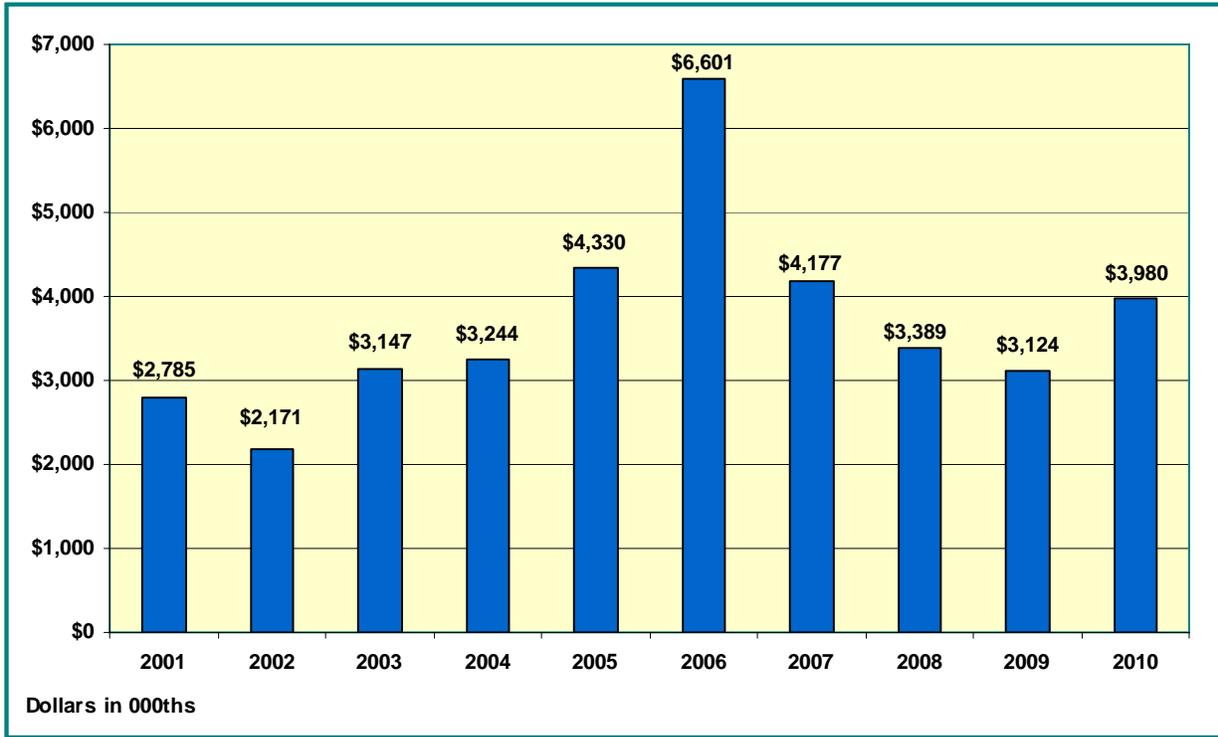
## General Fund Revenue to Expense – Ten Year History



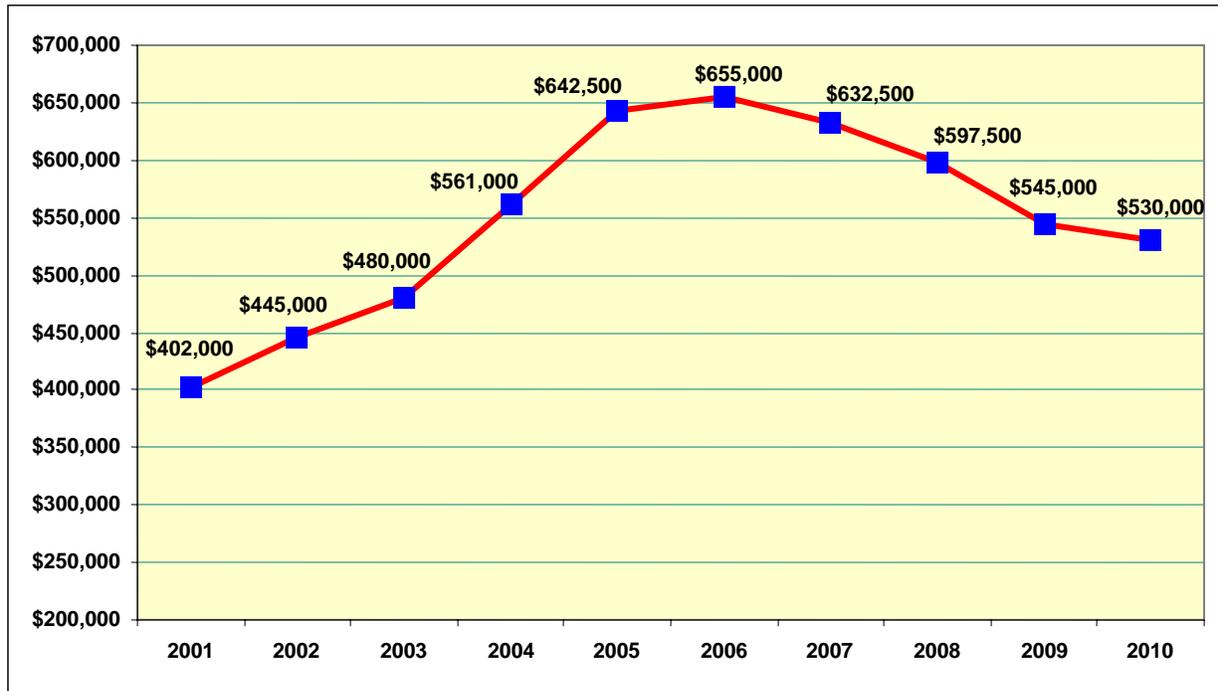
## Property Tax History and Forecast



## Property Transfer Tax – Ten Year History

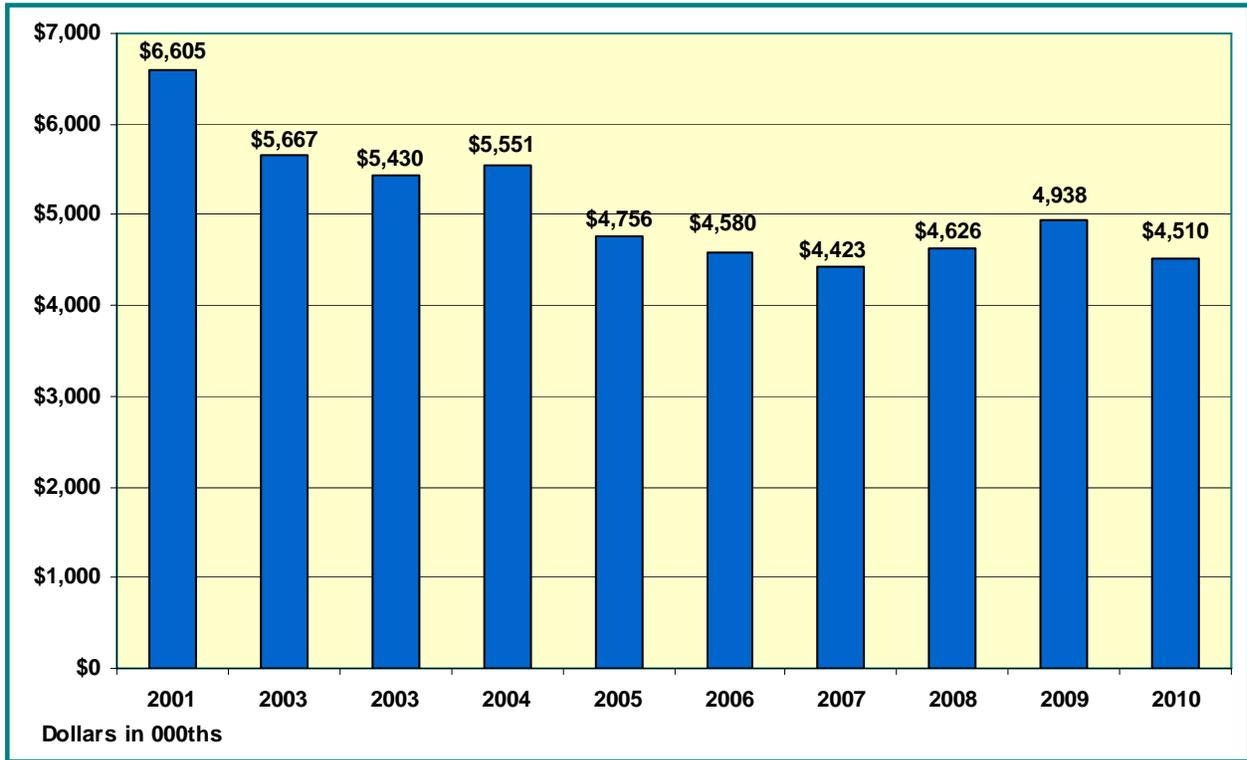


## Home Resale Values

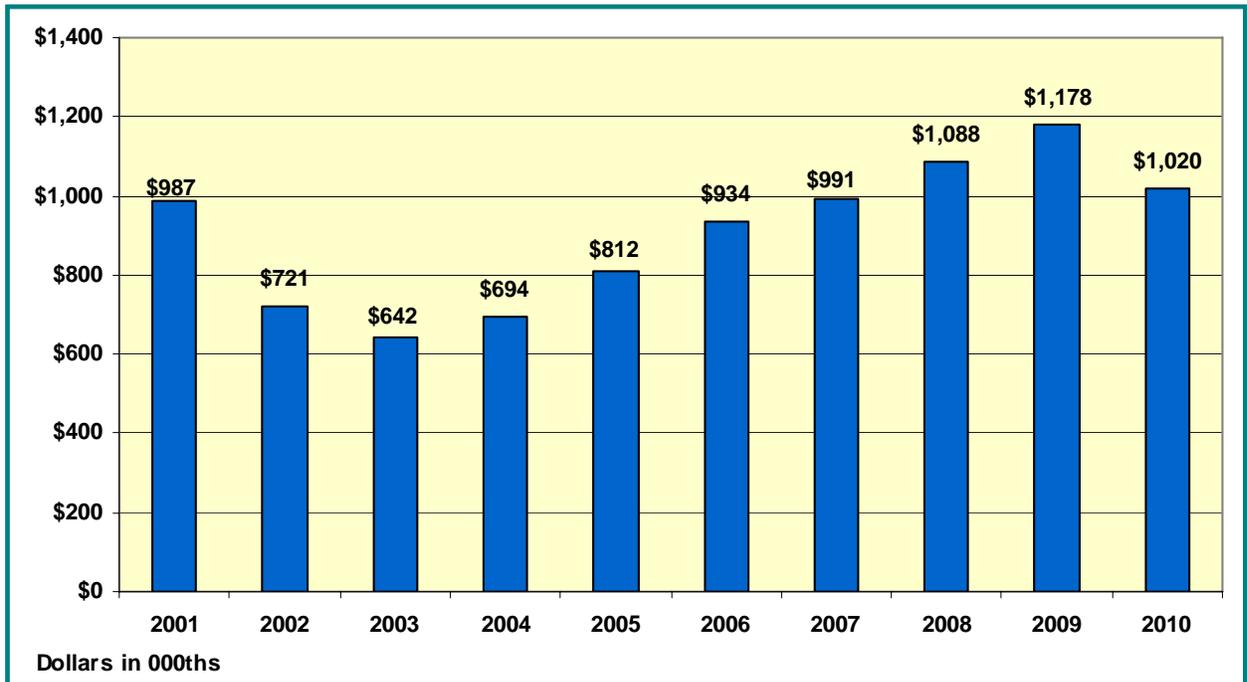


Source: HdL Coren & Cone – The City of Alameda Sales Value History

## Sales Tax – Ten Year History



## Transient Occupancy Tax – Ten Year History



## **General Government**

The City of Alameda City Charter designates general government authorities in three defined Charter officers: City Clerk, City Attorney and City Manager. The City Clerk serves as clerk to the City Council, responsible for maintaining an accurate public record of Council proceedings such as minutes, ordinances and resolutions of the legislative body. The City Attorney serves as independent legal counsel to the legislative body in all its authorities, activities and decisions. The City Manager is the chief executive and administrative officer of the City, responsible to the City Council for the management and oversight of the municipal organization in its administration and operation of its affairs.

The City organization is comprised of five major functional areas of service and program delivery: Administrative Services; Community Services; Development Services; Public Safety Services; and Public Services.

## **Administrative Services**

Comprised of the municipal departments of Finance and Human Resources, this functional division of the City of Alameda provides support services to departments in personnel and financial management. Administrative Services includes payroll and accounts payable processing; employee and labor relations; budget and accounting support; mandated audit and compliance work as required.

The Finance Department also manages and administers the City's business license program and serves as staff support to the City's elected Treasurer and Auditor. The Human Resources Department oversees the City Employee Assistance Program (EAP), administers the citywide classification system, and supports the Civil Service Board, as required by City Charter.

## **Community Services**

Community Services are provided by two separate operating departments – Library and Recreation and Parks.

The City of Alameda maintains a state-of-the-art library. Built in 2006, the library contains more than 203,000 volumes as well as VHS and DVD formatted movies and CD formatted music collections. It also provides rooms for meetings, as well study and discussion groups. A computer-equipped training center, large children's section and a café is located at the main branch. The library also supports two branch libraries.

The City of Alameda maintains 18 parks which include 16 multi-purpose athletic fields (four with night lighting), one soccer field, and 16 tennis courts. One park also includes a bocce ball court. The Chuck Corica Golf Complex, maintained by the City of Alameda, but managed by Kemper Sports, has two 18-hole courses and a par-three course, as well as a driving range, clubhouse and pro shop. Also maintained by the City of Alameda are two dog parks, a skatepark, two boat launching ramps, and the Albert H. Dewitt "O" Club, an event and meeting facility. The City of Alameda also operates two swim centers located at Alameda and Encinal High Schools. Public swimming and aquatic classes are available during the months of June through August.



Mastick Senior Center is a division of the City of Alameda Recreation & Park Department. It provides social and recreation programs for active senior adults in the areas of health, education and recreation. Membership is extended to persons 50 years of age and over. The Mastick Senior Center is open seven days a week.

Also found within Alameda are beaches, bird refuges, bicycle and pedestrian paths, natural open space, extensive picnic areas, and waterfronts. Alameda includes more than eight miles of the San Francisco Bay Trail. The shoreline parks along the San Francisco Bay and the San Leandro Marina extend for more than six miles, offering spectacular views of the San Francisco skyline and the East Bay hills. Alameda has more than 3,400 boat slips among its numerous private marinas.

Civic and private groups in Alameda host various community arts including live theater, a civic light opera, a community band, a historical museum, cultural activities and a diverse community of musicians, writers, craftspersons and artists. Throughout the summer, free concerts are scheduled in various locations. Farmers markets, street festivals, and sand castle contests are ongoing events.



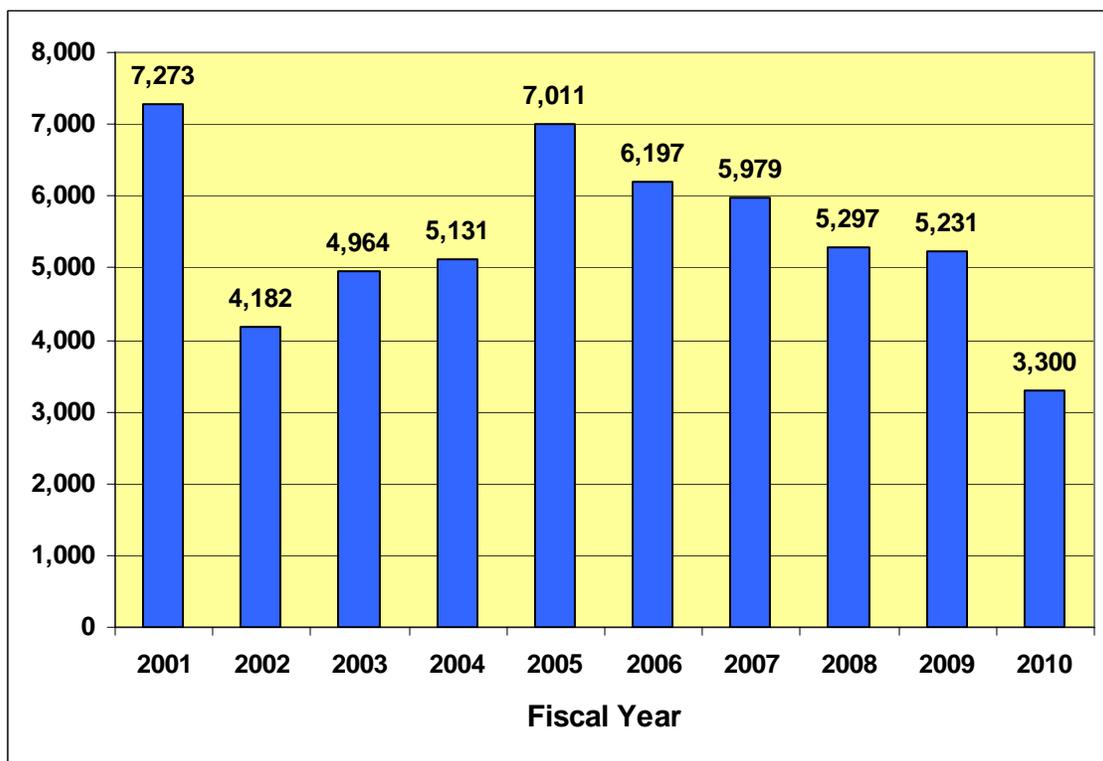


## Development Services

Community and economic development services are provided by the centralized function of Development Services, which includes the traditional departments of Planning, Building Safety, and Economic Development. The City of Alameda has experienced development growth commensurate with state and national economic indicators. In addition to traditional development and redevelopment components, the City operates the Alameda Reuse and Redevelopment Authority, which is the legal entity responsible for the acquisition of the closed US Naval Air Station from the Department of Defense in order to complete economically sound re-use of this property.

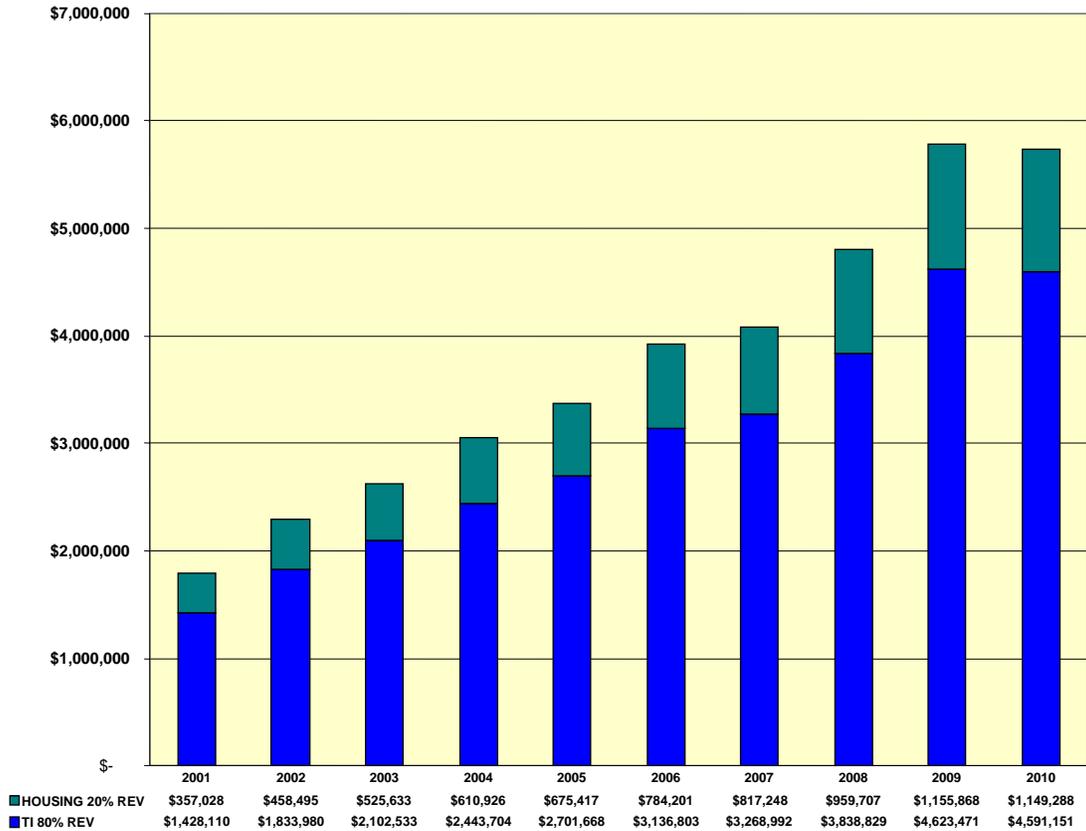
The City's Housing Authority, a component financial unit of municipal operations, is included as an integrated development service. Its budget is adopted by the Housing Authority, but included herein as a component unit.

### Building Permits Issued – Ten Year History

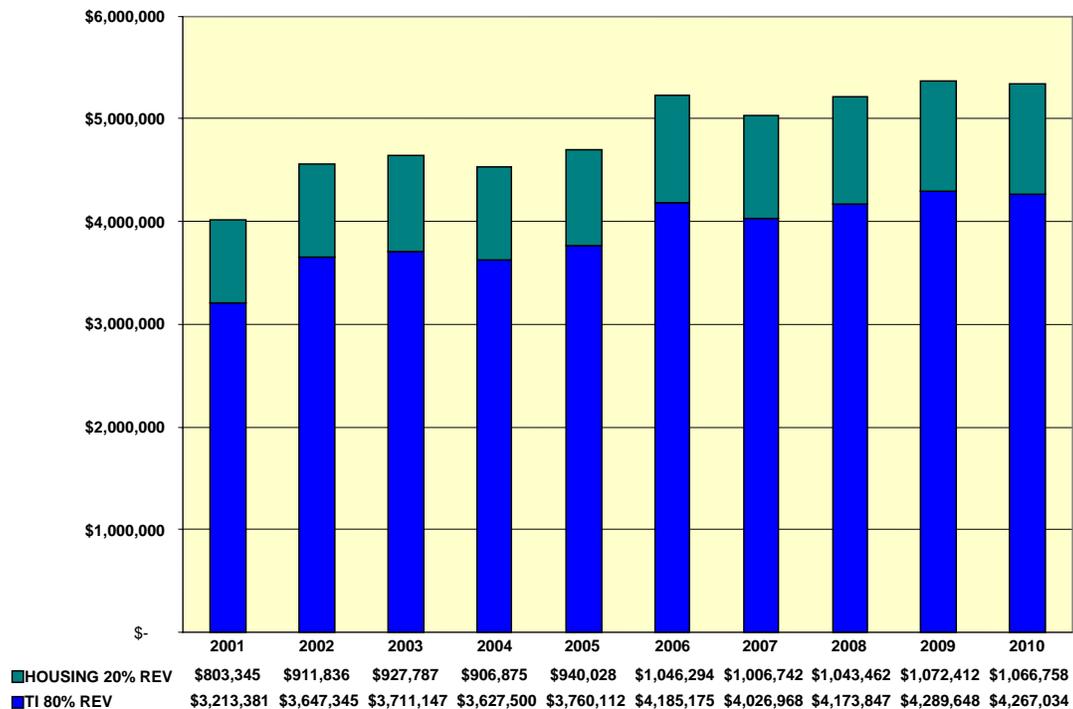


The City has two designated Redevelopment Project Areas under California Redevelopment law – the Business Waterfront Improvement Plan (BWIP) and the West End Community Improvement Plan (WECIP).

## Business Waterfront Improvement Plan Tax Increment Revenue – Ten Year History



## West End Community Improvement Plan Tax Increment Revenue – Ten Year History



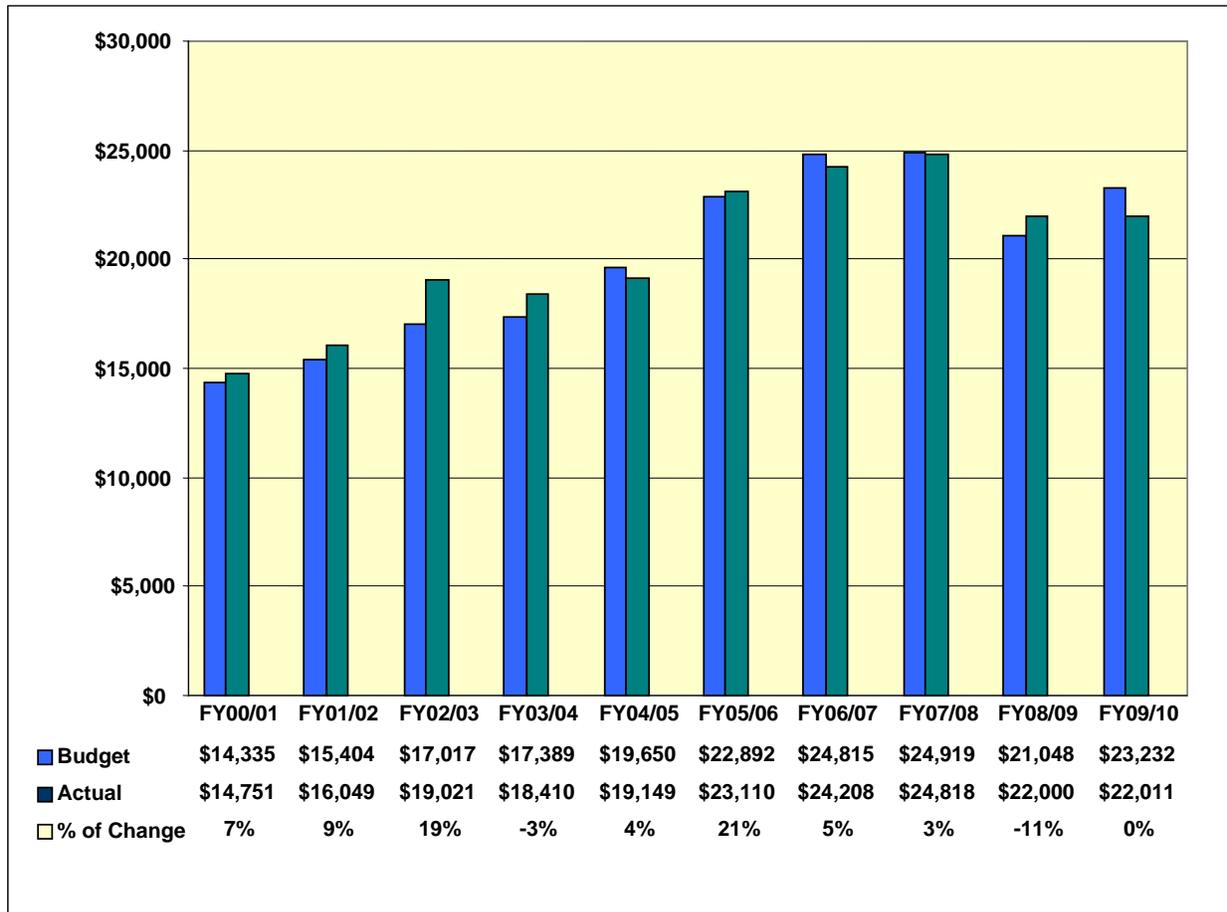


## Public Safety Services

The City provides full service public safety services through its Fire and Police Departments. The Fire Department provides full service fire suppression, paramedic, ambulance transport, fire prevention and disaster services coordination. In FY10-11, the Department will operate four fire stations citywide, – three on the main island and one on Bay Farm Island.

### Fire Expenditures – Ten Year History

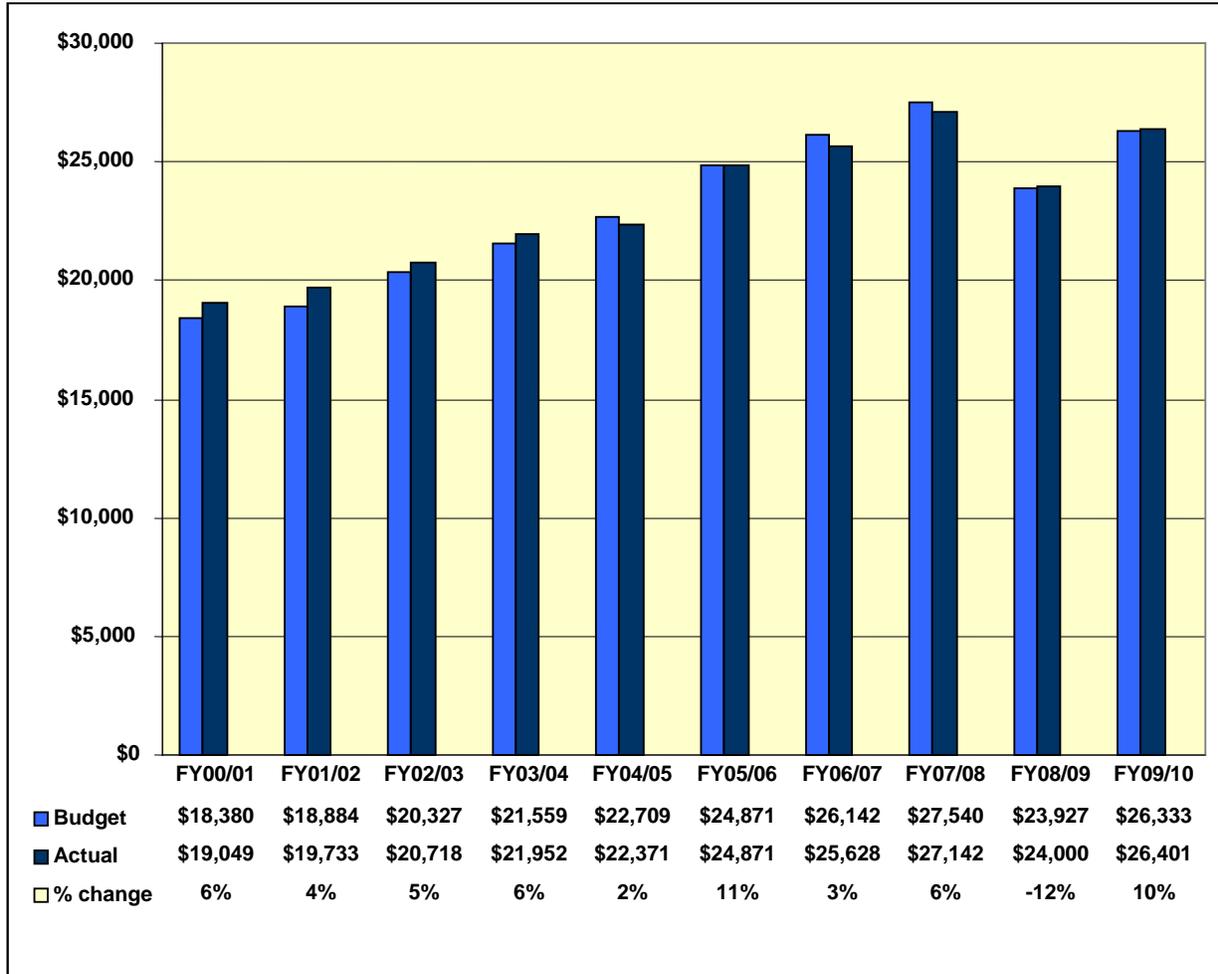
Dollars in 000ths



The Police Department manages comprehensive public safety services in patrol, traffic, and investigation, as well as safety-related services such as crossing guards and animal control services. The department also operates its own jail facility.

### Police Expenditures – Ten Year History

Dollars in 000ths

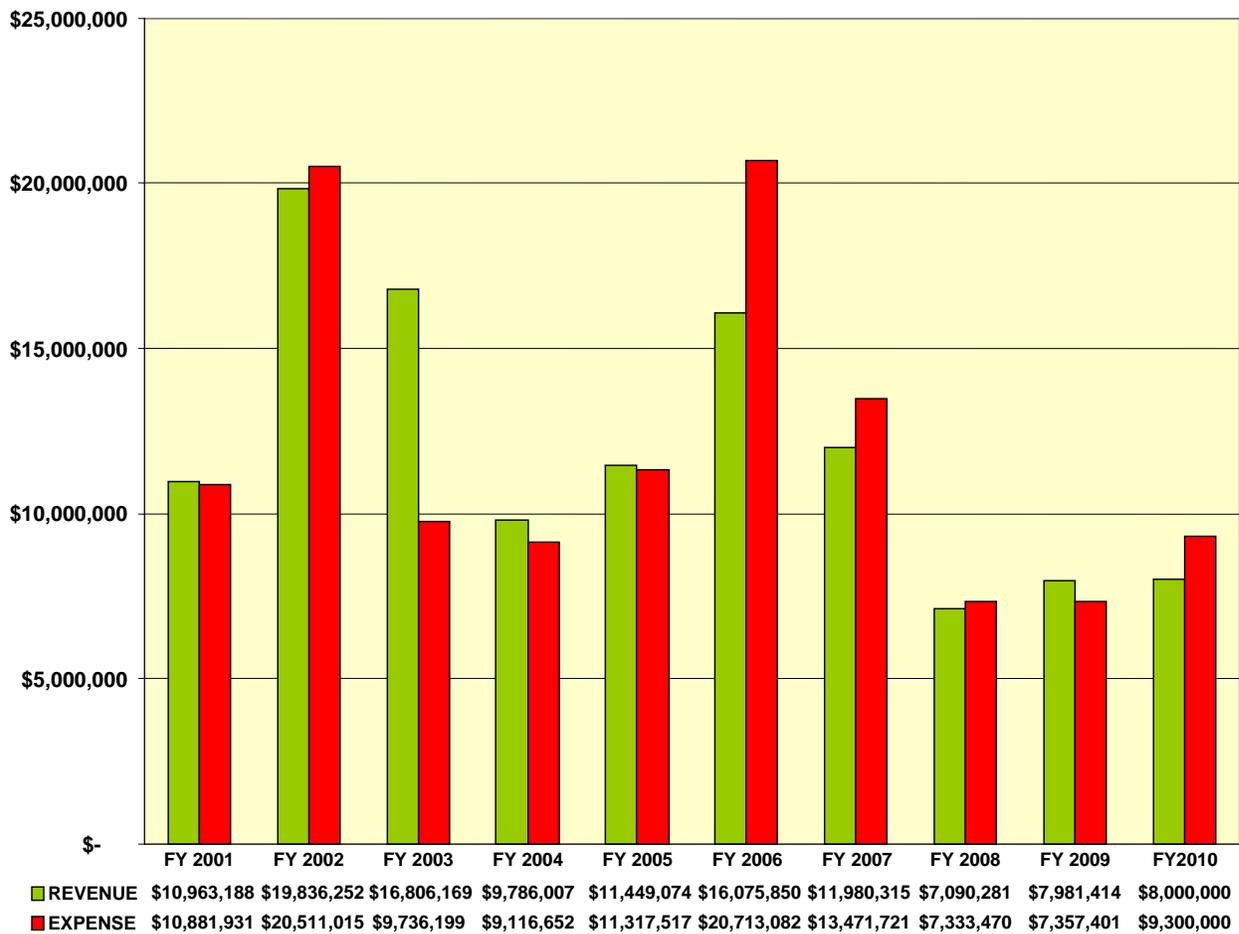


## Public Services

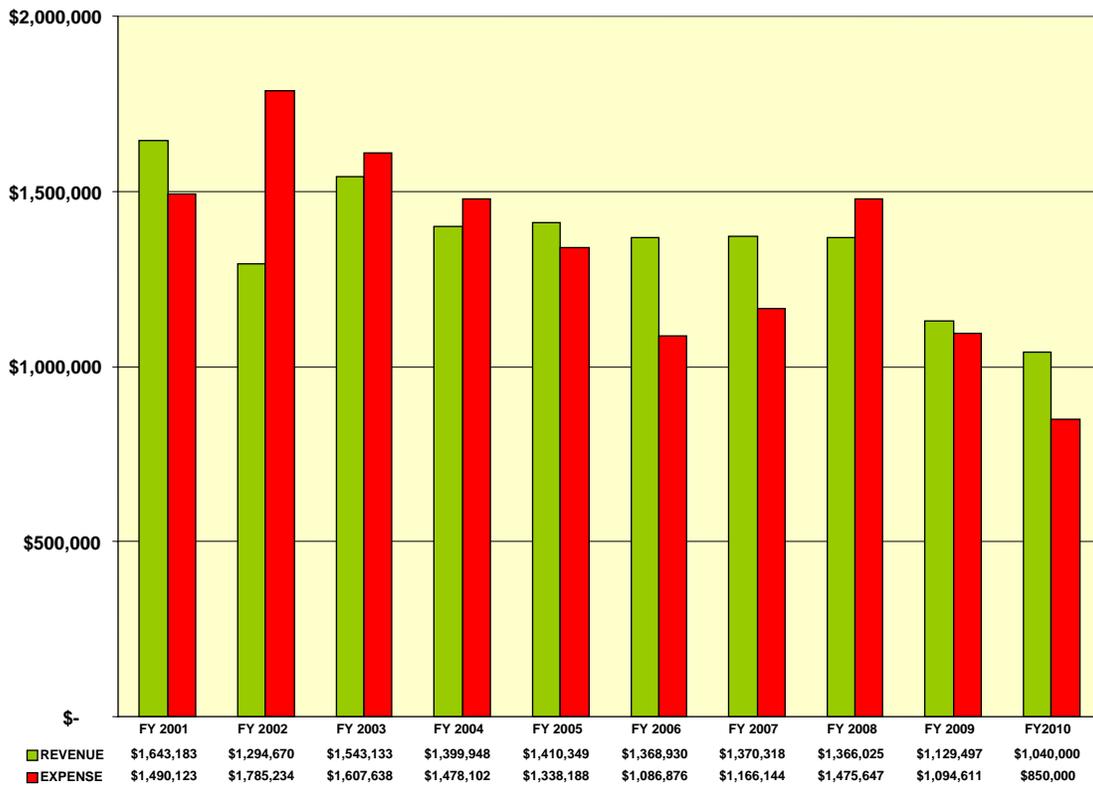
The City operates comprehensive public services in utility and infrastructure. Alameda Municipal Power (AMP) – the “greenest little utility west of the Mississippi” – was established in 1887, and provides electric services to Alameda residents. Water and gas utilities are provided by other agencies. AMP is a component financial unit of the City, per City Charter. Its budget is adopted by the Public Utilities Board, but included herein as a component unit.

Public Works is a full service department that provides construction and maintenance for the City’s infrastructure. Building and fleet maintenance are support services provided to other departments by Public Works staff. The City has a comprehensive capital project and capital maintenance budget for streets, sewer, parks and transportation systems. The capital improvement budget is funded from a variety of sources including development fees; special revenues such as gas tax and redevelopment funds; and enterprise funds.

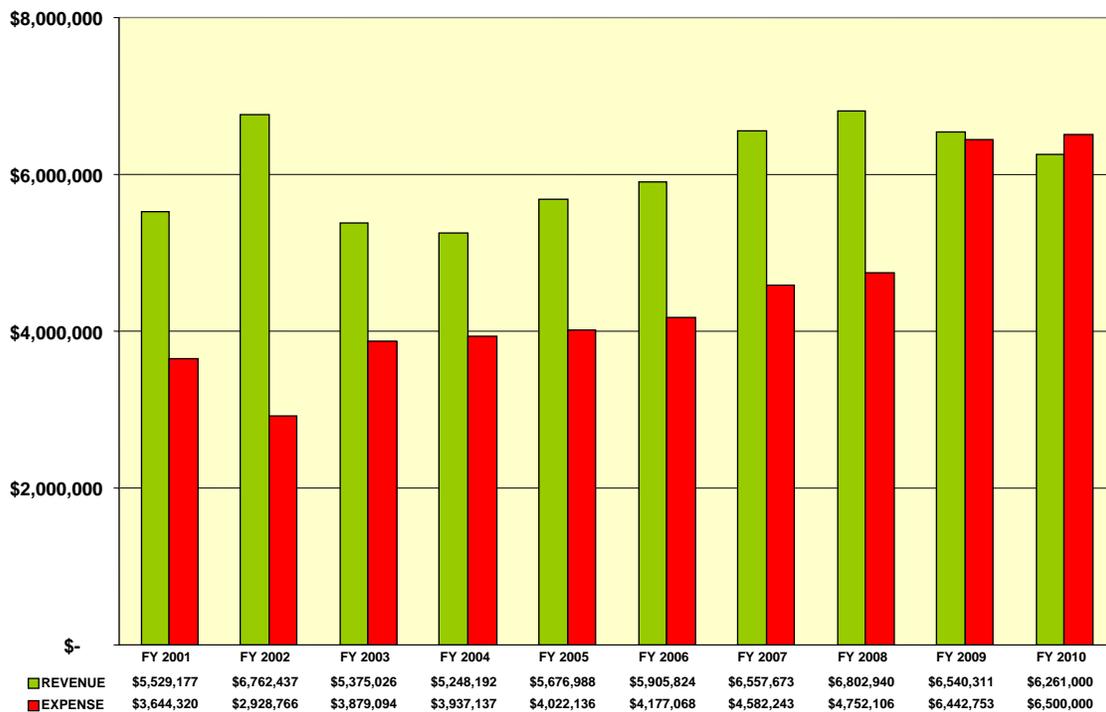
### Capital Improvement Project Fund Actual Revenue to Expense - Ten Year History



## Gas Tax Actual Revenue to Actual Expense – Ten Year History



## Sewer Fund Actual Revenue to Expense - Ten Year History



# Budget Summary FY10-11 - All Funds

FUND	DESCRIPTION	FY10				FY11			
		PROJECTED AVAILABLE BALANCE	REVENUE	TRANSFERS IN	TOTAL REVENUES	EXPENDITURES	TRANSFERS OUT	TOTAL EXPENDITURES	PROJECTED AVAILABLE BALANCE
<b>GENERAL FUND</b>									
001	General	\$12,140,460	\$70,909,765	\$149,550	\$71,059,315	\$62,422,625	\$8,636,690	\$71,059,315	\$12,140,460
<b>SPECIAL REVENUE FUNDS</b>									
<i>City</i>									
161	Police/Fire Construction Impact	0	7,500	244,200	251,700	0	251,700	251,700	0
164	Construction Improvement	255,566	236,500	0	236,500	0	155,000	155,000	337,066
209	Community Development	1,284,560	3,145,000	0	3,145,000	3,397,070	0	3,397,070	1,032,490
210	Alameda Free Library	464	1,550,720	1,750,000	3,300,720	3,533,905	232,900	3,766,805	(465,621)
210.1	Library Memorial	245,980	44,000	0	44,000	133,530	0	133,530	156,450
210.2	Adult Literacy	23,542	23,500	0	23,500	51,465	0	51,465	(4,423)
	<b>Subtotal</b>	<b>269,986</b>	<b>1,618,220</b>	<b>1,750,000</b>	<b>3,368,220</b>	<b>3,718,900</b>	<b>232,900</b>	<b>3,951,800</b>	<b>(313,594)</b>
211	Gas Tax	755,128	984,500	0	984,500	923,060	0	923,060	816,568
212	XIXB Transportation Improvement	893,959	302,000	0	302,000	0	0	0	1,195,959
213	Traffic Safety	4,410	125,550	0	125,550	0	125,550	125,550	4,410
215	County Measure B	634,990	7,500	0	7,500	0	22,000	22,000	620,490
215.1	Measure B - Local Streets & Roads	1,530,029	1,108,650	0	1,108,650	0	2,002,000	2,002,000	636,679
215.2	Measure B - Bicycle & Ped Imp	114,841	132,300	0	132,300	0	100,000	100,000	147,141
215.3	Measure B - Transbay Ferry	1,183,750	582,050	0	582,050	0	0	0	1,765,800
215.4	Measure B - Paratransit	104,453	117,610	0	117,610	0	198,370	198,370	23,693
	<b>Subtotal</b>	<b>3,568,063</b>	<b>1,948,110</b>	<b>0</b>	<b>1,948,110</b>	<b>0</b>	<b>2,322,370</b>	<b>2,322,370</b>	<b>3,193,803</b>
216	Tidelands	1,215,067	328,000	0	328,000	484,985	24,000	508,985	1,034,082
217	Prop 1B - Streets & Roads	16,104	5,000	0	5,000	0	0	0	21,104
218.52	OTS Avoid the 21 (DUI)	0	25,000	0	25,000	0	0	0	25,000
218.53	Safe Trec DUI	0	19,000	0	19,000	0	0	0	19,000
218.610	JAG Prog 09-10	0	22,100	0	22,100	0	0	0	22,100
218.701	Abandoned Vehicle Abatement	89,813	95,500	0	95,500	99,265	0	99,265	86,048
218.703	State Seat Belt Program	0	15,000	0	15,000	0	0	0	15,000
218.705	Maddie's Fund	36,366	0	0	0	0	0	0	36,366
	<b>Subtotal</b>	<b>126,179</b>	<b>176,600</b>	<b>0</b>	<b>176,600</b>	<b>99,265</b>	<b>0</b>	<b>99,265</b>	<b>203,514</b>
219	Narcotics Asset Seizure	117,002	0	0	0	0	0	0	117,002
221	Dwelling Unit	85,332	15,500	0	15,500	0	100,000	100,000	832
223	Parking In-Lieu	150,844	1,000	0	1,000	145,520	0	145,520	6,324
224	Parking Meter	2,201,040	730,000	0	730,000	216,295	332,750	549,045	2,381,995
224.1	Civic Center Garage	113,299	195,650	250,000	445,650	302,265	250,000	552,265	6,684
	<b>Subtotal</b>	<b>2,314,339</b>	<b>925,650</b>	<b>250,000</b>	<b>1,175,650</b>	<b>518,560</b>	<b>582,750</b>	<b>1,101,310</b>	<b>2,388,679</b>
225	TSM/TDM	141,451	21,800	0	21,800	115,520	0	115,520	47,731
226	Citywide Pavement Restoration	50,995	600	0	600	0	0	0	51,595
227	Commercial Revitalization	1,062,264	158,235	0	158,235	461,525	0	461,525	758,974
227.1	Theatre/Parking Structure Project	192,542	376,365	0	376,365	14,460	349,605	364,065	204,842
	<b>Subtotal</b>	<b>1,254,806</b>	<b>534,600</b>	<b>0</b>	<b>534,600</b>	<b>475,985</b>	<b>349,605</b>	<b>825,590</b>	<b>963,816</b>
228	Housing In-Lieu	1,057,318	22,000	0	22,000	236,000	0	236,000	843,318
235	HOME	0	1,498,930	0	1,498,930	1,498,930	0	1,498,930	0
236	CDBG	0	3,351,575	462,385	3,813,960	3,813,960	0	3,813,960	0
236.1	CDBG Recovery Program	0	360,845	0	360,845	360,845	0	360,845	0
236.2	CDBG Homeless Prevention	0	441,095	0	441,095	441,095	0	441,095	0
	<b>Subtotal</b>	<b>0</b>	<b>4,153,515</b>	<b>462,385</b>	<b>4,615,900</b>	<b>4,615,900</b>	<b>0</b>	<b>4,615,900</b>	<b>0</b>

FUND	DESCRIPTION	FY10					FY11			
		PROJECTED AVAILABLE BALANCE	REVENUE	TRANSFERS IN	TOTAL REVENUES	EXPENDITURES	TRANSFERS OUT	TOTAL EXPENDITURES	PROJECTED AVAILABLE BALANCE	
248	HOME Repayment	610	1,220	0	1,220	1,220	0	1,220	610	
249	Rehab CDBG Housing Loan Program	338,407	235,000	0	235,000	0	462,385	462,385	111,022	
256	FISC Lease Revenue	279,679	1,114,900	0	1,114,900	1,008,605	0	1,008,605	385,974	
	FISC Lease Revenue Loan	(1,440,000)							(1,440,000)	
256.3	FISC/Catelus-Pro Alameda Landing	121,899	381,000	0	381,000	431,006	3,400	434,406	68,493	
	<b>Subtotal</b>	<b>(1,038,422)</b>	<b>1,495,900</b>	<b>0</b>	<b>1,495,900</b>	<b>1,439,611</b>	<b>3,400</b>	<b>1,443,011</b>	<b>(985,533)</b>	
259	Vehicle Registration AB434	44,436	550	0	550	0	0	0	44,986	
265	Housing Development-HA Reimb	3,376	0	0	0	0	0	0	3,376	
265.1	HA Section 8 Projects	135,962	3,495	0	3,495	0	0	0	139,457	
	<b>Subtotal</b>	<b>139,338</b>	<b>3,495</b>	<b>0</b>	<b>3,495</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>142,833</b>	
266	Affordable Housing	322,433	17,245	0	17,245	318,665	0	318,665	21,013	
267	Human Services	24,948	15,600	44,200	59,800	59,200	0	59,200	25,548	
268	Lead	0	61,900	0	61,900	61,900	0	61,900	0	
270	Solid Waste Surcharge	962,476	185,000	0	185,000	180,235	0	180,235	967,241	
273	Curbside Recycling	141,026	1,700	0	1,700	100,000	0	100,000	42,726	
274	Waste Reduction Surcharge	1,399,754	291,000	0	291,000	591,255	0	591,255	1,099,499	
274.1	City Waste Management Program	1,675,861	372,500	0	372,500	573,230	24,750	597,980	1,450,381	
	<b>Subtotal</b>	<b>3,075,615</b>	<b>663,500</b>	<b>0</b>	<b>663,500</b>	<b>1,164,485</b>	<b>24,750</b>	<b>1,189,235</b>	<b>2,549,880</b>	
275.1	Island City Maint 84-2 Zone 1	25,984	5,000	0	5,000	21,340	335	21,675	9,309	
275.2	Island City Maint 84-2 Zone 2	31,778	18,970	0	18,970	21,250	1,270	22,520	28,228	
275.3	Island City Maint 84-2 Zone 3	24,787	17,060	0	17,060	17,950	1,150	19,100	22,747	
275.4	Island City Maint 84-2 Zone 4	1,088	60,310	0	60,310	54,420	4,200	58,620	2,778	
275.5	Island City Maint 84-2 Zone 5	459,121	755,220	41,240	796,460	1,161,760	52,275	1,214,035	41,546	
275.6	Island City Maint 84-2 Zone 6	413,360	353,760	0	353,760	422,720	24,220	446,940	320,180	
275.7	Island City Maint 84-2 Zone 7	59,527	6,450	3,000	9,450	33,200	405	33,605	35,372	
	<b>Subtotal</b>	<b>1,015,645</b>	<b>1,216,770</b>	<b>44,240</b>	<b>1,261,010</b>	<b>1,732,640</b>	<b>83,855</b>	<b>1,816,495</b>	<b>460,160</b>	
276	Marina Cove Maint AD 01-1	197,858	90,425	0	90,425	69,160	30,930	100,090	188,193	
276.1	Reserve Marina Cove 01-01	178,675	1,000	24,790	25,790	0	0	0	204,465	
	<b>Subtotal</b>	<b>376,533</b>	<b>91,425</b>	<b>24,790</b>	<b>116,215</b>	<b>69,160</b>	<b>30,930</b>	<b>100,090</b>	<b>392,658</b>	
278	Bayport Municipal Svc Dist 03-1	1,454,209	500,300	0	500,300	307,070	38,965	346,035	1,608,474	
279	Assessment District Administration	15	0	128,960	128,960	128,960	0	128,960	15	
280	Athletic Recreation Trust	1,390,069	2,132,095	0	2,132,095	1,918,120	0	1,918,120	1,604,044	
285	Public Art	72,741	800	0	800	0	0	0	73,541	
286	Historical Advisory Board	4,893	1,895	0	1,895	0	0	0	6,788	
287	Transportation Services	6,545	11,650	198,370	210,020	198,410	0	198,410	18,155	
814	Adams Street House	331,228	3,000	0	3,000	0	0	0	334,228	
876	Dike Maintenance	331,247	3,000	0	3,000	0	0	0	334,247	
	<b>Total - City</b>	<b>22,555,101</b>	<b>22,692,620</b>	<b>3,147,145</b>	<b>25,839,765</b>	<b>23,909,371</b>	<b>4,788,160</b>	<b>28,697,531</b>	<b>19,697,335</b>	
<b>Community Improvement Commission</b>										
201	CIC-WECIP	1,169,637	5,866,610	400	5,867,010	2,122,860	2,759,630	4,882,490	2,154,157	
201.11	2003 CIC Tax Allo 2003A1	48,368	20	0	20	0	0	0	48,388	
201.13	2003 CIC Tax Allo 2003A2	3,634,633	1,500	0	1,500	742,900	0	742,900	2,893,233	
201.15	2003 CIC Tax Allo 2003B	131,358	50	0	50	131,000	0	131,000	408	
	<b>Subtotal</b>	<b>4,983,996</b>	<b>5,868,180</b>	<b>400</b>	<b>5,868,580</b>	<b>2,996,760</b>	<b>2,759,630</b>	<b>5,756,390</b>	<b>5,096,186</b>	
202	CIC-WECIP Housing	340,631	1,062,100	0	1,062,100	1,102,975	0	1,102,975	299,756	
203	CIC-BWIP	1,066,388	4,813,200	0	4,813,200	3,299,565	1,081,390	4,380,955	1,498,633	
203	CIC-BWIP Loan	(3,253,316)							(3,253,316)	
203.1	CIC-Bayport Redevelopment	2,990,495	3,070,480	0	3,070,480	908,500	676,500	1,585,000	4,475,975	
	CIC-Bayport Predevelopment Loan	(5,243,020)							(5,243,020)	
	<b>Subtotal</b>	<b>(4,439,453)</b>	<b>7,883,680</b>	<b>0</b>	<b>7,883,680</b>	<b>4,208,065</b>	<b>1,757,890</b>	<b>5,965,955</b>	<b>2,721,292</b>	

FUND	DESCRIPTION	FY10					FY11			
		PROJECTED AVAILABLE BALANCE	REVENUE	TRANSFERS IN	TOTAL REVENUES	EXPENDITURES	TRANSFERS OUT	TOTAL EXPENDITURES	PROJECTED AVAILABLE BALANCE	
204	CIC-BWIP Housing	2,992,961	1,267,550	0	1,267,550	1,416,920	214,570	1,631,490	2,629,021	
204.1	CIC-Bayport Low/Mod Hsg Set Aside	607,695	772,620	0	772,620	6,415	169,165	175,580	1,204,735	
204.4	CIC-BWIP Hsg 2002 Bond Proceeds	3,852	50	0	50	0	0	0	3,902	
204.6	CIC-AUSD Housing	3,066,349	30,000	0	30,000	0	0	0	3,096,349	
	<b>Subtotal</b>	<b>6,670,857</b>	<b>2,070,220</b>	<b>0</b>	<b>2,070,220</b>	<b>1,423,335</b>	<b>383,735</b>	<b>1,807,070</b>	<b>6,934,007</b>	
205	CIC-APIP	56,168	252,275	0	252,275	195,600	0	195,600	112,843	
	CIC - APIP Loan	(1,814,460)							(1,814,460)	
	<b>Subtotal</b>	<b>(1,758,292)</b>	<b>252,275</b>	<b>0</b>	<b>252,275</b>	<b>195,600</b>	<b>0</b>	<b>195,600</b>	<b>(1,701,617)</b>	
206	CIC-APIP Housing	355,968	65,570	0	65,570	30,940	0	30,940	390,598	
	<b>Subtotal</b>	<b>355,968</b>	<b>65,570</b>	<b>0</b>	<b>65,570</b>	<b>30,940</b>	<b>0</b>	<b>30,940</b>	<b>390,598</b>	
	<b>Total - Community Imp Comm</b>	<b>6,153,707</b>	<b>17,202,025</b>	<b>400</b>	<b>17,202,425</b>	<b>9,957,675</b>	<b>4,901,255</b>	<b>14,858,930</b>	<b>8,497,202</b>	
<b>Alameda Reuse &amp; Redevelopment Authority</b>										
858	Alameda Reuse & Redevelopment Reserve (MARAD)	4,624,795	12,143,780	27,000	12,170,780	12,896,350	1,566,040	14,462,390	2,333,185	
		1,506,922	0	0	0	0	0	0	1,506,922	
	<b>Subtotal</b>	<b>6,131,717</b>	<b>12,143,780</b>	<b>27,000</b>	<b>12,170,780</b>	<b>12,896,350</b>	<b>1,566,040</b>	<b>14,462,390</b>	<b>3,840,107</b>	
	<b>Total - Special Revenue Funds</b>	<b>34,840,525</b>	<b>52,038,425</b>	<b>3,174,545</b>	<b>55,212,970</b>	<b>46,763,396</b>	<b>11,255,455</b>	<b>58,018,851</b>	<b>32,034,644</b>	
<b>CAPITAL PROJECT FUNDS</b>										
310	Capital Improvement Project	5,901,134	5,044,500	5,255,000	10,299,500	10,370,000	0	10,370,000	5,830,634	
310.05	Capital Improvement Administration	372,100	2,053,240	917,200	2,970,440	2,670,775	0	2,670,775	671,765	
310.1	FISC Catellus Traffic Fee	167,305	1,000	0	1,000	0	0	0	168,305	
310.2	Park Improvement Discretionary	0		2,061,335	2,061,335			0	2,061,335	
	<b>Subtotal</b>	<b>6,440,539</b>	<b>7,098,740</b>	<b>8,233,535</b>	<b>15,332,275</b>	<b>13,040,775</b>	<b>0</b>	<b>13,040,775</b>	<b>8,732,039</b>	
312	Marina Village A.D. 89-1	2,825,445	2,500	0	2,500	0	0	0	2,827,945	
313	H.B.I. 92-1 Assessment District	882,503	2,550	0	2,550	508,730	0	508,730	376,323	
317	Library Construction	143,323	1,000	0	1,000	0	0	0	144,323	
318	Open Space Improvement	353,852	5,000	0	5,000	0	200,000	200,000	158,852	
318.1	Open Space Maintenance	9,385	25,800		25,800				35,185	
	<b>Subtotal</b>	<b>363,237</b>	<b>30,800</b>	<b>0</b>	<b>30,800</b>	<b>0</b>	<b>200,000</b>	<b>200,000</b>	<b>194,037</b>	
328	2003 AP Rev Bond Project	23,020	0	0	0	0	0	0	23,020	
340.11	CDF-WE Traffic Safety	1,263,429	10,000	303,730	313,730	0	1,020,000	1,020,000	557,159	
340.12	CDF-WE Parks & Recreation	68,601	800	0	800	0	0	0	69,401	
340.13	CDF-WE Public Facilities	51,125	350	0	350	0	0	0	51,475	
340.14	CDF-WE Public Safety	272	30	0	30	0	0	0	302	
340.21	CDF-NW Traffic Safety	410,531	22,255	0	22,255	0	0	0	432,786	
340.22	CDF-NW Parks & Recreation	172,860	22,920	0	22,920	0	0	0	195,780	
340.23	CDF-NW Public Facilities	38,826	3,950	0	3,950	0	0	0	42,776	
340.24	CDF-NW Public Safety	1,818	1,555	0	1,555	0	0	0	3,373	
340.31	CDF-CEE Traffic Safety	676,291	7,320	0	7,320	0	0	0	683,611	
340.32	CDF-CEE Parks & Recreation	23,505	1,810	0	1,810	0	0	0	25,315	
340.33	CDF-CEE Public Facilities	28,111	560	0	560	0	0	0	28,671	
340.34	CDF-CEE Public Safety	2,045	130	0	130	0	0	0	2,175	
340.41	CDF-BF Traffic Safety	16,441	100	0	100	0	0	0	16,541	
340.42	CDF-BF Parks & Recreation	51,319	500	0	500	0	0	0	51,819	
340.43	CDF-BF Public Facilities	10,185	50	0	50	0	0	0	10,235	
340.44	CDF-BF Public Safety	310	5	0	5	0	0	0	315	
	<b>Subtotal</b>	<b>2,815,669</b>	<b>72,335</b>	<b>303,730</b>	<b>376,065</b>	<b>0</b>	<b>1,020,000</b>	<b>1,020,000</b>	<b>2,171,734</b>	
350	Transportation Improvement	2,358,325	509,600	0	509,600	220	1,014,640	1,014,860	1,853,065	
351	Urban Runoff	7,948,638	2,293,800	854,620	3,148,420	3,645,345	1,960,200	5,605,545	5,491,513	
	<b>Total - Capital Project Funds</b>	<b>23,800,699</b>	<b>10,011,325</b>	<b>9,391,885</b>	<b>19,403,210</b>	<b>17,195,070</b>	<b>4,194,840</b>	<b>21,389,910</b>	<b>21,813,999</b>	

FUND	DESCRIPTION	FY10				FY11			
		PROJECTED AVAILABLE BALANCE	REVENUE	TRANSFERS IN	TOTAL REVENUES	EXPENDITURES	TRANSFERS OUT	TOTAL EXPENDITURES	PROJECTED AVAILABLE BALANCE
<b>DEBT SERVICE FUNDS</b>									
<i>City</i>									
421	Debt Svc Library Bond 2003	165,833	577,100	0	577,100	676,450	0	676,450	66,483
422	Debt Svc HUD 108 Loan	632,033	4,400	599,605	604,005	515,590	0	515,590	720,448
423	Debt Svc 2008 Refin Project COP	288,620	3,050	615,610	618,660	618,110	0	618,110	289,170
464	Debt Svc Refin City Hall 2002	986,263	10,000	0	10,000	828,250	0	828,250	168,013
	<b>Subtotal</b>	<b>2,072,749</b>	<b>594,550</b>	<b>1,215,215</b>	<b>1,809,765</b>	<b>2,638,400</b>	<b>0</b>	<b>2,638,400</b>	<b>1,244,114</b>
<i>Community Improvement Commission</i>									
462	Debt Svc CIC Subordinate Bonds	610,313	3,350	883,150	886,500	885,890	0	885,890	610,923
465	Debt Svc 2003 Tax Allo Refd BWIP	1,732,732	2,900	1,258,475	1,261,375	1,264,940	0	1,264,940	1,729,167
466	Debt Svc 2003 CIC Tax Alloc Bonds	5,043,246	45,250	2,759,630	2,804,880	2,775,000	0	2,775,000	5,073,126
	<b>Subtotal</b>	<b>7,386,291</b>	<b>51,500</b>	<b>4,901,255</b>	<b>4,952,755</b>	<b>4,925,830</b>	<b>0</b>	<b>4,925,830</b>	<b>7,413,216</b>
<i>Alameda Public Financing Authority</i>									
468	Debt Svc 2003 AP Revenue Bonds	500,704	7,880	450,000	457,880	453,050	0	453,050	505,534
	<b>Subtotal</b>	<b>500,704</b>	<b>7,880</b>	<b>450,000</b>	<b>457,880</b>	<b>453,050</b>	<b>0</b>	<b>453,050</b>	<b>505,534</b>
	<b>Total - Debt Service Funds</b>	<b>9,959,744</b>	<b>653,930</b>	<b>6,566,470</b>	<b>7,220,400</b>	<b>8,017,280</b>	<b>0</b>	<b>8,017,280</b>	<b>9,162,864</b>
<b>ENTERPRISE FUNDS</b>									
601	Golf Course	690,372	4,051,750	0	4,051,750	3,517,430	159,130	3,676,560	1,065,562
602	Sewer Service	10,916,500	6,450,000	576,310	7,026,310	8,594,565	2,085,530	10,680,095	7,262,715
602.1	Sewer Svc Replacement Reserve	1,069,920	6,000	1,018,720	1,024,720	0	0	0	2,094,640
621	Ferry Service	0	0	0	0	0	0	0	0
621.1	Harbor Bay Ferry (East)	9,959	796,035	1,014,640	1,810,675	1,810,680	0	1,810,680	9,954
621.2	Alameda/Oakland Ferry (West)	35,325	1,104,835	0	1,104,835	2,119,475	0	2,119,475	(979,315)
	<b>Total - Enterprise Funds</b>	<b>12,722,076</b>	<b>12,408,620</b>	<b>2,609,670</b>	<b>15,018,290</b>	<b>16,042,150</b>	<b>2,244,660</b>	<b>18,286,810</b>	<b>9,453,556</b>
<b>INTERNAL SERVICE FUNDS</b>									
701	Equipment Replacement Reserve	2,862,372	488,060	0	488,060	600,000	0	600,000	2,750,432
702	Central Stores	37,834	183,630	0	183,630	189,505	0	189,505	31,959
703	Fleet Maintenance	92,825	1,433,955	0	1,433,955	1,505,435	0	1,505,435	21,345
704	Technology Services	36,073	1,954,955	0	1,954,955	1,735,305	100,000	1,835,305	155,723
704.1	Technology Svc Replacement Rsv	121,565	1,000	100,000	101,000	0	0	0	222,565
706	Facility Maintenance	(40,090)	764,810	0	764,810	753,100	100,000	853,100	(128,380)
706.1	Facility Maintnce Replacement Rsv	129,625	500	100,000	100,500	75,000	0	75,000	155,125
711	Workers' Comp Self Insurance	(748,590)	3,548,215	0	3,548,215	2,828,410	0	2,828,410	(28,785)
712	Risk Management	661,255	2,487,080	0	2,487,080	2,773,180	0	2,773,180	375,155
715	Unemployment Insurance	(31,154)	0	110,000	110,000	110,000	0	110,000	(31,154)
	<b>Total - Internal Service Funds</b>	<b>3,121,715</b>	<b>10,862,205</b>	<b>310,000</b>	<b>11,172,205</b>	<b>10,569,935</b>	<b>200,000</b>	<b>10,769,935</b>	<b>3,523,985</b>
<b>TRUST &amp; AGENCY FUNDS</b>									
720	Post Employment	0	0	2,129,040	2,129,040	2,129,040	0	2,129,040	0
801	Police/Fire Pension 1079	0	0	2,156,480	2,156,480	2,156,480	0	2,156,480	0
802	Police/Fire Pension 1082	0	0	44,005	44,005	44,005	0	44,005	0
832	Debt Svc 312 89-1	8,553,669	3,750,670	0	3,750,670	3,492,815	0	3,492,815	8,811,524
835	1998 Revenue Bond Debt	13,512,896	2,864,280	0	2,864,280	5,130,320	0	5,130,320	11,246,856
836	1999 Revenue Bond Debt	14,358,199	3,223,130	0	3,223,130	5,682,390	0	5,682,390	11,898,939
860	Assessment District CFD#1	4,138,815	1,697,040	0	1,697,040	2,295,865	0	2,295,865	3,539,990
861	Assessment District CFD#2	969,705	238,450	0	238,450	182,800	0	182,800	1,025,355
	<b>Total - Trust &amp; Agency Funds</b>	<b>41,533,284</b>	<b>11,773,570</b>	<b>4,329,525</b>	<b>16,103,095</b>	<b>21,113,715</b>	<b>0</b>	<b>21,113,715</b>	<b>36,522,664</b>
<b>TOTAL</b>		<b>\$ 138,118,503</b>	<b>\$ 168,657,840</b>	<b>\$ 26,531,645</b>	<b>\$ 195,189,485</b>	<b>\$ 182,124,171</b>	<b>\$ 26,531,645</b>	<b>\$ 208,655,816</b>	<b>\$ 124,652,172</b>

# Budget Summary FY11-12 - All Funds

FUND	DESCRIPTION	FY11					FY12		
		PROJECTED AVAILABLE BALANCE	REVENUE	TRANSFERS IN	TOTAL REVENUES	EXPENDITURES	TRANSFERS OUT	TOTAL EXPENDITURES	PROJECTED AVAILABLE BALANCE
<b>GENERAL FUND</b>									
001	General	\$12,140,460	\$68,885,715	\$189,500	\$69,075,215	\$62,525,945	\$6,585,055	\$69,111,000	\$12,104,675
<b>SPECIAL REVENUE FUNDS</b>									
<i>City</i>									
161	Police/Fire Construction Impact	0	7,500	253,900	261,400	0	253,900	253,900	7,500
164	Construction Improvement	337,066	236,500	0	236,500	0	155,000	155,000	418,566
209	Community Development	1,032,490	3,145,000	0	3,145,000	3,359,570	0	3,359,570	817,920
210	Alameda Free Library	(465,621)	1,550,720	1,750,000	3,300,720	3,506,015	230,600	3,736,615	(901,516)
210.1	Library Memorial	156,450	44,000	0	44,000	133,530	0	133,530	66,920
210.2	Adult Literacy	(4,423)	23,500	0	23,500	51,465	0	51,465	(32,388)
	<b>Subtotal</b>	<b>(313,594)</b>	<b>1,618,220</b>	<b>1,750,000</b>	<b>3,368,220</b>	<b>3,691,010</b>	<b>230,600</b>	<b>3,921,610</b>	<b>(866,984)</b>
211	Gas Tax	816,568	984,500	0	984,500	923,060	0	923,060	878,008
212	XIXB Transportation Improvement	1,195,959	302,000	0	302,000	0	0	0	1,497,959
213	Traffic Safety	4,410	165,500	0	165,500	0	165,500	165,500	4,410
215	County Measure B	620,490	7,500	0	7,500	0	22,000	22,000	605,990
215.1	Measure B - Local Streets & Roads	636,679	1,108,650	0	1,108,650	0	2,002,000	2,002,000	(256,671)
215.2	Measure B - Bicycle & Ped Imp	147,141	132,300	0	132,300	0	100,000	100,000	179,441
215.3	Measure B - Transbay Ferry	1,765,800	582,050	0	582,050	0	0	0	2,347,850
215.4	Measure B - Paratransit	23,693	117,610	0	117,610	0	198,370	198,370	(57,067)
	<b>Subtotal</b>	<b>3,193,803</b>	<b>1,948,110</b>	<b>0</b>	<b>1,948,110</b>	<b>0</b>	<b>2,322,370</b>	<b>2,322,370</b>	<b>2,819,543</b>
216	Tidelands	1,034,082	328,000	0	328,000	484,985	24,000	508,985	853,097
217	Prop 1B - Streets & Roads	21,104	5,000	0	5,000	0	0	0	26,104
218.52	OTS Avoid the 21 (DUI)	25,000	0	0	0	0	0	0	25,000
218.53	Safe Trec DUI	19,000	0	0	0	0	0	0	19,000
218.610	JAG Prog 09-10	22,100	0	0	0	0	0	0	22,100
218.701	Abandoned Vehicle Abatement	86,048	95,500	0	95,500	99,265	0	99,265	82,283
218.703	State Seat Belt Program 08	15,000	0	0	0	0	0	0	15,000
218.705	Maddie's Fund	36,366	0	0	0	0	0	0	36,366
	<b>Subtotal</b>	<b>203,514</b>	<b>95,500</b>	<b>0</b>	<b>95,500</b>	<b>99,265</b>	<b>0</b>	<b>99,265</b>	<b>199,749</b>
219	Narcotics Asset Seizure	117,002	0	0	0	0	0	0	117,002
221	Dwelling Unit	832	15,500	0	15,500	0	100,000	100,000	(83,668)
223	Parking In-Lieu	6,324	1,000	0	1,000	145,520	0	145,520	(138,196)
224	Parking Meter	2,381,995	730,000	0	730,000	216,295	332,750	549,045	2,562,950
224.1	Civic Center Garage	6,684	195,650	250,000	445,650	302,265	250,000	552,265	(99,931)
	<b>Subtotal</b>	<b>2,388,679</b>	<b>925,650</b>	<b>250,000</b>	<b>1,175,650</b>	<b>518,560</b>	<b>582,750</b>	<b>1,101,310</b>	<b>2,463,019</b>
225	TSM/TDM	47,731	21,800	0	21,800	115,520	0	115,520	(45,989)
226	Citywide Pavement Restoration	51,595	600	0	600	0	0	0	52,195
227	Commercial Revitalization	758,974	158,235	0	158,235	461,525	0	461,525	455,684
227.1	Theatre/Parking Structure Project	204,842	362,385	0	362,385	0	355,785	355,785	211,442
	<b>Subtotal</b>	<b>963,816</b>	<b>520,620</b>	<b>0</b>	<b>520,620</b>	<b>461,525</b>	<b>355,785</b>	<b>817,310</b>	<b>667,126</b>
228	Housing In-Lieu	843,318	22,000	0	22,000	236,000	0	236,000	629,318
235	HOME	0	345,000	0	345,000	675,000	0	675,000	(330,000)
236	CDBG	0	1,760,000	250,000	2,010,000	2,230,845	0	2,230,845	(220,845)
248	HOME Repayment	610	1,220	0	1,220	1,220	0	1,220	610
249	Rehab CDBG Housing Loan Program	111,022	235,000	0	235,000	0	250,000	250,000	96,022

FUND	DESCRIPTION	FY11					FY12		
		PROJECTED AVAILABLE BALANCE	REVENUE	TRANSFERS IN	TOTAL REVENUES	EXPENDITURES	TRANSFERS OUT	TOTAL EXPENDITURES	PROJECTED AVAILABLE BALANCE
256	FISC Lease Revenue	385,974	1,114,900	0	1,114,900	975,455	3,400	978,855	522,019
	FISC Lease Revenue Loan	(1,440,000)							(1,440,000)
256.3	FISC/Catelus-Pro Alameda Landing	68,493	70,200	0	70,200	70,200	0	70,200	68,493
	<b>Subtotal</b>	<b>(985,533)</b>	<b>1,185,100</b>	<b>0</b>	<b>1,185,100</b>	<b>1,045,655</b>	<b>3,400</b>	<b>1,049,055</b>	<b>(849,488)</b>
259	Vehicle Registration AB434	44,986	550		550	0	0	0	45,536
265	Housing Development-HA Reimb	3,376	0	0	0	0	0	0	3,376
265.1	HA Section 8 Projects	139,457	3,495	0	3,495	0	0	0	142,952
	<b>Subtotal</b>	<b>142,833</b>	<b>3,495</b>	<b>0</b>	<b>3,495</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>146,328</b>
266	Affordable Housing	21,013	17,245	0	17,245	318,665	0	318,665	(280,407)
267	Human Services	25,548	15,600	44,200	59,800	59,200	0	59,200	26,148
268	Lead	0	0		0	0	0	0	0
270	Solid Waste Surcharge	967,241	185,000	0	185,000	180,235	0	180,235	972,006
273	Curbside Recycling	42,726	1,700	0	1,700	100,000	0	100,000	(55,574)
274	Waste Reduction Surcharge	1,099,499	291,000	0	291,000	591,255	0	591,255	799,244
274.1	City Waste Management Program	1,450,381	372,500	0	372,500	573,230	24,750	597,980	1,224,901
	<b>Subtotal</b>	<b>2,549,880</b>	<b>663,500</b>	<b>0</b>	<b>663,500</b>	<b>1,164,485</b>	<b>24,750</b>	<b>1,189,235</b>	<b>2,024,145</b>
275.1	Island City Maint 84-2 Zone 1	9,309	5,000	0	5,000	21,340	335	21,675	(7,366)
275.2	Island City Maint 84-2 Zone 2	28,228	18,970	0	18,970	21,250	1,270	22,520	24,678
275.3	Island City Maint 84-2 Zone 3	22,747	17,060	0	17,060	17,950	1,150	19,100	20,707
275.4	Island City Maint 84-2 Zone 4	2,778	60,310	0	60,310	54,420	4,200	58,620	4,468
275.5	Island City Maint 84-2 Zone 5	41,546	755,220	41,240	796,460	1,161,760	52,275	1,214,035	(376,029)
275.6	Island City Maint 84-2 Zone 6	320,180	353,760	0	353,760	422,720	24,220	446,940	227,000
275.7	Island City Maint 84-2 Zone 7	35,372	6,450	3,000	9,450	33,200	405	33,605	11,217
	<b>Subtotal</b>	<b>460,160</b>	<b>1,216,770</b>	<b>44,240</b>	<b>1,261,010</b>	<b>1,732,640</b>	<b>83,855</b>	<b>1,816,495</b>	<b>(95,325)</b>
276	Marina Cove Maint AD 01-1	188,193	90,425		90,425	69,160	30,930	100,090	178,528
276.1	Reserve Marina Cove 01-01	204,465	1,000	24,790	25,790	0	0	0	230,255
	<b>Subtotal</b>	<b>392,658</b>	<b>91,425</b>	<b>24,790</b>	<b>116,215</b>	<b>69,160</b>	<b>30,930</b>	<b>100,090</b>	<b>408,783</b>
278	Bayport Municipal Svc Dist 03-1	1,608,474	500,300		500,300	307,070	38,965	346,035	1,762,739
279	Assessment District Administration	15	0	128,960	128,960	128,960	0	128,960	15
280	Athletic Recreation Trust	1,604,044	2,060,820	0	2,060,820	1,918,120	0	1,918,120	1,746,744
285	Public Art	73,541	800	0	800	0	0	0	74,341
286	Historical Advisory Board	6,788	1,895	0	1,895	0	0	0	8,683
287	Transportation Services	18,155	11,650	198,370	210,020	198,410	0	198,410	29,765
814	Adams Street House	334,228	3,000	0	3,000	0	0	0	337,228
876	Dike Maintenance	334,247	3,000	0	3,000	0	0	0	337,247
	<b>Total - City</b>	<b>19,697,335</b>	<b>18,646,070</b>	<b>2,944,460</b>	<b>21,590,530</b>	<b>20,164,680</b>	<b>4,621,805</b>	<b>24,786,485</b>	<b>16,501,380</b>
<b>Community Improvement Commission</b>									
201	CIC-WECIP	2,154,157	4,268,390	400	4,268,790	1,979,810	2,782,635	4,762,445	1,660,502
201.11	2003 CIC Tax Allo 2003A1	48,388	20	0	20	0	0	0	48,408
201.13	2003 CIC Tax Allo 2003A2	2,893,233	1,500	0	1,500	742,900	0	742,900	2,151,833
201.15	2003 CIC Tax Allo 2003B	408	50	0	50	131,000	0	131,000	(130,542)
	<b>Subtotal</b>	<b>5,096,186</b>	<b>4,269,960</b>	<b>400</b>	<b>4,270,360</b>	<b>2,853,710</b>	<b>2,782,635</b>	<b>5,636,345</b>	<b>3,730,201</b>
202	CIC-WECIP Housing	299,756	1,062,100	0	1,062,100	1,103,175	0	1,103,175	258,681
203	CIC-BWIP	1,498,633	4,813,200	0	4,813,200	3,244,565	1,118,280	4,362,845	1,948,988
	CIC-BWIP Loan	(3,253,316)							(3,253,316)
203.1	CIC-Bayport Redevelopment	4,475,975	3,070,480		3,070,480	917,560	682,545	1,600,105	5,946,350
	CIC-Bayport Predevelopment Loan	(5,243,020)							(5,243,020)
	<b>Subtotal</b>	<b>(2,521,728)</b>	<b>7,883,680</b>	<b>0</b>	<b>7,883,680</b>	<b>4,162,125</b>	<b>1,800,825</b>	<b>5,962,950</b>	<b>(600,998)</b>
204	CIC-BWIP Housing	2,629,021	1,267,550	0	1,267,550	1,416,920	206,000	1,622,920	2,273,651
204.1	CIC-Bayport Low/Mod Hsg Set Aside	1,204,735	772,620	0	772,620	6,415	170,635	177,050	1,800,305
204.4	CIC-BWIP Hsg 2002 Bond Proceeds	3,902	50	0	50	0	0	0	3,952
204.6	CIC-AUSD Housing	3,096,349	30,000	0	30,000	0	0	0	3,126,349
	<b>Subtotal</b>	<b>6,934,007</b>	<b>2,070,220</b>	<b>0</b>	<b>2,070,220</b>	<b>1,423,335</b>	<b>376,635</b>	<b>1,799,970</b>	<b>7,204,257</b>

FUND	DESCRIPTION	FY11					FY12		
		PROJECTED AVAILABLE BALANCE	REVENUE	TRANSFERS IN	TOTAL REVENUES	EXPENDITURES	TRANSFERS OUT	TOTAL EXPENDITURES	PROJECTED AVAILABLE BALANCE
205	CIC-APIP	112,843	252,275		252,275	195,600	0	195,600	169,518
	CIC-APIP Loan	(1,814,460)							(1,814,460)
	<b>Subtotal</b>	<b>(1,701,617)</b>	<b>252,275</b>	<b>0</b>	<b>252,275</b>	<b>195,600</b>	<b>0</b>	<b>195,600</b>	<b>(1,644,942)</b>
206	CIC-APIP Housing	390,598	65,570	0	65,570	30,940	0	30,940	425,228
	<b>Subtotal</b>	<b>390,598</b>	<b>65,570</b>	<b>0</b>	<b>65,570</b>	<b>30,940</b>	<b>0</b>	<b>30,940</b>	<b>425,228</b>
	<b>Total - Community Imp Comm</b>	<b>8,497,202</b>	<b>15,603,805</b>	<b>400</b>	<b>15,604,205</b>	<b>9,768,885</b>	<b>4,960,095</b>	<b>14,728,980</b>	<b>9,372,427</b>
<b>Alameda Reuse &amp; Redevelopment Authority</b>									
858	Alameda Reuse & Redevelopment Reserve (MARAD)	2,333,185	11,998,140	27,000	12,025,140	9,653,710	1,589,690	11,243,400	3,114,925
		1,506,922	0	0	0	0	0	0	1,506,922
	<b>Subtotal</b>	<b>3,840,107</b>	<b>11,998,140</b>	<b>27,000</b>	<b>12,025,140</b>	<b>9,653,710</b>	<b>1,589,690</b>	<b>11,243,400</b>	<b>4,621,847</b>
	<b>Total - Special Revenue Funds</b>	<b>32,034,644</b>	<b>46,248,015</b>	<b>2,971,860</b>	<b>49,219,875</b>	<b>39,587,275</b>	<b>11,171,590</b>	<b>50,758,865</b>	<b>30,495,654</b>
<b>CAPITAL PROJECT FUNDS</b>									
310	Capital Improvement Project	5,830,634	5,044,500	5,155,000	10,199,500	10,370,000	0	10,370,000	5,660,134
310.05	Capital Improvement Administration	671,765	2,053,240	817,200	2,870,440	2,670,775	0	2,670,775	871,430
310.1	FISC Catellus Traffic Fee	168,305	1,000	0	1,000	0	0	0	169,305
310.2	Park Improvement Discretionary	2,061,335	0	0	0	0	0	0	2,061,335
	<b>Subtotal</b>	<b>8,732,039</b>	<b>7,098,740</b>	<b>5,972,200</b>	<b>13,070,940</b>	<b>13,040,775</b>	<b>0</b>	<b>13,040,775</b>	<b>8,762,204</b>
312	Marina Village A.D. 89-1	2,827,945	2,500	0	2,500	0	0	0	2,830,445
313	H.B.I. 92-1 Assessment District	376,323	2,550	0	2,550	508,730	0	508,730	(129,857)
317	Library Construction	144,323	1,000		1,000	0	0	0	145,323
318	Open Space Improvement	158,852	5,000	0	5,000	0	0	0	163,852
318.1	Open Space Maintenance	35,185	25,800	0	25,800	0	0	0	60,985
328	2003 AP Rev Bond Project	23,020	0		0	0	0	0	23,020
340.11	CDF-WE Traffic Safety	557,159	10,000	303,730	313,730	0	1,020,000	1,020,000	(149,111)
340.12	CDF-WE Parks & Recreation	69,401	800	0	800	0	0	0	70,201
340.13	CDF-WE Public Facilities	51,475	350	0	350	0	0	0	51,825
340.14	CDF-WE Public Safety	302	30	0	30	0	0	0	332
340.21	CDF-NW Traffic Safety	432,786	22,255	0	22,255	0	0	0	455,041
340.22	CDF-NW Parks & Recreation	195,780	22,920	0	22,920	0	0	0	218,700
340.23	CDF-NW Public Facilities	42,776	3,950	0	3,950	0	0	0	46,726
340.24	CDF-NW Public Safety	3,373	1,555	0	1,555	0	0	0	4,928
340.31	CDF-CEE Traffic Safety	683,611	7,320	0	7,320	0	0	0	690,931
340.32	CDF-CEE Parks & Recreation	25,315	1,810	0	1,810	0	0	0	27,125
340.33	CDF-CEE Public Facilities	28,671	560	0	560	0	0	0	29,231
340.34	CDF-CEE Public Safety	2,175	130	0	130	0	0	0	2,305
340.41	CDF-BF Traffic Safety	16,541	100	0	100	0	0	0	16,641
340.42	CDF-BF Parks & Recreation	51,819	500	0	500	0	0	0	52,319
340.43	CDF-BF Public Facilities	10,235	50	0	50	0	0	0	10,285
340.44	CDF-BF Public Safety	315	5	0	5	0	0	0	320
	<b>Subtotal</b>	<b>2,171,734</b>	<b>72,335</b>	<b>303,730</b>	<b>376,065</b>	<b>0</b>	<b>1,020,000</b>	<b>1,020,000</b>	<b>1,527,799</b>
350	Transportation Improvement	1,853,065	509,600	0	509,600	220	1,014,640	1,014,860	1,347,805
351	Urban Runoff	5,491,513	2,223,800	878,270	3,102,070	3,645,345	1,960,200	5,605,545	2,988,038
	<b>Total - Capital Project Funds</b>	<b>21,813,999</b>	<b>9,941,325</b>	<b>7,154,200</b>	<b>17,095,525</b>	<b>17,195,070</b>	<b>3,994,840</b>	<b>21,189,910</b>	<b>17,719,614</b>
<b>DEBT SERVICE FUNDS</b>									
<b>City</b>									
421	Debt Svc Library Bond 2003	66,483	570,100	0	570,100	682,950	0	682,950	(46,367)
422	Debt Svc HUD 108 Loan	720,448	4,400	605,785	610,185	507,695	0	507,695	822,938
423	Debt Svc 2008 Refin Project COP	289,170	3,050	614,210	617,260	616,710	0	616,710	289,720
464	Debt Svc Refin City Hall 2002	168,013	10,000	0	10,000	828,700	0	828,700	(650,687)
	<b>Subtotal</b>	<b>1,244,114</b>	<b>587,550</b>	<b>1,219,995</b>	<b>1,807,545</b>	<b>2,636,055</b>	<b>0</b>	<b>2,636,055</b>	<b>415,604</b>
<b>Community Improvement Commission</b>									
462	Debt Svc CIC Subordinate Bonds	610,923	3,350	920,195	923,545	922,945	0	922,945	611,523
465	Debt Svc 2003 Tax Allo Refd BWIP	1,729,167	2,900	1,257,265	1,260,165	1,260,020	0	1,260,020	1,729,312
466	Debt Svc 2003 CIC Tax Alloc Bonds	5,073,126	7,880	2,782,635	2,790,515	2,786,040	0	2,786,040	5,077,601
	<b>Subtotal</b>	<b>7,413,216</b>	<b>14,130</b>	<b>4,960,095</b>	<b>4,974,225</b>	<b>4,969,005</b>	<b>0</b>	<b>4,969,005</b>	<b>7,418,436</b>

FUND	DESCRIPTION	FY11					FY12		
		PROJECTED AVAILABLE BALANCE	REVENUE	TRANSFERS IN	TOTAL REVENUES	EXPENDITURES	TRANSFERS OUT	TOTAL EXPENDITURES	PROJECTED AVAILABLE BALANCE
<b>Alameda Public Financing Authority</b>									
468	Debt Svc 2003 AP Revenue Bonds	505,534	45,250	450,000	495,250	453,050	0	453,050	547,734
	<b>Subtotal</b>	<b>505,534</b>	<b>45,250</b>	<b>450,000</b>	<b>495,250</b>	<b>453,050</b>	<b>0</b>	<b>453,050</b>	<b>547,734</b>
	<b>Total - Debt Service Funds</b>	<b>9,162,864</b>	<b>646,930</b>	<b>6,630,090</b>	<b>7,277,020</b>	<b>8,058,110</b>	<b>0</b>	<b>8,058,110</b>	<b>8,381,774</b>
<b>ENTERPRISE FUNDS</b>									
601	Golf Course	1,065,562	4,051,750	0	4,051,750	3,491,100	157,830	3,648,930	1,468,382
602	Sewer Service	7,262,715	6,450,000	576,310	7,026,310	8,594,565	2,084,245	10,678,810	3,610,215
602.1	Sewer Svc Replacement Reserve	2,094,640	6,000	1,017,435	1,023,435	0	0	0	3,118,075
621	Ferry Service	0	0	0	0	0	0	0	0
621.1	Harbor Bay Ferry (East)	9,954	827,250	1,014,640	1,841,890	1,810,680	0	1,810,680	41,164
621.2	Alameda/Oakland Ferry (West)	(979,315)	1,674,400	0	1,674,400	2,119,475	0	2,119,475	(1,424,390)
	<b>Total - Enterprise Funds</b>	<b>9,453,556</b>	<b>13,009,400</b>	<b>2,608,385</b>	<b>15,617,785</b>	<b>16,015,820</b>	<b>2,242,075</b>	<b>18,257,895</b>	<b>6,813,446</b>
<b>INTERNAL SERVICE FUNDS</b>									
701	Equipment Replacement Reserve	2,750,432	455,880	0	455,880	500,000	0	500,000	2,706,312
702	Central Stores	31,959	183,630	0	183,630	189,505	0	189,505	26,084
703	Fleet Maintenance	21,345	1,433,955	0	1,433,955	1,505,435	0	1,505,435	(50,135)
704	Technology Services	155,723	1,954,955	0	1,954,955	1,735,305	100,000	1,835,305	275,373
704.1	Technology Svc Replacement Rsv	222,565	1,000	100,000	101,000	0	0	0	323,565
706	Facility Maintenance	(128,380)	764,810	0	764,810	753,100	100,000	853,100	(216,670)
706.1	Facility Maintnce Replacement Rsv	155,125	500	100,000	100,500	75,000	0	75,000	180,625
711	Workers' Comp Self Insurance	(28,785)	3,548,775	0	3,548,775	2,828,410	0	2,828,410	691,580
712	Risk Management	375,155	2,487,080	0	2,487,080	2,773,180	0	2,773,180	89,055
715	Unemployment Insurance	(31,154)	0	110,000	110,000	110,000	0	110,000	(31,154)
	<b>Total - Internal Service Funds</b>	<b>3,523,985</b>	<b>10,830,585</b>	<b>310,000</b>	<b>11,140,585</b>	<b>10,469,935</b>	<b>200,000</b>	<b>10,669,935</b>	<b>3,994,635</b>
<b>TRUST &amp; AGENCY FUNDS</b>									
720	Post Employment	0	0	2,129,040	2,129,040	2,129,040	0	2,129,040	0
801	Police/Fire Pension 1079	0	0	2,156,480	2,156,480	2,156,480	0	2,156,480	0
802	Police/Fire Pension 1082	0	0	44,005	44,005	44,005	0	44,005	0
832	Debt Svc 312 89-1	8,811,524	3,750,670	0	3,750,670	3,259,405	0	3,259,405	9,302,789
835	1998 Revenue Bond Debt	11,246,856	2,864,280	0	2,864,280	5,321,995	0	5,321,995	8,789,141
836	1999 Revenue Bond Debt	11,898,939	3,223,130	0	3,223,130	5,870,985	0	5,870,985	9,251,084
860	Assessment District CFD#1	3,539,990	1,697,040	0	1,697,040	1,822,175	0	1,822,175	3,414,855
861	Assessment District CFD#2	1,025,355	243,450	0	243,450	185,145	0	185,145	1,083,660
	<b>Total - Trust &amp; Agency Funds</b>	<b>36,522,664</b>	<b>11,778,570</b>	<b>4,329,525</b>	<b>16,108,095</b>	<b>20,789,230</b>	<b>0</b>	<b>20,789,230</b>	<b>31,841,529</b>
<b>TOTAL</b>		<b>\$ 124,652,172</b>	<b>\$ 161,340,540</b>	<b>\$ 24,193,560</b>	<b>\$ 185,534,100</b>	<b>\$ 174,641,385</b>	<b>\$ 24,193,560</b>	<b>\$ 198,834,945</b>	<b>\$ 111,351,327</b>

# Revenue Summary by Fund

FUND	DESCRIPTION	FY08-09 ACTUAL	FY09-10 PROJECTED	FY10-11 BUDGET	FY11-12 FORECAST
<b>GENERAL FUND</b>					
001	General	\$ 73,788,797	\$ 69,059,012	\$ 71,059,315	\$ 69,075,215
<b>SPECIAL REVENUE FUNDS</b>					
<i>City</i>					
161	Police/Fire Construction Impact	46,148	56,700	251,700	261,400
164	Construction Improvement	229,221	246,505	236,500	236,500
209	Community Development	4,573,133	3,871,875	3,145,000	3,145,000
210	Alameda Free Library	3,379,784	3,285,010	3,300,720	3,300,720
210.1	Library Memorial	365,316	23,630	44,000	44,000
210.2	Adult Literacy	55,914	25,855	23,500	23,500
	<b>Subtotal</b>	<b>3,801,014</b>	<b>3,334,495</b>	<b>3,368,220</b>	<b>3,368,220</b>
211	Gas Tax	1,129,497	1,250,790	984,500	984,500
212	XIXB Transportation Improvement	665,974	495,335	302,000	302,000
213	Traffic Safety	180,021	129,960	125,550	165,500
215	County Measure B	32,598	7,500	7,500	7,500
215.1	Measure B - Local Streets & Roads	1,428,112	1,231,795	1,108,650	1,108,650
215.2	Measure B - Bicycle & Ped Imp	187,551	125,820	132,300	132,300
215.3	Measure B - Transbay Ferry	805,346	582,050	582,050	582,050
215.4	Measure B - Paratransit	149,119	117,610	117,610	117,610
215.7	Measure B - Countywide Discretion	(3,160)	0	0	0
	<b>Subtotal</b>	<b>2,599,566</b>	<b>2,064,775</b>	<b>1,948,110</b>	<b>1,948,110</b>
216	Tidelands	369,011	342,700	328,000	328,000
217	Prop 1B - Streets & Roads	2,365,626	12,000	5,000	5,000
218.08	State COPS Program 07-08	82,260	49,720	0	0
218.09	State COPS Program 08-09	0	101,000	0	0
218.10	State COPS Program 09-10	0	115,860	0	0
218.50	OTS Step Grant (DUI)	27,761	0	0	0
218.52	OTS Avoid the 21 (DUI)	16,842	24,960	25,000	0
218.53	OTS Avoid the 21 Grant	0	18,490	19,000	0
218.602	JAG Program 07-08	14,667	20,140	0	0
218.609	JAG Program 08-09	0	101,660	0	0
218.610	JAG Program 09-10	0	25,000	22,100	0
218.701	Abandoned Vehicle Abatement	180,554	95,700	95,500	95,500
218.702	Boat Enhancement	25,000	0	0	0
218.703	State Seat Belt Program	0	14,750	15,000	0
218.705	Maddie's Fund	917	40,160	0	0
	<b>Subtotal</b>	<b>348,001</b>	<b>607,440</b>	<b>176,600</b>	<b>95,500</b>
219	Narcotics Asset Seizure	39,726	108,145	0	0
221	Dwelling Unit	8,369	23,650	15,500	15,500
223	Parking In-Lieu	6,450	1,500	1,000	1,000

FUND	DESCRIPTION	FY08-09 ACTUAL	FY09-10 PROJECTED	FY10-11 BUDGET	FY11-12 FORECAST
224	Parking Meter	912,571	730,000	730,000	730,000
224.1	Civic Center Garage	475,393	446,370	445,650	445,650
	<b>Subtotal</b>	<b>1,387,964</b>	<b>1,176,370</b>	<b>1,175,650</b>	<b>1,175,650</b>
225	TSM/TDM	27,255	23,800	21,800	21,800
226	Citywide Pavement Restoration	51,015	600	600	600
227	Commercial Revitalization	558,574	255,710	158,235	158,235
227.1	Theatre/Parking Structure Project	1,055,760	391,085	376,365	362,385
	<b>Subtotal</b>	<b>1,614,334</b>	<b>646,795</b>	<b>534,600</b>	<b>520,620</b>
228	Housing In-Lieu	2,336,875	24,345	22,000	22,000
235	HOME	11,716	19,635	1,498,930	345,000
236	CDBG	1,326,676	1,755,100	3,813,960	2,010,000
236.1	CDBG Recovery Program	0	0	360,845	0
236.2	Homeless Prev/Rapid Rehousing	0	111,115	441,095	0
	<b>Subtotal</b>	<b>1,326,676</b>	<b>1,866,215</b>	<b>4,615,900</b>	<b>2,010,000</b>
248	HOME Repayment	1,221	1,220	1,220	1,220
249	Rehab CDBG Housing Loan Program	256,809	304,140	235,000	235,000
256	FISC Lease Revenue	2,190,454	1,172,830	1,114,900	1,114,900
256.1	FISC/Catellus	3,398,762	2,270,200	0	0
256.2	FISC/Catellus Phase II	85,975	0	0	0
256.3	FISC/Catellus-Pro Alameda Landing	433,331	53,070	381,000	70,200
	<b>Subtotal</b>	<b>6,108,522</b>	<b>3,496,100</b>	<b>1,495,900</b>	<b>1,185,100</b>
259	Vehicle Registration AB434	1,866	550	550	550
265	Housing Development-HA Reimb	0	60	0	0
265.1	HA Section 8 Projects	7,817	4,400	3,495	3,495
	<b>Subtotal</b>	<b>7,817</b>	<b>4,460</b>	<b>3,495</b>	<b>3,495</b>
266	Affordable Housing	64,529	10,675	17,245	17,245
267	Human Services	66,217	62,240	59,800	59,800
268	Lead	113,945	95,995	61,900	0
270	Solid Waste Surcharge	212,702	187,000	185,000	185,000
273	Curbside Recycling	7,627	1,700	1,700	1,700
274	Waste Reduction Surcharge	365,570	321,250	291,000	291,000
274.1	City Waste Management Program	497,988	386,120	372,500	372,500
	<b>Subtotal</b>	<b>863,558</b>	<b>707,370</b>	<b>663,500</b>	<b>663,500</b>
275	Island City Maint 84-2	(1,107)	0	0	0
275.1	Island City Maint 84-2 Zone 1	5,665	4,775	5,000	5,000
275.2	Island City Maint 84-2 Zone 2	20,138	18,025	18,970	18,970
275.3	Island City Maint 84-2 Zone 3	17,863	17,160	17,060	17,060
275.4	Island City Maint 84-2 Zone 4	60,053	60,310	60,310	60,310
275.5	Island City Maint 84-2 Zone 5	746,838	791,900	796,460	796,460
275.6	Island City Maint 84-2 Zone 6	343,565	343,560	353,760	353,760
275.7	Island City Maint 84-2 Zone 7	(2,455)	9,650	9,450	9,450
	<b>Subtotal</b>	<b>1,190,560</b>	<b>1,245,380</b>	<b>1,261,010</b>	<b>1,261,010</b>

FUND	DESCRIPTION	FY08-09 ACTUAL	FY09-10 PROJECTED	FY10-11 BUDGET	FY11-12 FORECAST
276	Marina Cove Maint AD 01-1	94,638	89,500	90,425	90,425
276.1	Reserve Marina Cove 01-01	5,381	26,290	25,790	25,790
	<b>Subtotal</b>	<b>100,019</b>	<b>115,790</b>	<b>116,215</b>	<b>116,215</b>
278	Bayport Municipal Svc Dist 03-1	558,937	549,170	500,300	500,300
279	Assessment District Administration	0	147,645	128,960	128,960
280	Athletic Recreation Trust	1,938,628	2,129,690	2,132,095	2,060,820
285	Public Art	6,964	800	800	800
286	Historical Advisory Board	1,314	2,915	1,895	1,895
287	Transportation Services	189,122	137,350	210,020	210,020
814	Adams Street House	13,856	5,000	3,000	3,000
876	Dike Maintenance	329,099	5,000	3,000	3,000
	<b>Total - City</b>	<b>35,150,904</b>	<b>25,513,820</b>	<b>25,839,765</b>	<b>21,590,530</b>
<b>Community Improvement Commission</b>					
201	CIC-WECIP	4,367,152	4,271,455	5,867,010	4,268,790
201.11	2003 CIC Tax Allo 2003A1	2,226	20	20	20
201.13	2003 CIC Tax Allo 2003A2	121,620	1,550	1,500	1,500
201.15	2003 CIC Tax Allo 2003B	2,420	50	50	50
	<b>Subtotal</b>	<b>4,493,418</b>	<b>4,273,075</b>	<b>5,868,580</b>	<b>4,270,360</b>
202	CIC-WECIP Housing	1,079,233	1,062,100	1,062,100	1,062,100
203	CIC-BWIP	8,329,757	5,193,430	4,813,200	4,813,200
203.1	CIC-BWIP Housing	0	3,095,895	3,070,480	3,070,480
204	CIC-BWIP Housing	2,106,050	1,276,445	1,267,550	1,267,550
204.1	CIC-Bayport Housing	0	782,725	772,620	772,620
204.4	CIC-BWIP Hsg 2002 Bond Proceeds	3,786	65	50	50
204.6	CIC-AUSD Housing	127,615	53,000	30,000	30,000
	<b>Subtotal</b>	<b>2,237,451</b>	<b>2,112,235</b>	<b>2,070,220</b>	<b>2,070,220</b>
205	CIC-APIP	216,498	343,810	252,275	252,275
206	CIC-APIP Housing	67,308	67,240	65,570	65,570
	<b>Subtotal</b>	<b>67,308</b>	<b>67,240</b>	<b>65,570</b>	<b>65,570</b>
	<b>Total - CIC</b>	<b>16,423,665</b>	<b>16,147,785</b>	<b>17,202,425</b>	<b>15,604,205</b>
<b>Alameda Reuse &amp; Redevelopment Authority</b>					
858	Alameda Reuse & Redevelopment	17,353,755	12,716,826	12,170,780	12,025,140
	<b>Total - ARRA</b>	<b>17,353,755</b>	<b>12,716,826</b>	<b>12,170,780</b>	<b>12,025,140</b>
	<b>Total - Special Revenue Funds</b>	<b>68,928,324</b>	<b>54,378,431</b>	<b>55,212,970</b>	<b>49,219,875</b>
<b>CAPITAL PROJECT FUNDS</b>					
302	Wastewater Capital Reserve	9,778	8,620	0	0

FUND	DESCRIPTION	FY08-09 ACTUAL	FY09-10 PROJECTED	FY10-11 BUDGET	FY11-12 FORECAST
310	Capital Improvement Project	7,981,414	8,433,170	10,299,500	10,199,500
310.05	Capital Improvement Administration	0	2,899,130	2,970,440	2,870,440
310.1	FISC Catellus Traffic Fee	29,043	3,000	1,000	1,000
310.2	Capital Improvement Discretionary	0	0	2,061,335	0
	<b>Subtotal</b>	<b>8,010,457</b>	<b>11,335,300</b>	<b>15,332,275</b>	<b>13,070,940</b>
312	Marina Village A.D. 89-1	47,860	8,175	2,500	2,500
313	H.B.I. 92-1 Assessment District	44,050	14,620	2,550	2,550
317	Library Construction	7,579	2,000	1,000	1,000
318	Open Space Improvement	46,528	256,920	5,000	5,000
318.1	Open Space - Maintenance	0	9,385	25,800	25,800
328	2003 AP Rev Bond Project	3,412	510	0	0
340.11	CDF-WE Traffic Safety	306,916	318,730	313,730	313,730
340.12	CDF-WE Parks & Recreation	21,220	1,000	800	800
340.13	CDF-WE Public Facilities	12,303	550	350	350
340.14	CDF-WE Public Safety	8,752	50	30	30
340.21	CDF-NW Traffic Safety	50,085	23,755	22,255	22,255
340.22	CDF-NW Parks & Recreation	6,451	23,420	22,920	22,920
340.23	CDF-NW Public Facilities	2,693	4,250	3,950	3,950
340.24	CDF-NW Public Safety	1,492	1,560	1,555	1,555
340.31	CDF-CEE Traffic Safety	33,913	10,320	7,320	7,320
340.32	CDF-CEE Parks & Recreation	4,169	1,910	1,810	1,810
340.33	CDF-CEE Public Facilities	1,807	660	560	560
340.34	CDF-CEE Public Safety	837	140	130	130
340.41	CDF-BF Traffic Safety	691	200	100	100
340.42	CDF-BF Parks & Recreation	2,253	600	500	500
340.43	CDF-BF Public Facilities	429	100	50	50
340.44	CDF-BF Public Safety	10	5	5	5
	<b>Subtotal</b>	<b>454,021</b>	<b>387,250</b>	<b>376,065</b>	<b>376,065</b>
350	Transportation Improvement	543,451	525,655	509,600	509,600
351	Urban Runoff	4,514,628	3,124,485	3,148,420	3,102,070
	<b>Total - Capital Project Funds</b>	<b>13,681,764</b>	<b>15,672,920</b>	<b>19,403,210</b>	<b>17,095,525</b>

#### DEBT SERVICE FUNDS

##### City

413	Debt Svc 1990 Police Building	1,290,785	0	0	0
419	Debt Svc Alameda Free Library/Golf Project	3,190,308	0	0	0
421	Debt Svc Library Bond 2003	590,122	572,830	577,100	570,100
422	Debt Svc HUD 108 Loan	756,350	684,330	604,005	610,185
423	Debt Svc 2008 Refin Project COP	5,150,454	209,615	618,660	617,260
464	Debt Svc Refin City Hall 2002	900,056	10,000	10,000	10,000
	<b>Subtotal</b>	<b>11,878,075</b>	<b>1,476,775</b>	<b>1,809,765</b>	<b>1,807,545</b>

##### Community Improvement Commission

462	Debt Svc CIC Subordinate Bonds	832,664	852,845	886,500	923,545
465	Debt Svc 2003 Tax Allo Refd BWIP	1,347,834	1,261,425	1,261,375	1,260,165
466	Debt Svc 2003 CIC Tax Alloc Bonds	2,920,667	2,786,350	2,804,880	2,827,885
	<b>Subtotal</b>	<b>5,101,165</b>	<b>4,900,620</b>	<b>4,952,755</b>	<b>5,011,595</b>

FUND	DESCRIPTION	FY08-09 ACTUAL	FY09-10 PROJECTED	FY10-11 BUDGET	FY11-12 FORECAST
<b>Alameda Public Financing Authority</b>					
468	Debt Svc 2003 AP Revenue Bonds	614,354	8,000	7,880	45,250
	<b>Subtotal</b>	<b>614,354</b>	<b>8,040</b>	<b>457,880</b>	<b>457,880</b>
	<b>Total - Debt Service Funds</b>	<b>17,593,594</b>	<b>6,385,435</b>	<b>7,220,400</b>	<b>7,277,020</b>
<b>ENTERPRISE FUNDS</b>					
601	Golf Course	4,253,044	4,051,750	4,051,750	4,051,750
602	Sewer Service	6,540,311	6,001,305	7,026,310	7,026,310
602.1	Sewer Svc Replacement Reserve	0	1,069,920	1,024,720	1,023,435
621	Ferry Service	60,015	0	0	0
621.1	Harbor Bay Ferry (East)	751,321	1,475,245	1,810,675	1,841,890
621.2	Alameda/Oakland Ferry (West)	2,673,780	1,934,584	1,104,835	1,674,400
	<b>Total - Enterprise Funds</b>	<b>14,278,471</b>	<b>14,532,804</b>	<b>15,018,290</b>	<b>15,617,785</b>
<b>INTERNAL SERVICE FUNDS</b>					
701	Equipment Replacement Reserve	456,034	553,465	488,060	455,880
702	Central Stores	813,260	184,245	183,630	183,630
703	Fleet Maintenance	364,036	1,221,745	1,433,955	1,433,955
704	Technology Services	1,844,374	2,021,555	1,954,955	1,954,955
704.1	Technology Svc Replacement Rsv	0	121,565	101,000	101,000
706	Facility Maintenance	0	806,840	764,810	764,810
706.1	Facility Maintnce Replacement Rsv	0	171,625	100,500	100,500
711	Workers' Comp Self Insurance	1,398,297	3,585,815	3,548,215	3,548,775
712	Risk Management	1,275,549	2,558,735	2,487,080	2,487,080
715	Unemployment Insurance	83,890	300,000	110,000	110,000
	<b>Total - Internal Service Funds</b>	<b>6,235,440</b>	<b>11,525,590</b>	<b>11,172,205</b>	<b>11,140,585</b>
<b>TRUST &amp; AGENCY FUNDS</b>					
720	Post Employment	1,954,711	2,131,450	2,129,040	2,129,040
801	Police/Fire Pension 1079	2,464,114	2,176,765	2,156,480	2,156,480
802	Police/Fire Pension 1082	42,284	42,675	44,005	44,005
832	Debt Svc 312 89-1	4,326,530	3,791,235	3,750,670	3,750,670
835	1998 Revenue Bond Debt	3,123,463	3,057,180	2,864,280	2,864,280
836	1999 Revenue Bond Debt	3,232,228	3,447,235	3,223,130	3,223,130
860	Assessment District CFD#1	1,879,375	1,808,580	1,697,040	1,697,040
861	Assessment District CFD#2	263,862	243,005	238,450	243,450
	<b>Total - Trust &amp; Agency Funds</b>	<b>17,286,567</b>	<b>16,698,125</b>	<b>16,103,095</b>	<b>16,108,095</b>
<b>TOTAL</b>		<b>\$ 211,792,957</b>	<b>\$ 188,252,317</b>	<b>\$ 195,189,485</b>	<b>\$ 185,534,100</b>

Note: Revenue excludes Transfers.

# Expenditure Summary by Fund

FUND	DESCRIPTION	FY08-09 ACTUAL	FY09-10 PROJECTED	FY10-11 BUDGET	FY11-12 FORECAST
<b>GENERAL FUND</b>					
001	General	\$ 59,810,689	\$ 62,972,110	\$ 62,422,625	\$ 62,525,945
<b>SPECIAL REVENUE FUNDS</b>					
<i>City</i>					
209	Community Development	4,056,377	3,050,000	3,397,070	3,359,570
210	Alameda Free Library	3,162,794	3,371,580	3,533,905	3,506,015
210.1	Library Memorial	28,912	133,530	133,530	133,530
210.2	Adult Literacy	7,639	50,000	51,465	51,465
	<b>Subtotal</b>	<b>3,199,345</b>	<b>3,555,110</b>	<b>3,718,900</b>	<b>3,691,010</b>
211	Gas Tax	380,374	910,680	923,060	923,060
216	Tidelands	342,571	373,670	484,985	484,985
218.701	Abandoned Vehicle Abatement	88,660	92,165	99,265	99,265
223	Parking In-Lieu	3,768	250	145,520	145,520
224	Parking Meter	62,671	215,470	216,295	216,295
224.1	Civic Center Garage	238,371	294,360	302,265	302,265
	<b>Subtotal</b>	<b>301,042</b>	<b>509,830</b>	<b>518,560</b>	<b>518,560</b>
225	TSM/TDM	1,120	350	115,520	115,520
227	Commercial Revitalization	585,973	452,310	461,525	461,525
227.1	Theatre/Parking Structure Project	789,291	0	14,460	0
	<b>Subtotal</b>	<b>1,375,264</b>	<b>452,310</b>	<b>475,985</b>	<b>461,525</b>
228	Housing In-Lieu	942,094	345,380	236,000	236,000
235	HOME	11,716	19,635	1,498,930	675,000
236	CDBG	1,326,676	1,429,250	3,813,960	2,230,845
236.1	CDBG Recovery Program	0	0	360,845	0
236.2	Homelessness Prev/Rapid Rehousing	0	111,115	441,095	0
	<b>Subtotal</b>	<b>1,326,676</b>	<b>1,540,365</b>	<b>4,615,900</b>	<b>2,230,845</b>
248	HOME Repayment	7,169	1,220	1,220	1,220
256	FISC Lease Revenue	1,486,196	1,008,605	1,008,605	975,455
256.3	FISC/Catelus-Pro Alameda Landing	150,999	62,210	431,006	70,200
	<b>Subtotal</b>	<b>1,637,195</b>	<b>1,070,815</b>	<b>1,439,611</b>	<b>1,045,655</b>
266	Affordable Housing	246,965	318,665	318,665	318,665
267	Human Services	57,901	59,275	59,200	59,200
268	Lead	63,655	65,000	61,900	0
270	Solid Waste Surcharge	100,102	180,235	180,235	180,235
273	Curbside Recycling	0	100,000	100,000	100,000

FUND	DESCRIPTION	FY08-09 ACTUAL	FY09-10 PROJECTED	FY10-11 BUDGET	FY11-12 FORECAST
274	Waste Reduction Surcharge	729,133	475,000	591,255	591,255
274.1	City Waste Management Program	1,081,036	561,950	573,230	573,230
	<b>Subtotal</b>	<b>1,810,169</b>	<b>1,036,950</b>	<b>1,164,485</b>	<b>1,164,485</b>
275.1	Island City Maint 84-2 Zone 1	3,817	2,050	21,340	21,340
275.2	Island City Maint 84-2 Zone 2	24,549	21,250	21,250	21,250
275.3	Island City Maint 84-2 Zone 3	22,587	17,950	17,950	17,950
275.4	Island City Maint 84-2 Zone 4	66,432	54,420	54,420	54,420
275.5	Island City Maint 84-2 Zone 5	685,597	681,130	1,161,760	1,161,760
275.6	Island City Maint 84-2 Zone 6	293,715	307,720	422,720	422,720
275.7	Island City Maint 84-2 Zone 7	21	15,450	33,200	33,200
	<b>Subtotal</b>	<b>1,096,718</b>	<b>1,099,970</b>	<b>1,732,640</b>	<b>1,732,640</b>
276	Marina Cove Maint AD 01-1	5,013	102,210	69,160	69,160
278	Bayport Municipal Svc Dist 03-1	170	321,410	307,070	307,070
279	Assessment District Administration	0	147,630	128,960	128,960
280	Athletic Recreation Trust	1,820,769	1,866,100	1,918,120	1,918,120
287	Transportation Services	189,122	156,285	198,410	198,410
	<b>Total - City</b>	<b>20,390,631</b>	<b>17,375,510</b>	<b>23,909,371</b>	<b>20,164,680</b>
<b>Community Improvement Commission</b>					
201	CIC-WECIP	1,999,792	3,108,915	2,122,860	1,979,810
201.13	2003 CIC Tax Allo 2003A2	618,043	742,900	742,900	742,900
201.15	2003 CIC Tax Allo 2003B	562	30	131,000	131,000
	<b>Subtotal</b>	<b>2,618,397</b>	<b>3,851,845</b>	<b>2,996,760</b>	<b>2,853,710</b>
202	CIC-WECIP Housing	1,365,401	1,199,110	1,102,975	1,103,175
203	CIC-BWIP	4,503,673	4,740,380	3,299,565	3,244,565
256.1/203.1	CIC-Bayport Redevelopment	1,652,039	14,314,213	908,500	917,560
	<b>CIC-Bayport Redevelopment</b>	<b>6,155,712</b>	<b>19,054,593</b>	<b>4,208,065</b>	<b>4,162,125</b>
204	CIC-BWIP Housing	565,813	1,281,340	1,416,920	1,416,920
204.1	CIC Bayport Low/Mod Hsg Set Aside	-	6,410	6,415	
	<b>Subtotal</b>	<b>565,813</b>	<b>1,287,750</b>	<b>1,423,335</b>	<b>1,416,920</b>
205	CIC-APIP	259,004	781,000	195,600	195,600
206	CIC-APIP Housing	64,542	47,770	30,940	30,940
	<b>Total - Community Imp Comm</b>	<b>11,028,869</b>	<b>26,222,068</b>	<b>9,957,675</b>	<b>9,762,470</b>
<b>Alameda Reuse &amp; Redevelopment Authority</b>					
858	Alameda Reuse & Redevelopment	15,204,296	13,394,700	12,896,350	9,653,710
	<b>Total - Alameda Reuse &amp; Redevelop Authority</b>	<b>15,204,296</b>	<b>13,394,700</b>	<b>12,896,350</b>	<b>9,653,710</b>
	<b>Total - Special Revenue Funds</b>	<b>46,623,796</b>	<b>56,992,278</b>	<b>46,763,396</b>	<b>39,580,860</b>

FUND	DESCRIPTION	FY08-09 ACTUAL	FY09-10 PROJECTED	FY10-11 BUDGET	FY11-12 FORECAST
<b>CAPITAL PROJECT FUNDS</b>					
310	Capital Improvement Project	7,005,159	9,350,000	10,370,000	10,370,000
310.05	Capital Improvement Administration	2,227,305	2,527,030	2,670,775	2,670,775
	<b>Subtotal</b>	<b>9,232,464</b>	<b>2,527,030</b>	<b>13,040,775</b>	<b>13,040,775</b>
313	H.B.I. 92-1 Assessment District	319,885	100,000	508,730	508,730
350	Transportation Improvement	721	105,750	220	220
351	Urban Runoff	1,740,943	2,269,827	3,645,345	3,645,345
	<b>Total - Capital Project Funds</b>	<b>11,294,013</b>	<b>14,352,607</b>	<b>17,195,070</b>	<b>17,195,070</b>
<b>DEBT SERVICE FUNDS</b>					
<i>City</i>					
421	Debt Svc Library Bond 2003	664,850	674,765	676,450	682,950
422	Debt Svc HUD 108 Loan	320,246	518,175	515,590	507,695
423	Debt Svc 2008 Refin Project COP	0	207,850	618,110	616,710
464	Debt Svc Refin City Hall 2002	833,324	831,450	828,250	828,700
	<b>Subtotal</b>	<b>1,818,420</b>	<b>2,232,240</b>	<b>2,638,400</b>	<b>2,636,055</b>
<i>Community Improvement Commission</i>					
462	Debt Svc CIC Subordinate Bonds	784,467	848,820	885,890	922,945
465	Debt Svc 2003 Tax Allo Refd BWIP	1,261,079	1,258,610	1,264,940	1,260,020
466	Debt Svc 2003 CIC Tax Alloc Bonds	2,741,178	2,764,800	2,775,000	2,786,040
	<b>Subtotal</b>	<b>4,786,724</b>	<b>4,872,230</b>	<b>4,925,830</b>	<b>4,969,005</b>
<i>Alameda Public Financing Authority</i>					
468	Debt Svc 2003 AP Revenue Bonds	739,619	397,050	453,050	453,050
	<b>Subtotal</b>	<b>739,619</b>	<b>397,050</b>	<b>453,050</b>	<b>453,050</b>
	<b>Total - Debt Service Funds</b>	<b>7,344,763</b>	<b>7,501,520</b>	<b>8,017,280</b>	<b>8,058,110</b>
<b>ENTERPRISE FUNDS</b>					
601	Golf Course	4,975,324	4,291,920	3,517,430	3,491,100
602	Sewer Service	4,997,267	6,735,780	8,594,565	8,594,565
621.1	Harbor Bay Ferry (East)	706,012	1,500,000	1,810,680	1,810,680
621.2	Alameda/Oakland Ferry (West)	1,965,969	2,114,258	2,119,475	2,119,475
	<b>Total - Enterprise Funds</b>	<b>12,644,572</b>	<b>14,641,958</b>	<b>16,042,150</b>	<b>16,015,820</b>
<b>INTERNAL SERVICE FUNDS</b>					
701	Equipment Replacement Reserve	210,257	750,000	600,000	500,000
702	Central Stores	813,250	195,935	189,505	189,505
703	Fleet Maintenance	389,092	1,310,590	1,505,435	1,505,435
704	Technology Services	1,739,124	1,894,325	1,735,305	1,735,305
706	Facility Maintenance	0	846,930	753,100	753,100
706.1	Facility Maintnce Replacement Rsv	0	42,000	75,000	75,000
711	Workers' Comp Self Insurance	2,174,090	2,683,100	2,828,410	2,828,410
712	Risk Management	2,187,620	2,340,395	2,773,180	2,773,180
715	Unemployment Insurance	6,000	300,000	110,000	110,000
	<b>Total - Internal Service Funds</b>	<b>7,519,433</b>	<b>10,363,275</b>	<b>10,569,935</b>	<b>10,469,935</b>

FUND	DESCRIPTION	FY08-09 ACTUAL	FY09-10 PROJECTED	FY10-11 BUDGET	FY11-12 FORECAST
<b>TRUST &amp; AGENCY FUNDS</b>					
720	Post Employment	1,954,126	2,131,450	2,129,040	2,129,040
801	Police/Fire Pension 1079	2,464,114	2,197,430	2,156,480	2,156,480
802	Police/Fire Pension 1082	42,284	42,680	44,005	44,005
832	Debt Svc 312 89-1	3,491,228	3,450,000	3,492,815	3,259,405
835	1998 Revenue Bond Debt	4,837,512	5,090,000	5,130,320	5,321,995
836	1999 Revenue Bond Debt	6,022,583	5,590,000	5,682,390	5,870,985
860	Assessment District CFD#1	1,604,456	1,700,000	2,295,865	1,822,175
861	Assessment District CFD#2	177,969	185,000	182,800	185,145
<b>Total - Trust &amp; Agency Funds</b>		<b>20,594,272</b>	<b>20,386,560</b>	<b>21,113,715</b>	<b>20,789,230</b>
<b>TOTAL</b>		<b>\$ 165,831,538</b>	<b>\$ 187,210,308</b>	<b>\$ 182,124,171</b>	<b>\$ 174,634,970</b>

**Note:** Expenditures exclude Transfers and Depreciation.

# Revenue by Source - General Fund

	FY08-09 Actual	FY09-10 Projected	FY10-11 Budget	FY11-12 Forecast
<b>GENERAL FUND</b>				
<b><u>Property Taxes</u></b>				
Secured	\$ 19,459,155	\$ 19,350,260	\$ 19,250,260	\$ 19,250,260
Unsecured	1,504,830	1,443,460	1,445,520	1,505,430
Prior Secured	4,805	10,000	10,000	10,000
Prior Unsecured	55,201	20,000	22,500	25,000
Homeowner's Exemption	220,367	240,340	220,340	220,360
Property Tax - Triple Flip	1,608,864	1,529,590	1,549,050	1,549,050
<b>Subtotal</b>	<b>22,853,222</b>	<b>22,593,650</b>	<b>22,497,670</b>	<b>22,560,100</b>
<b><u>Other Local Taxes and Franchise Fees</u></b>				
Sales Tax	4,938,918	4,938,920	5,085,000	5,110,000
Sales Tax (Prop 172)	473,542	475,000	465,000	472,500
Property Transfer Tax	3,124,066	3,650,000	3,650,000	3,675,000
Utility Users Tax	9,049,473	9,050,000	9,050,750	9,250,000
Transient Occupancy Tax	1,178,705	1,020,000	1,020,000	1,120,000
PG&E Franchise Fees	220,260	220,260	225,720	235,720
Solid Waste Franchise Fees (ACI)	1,405,829	1,405,000	1,405,000	1,410,000
Infrastructure Mitigation Fees (ACI)	678,325	678,325	670,000	675,000
City Park Fees	53,000	48,580	45,000	48,500
Cable Franchise Fees	710,296	675,550	645,660	650,660
Taxi Franchise Fees	7,596	8,500	8,500	8,500
AMP Telecom Franchise Fees	72,707	0	0	0
Housing Authority In Lieu	210,000	0	0	0
AMP PILOT	412,541	408,930	417,110	417,110
AMP ROI	363,402	830,690	847,300	847,300
AMP Revenue from Prior Years	0	0	1,391,980	0
Golf PILOT	198,262	198,260	202,220	0
Golf ROI	99,040	99,040	0	0
Sewer PILOT	599,597	602,610	635,810	635,810
<b>Subtotal</b>	<b>23,795,559</b>	<b>24,309,665</b>	<b>25,765,050</b>	<b>24,556,100</b>
<b><u>Licenses &amp; Permits</u></b>				
Business Licenses	2,046,687	1,750,000	1,935,000	1,942,500
Taxi Permits	13,090	10,000	3,500	3,500
Bicycle Licenses	0	150	0	0
Encroachment Permits	13,316	50	5,000	5,000
Miscellaneous Permits	1,056	500	1,000	1,000
<b>Subtotal</b>	<b>2,074,149</b>	<b>1,760,700</b>	<b>1,944,500</b>	<b>1,952,000</b>
<b><u>Fines &amp; Forfeitures</u></b>				
Ordinance Violations	608,843	525,000	510,000	515,000
Permit Penalties	2,212	1,000	2,000	2,000
Traffic School Fees	51,151	35,000	47,500	47,500
<b>Subtotal</b>	<b>662,206</b>	<b>561,000</b>	<b>559,500</b>	<b>564,500</b>
<b><u>Use of Money &amp; Property</u></b>				
Interest Income	844,986	1,000,000	875,000	895,000
Increase (Decrease) in FV of Investment	161,171	0	0	0
Rental Income	129,483	122,000	115,000	115,000
<b>Subtotal</b>	<b>1,135,640</b>	<b>1,122,000</b>	<b>990,000</b>	<b>1,010,000</b>

	<b>FY08-09</b>	<b>FY09-10</b>	<b>FY10-11</b>	<b>FY11-12</b>
	<b>Actual</b>	<b>Projected</b>	<b>Budget</b>	<b>Forecast</b>
<b><u>Revenue from Other Agencies</u></b>				
AMP Electricity Franchise Fees	2,800,000	2,800,000	2,800,000	2,800,000
Federal Grant - Public Service	45,677	25	0	0
Fed Grant - Reimbursement	0	25,000	0	0
State Highway Maintenance	66,300	0	0	0
State Reimbursement - Correctional	5,215	5,200	5,200	5,200
State Reimbursement - Fire	461,547	100,000	85,000	85,000
State Reimbursement - Mandated Costs	12,767	0	0	0
County Reimbursement - ALS	18,458	25,000	20,000	20,000
County Grant - Other Government Services	3,954	0	0	0
Auctions by the Bay Revenue Guarantee	0	116,672	40,000	40,000
P.O.S.T. Reimbursements	67,746	45,000	42,500	42,500
Mandated Cost Reimb State	0	12,050	12,500	15,000
Motor Vehicle In-Lieu	257,658	250,000	250,000	250,000
Property Tax MVLF In-Lieu	5,737,298	5,820,670	5,800,000	5,800,000
Park Fund Contribution	6,294	5,100	5,000	5,000
Other Contribution/Donation	194,085	51,250	35,000	35,000
<b>Subtotal</b>	<b>9,676,999</b>	<b>9,255,967</b>	<b>9,095,200</b>	<b>9,097,700</b>
<b><u>Fees for Service</u></b>				
Engineering Service Fees	1,024,661	45,000	45,000	50,000
Engineering Service Fees - Measure B	531,511	0	0	0
Sale of Maps/Publications	420	500	0	0
Plan Checking Fees	151,596	0	0	0
Animal Shelter Fees	74,011	65,000	65,000	68,550
Spay/Neuter Fees	16,142	15,000	15,000	15,000
Planning & Building Fees	14,167	0	0	0
CDBG Charges	0	10,000	0	0
Fire Plan Check Fees	66,336	45,000	45,000	48,500
Fire Inspection - Apartments	92,010	105,000	85,000	87,500
Fire Inspection - Commercial	53,649	55,000	55,000	55,000
Hazard Material & High Pile	11,851	21,000	10,000	11,500
Fingerprinting Fees	46,504	45,000	45,000	45,000
Laboratory Fees	320	250	200	200
Civil Court Fees	150	150	0	0
Police Contract Overtime	75,199	65,000	65,000	65,000
Recreation Program Fees	32,808	0	0	0
Legal Fees	203,702	30,000	75,000	75,000
Ambulance Fees	2,448,287	2,300,000	2,300,000	2,300,000
Golf Surcharge	130,352	130,000	105,000	0
CDF Admin Surcharge	8,791	1,000	8,500	8,500
Tow Fees	108,206	115,000	110,000	110,000
ARRA Charges	0	2,750,000	2,750,000	2,750,000
Other Current Service Fees	33,591	55,400	25,000	25,000
West Lagoon Current Service Fees	55,461	0	50,000	50,000
Alarm Service Fees	80,667	35,000	45,000	45,000
Joint Trench MSC 1896	1,400	0	0	0
Swimming Pool Fees - AUSD 60	73,411	95,000	90,000	90,000
Property Damage Settlement	13,572	0	0	0
Auction Proceeds	2,844	1,000	1,000	1,000
Charges to Other Departments	592,458	65,000	0	0
AMP Charges	0	617,200	617,200	629,550
Housing Authority Charges	0	60,100	60,100	60,100
School District Charges	0	4,100	4,000	4,500

	<b>FY08-09</b>	<b>FY09-10</b>	<b>FY10-11</b>	<b>FY11-12</b>
	<b>Actual</b>	<b>Projected</b>	<b>Budget</b>	<b>Forecast</b>
Charges from AD's & CFD's Prior Years	0	0	836,430	0
Housing Authority - Police	0	210,000	210,000	210,000
State Checks Revenue	(238)	0	0	0
Miscellaneous Revenues	75,758	85,000	75,000	75,000
<b>Subtotal</b>	<b>6,019,597</b>	<b>7,025,700</b>	<b>7,792,430</b>	<b>6,879,900</b>
<b>Fixed Charges</b>				
Cost Allocation - General Fund	0	2,221,340	2,265,415	2,265,415
<b>Subtotal</b>	<b>0</b>	<b>2,221,340</b>	<b>2,265,415</b>	<b>2,265,415</b>
<b>Transfers</b>				
Transfer from Equipment Replacement	52,855	0	0	0
Construction Improvement	159,706	22,100	0	0
CIC-WECIP	186,380	0	0	0
CIC-WECIP Housing	16,187	0	0	0
CIC-BWIP	321,423	0	0	0
CIC- BWIP Housing	19,108	0	0	0
CIC-APIP Housing	2,866	0	0	0
Community Development	105,877	0	0	0
Gas Tax	859,611	0	0	0
Traffic Safety	169,997	163,510	125,550	165,500
Transfer from Tidelands	65,883	0	0	0
Parking Meter	157,435	0	0	0
Commercial Revitalization	1,545	0	0	0
CDBG	10,000	0	0	0
Home Repayment	5,948	0	0	0
FISC Lease Revenue	153,836	0	0	0
Solid Waste Surcharge	100,102	0	0	0
Waste Reduction Surcharge	92,390	0	0	0
Marina Cove Maintenance AD 01-1	75,439	0	0	0
Bayport Municipal Svc Dist 03-1	163,873	0	0	0
Athletic Recreation Trust	125,193	0	0	0
Urban Runoff	394,464	0	0	0
Golf Course	274,106	0	0	0
Sewer Service	330,939	0	0	0
Technology Services	242,176	0	0	0
Post Employment	2,595	0	0	0
Alameda Reuse & Redevelopment Authority	2,707,623	23,380	24,000	24,000
Measure B	698,514	0	0	0
Island City Maintenance 84-2 Zone 1	3,154	0	0	0
Island City Maintenance 84-2 Zone 2	4,298	0	0	0
Island City Maintenance 84-2 Zone 3	4,298	0	0	0
Island City Maintenance 84-2 Zone 4	2,100	0	0	0
Citywide Development Fee	61,504	0	0	0
<b>Subtotal</b>	<b>7,571,425</b>	<b>208,990</b>	<b>149,550</b>	<b>189,500</b>
<b>TOTAL</b>	<b>\$ 73,788,797</b>	<b>\$ 69,059,012</b>	<b>\$ 71,059,315</b>	<b>\$ 69,075,215</b>

# Revenue by Source - Other Funds

FUND	DESCRIPTION	FY08-09 ACTUAL	FY09-10 PROJECTED	FY10-11 BUDGET	FY 11-12 FORECAST
<b>SPECIAL REVENUE FUNDS</b>					
<i>City</i>					
<b>161</b>	<b>Police/Fire Construction Impact</b>				
	Public Safety Construction Impact Fee	\$ 6,302	\$ 7,380	\$ 7,500	\$ 7,500
	Transfer - General Fund	39,846	49,320	244,200	253,900
	<b>Subtotal</b>	<b>46,148</b>	<b>56,700</b>	<b>251,700</b>	<b>261,400</b>
<b>164</b>	<b>Construction Improvement</b>				
	Interest Allocation	5,039	2,000	1,500	1,500
	Construction Improvement Tax	224,182	244,505	235,000	235,000
	<b>Subtotal</b>	<b>229,221</b>	<b>246,505</b>	<b>236,500</b>	<b>236,500</b>
<b>209</b>	<b>Community Development</b>				
	Planning Permit	0	132,745	125,000	125,000
	Permit Tracking Fee	95,479	87,760	85,000	85,000
	Community Planning Fee	198,898	155,270	175,000	175,000
	Building Permit	801,814	746,895	800,000	800,000
	Electrical Permit	57,772	59,670	62,000	62,000
	Plumbing/Mechanical Permit	121,546	116,100	115,000	115,000
	Ordinance Violations	30,839	44,735	80,250	80,250
	Permit Penalty	481,805	611,170	700,000	700,000
	Appeal Fees	1,650	0	0	0
	Interest Allocation	42,062	11,730	15,000	15,000
	Plan Checking Fees	518,908	453,020	475,000	475,000
	Building Inspections Fees	2,806	370	500	500
	Records Management Fee	0	82,880	80,000	80,000
	Planning Fees	142,618	25,240	26,000	26,000
	Direct Cost	78,884	49,705	45,000	45,000
	Permit Filing Fees	276,194	277,940	300,000	300,000
	CDF Admin Surcharge Fee	239	250	250	250
	Other Revenue - Current Services	121,482	63,480	61,000	61,000
	Current Service - Inspections	244	0	0	0
	Transfer - CIC-WECIP	39,313	0	0	0
	Transfer - CIC-BWIP	85,483	0	0	0
	Transfer - CIC-BWIP Housing	3,918	0	0	0
	Transfer - Public Art	7,732	0	0	0
	Transfer - Golf Course	3,262	0	0	0
	Transfer - Sewer Service	20,384	0	0	0
	Transfer - ARRA	83,216	60,650	0	0
	Transfer - Available Fund Balance	1,317,069	887,265	0	0
	Property Damage	16,519	0	0	0
	Charges To Other Departments	21,605	0	0	0
	AMP Charges	0	5,000	0	0
	Miscellaneous Revenues	1,392	0	0	0
	<b>Subtotal</b>	<b>4,573,133</b>	<b>3,871,875</b>	<b>3,145,000</b>	<b>3,145,000</b>
<b>210</b>	<b>Alameda Free Library</b>				
	Property Tax	1,464,388	1,464,720	1,464,720	1,464,720
	Interest Allocation	2,564	0	0	0
	Rental Income	5,772	6,055	6,000	6,000
	State Grant - Other Government Services	43,412	32,690	0	0
	Other Contribution/Donation	77,838	0	0	0
	Alameda Free Library Fees	85,810	81,545	80,000	80,000

FUND	DESCRIPTION	FY08-09 ACTUAL	FY09-10 PROJECTED	FY10-11 BUDGET	FY 11-12 FORECAST
	Transfer - General Fund	1,700,000	1,700,000	1,750,000	1,750,000
	<b>Subtotal</b>	<b>3,379,784</b>	<b>3,285,010</b>	<b>3,300,720</b>	<b>3,300,720</b>
<b>210.1</b>	<b>Alameda Free Library Memorial</b>				
	Interest Allocation	11,003	5,500	4,000	4,000
	State Grant - Other Government Services	0	70	25,000	25,000
	Other Contribution/Donation	15,755	18,060	15,000	15,000
	Transfer - Available Fund Balance	338,558	0	0	0
	<b>Subtotal</b>	<b>365,316</b>	<b>23,630</b>	<b>44,000</b>	<b>44,000</b>
<b>210.2</b>	<b>Adult Literacy</b>				
	Interest Allocation	1,613	650	500	500
	State Grant - Other Government Services	0	18,285	18,000	18,000
	Other Contribution/Donation	20,852	6,920	5,000	5,000
	Transfer - Available Fund Balance	33,449	0	0	0
	<b>Subtotal</b>	<b>55,914</b>	<b>25,855</b>	<b>23,500</b>	<b>23,500</b>
<b>211</b>	<b>Gas Tax</b>				
	Interest Allocation	9,985	8,000	2,000	2,000
	Gas Tax Section 2105	376,037	408,305	330,000	330,000
	Gas Tax Section 2106	242,783	267,785	200,000	200,000
	Gas Tax Section 2107	500,692	543,365	445,000	445,000
	Gas Tax Section 2107.5	0	7,500	7,500	7,500
	Engineers Service Fees	0	9,610	0	0
	Street/Sidewalk/Curb Replacement	0	1,950	0	0
	Property Damage Settlement	0	4,275	0	0
	<b>Subtotal</b>	<b>1,129,497</b>	<b>1,250,790</b>	<b>984,500</b>	<b>984,500</b>
<b>212</b>	<b>XIXB Transportation Improvement</b>				
	Interest Allocation	26,717	7,000	2,000	2,000
	State Prop 42	639,257	488,335	300,000	300,000
	<b>Subtotal</b>	<b>665,974</b>	<b>495,335</b>	<b>302,000</b>	<b>302,000</b>
<b>213</b>	<b>Traffic Safety</b>				
	Statutory Violations	179,555	129,960	125,550	165,500
	Interest Allocation	466	0	0	0
	<b>Subtotal</b>	<b>180,021</b>	<b>129,960</b>	<b>125,550</b>	<b>165,500</b>
<b>215</b>	<b>County Measure B</b>				
	Interest Allocation	32,551	7,500	7,500	7,500
	County New Measure B	47	0	0	0
	<b>Subtotal</b>	<b>32,598</b>	<b>7,500</b>	<b>7,500</b>	<b>7,500</b>
<b>215.1</b>	<b>Measure B - Local Streets &amp; Roads</b>				
	Interest Allocation	91,156	40,000	20,000	20,000
	County New Measure B	1,336,956	1,088,650	1,088,650	1,088,650
	Transfer - Capital Improvement Projects	0	103,145	0	0
	<b>Subtotal</b>	<b>1,428,112</b>	<b>1,231,795</b>	<b>1,108,650</b>	<b>1,108,650</b>
<b>215.2</b>	<b>Measure B - Bicycle &amp; Pedestrian Improvements</b>				
	Interest Allocation	9,250	5,000	2,500	2,500
	County New Measure B	178,301	120,820	129,800	129,800
	<b>Subtotal</b>	<b>187,551</b>	<b>125,820</b>	<b>132,300</b>	<b>132,300</b>
<b>215.3</b>	<b>Measure B - Transbay Ferry</b>				

FUND	DESCRIPTION	FY08-09 ACTUAL	FY09-10 PROJECTED	FY10-11 BUDGET	FY 11-12 FORECAST
	Interest Allocation	47,419	21,000	21,000	21,000
	County New Measure B	757,927	561,050	561,050	561,050
	<b>Subtotal</b>	<b>805,346</b>	<b>582,050</b>	<b>582,050</b>	<b>582,050</b>
<b>215.4</b>	<b>Measure B - Paratransit</b>				
	Interest Allocation	7,126	2,000	2,000	2,000
	County New Measure B	141,983	115,610	115,610	115,610
	Transfer - Measure B	10	0	0	0
	<b>Subtotal</b>	<b>149,119</b>	<b>117,610</b>	<b>117,610</b>	<b>117,610</b>
<b>215.7</b>	<b>Measure B - Countywide Discretion</b>				
	County New Measure B	(32,900)	0	0	0
	Transfer - Capital Improvement Projects	29,740	0	0	0
	<b>Subtotal</b>	<b>(3,160)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>216</b>	<b>Tidelands</b>				
	Interest Income	8,535	7,200	6,000	6,000
	Interest Allocation	31,607	7,000	6,000	6,000
	Rental Income	62,500	62,500	50,000	50,000
	Property Rental Income	266,369	266,000	266,000	266,000
	<b>Subtotal</b>	<b>369,011</b>	<b>342,700</b>	<b>328,000</b>	<b>328,000</b>
<b>217</b>	<b>Prop 1B - Streets &amp; Roads</b>				
	Interest Allocation	17,109	12,000	5,000	5,000
	State Prop 1B - Streets & Roads	1,118,752	0	0	0
	Transfer - XIXB Transportation	1,229,765	0	0	0
	<b>Subtotal</b>	<b>2,365,626</b>	<b>12,000</b>	<b>5,000</b>	<b>5,000</b>
<b>218.08</b>	<b>State COPS Program 07-08</b>				
	Interest Income	2,060	210	0	0
	State Grant - COPS	80,200	49,510	0	0
	<b>Subtotal</b>	<b>82,260</b>	<b>49,720</b>	<b>0</b>	<b>0</b>
<b>218.09</b>	<b>State COPS Program 08-09</b>				
	Interest Income	461	540	0	0
	State Grant - COPS	(461)	100,460	0	0
	<b>Subtotal</b>	<b>0</b>	<b>101,000</b>	<b>0</b>	<b>0</b>
<b>218.10</b>	<b>State COPS Program 09-10</b>				
	Interest Income	0	165	0	0
	State Grant - COPS	0	115,695	0	0
	<b>Subtotal</b>	<b>0</b>	<b>115,860</b>	<b>0</b>	<b>0</b>
<b>218.50</b>	<b>OTS Step Grant (DUI)</b>				
	State Grant - Other	27,761	0	0	0
	<b>Subtotal</b>	<b>27,761</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>218.52</b>	<b>OTS Avoid the 21 (DUI)</b>				
	OTS Avoid the 21 State Grant	16,842	24,960	25,000	0
	<b>Subtotal</b>	<b>16,842</b>	<b>24,960</b>	<b>25,000</b>	<b>0</b>
<b>218.53</b>	<b>OTS Avoid the 21 Grant</b>				
	Federal Grant - Public Service	0	18,490	19,000	0
	<b>Subtotal</b>	<b>0</b>	<b>18,490</b>	<b>19,000</b>	<b>0</b>

FUND	DESCRIPTION	FY08-09 ACTUAL	FY09-10 PROJECTED	FY10-11 BUDGET	FY 11-12 FORECAST
<b>218.602</b>	<b>JAG Program 07-08</b>				
	Federal Grant - Public Service	14,667	20,140	0	0
	<b>Subtotal</b>	<b>14,667</b>	<b>20,140</b>	<b>0</b>	<b>0</b>
<b>218.609</b>	<b>JAG Program 08-09</b>				
	Interest Allocation	0	505	0	0
	Federal Grant - Public Service	0	101,155	0	0
	<b>Subtotal</b>	<b>0</b>	<b>101,660</b>	<b>0</b>	<b>0</b>
<b>218.610</b>	<b>JAG Program 09-10</b>				
	Interest Allocation	0	140	100	0
	Federal Grant - Public Service	0	24,860	22,000	0
	<b>Subtotal</b>	<b>0</b>	<b>25,000</b>	<b>22,100</b>	<b>0</b>
<b>218.701</b>	<b>Abandoned Vehicle Abatement</b>				
	Interest Income	2,155	0	0	0
	Interest Allocation	0	700	500	500
	Abandoned Vehicle Abatement Reimbursement	85,548	95,000	95,000	95,000
	Transfer - Available Fund Balance	92,851	0	0	0
	<b>Subtotal</b>	<b>180,554</b>	<b>95,700</b>	<b>95,500</b>	<b>95,500</b>
<b>218.702</b>	<b>Boat Enhancement</b>				
	State Grant - Public Service	25,000	0	0	0
	<b>Subtotal</b>	<b>25,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>218.703</b>	<b>State Seat Belt Program 08</b>				
	State Grant - Seat Belt	0	14,750	15,000	0
	<b>Subtotal</b>	<b>0</b>	<b>14,750</b>	<b>15,000</b>	<b>0</b>
<b>218.705</b>	<b>Maddie's Fund</b>				
	Interest Allocation	917	160	0	0
	Animal Shelter Grant	0	40,000	0	0
	<b>Subtotal</b>	<b>917</b>	<b>40,160</b>	<b>0</b>	<b>0</b>
<b>219</b>	<b>Narcotics Asset Seizure</b>				
	Interest Allocation	0	800	0	0
	Federal Grant Capital Improvement	0	107,345	0	0
	Federal Grant - Public Service	39,726	0	0	0
	Sale of Discarded Assets	0	0	0	0
	<b>Subtotal</b>	<b>39,726</b>	<b>108,145</b>	<b>0</b>	<b>0</b>

FUND	DESCRIPTION	FY08-09 ACTUAL	FY09-10 PROJECTED	FY10-11 BUDGET	FY 11-12 FORECAST
<b>221</b>	<b>Dwelling Unit</b>				
	Dwelling Unit Tax	4,198	23,000	15,000	15,000
	Interest Allocation	4,171	650	500	500
	<b>Subtotal</b>	<b>8,369</b>	<b>23,650</b>	<b>15,500</b>	<b>15,500</b>
<b>223</b>	<b>Parking In-Lieu</b>				
	Interest Allocation	6,450	1,500	1,000	1,000
	<b>Subtotal</b>	<b>6,450</b>	<b>1,500</b>	<b>1,000</b>	<b>1,000</b>
<b>224</b>	<b>Parking Meter</b>				
	Interest Allocation	75,146	20,000	20,000	20,000
	Parking Meter - On Street	729,578	710,000	710,000	710,000
	Transfer - Theatre/Parking Structure Project	107,847	0	0	0
	<b>Subtotal</b>	<b>912,571</b>	<b>730,000</b>	<b>730,000</b>	<b>730,000</b>
<b>224.1</b>	<b>Civic Center Garage</b>				
	Interest Income	94	185	150	150
	Interest Allocation	14,727	1,800	1,500	1,500
	Garage - Parking Citation	107,213	100,000	100,000	100,000
	Garage - Meter	81,004	91,200	91,200	91,200
	Garage - Monthly Pass	2,355	3,185	2,800	2,800
	Transfer - Parking Meter	250,000	250,000	250,000	250,000
	Miscellaneous Revenue	20,000	0	0	0
	<b>Subtotal</b>	<b>475,393</b>	<b>446,370</b>	<b>445,650</b>	<b>445,650</b>
<b>225</b>	<b>TSM/TDM</b>				
	Interest Allocation	4,716	1,800	1,800	1,800
	Traffic Mitigation Fees	22,539	22,000	20,000	20,000
	<b>Subtotal</b>	<b>27,255</b>	<b>23,800</b>	<b>21,800</b>	<b>21,800</b>
<b>226</b>	<b>Citywide Pavement Restoration</b>				
	Interest Allocation	1,015	600	600	600
	Restoration Fees	50,000	0	0	0
	<b>Subtotal</b>	<b>51,015</b>	<b>600</b>	<b>600</b>	<b>600</b>
<b>227</b>	<b>Commercial Revitalization</b>				
	Interest Income	6,443	2,000	1,500	1,500
	Interest Allocation	42,672	12,000	8,500	8,500
	Rental Income	46,920	42,810	45,000	45,000
	Property Rental Income	99,707	96,355	103,235	103,235
	Developer's Contribution	0	11,945	0	0
	Transfer - FISC Lease Revenue	200,000	0	0	0
	Miscellaneous Revenues	162,832	90,600	0	0
	<b>Subtotal</b>	<b>558,574</b>	<b>255,710</b>	<b>158,235</b>	<b>158,235</b>
<b>227.1</b>	<b>Theatre/Parking Structure Project</b>				
	Interest Income	11,152	14,455	13,000	13,000
	Interest Allocation	18,204	5,400	2,000	2,000
	Property Rental Income	187,363	347,470	337,605	337,605
	Principal Repayment	6,679	23,760	23,760	9,780
	County Grant	28,194	0	0	0
	Other Contributions/Donations	79,050	0	0	0
	Transfer - CIC-WECIP	113,359	0	0	0
	Transfer - 2003 CIC Tax Allo 2003 A2	611,759	0	0	0
	<b>Subtotal</b>	<b>1,055,760</b>	<b>391,085</b>	<b>376,365</b>	<b>362,385</b>

FUND	DESCRIPTION	FY08-09 ACTUAL	FY09-10 PROJECTED	FY10-11 BUDGET	FY 11-12 FORECAST
<b>228</b>	<b>Housing In-Lieu</b>				
	Interest Allocation	69,954	21,000	12,000	12,000
	Affordable Housing Fee	0	0	10,000	10,000
	Transfer - HSG Development HA Reimbursement	0	3,345	0	0
	Transfer - CIC-BWIP Housing In-Lieu Fee	2,266,921	0	0	0
	<b>Subtotal</b>	<b>2,336,875</b>	<b>24,345</b>	<b>22,000</b>	<b>22,000</b>
<b>235</b>	<b>HOME</b>				
	County Grant - Other Government Services	11,716	19,635	1,498,930	345,000
	<b>Subtotal</b>	<b>11,716</b>	<b>19,635</b>	<b>1,498,930</b>	<b>345,000</b>
<b>236</b>	<b>CDBG</b>				
	Reimbursement Drawdown	1,094,431	1,357,510	3,351,575	1,760,000
	Transfer - Rehab Repayment	232,245	397,590	462,385	250,000
	<b>Subtotal</b>	<b>1,326,676</b>	<b>1,755,100</b>	<b>3,813,960</b>	<b>2,010,000</b>
<b>236.1</b>	<b>CDBG Recovery Program</b>				
	CDBG Grants/Contribution	0	0	360,845	0
	<b>Subtotal</b>	<b>0</b>	<b>0</b>	<b>360,845</b>	<b>0</b>
<b>236.2</b>	<b>Homeless Prev/Rapid Rehousing</b>				
	Federal Grant - Other Government Services	0	111,115	441,095	0
	<b>Subtotal</b>	<b>0</b>	<b>111,115</b>	<b>441,095</b>	<b>0</b>
<b>248</b>	<b>HOME Repayment</b>				
	Principal Repayment	1,221	1,220	1,220	1,220
	<b>Subtotal</b>	<b>1,221</b>	<b>1,220</b>	<b>1,220</b>	<b>1,220</b>
<b>249</b>	<b>Rehab CDBG Housing Loan Program</b>				
	Interest Income	33,275	41,015	35,000	35,000
	Principal Repayment	221,595	262,245	200,000	200,000
	Miscellaneous Revenues	1,939	880	0	0
	<b>Subtotal</b>	<b>256,809</b>	<b>304,140</b>	<b>235,000</b>	<b>235,000</b>
<b>256</b>	<b>FISC Lease Revenues</b>				
	Interest Income	1,160	750	900	900
	Interest Allocation	52,495	20,000	14,000	14,000
	Rental Income	994,968	1,152,080	1,100,000	1,100,000
	Transfer - 2003 CIC Tax Allo 2003A1	200,000	0	0	0
	Transfer - ARRA	941,831	0	0	0
	<b>Subtotal</b>	<b>2,190,454</b>	<b>1,172,830</b>	<b>1,114,900</b>	<b>1,114,900</b>
<b>256.1</b>	<b>FISC/Catellus</b>				
	Interest Allocation	53,822	20,000	0	0
	Developer Contributions	0	2,205,200	0	0
	AB939 Fees	1,040	0	0	0
	Transfer - CIC-BWIP	2,427,662	0	0	0
	Transfer - FISC/Catellus-Pro Alameda Landing	3,295	0	0	0
	Transfer - FISC Catellus Traffic Fee	860,522	0	0	0
	Miscellaneous Revenues	52,421	45,000	0	0
	<b>Subtotal</b>	<b>3,398,762</b>	<b>2,270,200</b>	<b>0</b>	<b>0</b>
<b>256.2</b>	<b>FISC/Catellus Phase II</b>				
	Transfer - FISC Catellus Traffic Fee	26,652	0	0	0

FUND	DESCRIPTION	FY08-09 ACTUAL	FY09-10 PROJECTED	FY10-11 BUDGET	FY 11-12 FORECAST
	Transfer - CDF-WE Traffic Safety	59,323	0	0	0
	<b>Subtotal</b>	<b>85,975</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>256.3</b>	<b>FISC/Catellus-ProLogis Alameda Landing</b>				
	Interest Allocation	3,899	2,400	1,500	1,500
	Developer Contribution	427,992	50,670	379,500	68,700
	Transfer - CFD #2	1,440	0	0	0
	<b>Subtotal</b>	<b>433,331</b>	<b>53,070</b>	<b>381,000</b>	<b>70,200</b>
<b>259</b>	<b>Vehicle Registration AB434</b>				
	Interest Allocation	1,866	550	550	550
	<b>Subtotal</b>	<b>1,866</b>	<b>550</b>	<b>550</b>	<b>550</b>
<b>265</b>	<b>Housing Development - HA Reimbursement</b>				
	Charges to Other Departments	0	60	0	0
	<b>Subtotal</b>	<b>0</b>	<b>60</b>	<b>0</b>	<b>0</b>
<b>265.1</b>	<b>HA Section 8 Projects</b>				
	Interest Income	165	50	45	45
	Interest Allocation	5,556	2,400	1,500	1,500
	Principal Repayment	2,096	1,950	1,950	1,950
	<b>Subtotal</b>	<b>7,817</b>	<b>4,400</b>	<b>3,495</b>	<b>3,495</b>
<b>266</b>	<b>Affordable Housing</b>				
	Interest Income	1,020	1,180	1,000	1,000
	Interest Allocation	17,025	5,200	3,000	3,000
	Principal Repayment	2,579	3,295	3,245	3,245
	Transfer - General Fund	1,000	1,000	0	0
	Affordable Housing Fee	42,900	0	10,000	10,000
	Miscellaneous Revenues	5	0	0	0
	<b>Subtotal</b>	<b>64,529</b>	<b>10,675</b>	<b>17,245</b>	<b>17,245</b>
<b>267</b>	<b>Human Services</b>				
	Interest Allocation	1,952	900	600	600
	Donation - Private Agency	805	1,630	0	0
	Donation - Private Individual	0	500	0	0
	Other Contribution/Donation	18,760	15,000	15,000	15,000
	Transfer - General	44,200	44,210	44,200	44,200
	Miscellaneous Revenues	500	0	0	0
	<b>Subtotal</b>	<b>66,217</b>	<b>62,240</b>	<b>59,800</b>	<b>59,800</b>
<b>268</b>	<b>Lead</b>				
	Grant - Other Government Services	113,945	95,995	61,900	0
	<b>Subtotal</b>	<b>113,945</b>	<b>95,995</b>	<b>61,900</b>	<b>0</b>

FUND	DESCRIPTION	FY08-09 ACTUAL	FY09-10 PROJECTED	FY10-11 BUDGET	FY 11-12 FORECAST
<b>270</b>	<b>Solid Waste Surcharge</b>				
	Solid Waste Franchise Tax	175,000	175,000	175,000	175,000
	Interest Allocation	37,702	12,000	10,000	10,000
	<b>Subtotal</b>	<b>212,702</b>	<b>187,000</b>	<b>185,000</b>	<b>185,000</b>
<b>273</b>	<b>Curbside Recycling</b>				
	Interest Allocation	7,627	1,700	1,700	1,700
	<b>Subtotal</b>	<b>7,627</b>	<b>1,700</b>	<b>1,700</b>	<b>1,700</b>
<b>274</b>	<b>Waste Reduction Surcharge</b>				
	Interest Allocation	72,102	20,000	15,500	15,500
	State Grant	19,742	9,410	0	0
	County Grant	71,685	52,365	49,500	49,500
	Measure D	201,281	238,475	225,000	225,000
	Recycling Fees	760	1,000	1,000	1,000
	<b>Subtotal</b>	<b>365,570</b>	<b>321,250</b>	<b>291,000</b>	<b>291,000</b>
<b>274.1</b>	<b>City Waste Management Program</b>				
	Infrastructure Mitigation	0	50	0	0
	Interest Allocation	129,659	25,000	20,000	20,000
	Recycling Fees	365,650	358,870	350,000	350,000
	Miscellaneous Revenues	2,679	2,200	2,500	2,500
	<b>Subtotal</b>	<b>497,988</b>	<b>386,120</b>	<b>372,500</b>	<b>372,500</b>
<b>275</b>	<b>Island City Maint 84-2</b>				
	Miscellaneous Revenues	(1,107)	0	0	0
	<b>Subtotal</b>	<b>(1,107)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>275.1</b>	<b>Island City Maint 84-2 Zone 1</b>				
	Property Tax - Special Assessment	4,720	4,560	4,800	4,800
	Interest Allocation	941	215	200	200
	Miscellaneous Revenues	4	0	0	0
	<b>Subtotal</b>	<b>5,665</b>	<b>4,775</b>	<b>5,000</b>	<b>5,000</b>
<b>275.2</b>	<b>Island City Maint 84-2 Zone 2</b>				
	Property Tax - Special Assessment	18,310	17,690	18,620	18,620
	Interest Allocation	1,810	335	350	350
	Miscellaneous Revenues	18	0	0	0
	<b>Subtotal</b>	<b>20,138</b>	<b>18,025</b>	<b>18,970</b>	<b>18,970</b>
<b>275.3</b>	<b>Island City Maint 84-2 Zone 3</b>				
	Property Tax - Special Assessment	16,486	16,760	16,760	16,760
	Interest Allocation	1,361	400	300	300
	Miscellaneous Revenues	16	0	0	0
	<b>Subtotal</b>	<b>17,863</b>	<b>17,160</b>	<b>17,060</b>	<b>17,060</b>
<b>275.4</b>	<b>Island City Maint 84-2 Zone 4</b>				
	Property Tax - Special Assessment	59,989	60,310	60,310	60,310
	Interest Allocation	6	0	0	0
	Miscellaneous Revenues	58	0	0	0
	<b>Subtotal</b>	<b>60,053</b>	<b>60,310</b>	<b>60,310</b>	<b>60,310</b>
<b>275.5</b>	<b>Island City Maint 84-2 Zone 5</b>				
	Property Tax - Special Assessment	729,737	745,660	752,720	752,720
	Interest Allocation	16,118	5,000	2,500	2,500

FUND	DESCRIPTION	FY08-09 ACTUAL	FY09-10 PROJECTED	FY10-11 BUDGET	FY 11-12 FORECAST
	Other Revenue - Current Services	57	0	0	0
	Miscellaneous Revenues	687	0	0	0
	Transfer - General	0	28,120	28,120	28,120
	Transfer - CFD#1 Harbor Bay	239	0	0	0
	Transfer - Golf Course	0	13,120	13,120	13,120
	<b>Subtotal</b>	<b>746,838</b>	<b>791,900</b>	<b>796,460</b>	<b>796,460</b>
<b>275.6</b>	<b>Island City Maint 84-2 Zone 6</b>				
	Property Tax - Special Assessment	326,755	338,560	348,760	348,760
	Interest Allocation	16,491	5,000	5,000	5,000
	Miscellaneous Revenues	319	0	0	0
	<b>Subtotal</b>	<b>343,565</b>	<b>343,560</b>	<b>353,760</b>	<b>353,760</b>
<b>275.7</b>	<b>Island City Maint 84-2 Zone 7</b>				
	Property Tax - Special Assessment	(8,512)	5,850	5,850	5,850
	Interest Allocation	3,051	800	600	600
	Transfer - General Fund	3,000	3,000	3,000	3,000
	Other Miscellaneous Revenues	6	0	0	0
	<b>Subtotal</b>	<b>(2,455)</b>	<b>9,650</b>	<b>9,450</b>	<b>9,450</b>
<b>276</b>	<b>Marina Cove Maint AD 01-01</b>				
	Property Tax - Special Assessment	84,408	87,500	88,425	88,425
	Interest Allocation	10,230	2,000	2,000	2,000
	<b>Subtotal</b>	<b>94,638</b>	<b>89,500</b>	<b>90,425</b>	<b>90,425</b>
<b>276.1</b>	<b>Reserve Marina Cove 01-01</b>				
	Interest Allocation	5,381	1,500	1,000	1,000
	Transfer - Marina Cove 01-01	0	24,790	24,790	24,790
	<b>Subtotal</b>	<b>5,381</b>	<b>26,290</b>	<b>25,790</b>	<b>25,790</b>
<b>278</b>	<b>Bayport Municipal Svc Dist 03-1</b>				
	Property Tax - Special Assessment	515,764	534,170	485,300	485,300
	Interest Allocation	43,173	15,000	15,000	15,000
	<b>Subtotal</b>	<b>558,937</b>	<b>549,170</b>	<b>500,300</b>	<b>500,300</b>
<b>279</b>	<b>Assessment District Administration</b>				
	Transfer - Island City Maint Dist	0	455	335	335
	Transfer - Island City Maint Dist	0	1,750	1,270	1,270
	Transfer - Island City Maint Dist	0	1,585	1,150	1,150
	Transfer - Island City Maint Dist	0	5,785	4,200	4,200
	Transfer - Island City Maint Dist	0	68,870	52,275	52,275
	Transfer - Island City Maint Dist	0	31,910	24,220	24,220
	Transfer - Island City Maint Dist	0	550	405	405
	Transfer - Marina Cove AD	0	8,280	6,140	6,140
	Transfer - Bayport Municipal Svc Dist 03-1	0	28,460	38,965	38,965
	<b>Subtotal</b>	<b>0</b>	<b>147,645</b>	<b>128,960</b>	<b>128,960</b>

FUND	DESCRIPTION	FY08-09 ACTUAL	FY09-10 PROJECTED	FY10-11 BUDGET	FY 11-12 FORECAST
<b>280</b>	<b>Athletic Recreation Trust</b>				
	Interest Allocation	46,435	15,000	10,000	10,000
	Rental Income	266,529	267,150	268,765	268,765
	County Grant Public Services	0	38,380	71,275	0
	Other Contribution/Donation	22,221	22,210	20,500	20,500
	Parking Meter - On Street	0	145	0	0
	Recreation Program Fees	1,594,905	1,753,055	1,753,055	1,753,055
	Transfer - General Fund	0	25,000	0	0
	Miscellaneous Revenues	8,538	8,750	8,500	8,500
	<b>Subtotal</b>	<b>1,938,628</b>	<b>2,129,690</b>	<b>2,132,095</b>	<b>2,060,820</b>
<b>285</b>	<b>Public Art</b>				
	Public Art Fee	3,882	0	0	0
	Interest Allocation	3,082	800	800	800
	<b>Subtotal</b>	<b>6,964</b>	<b>800</b>	<b>800</b>	<b>800</b>
<b>286</b>	<b>Historical Advisory Board</b>				
	Tree Preservation Mitigation Fee	1,250	2,875	1,875	1,875
	Interest Allocation	64	40	20	20
	<b>Subtotal</b>	<b>1,314</b>	<b>2,915</b>	<b>1,895</b>	<b>1,895</b>
<b>287</b>	<b>Transportation Services</b>				
	Interest Allocation	627	150	150	150
	Transfer - Measure B - Paratransit	179,104	124,090	198,370	198,370
	Senior Citizen Transit Coupon	5,949	7,690	6,500	6,500
	Senior Citizen Taxi Voucher	3,442	5,420	5,000	5,000
	<b>Subtotal</b>	<b>189,122</b>	<b>137,350</b>	<b>210,020</b>	<b>210,020</b>
<b>814</b>	<b>Adams Street House Trust</b>				
	Interest Allocation	13,856	5,000	3,000	3,000
	<b>Subtotal</b>	<b>13,856</b>	<b>5,000</b>	<b>3,000</b>	<b>3,000</b>
<b>876</b>	<b>Dike Maintenance</b>				
	Interest Allocation	6,597	5,000	3,000	3,000
	Transfer - Capital Improvement Projects	322,502	0	0	0
	<b>Subtotal</b>	<b>329,099</b>	<b>5,000</b>	<b>3,000</b>	<b>3,000</b>
	<b>Total - City</b>	<b>35,150,904</b>	<b>25,513,820</b>	<b>25,839,765</b>	<b>21,590,530</b>
<b>Community Improvement Commission</b>					
<b>201</b>	<b>CIC-WECIP</b>				
	Property Tax Increment	4,289,648	4,234,845	4,248,390	4,248,390
	Interest Income	112	100	0	0
	Interest Allocation	74,472	33,900	20,000	20,000
	Developer Contributions	0	0	700,000	0
	Transfer - 2003A1 Bond	0	25	0	0
	Transfer - 2003A2 Bond	0	2,330	0	0
	Transfer - FISC/Catellus-Pro Alameda Landing	2,920	255	400	400
	Miscellaneous Revenues	0	0	898,220	0
	<b>Subtotal</b>	<b>4,367,152</b>	<b>4,271,455</b>	<b>5,867,010</b>	<b>4,268,790</b>

FUND	DESCRIPTION	FY08-09 ACTUAL	FY09-10 PROJECTED	FY10-11 BUDGET	FY 11-12 FORECAST
<b>201.11</b>	<b>CIC Tax Allocation 2003A1</b>				
	Interest Income	2,226	20	20	20
	<b>Subtotal</b>	<b>2,226</b>	<b>20</b>	<b>20</b>	<b>20</b>
<b>201.13</b>	<b>CIC Tax Allocation 2003A2</b>				
	Interest Income	121,620	1,550	1,500	1,500
	<b>Subtotal</b>	<b>121,620</b>	<b>1,550</b>	<b>1,500</b>	<b>1,500</b>
<b>201.15</b>	<b>CIC Tax Allocation 2003B</b>				
	Interest Income	2,420	50	50	50
	<b>Subtotal</b>	<b>2,420</b>	<b>50</b>	<b>50</b>	<b>50</b>
<b>202</b>	<b>CIC-WECIP Housing</b>				
	Property Tax Increment	1,072,412	1,057,100	1,057,100	1,057,100
	Interest Income	3,751	5,000	5,000	5,000
	Interest Allocation	3,070	0	0	0
	<b>Subtotal</b>	<b>1,079,233</b>	<b>1,062,100</b>	<b>1,062,100</b>	<b>1,062,100</b>
<b>203</b>	<b>CIC-BWIP</b>				
	Property Tax Increment	8,003,963	4,812,675	4,756,100	4,756,100
	Interest Income	112	100	0	0
	Interest Allocation	175,532	86,900	57,100	57,100
	Grants from Other Agency	0	121,220	0	0
	Transfer - 2003 CIC Tax Allo 2003A1	50,000	0	0	0
	Transfer - 2003 CIC Tax Allo 2003B	100,000	0	0	0
	Transfer - Theater/Parking		164,415	0	0
	Other Miscellaneous Revenue	150	8,120	0	0
	<b>Subtotal</b>	<b>8,329,757</b>	<b>5,193,430</b>	<b>4,813,200</b>	<b>4,813,200</b>
<b>203.1</b>	<b>CIC-BWIP Housing</b>				
	Property Tax Increment	0	3,090,895	3,050,480	3,050,480
	Interest Allocation	0	5,000	20,000	20,000
	<b>Subtotal</b>	<b>0</b>	<b>3,095,895</b>	<b>3,070,480</b>	<b>3,070,480</b>
<b>204</b>	<b>CIC-BWIP Housing</b>				
	Property Tax Increment	2,000,991	1,203,170	1,189,020	1,189,020
	Interest Income	0	16,175	48,530	48,530
	Interest Allocation	105,059	57,100	30,000	30,000
	<b>Subtotal</b>	<b>2,106,050</b>	<b>1,276,445</b>	<b>1,267,550</b>	<b>1,267,550</b>
<b>204.1</b>	<b>CIC-Bayport Housing</b>				
	Property Tax Increment	0	772,725	762,620	762,620
	Interest Allocation	0	10,000	10,000	10,000
	<b>Subtotal</b>	<b>0</b>	<b>782,725</b>	<b>772,620</b>	<b>772,620</b>
<b>204.4</b>	<b>CIC-BWIP Housing 2002 Bond Proceeds</b>				
	Interest Allocation	3,786	65	50	50
	<b>Subtotal</b>	<b>3,786</b>	<b>65</b>	<b>50</b>	<b>50</b>
<b>204.6</b>	<b>CIC-AUSD Housing</b>				
	Interest Allocation	127,615	53,000	30,000	30,000
	<b>Subtotal</b>	<b>127,615</b>	<b>53,000</b>	<b>30,000</b>	<b>30,000</b>
<b>205</b>	<b>CIC-APIP</b>				
	Property Tax Increment	213,903	257,500	252,275	252,275

FUND	DESCRIPTION	FY08-09 ACTUAL	FY09-10 PROJECTED	FY10-11 BUDGET	FY 11-12 FORECAST
	Grants - Historic Preservation		86,310	0	0
	Transfer -General Fund	2,595	0	0	0
	<b>Subtotal</b>	<b>216,498</b>	<b>343,810</b>	<b>252,275</b>	<b>252,275</b>
<b>206</b>	<b>CIC-APIP Housing</b>				
	Property Tax Increment	53,476	64,375	63,070	63,070
	Interest Allocation	13,832	2,865	2,500	2,500
	<b>Subtotal</b>	<b>67,308</b>	<b>67,240</b>	<b>65,570</b>	<b>65,570</b>
	<b>Total - Community Improvement Commission</b>	<b>16,423,665</b>	<b>16,147,785</b>	<b>17,202,425</b>	<b>15,604,205</b>
<b>Alameda Reuse &amp; Redevelopment Authority</b>					
<b>858</b>	<b>Alameda Reuse &amp; Redevelopment Authority</b>				
	Interest Income	10,188	3,000	3,140	3,140
	Interest Allocation	468,934	150,000	150,000	150,000
	Rental Income	13,618,117	11,425,000	11,650,000	11,650,000
	Federal Grant - Other	135,298	5,810	0	0
	Developer Contributions	(1,000,000)	2,795	0	0
	Miscellaneous Rental	23,836	22,185	0	0
	Other Current Revenues	1,107,294	429,965	145,640	0
	Transfer to General Fund	0	23,380	24,000	24,000
	Transfer - FISC Lease Revenue	0	467,765	0	0
	Transfer - FISC/Catellus-Pro Alameda Landing	14,649	2,430	3,000	3,000
	Transfer - 2003 AP Rev Bond Project	5,000	0	0	0
	Miscellaneous Revenues	2,970,439	184,496	195,000	195,000
	<b>Total - ARRA</b>	<b>17,353,755</b>	<b>12,716,826</b>	<b>12,170,780</b>	<b>12,025,140</b>
	<b>Total - Special Revenue Funds</b>	<b>68,928,324</b>	<b>54,378,431</b>	<b>55,212,970</b>	<b>49,219,875</b>
<b>CAPITAL PROJECT FUNDS</b>					
<b>302</b>	<b>Wastewater Capital Reserve</b>				
	Interest Allocation	1,658	500	0	0
	Transfer - Sewer Service	8,120	8,120	0	0
	<b>Subtotal</b>	<b>9,778</b>	<b>8,620</b>	<b>0</b>	<b>0</b>
<b>310</b>	<b>Capital Improvement Project</b>				
	Interest Income	40,812	12,500	12,500	12,500
	Interest Allocation	161,014	40,000	30,000	30,000
	Federal Grant - Capital Improvement	104,988	1,768,395	1,200,000	1,200,000
	State Grant - Capital Improvement	56,574	1,715,575	161,000	161,000
	State Grant - Other Government Services	317,263	0	0	0
	MTC Grants	0	40,000		0
	County Reimbursement	60,000	40,000	0	0
	County Grant - Other Government Services	3,185	0	176,000	176,000
	Other Grant - Capital Improvement	531,704	70,115	0	0
	Grants	166,160	50,960	775,000	775,000
	Contribution	187,437	96,000	0	0
	Sale of Maps	570	6,375	0	0
	Transfer - General Fund	150,274	353,255	0	0
	Transfer - Construction Improvement	166,804	16,960	150,000	150,000
	Transfer - CIC - WECIP	39,378	0	0	0
	Transfer - CIC - BWIP	0	1,400,000	0	0
	Transfer - Gas Tax	235,000	0	0	0
	Transfer - XIXB Transportation Improvement	311,000	0	0	0
	Transfer - County Measure B	165,360	14,565	22,000	22,000

FUND	DESCRIPTION	FY08-09 ACTUAL	FY09-10 PROJECTED	FY10-11 BUDGET	FY 11-12 FORECAST
	Transfer - Measure B - Local Streets & Roads	504,320	57,425	1,322,000	1,322,000
	Transfer - Measure B - Bicycle & Pedestrian Improvements	200,450	161,965	100,000	100,000
	Transfer - Measure B - Transbay Ferry	20,832	56,170	0	0
	Transfer - Tidelands	135	570	0	0
	Transfer - Prop 1B - Streets & Roads	1,210,409	111,170	0	0
	Transfer - Dwelling Unit	148,846	9,395	100,000	100,000
	Transfer - Parking Meter	78,761	0	82,750	82,750
	Transfer - TSM/TDM	0	1,420	0	0
	Transfer - FISC Lease Revenues	800,000	0	0	0
	Transfer - City Waste Management Program	0	799,000	24,750	24,750
	Transfer - Athletic Recreation Trust	0	5,750	0	0
	Transfer - Capital Improvement Projects	0	501,575	0	0
	Transfer - FISC Catellus Traffic Fee	122,507	297,495	0	0
	Transfer - Open Space Improvement	0	0	100,000	0
	Transfer - CDF-WE Traffic Safety	122,506	297,495	1,020,000	1,020,000
	Transfer - CDF-WE Public Safety	0	9,650	0	0
	Transfer - CDF-NW Public Safety	0	2,500	0	0
	Transfer - Urban Runoff	291,406	436,890	1,739,250	1,739,250
	Transfer - CFD #2	5,750	0	0	0
	Transfer - Sewer Services	45,000	0	594,250	594,250
	Transfer - ARRA	760,000	0	0	0
	Charges to Other Departments	0	0	250,000	250,000
	Miscellaneous Revenues	972,969	60,000	2,440,000	2,440,000
	<b>Subtotal</b>	<b>7,981,414</b>	<b>8,433,170</b>	<b>10,299,500</b>	<b>10,199,500</b>
<b>310.05</b>	<b>Capital Improvement Administration</b>				
	Encroachment Permit	0	26,450	20,000	20,000
	Permit Pneality	0	860	0	0
	Interest Allocation	0	110	100	100
	Engineering Service Fees	0	2,057,705	1,744,540	1,744,540
	Sale of Maps/Publication	0	260	0	0
	Permit Fees	0	26,910	0	0
	CDF Admin Surcharge Fee	0	6,530	0	0
	Street/Sidewalk/Curb Replacement	0	1,000	0	0
	Transfer - General Fund	0	116,485	0	0
	Transfer - Construction Improvement	0	0	5,000	5,000
	Transfer - Measure B - Streets & Roads	0	577,530	680,000	680,000
	Transfer - Open Space Improvement	0	0	100,000	0
	Transfer - Urban Runoff	0	27,630	71,000	71,000
	Transfer - Golf	0	0	15,000	15,000
	Transfer - Sewer	0	27,630	46,200	46,200
	Property Damage Settlement	0	24,600	0	0
	Other Miscellaneous Revenues	0	5,430	288,600	288,600
	<b>Subtotal</b>	<b>0</b>	<b>2,899,130</b>	<b>2,970,440</b>	<b>2,870,440</b>

FUND	DESCRIPTION	FY08-09 ACTUAL	FY09-10 PROJECTED	FY10-11 BUDGET	FY 11-12 FORECAST
<b>310.1</b>	<b>FISC Catellus Traffic Fee</b>				
	Interest Allocation	29,043	3,000	1,000	1,000
	<b>Subtotal</b>	<b>29,043</b>	<b>3,000</b>	<b>1,000</b>	<b>1,000</b>
<b>310.2</b>	<b>Capital Improvement Discretionary</b>				
	Transfer - General Fund	0	0	2,061,335	0
	<b>Subtotal</b>	<b>0</b>	<b>0</b>	<b>2,061,335</b>	<b>0</b>
<b>312</b>	<b>Marina Village A.D. 89-1</b>				
	Interest Income	43,699	6,575	1,500	1,500
	Interest Allocation	4,161	1,600	1,000	1,000
	<b>Subtotal</b>	<b>47,860</b>	<b>8,175</b>	<b>2,500</b>	<b>2,500</b>
<b>313</b>	<b>H.B.I. 92-1 Assessment District</b>				
	Interest Income	43,879	3,000	2,500	2,500
	Interest Allocation	171	60	50	50
	Other Contribution/Donation	0	11,560	0	0
	<b>Subtotal</b>	<b>44,050</b>	<b>14,620</b>	<b>2,550</b>	<b>2,550</b>
<b>317</b>	<b>Alameda Free Library Construction</b>				
	Interest Allocation	7,348	2,000	1,000	1,000
	Transfer - Dwelling Unit	231	0	0	0
	<b>Subtotal</b>	<b>7,579</b>	<b>2,000</b>	<b>1,000</b>	<b>1,000</b>
<b>318</b>	<b>Open Space Improvement</b>				
	Interest Allocation	46,528	8,000	5,000	5,000
	Sale of Land	0	248,920	0	0
	<b>Subtotal</b>	<b>46,528</b>	<b>256,920</b>	<b>5,000</b>	<b>5,000</b>
<b>318.1</b>	<b>Open Space - Maintenance</b>				
	Rental Income	0	9,385	25,800	25,800
	<b>Subtotal</b>	<b>0</b>	<b>9,385</b>	<b>25,800</b>	<b>25,800</b>
<b>328</b>	<b>2003 AP Revenues Bond Project</b>				
	Interest Income	2,406	110	0	0
	Interest Allocation	1,006	400	0	0
	<b>Subtotal</b>	<b>3,412</b>	<b>510</b>	<b>0</b>	<b>0</b>
<b>340.11</b>	<b>CDF-WE Traffic Safety</b>				
	Citywide Development Fee	257,545	0	0	0
	Interest Allocation	49,371	15,000	10,000	10,000
	Transfer - ARRA	0	303,730	303,730	303,730
	<b>Subtotal</b>	<b>306,916</b>	<b>318,730</b>	<b>313,730</b>	<b>313,730</b>
<b>340.12</b>	<b>CDF-WE Parks &amp; Recreation</b>				
	Citywide Development Fee	18,765	0	0	0
	Interest Allocation	2,455	1,000	800	800
	<b>Subtotal</b>	<b>21,220</b>	<b>1,000</b>	<b>800</b>	<b>800</b>
<b>340.13</b>	<b>CDF-WE Public Facilities</b>				
	Citywide Development Fee	10,440	0	0	0
	Interest Allocation	1,863	550	350	350
	<b>Subtotal</b>	<b>12,303</b>	<b>550</b>	<b>350</b>	<b>350</b>

FUND	DESCRIPTION	FY08-09 ACTUAL	FY09-10 PROJECTED	FY10-11 BUDGET	FY 11-12 FORECAST
<b>340.14</b>	<b>CDF-WE Public Safety</b>				
	Citywide Development Fee	7,855	0	0	0
	Interest Allocation	897	50	30	30
	<b>Subtotal</b>	<b>8,752</b>	<b>50</b>	<b>30</b>	<b>30</b>
<b>340.21</b>	<b>CDF-NW Traffic Safety</b>				
	Citywide Development Fee	34,080	18,755	18,755	18,755
	Interest Allocation	16,005	5,000	3,500	3,500
	<b>Subtotal</b>	<b>50,085</b>	<b>23,755</b>	<b>22,255</b>	<b>22,255</b>
<b>340.22</b>	<b>CDF-NW Parks &amp; Recreation</b>				
	Citywide Development Fee	0	21,420	21,420	21,420
	Interest Allocation	6,451	2,000	1,500	1,500
	<b>Subtotal</b>	<b>6,451</b>	<b>23,420</b>	<b>22,920</b>	<b>22,920</b>
<b>340.23</b>	<b>CDF-NW Public Facilities</b>				
	Citywide Development Fee	1,239	3,650	3,650	3,650
	Interest Allocation	1,454	600	300	300
	<b>Subtotal</b>	<b>2,693</b>	<b>4,250</b>	<b>3,950</b>	<b>3,950</b>
<b>340.24</b>	<b>CDF-NW Public Safety</b>				
	Citywide Development Fee	1,088	1,545	1,545	1,545
	Interest Allocation	404	15	10	10
	<b>Subtotal</b>	<b>1,492</b>	<b>1,560</b>	<b>1,555</b>	<b>1,555</b>
<b>340.31</b>	<b>CDF-CEE Traffic Safety</b>				
	Citywide Development Fee	5,663	1,320	1,320	1,320
	Interest Allocation	28,250	9,000	6,000	6,000
	<b>Subtotal</b>	<b>33,913</b>	<b>10,320</b>	<b>7,320</b>	<b>7,320</b>
<b>340.32</b>	<b>CDF-CEE Parks &amp; Recreation</b>				
	Citywide Development Fee	3,226	1,510	1,510	1,510
	Interest Allocation	943	400	300	300
	<b>Subtotal</b>	<b>4,169</b>	<b>1,910</b>	<b>1,810</b>	<b>1,810</b>
<b>340.33</b>	<b>CDF-CEE Public Facilities</b>				
	Citywide Development Fee	652	260	260	260
	Interest Allocation	1,155	400	300	300
	<b>Subtotal</b>	<b>1,807</b>	<b>660</b>	<b>560</b>	<b>560</b>
<b>340.34</b>	<b>CDF-CEE Public Safety</b>				
	Citywide Development Fee	323	110	110	110
	Interest Allocation	514	30	20	20
	<b>Subtotal</b>	<b>837</b>	<b>140</b>	<b>130</b>	<b>130</b>
<b>340.41</b>	<b>CDF-BF Traffic Safety</b>				
	Interest Allocation	691	200	100	100
	<b>Subtotal</b>	<b>691</b>	<b>200</b>	<b>100</b>	<b>100</b>
<b>340.42</b>	<b>CDF-BF Parks &amp; Recreation</b>				
	Interest Allocation	2,253	600	500	500
	<b>Subtotal</b>	<b>2,253</b>	<b>600</b>	<b>500</b>	<b>500</b>
<b>340.43</b>	<b>CDF-BF Public Facilities</b>				

FUND	DESCRIPTION	FY08-09 ACTUAL	FY09-10 PROJECTED	FY10-11 BUDGET	FY 11-12 FORECAST
	Interest Allocation	429	100	50	50
	<b>Subtotal</b>	<b>429</b>	<b>100</b>	<b>50</b>	<b>50</b>
<b>340.44</b>	<b>CDF-BF Public Safety</b>				
	Interest Allocation	10	5	5	5
	<b>Subtotal</b>	<b>10</b>	<b>5</b>	<b>5</b>	<b>5</b>
<b>350</b>	<b>Transportation Improvement</b>				
	Property Tax	419,670	467,365	460,000	460,000
	Improvement Tax	48,418	38,290	34,600	34,600
	Interest Allocation	75,363	20,000	15,000	15,000
	<b>Subtotal</b>	<b>543,451</b>	<b>525,655</b>	<b>509,600</b>	<b>509,600</b>
<b>351</b>	<b>Urban Runoff</b>				
	Property Tax - Special Assessment	985,313	245,600	245,000	245,000
	Assessments	1,857,611	1,897,340	1,897,000	1,897,000
	Interest Allocation	288,021	100,000	75,000	75,000
	Engineering Service Fees	11,569	1,825	1,800	1,800
	West Lagoon Service Fees	0	43,060	0	0
	Transfer - General Fund	66,307	66,310	66,310	66,310
	Transfer - Sewer Services	1,300,000	0	0	0
	Transfer - ARRA	0	765,350	788,310	811,960
	Miscellaneous Revenues	5,807	5,000	75,000	5,000
	<b>Subtotal</b>	<b>4,514,628</b>	<b>3,124,485</b>	<b>3,148,420</b>	<b>3,102,070</b>
	<b>Total - Capital Project Funds</b>	<b>13,681,764</b>	<b>15,672,920</b>	<b>19,403,210</b>	<b>17,095,525</b>
<b>DEBT SERVICE FUNDS</b>					
<i>City</i>					
<b>413</b>	<b>Debt Svc 1990 Police Building</b>				
	Interest Income	2,097	0	0	0
	Transfer - Debt Svc 2008 Refin Project COP	1,288,688	0	0	0
	<b>Subtotal</b>	<b>1,290,785</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>419</b>	<b>Debt Svc Alameda Free Library/Golf Project</b>				
	Interest Income	5,414	0	0	0
	Transfer - Debt Svc 2008 Refin Project COP	3,184,894	0	0	0
	<b>Subtotal</b>	<b>3,190,308</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>421</b>	<b>Debt Svc Alameda Free Library Bond 2003</b>				
	Property Tax	585,766	572,630	577,000	570,000
	Interest Allocation	4,356	200	100	100
	<b>Subtotal</b>	<b>590,122</b>	<b>572,830</b>	<b>577,100</b>	<b>570,100</b>
<b>422</b>	<b>Debt Svc HUD 108 Loan</b>				
	Interest Allocation	4,912	4,000	4,400	4,400
	Federal Grant - Other Government Services	314,075	83,285	0	0
	Transfer - Parking Meter	250,000	250,000	250,000	250,000
	Transfer - Civic Center Garage	187,363	347,045	349,605	355,785
	<b>Subtotal</b>	<b>756,350</b>	<b>684,330</b>	<b>604,005</b>	<b>610,185</b>

FUND	DESCRIPTION	FY08-09 ACTUAL	FY09-10 PROJECTED	FY10-11 BUDGET	FY 11-12 FORECAST
<b>423</b>	<b>Debt Svc 2008 Refin Project COP</b>				
	Interest Income	72	5	50	50
	Interest Allocation	12,669	4,000	3,000	3,000
	Transfer - Police/Fire Construction Impact	46,148	56,700	251,700	253,900
	Transfer - Alameda Free Library	77,564	95,300	232,900	230,600
	Transfer - Debt Svc Alameda Free Library/Golf	273,434	0	0	0
	Transfer - Golf Course	43,630	53,610	131,010	129,710
	Bond Proceeds	4,693,725	0	0	0
	Miscellaneous Revenues	3,212	0	0	0
	<b>Subtotal</b>	<b>5,150,454</b>	<b>209,615</b>	<b>618,660</b>	<b>617,260</b>
<b>464</b>	<b>Debt Svc Refin City Hall 2002</b>				
	Interest Income	33,502	0	0	0
	Interest Allocation	39,216	10,000	10,000	10,000
	Transfer - General	827,338	0	0	0
	<b>Subtotal</b>	<b>900,056</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
	<b>Total - City</b>	<b>11,878,075</b>	<b>1,476,775</b>	<b>1,809,765</b>	<b>1,807,545</b>
<i>Community Improvement Commission</i>					
<b>462</b>	<b>Debt Svc CIC Subordinate Bonds</b>				
	Interest Income	2,202	75	100	100
	Interest Allocation	15,580	4,000	3,250	3,250
	Transfer - CIC-BWIP	814,882	848,770	883,150	920,195
	<b>Subtotal</b>	<b>832,664</b>	<b>852,845</b>	<b>886,500</b>	<b>923,545</b>
<b>465</b>	<b>Debt Svc 2003 Tax Allo Refd BWIP</b>				
	Interest Income	69,230	600	540	540
	Interest Allocation	14,836	2,500	2,360	2,360
	Transfer - CIC-BWIP	199,034	198,240	198,240	198,085
	Transfer - CIC-BWIP Housing	206,000	206,000	214,570	206,000
	Transfer - Bayport Low/Mod Hsg Set Aside	0	0	169,165	170,635
	Transfer - FISC/Catellus	858,734	854,085	676,500	682,545
	<b>Subtotal Transfers</b>	<b>1,263,768</b>	<b>1,258,325</b>	<b>1,258,475</b>	<b>1,257,265</b>
	<b>Subtotal</b>	<b>1,347,834</b>	<b>1,261,425</b>	<b>1,261,375</b>	<b>1,260,165</b>
<b>466</b>	<b>Debt Svc 2003 CIC Tax Alloc Bonds</b>				
	Interest Income	144,568	42,000	42,000	42,000
	Interest Allocation	29,185	5,000	3,250	3,250
	Transfer - CIC-WECIP	2,746,914	2,739,350	2,759,630	2,782,635
	<b>Subtotal</b>	<b>2,920,667</b>	<b>2,786,350</b>	<b>2,804,880</b>	<b>2,827,885</b>
	<b>Total - CIC</b>	<b>5,101,165</b>	<b>4,900,620</b>	<b>4,952,755</b>	<b>5,011,595</b>
<i>Alameda Reuse &amp; Redevelopment Authority</i>					
<b>468</b>	<b>Debt Svc 2003 AP Revenue Bonds</b>				
	Interest Income	45	0	0	0
	Interest Allocation	42,472	8,000	7,880	7,880
	Transfer - 2003 AP Rev Bond Project	1,837	40	0	0
	Transfer - ARRA	570,000	0	450,000	450,000
	<b>Total - ARRA</b>	<b>614,354</b>	<b>8,040</b>	<b>457,880</b>	<b>457,880</b>
	<b>Total - Debt Service Funds</b>	<b>17,593,594</b>	<b>6,385,435</b>	<b>7,220,400</b>	<b>7,277,020</b>

FUND	DESCRIPTION	FY08-09 ACTUAL	FY09-10 PROJECTED	FY10-11 BUDGET	FY 11-12 FORECAST
<b>ENTERPRISE FUNDS</b>					
<b>601</b>	<b>Golf Course</b>				
	Interest Allocation	46,333	6,000	6,000	6,000
	Rental Income	45,038	47,460	40,000	40,000
	Other Contribution/Donation	210	150	0	0
	Golf Fees - Mif Albright	75,716	83,125	55,000	55,000
	Golf Fees - Fry	1,367,665	1,313,000	1,313,000	1,313,000
	Golf Fees - Clark	947,604	918,000	918,000	918,000
	Driving Range Fees	363,416	350,000	350,000	350,000
	Monthly Passes	308,987	300,000	300,000	300,000
	Restaurant Concessions	93,461	77,055	100,000	100,000
	Golf Meal Package	128	685	0	0
	Golf Shop Sales	360,252	344,340	352,800	352,800
	Golf Lessons	117,700	114,000	114,000	114,000
	Golf Cart Rental	501,966	476,000	476,000	476,000
	Miscellaneous Rental (Pro Shop)	21,590	20,000	20,000	20,000
	Gift Certificates	(3,492)	0	0	0
	Other Revenue - Current Services	4,875	340	6,200	6,200
	Resident ID Card	1,595	1,595	750	750
	<b>Subtotal</b>	<b>4,253,044</b>	<b>4,051,750</b>	<b>4,051,750</b>	<b>4,051,750</b>
<b>602</b>	<b>Sewer Service</b>				
	Assessments	5,636,118	5,500,000	6,000,000	6,000,000
	Interest Income	15,026	90,000	90,000	90,000
	Interest Allocation	621,820	150,000	100,000	100,000
	Sale of Maps/Publication	0	625	0	0
	Sewer Service Fees	265,480	260,000	260,000	260,000
	Transfer - Urban Runoff	0	0	149,950	149,950
	Transfer - Sewer	0	0	426,360	426,360
	Miscellaneous Revenues	1,867	680	0	0
	<b>Subtotal</b>	<b>6,540,311</b>	<b>6,001,305</b>	<b>7,026,310</b>	<b>7,026,310</b>
<b>602.1</b>	<b>Sewer Replacement Reserve</b>				
	Interest Allocation	0	6,000	6,000	6,000
	Transfer - Sewer Service	0	1,010,600	1,010,600	1,017,435
	Transfer - Wastewater Reserve	0	53,320	8,120	0
	<b>Subtotal</b>	<b>0</b>	<b>1,069,920</b>	<b>1,024,720</b>	<b>1,023,435</b>
<b>621</b>	<b>Ferry Service</b>				
	Transfer - Alameda/Oakland Ferry	60,015	0	0	0
	<b>Subtotal</b>	<b>60,015</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>621.1</b>	<b>Harbor Bay Ferry (East)</b>				
	Interest Allocation	1,098	0	0	0
	W.E.T.A. Reimbursement	45,310	264,505	275,805	307,020
	Metropolitan Transportation Commission Grant	451,882	404,235	393,490	393,490
	Transfer - Measure B - Transbay Ferry	185,400	279,360	0	0
	Transfer - Transportation Improvement	67,631	526,345	1,014,640	1,014,640
	Miscellaneous Revenues	0	800	126,740	126,740
	<b>Subtotal</b>	<b>751,321</b>	<b>1,475,245</b>	<b>1,810,675</b>	<b>1,841,890</b>

FUND	DESCRIPTION	FY08-09 ACTUAL	FY09-10 PROJECTED	FY10-11 BUDGET	FY 11-12 FORECAST
<b>621.2</b>	<b>Alameda/Oakland Ferry (West)</b>				
	Interest Allocation	1,126	800	0	0
	W.E.T.A. Reimbursement	435,073	308,150	336,160	336,160
	Metropolitan Transportation Commission Grant	1,384,710	1,049,000	652,545	1,222,130
	Other Grant - Other Government Services	39,693	0	0	0
	Transfer - Measure B - Transbay Ferry	721,751	445,075	0	0
	Transfer - Transportation Improvement	0	0	0	0
	Miscellaneous Revenues	91,427	131,559	116,130	116,110
	<b>Subtotal</b>	<b>2,673,780</b>	<b>1,934,584</b>	<b>1,104,835</b>	<b>1,674,400</b>
	<b>Total - Enterprise Funds</b>	<b>14,278,471</b>	<b>14,532,804</b>	<b>15,018,290</b>	<b>15,617,785</b>
<b>INTERNAL SERVICE FUNDS</b>					
<b>701</b>	<b>Equipment Replacement Reserve</b>				
	Interest Allocation	134,527	40,000	30,000	30,000
	County Reimbursement	0	6,080	0	0
	Transfer - General Fund	300,000	0	0	0
	Sale of Discarded Assets	21,507	8,615	8,000	8,000
	Charges to Other Departments	0	498,770	450,060	417,880
	<b>Subtotal</b>	<b>456,034</b>	<b>553,465</b>	<b>488,060</b>	<b>455,880</b>
<b>702</b>	<b>Central Stores</b>				
	Interest Allocation	2,661	750	500	500
	Transfer - CIC- WECIP	27	0	0	0
	Transfer - CIC-WECIP Housing	1	0	0	0
	Transfer - CIC-BWIP	83	0	0	0
	Transfer - CIC-BWIP Housing	18	0	0	0
	Transfer - Waste Reduction Surcharge	19	0	0	0
	Transfer - Athletic Recreation Trust	20	0	0	0
	Transfer - Urban Runoff	310	0	0	0
	Transfer - Golf Course	96	0	0	0
	Transfer - Sewer Service	221	0	0	0
	Charges to Other Departments	809,804	174,130	174,130	174,130
	Charges to AMP	0	3,095	3,000	3,000
	Charges to AHA	0	6,270	6,000	6,000
	<b>Subtotal</b>	<b>813,260</b>	<b>184,245</b>	<b>183,630</b>	<b>183,630</b>
<b>703</b>	<b>Fleet Maintenance</b>				
	Interest Allocation	9,091	2,000	1,500	1,500
	Other Revenue - Current Services	0	500,000	716,000	716,000
	Transfer - Parking Meter	5	0	0	0
	Transfer - Urban Runoff	6,890	0	0	0
	Transfer - Golf Course	376	0	0	0
	Charges to Other Departments	347,674	623,370	623,455	623,455
	Housing Authority Charges	0	12,000	12,000	12,000
	AMP Charges	0	66,000	65,000	65,000
	Alameda Unified School District Charges	0	18,375	16,000	16,000
	<b>Subtotal</b>	<b>364,036</b>	<b>1,221,745</b>	<b>1,433,955</b>	<b>1,433,955</b>
<b>704</b>	<b>Technology Service</b>				
	Interest Allocation	7,576	1,500	1,000	1,000
	Charges to Other Departments	920,727	0	0	0
	AMP Charges	0	11,160	11,160	11,160
	Housing Authority Charges	0	40,080	40,080	40,080
	Computer & Internet Charges	430,573	1,331,135	1,282,230	1,282,230

FUND	DESCRIPTION	FY08-09 ACTUAL	FY09-10 PROJECTED	FY10-11 BUDGET	FY 11-12 FORECAST
	Telephone Chargeback	472,158	625,800	620,485	620,485
	Miscellaneous Revenues	13,340	11,880	0	0
	<b>Subtotal</b>	<b>1,844,374</b>	<b>2,021,555</b>	<b>1,954,955</b>	<b>1,954,955</b>
<b>704.1</b>	<b>Technology Service Replacement Reserve</b>				
	Interest Allocation	0	1,000	1,000	1,000
	Transfer - Technology Services	0	120,565	100,000	100,000
	<b>Subtotal</b>	<b>0</b>	<b>121,565</b>	<b>101,000</b>	<b>101,000</b>
<b>706</b>	<b>Facility Maintenance</b>				
	Interest Allocation	0	500	500	500
	Transfer from facility Maint Reserves	0	42,000	0	0
	Charges to Other Departments	0	764,340	764,310	764,310
	<b>Subtotal</b>	<b>0</b>	<b>806,840</b>	<b>764,810</b>	<b>764,810</b>
<b>706.1</b>	<b>Facility Maintenance Replacement Reserve</b>				
	Interest Allocation	0	600	500	500
	Transfer - Facility Maintenance	0	100,000	100,000	100,000
	Other Misc Revenues	0	71,025	0	0
	<b>Subtotal</b>	<b>0</b>	<b>171,625</b>	<b>100,500</b>	<b>100,500</b>
<b>711</b>	<b>Workers' Comp Self Insurance</b>				
	Transfer - CIC-WECIP	69	0	0	0
	Transfer - CIC-WECIP Housing	6	0	0	0
	Transfer - CIC-BWIP	73	0	0	0
	Transfer - CIC-BWIP Housing	27	0	0	0
	Transfer - Low/Mod Ala Point	9	0	0	0
	Transfer - FISC	345	0	0	0
	Transfer - Waste Reduction Surcharge	47	0	0	0
	Transfer - Athletic Trust	108	0	0	0
	Transfer - Urban Runoff	366	0	0	0
	Transfer - Golf Course	1,192	0	0	0
	Transfer - Sewer Service	2,092	0	0	0
	Charges to Other Departments	1,393,963	3,521,390	3,483,790	3,484,350
	AMP Charges	0	64,425	64,425	64,425
	<b>Subtotal</b>	<b>1,398,297</b>	<b>3,585,815</b>	<b>3,548,215</b>	<b>3,548,775</b>
<b>712</b>	<b>Risk Management</b>				
	Interest Allocation	0	3,000	2,000	2,000
	Other Revenues - Current Services	11,198	9,915	7,500	7,500
	Transfer - CIC-WEIP	5,802	0	0	0
	Transfer - CIC-BWIP	2,869	0	0	0
	Transfer - Tidelands	12,384	0	0	0
	Transfer - Waste Reduction Surcharge	12,986	0	0	0
	Transfer - Urban Runoff	8,256	0	0	0
	Transfer - Golf Course	37,075	0	0	0
	Transfer - Sewer Service	8,928	0	0	0
	Charges to Other Departments	1,014,001	2,308,320	2,252,080	2,252,080
	AMP Charges	0	75,500	75,500	75,500
	Equity Distribution	162,050	162,000	150,000	150,000
	<b>Subtotal</b>	<b>1,275,549</b>	<b>2,558,735</b>	<b>2,487,080</b>	<b>2,487,080</b>

FUND	DESCRIPTION	FY08-09 ACTUAL	FY09-10 PROJECTED	FY10-11 BUDGET	FY 11-12 FORECAST
<b>715</b>	<b>Unemployment Insurance</b>				
	Transfer - General Fund	0	300,000	110,000	110,000
	Transfer - CIC-WECIP	72	0	0	0
	Transfer - CIC-WECIP Housing	6	0	0	0
	Transfer - CIC-BWIP	78	0	0	0
	Transfer - CIC-BWIP Housing	27	0	0	0
	Transfer - CIC-APIP	8	0	0	0
	Transfer - FISC Lease Revenue	319	0	0	0
	Transfer - Waste Reduction Surcharge	64	0	0	0
	Transfer - Athletic Recreation Trust	52	0	0	0
	Transfer - Urban Runoff	205	0	0	0
	Transfer - Golf Course	415	0	0	0
	Transfer - Sewer Service	299	0	0	0
	Charges to Other Departments	82,345	0	0	0
	<b>Subtotal</b>	<b>83,890</b>	<b>300,000</b>	<b>110,000</b>	<b>110,000</b>
	<b>Total - Internal Service Funds</b>	<b>6,235,440</b>	<b>11,525,590</b>	<b>11,172,205</b>	<b>11,140,585</b>
<b>TRUST AND AGENCY FUNDS</b>					
<b>720</b>	<b>Post Employment</b>				
	Other Revenues - Current Services	109	935	0	0
	Transfer - General Fund	0	2,124,035	2,129,040	2,129,040
	Charges to Other Departments	1,954,602	5,600	0	0
	Charges to AMP	0	880	0	0
	<b>Subtotal</b>	<b>1,954,711</b>	<b>2,131,450</b>	<b>2,129,040</b>	<b>2,129,040</b>
<b>801</b>	<b>Police/Fire Pension 1079</b>				
	Transfer - General Fund	0	2,176,765	2,156,480	2,156,480
	Charges to Other Departments	2,464,114	0	0	0
	<b>Subtotal</b>	<b>2,464,114</b>	<b>2,176,765</b>	<b>2,156,480</b>	<b>2,156,480</b>
<b>802</b>	<b>Police/Fire Pension 1082</b>				
	Transfer - General Fund	0	42,675	44,005	44,005
	Charges to Other Departments	42,284	0	0	0
	<b>Subtotal</b>	<b>42,284</b>	<b>42,675</b>	<b>44,005</b>	<b>44,005</b>
<b>832</b>	<b>Debt Service 312 89-1</b>				
	Property Tax - Special Assessment	3,885,878	3,558,495	3,583,000	3,583,000
	Interest Income	289,647	192,740	128,500	128,500
	Interest Allocation	151,005	40,000	39,170	39,170
	<b>Subtotal</b>	<b>4,326,530</b>	<b>3,791,235</b>	<b>3,750,670</b>	<b>3,750,670</b>
<b>835</b>	<b>1998 Revenues Bond Debt</b>				
	Property Tax - Special Assessment	2,897,827	2,827,675	2,754,480	2,754,480
	Interest Income	119,382	204,505	84,980	84,980
	Interest Allocation	105,899	25,000	24,820	24,820
	Other Contribution/Donation	355	0	0	0
	<b>Subtotal</b>	<b>3,123,463</b>	<b>3,057,180</b>	<b>2,864,280</b>	<b>2,864,280</b>
<b>836</b>	<b>1999 Revenues Bond Debt</b>				
	Interest Income	5	0	0	0
	Interest Allocation	5,270	0	0	0
	Other Contribution/Donation	3,226,953	3,447,235	3,223,130	3,223,130
	<b>Subtotal</b>	<b>3,232,228</b>	<b>3,447,235</b>	<b>3,223,130</b>	<b>3,223,130</b>

FUND	DESCRIPTION	FY08-09 ACTUAL	FY09-10 PROJECTED	FY10-11 BUDGET	FY 11-12 FORECAST
<b>860</b>	<b>Assessment District CFD#1</b>				
	Property Tax - Special Assessment	1,719,119	1,788,560	1,680,000	1,680,000
	Interest Income	89,862	20	20	20
	Interest Allocation	70,394	20,000	17,020	17,020
	<b>Subtotal</b>	<b>1,879,375</b>	<b>1,808,580</b>	<b>1,697,040</b>	<b>1,697,040</b>
<b>861</b>	<b>Assessment District CFD#2</b>				
	Property Tax - Special Assessment	235,700	235,000	230,000	235,000
	Interest Income	837	5	5	5
	Interest Allocation	27,325	8,000	8,445	8,445
	<b>Subtotal</b>	<b>263,862</b>	<b>243,005</b>	<b>238,450</b>	<b>243,450</b>
	<b>Total Trust &amp; Agency Funds</b>	<b>17,286,567</b>	<b>16,698,125</b>	<b>16,103,095</b>	<b>16,108,095</b>
	<b>TOTAL</b>	<b>\$ 138,004,160</b>	<b>\$ 119,193,305</b>	<b>\$ 124,130,170</b>	<b>\$ 116,458,885</b>

# Expenditure Summary by Department - All Funds

DESCRIPTION	FY07-08 ACTUAL	FY08-09 PROJECTED	FY09-10 BUDGET	FY10-11 FORECAST
<b>GENERAL GOVERNMENT</b>				
City Council			\$ 453,790	\$ 453,790
City Attorney			6,603,470	6,603,470
City Clerk			566,905	806,905
City Manager			2,783,830	2,780,065
<b>Subtotal</b>			<b>10,407,995</b>	<b>10,644,230</b>
<b>ADMINISTRATIVE SERVICES</b>				
Finance			2,393,825	2,393,825
Human Resources			1,218,385	1,218,385
<b>Subtotal</b>			<b>3,612,210</b>	<b>3,612,210</b>
<b>COMMUNITY SERVICES</b>				
Library			3,718,900	3,691,010
Recreation and Parks			11,319,660	10,205,840
<b>Subtotal</b>			<b>15,038,560</b>	<b>13,896,850</b>
<b>DEVELOPMENT SERVICES</b>				
Community Development			3,397,070	3,359,570
Economic Development			19,302,976	15,401,030
<b>Subtotal</b>			<b>22,700,046</b>	<b>18,760,600</b>
<b>HOUSING AUTHORITY</b>				
Housing			9,493,667	6,183,185
<b>Subtotal</b>			<b>9,493,667</b>	<b>6,183,185</b>
<b>PUBLIC SAFETY</b>				
Fire			22,014,830	21,986,045
Police			26,979,960	26,974,640
<b>Subtotal</b>			<b>48,994,790</b>	<b>48,960,685</b>
<b>PUBLIC SERVICES</b>				
Public Works			28,488,730	22,960,810
<b>Subtotal</b>			<b>28,488,730</b>	<b>22,960,810</b>
<b>NON-DEPARTMENTAL</b>				
Non-Departmental			453,790	453,790
<b>Subtotal</b>			<b>453,790</b>	<b>453,790</b>
<b>TOTAL</b>			<b>\$ 139,189,788</b>	<b>\$ 125,472,360</b>

**Note:** Expenditures exclude Transfers.

# Expenditure by Major Category FY10-11 - All Funds

FUND	DESCRIPTION	PERSONNEL SERVICES	CONTRACTUAL SERVICES	MATERIALS & SUPPLIES	CAPITAL OUTLAY	FIXED CHARGES	DEBT SERVICE	TOTAL
<b>GENERAL FUND</b>								
001	General							
	General Government	\$ 2,031,985	\$ 474,240	\$ 25,430	\$ -	\$ 320,770	\$ -	\$ 2,852,425
	Administrative Services	2,401,450	614,080	60,125	0	249,500	0	3,325,155
	Community Services	2,621,570	968,310	323,130	0	563,510	0	4,476,520
	Public Safety Services	39,391,685	2,442,160	1,094,105	0	5,834,185	133,390	48,895,525
	Public Services	1,060,220	936,775	72,510	0	147,000	0	2,216,505
	Non-Departmental	13,980	441,710	805	0	200,000	0	656,495
	<b>Total - General Fund</b>	<b>47,520,890</b>	<b>5,877,275</b>	<b>1,576,105</b>	<b>0</b>	<b>7,314,965</b>	<b>133,390</b>	<b>62,422,625</b>
<b>SPECIAL REVENUE FUNDS</b>								
<i>City</i>								
209	Community Development	2,247,935	442,270	31,210	0	675,655	0	3,397,070
210	Alameda Free Library	2,264,380	316,910	399,345	20,890	532,380	0	3,533,905
210.1	Library Memorial	0	23,700	74,830	35,000	0	0	133,530
210.2	Adult Literacy	33,475	10,700	7,290	0	0	0	51,465
211	Gas Tax	326,030	402,615	88,925	0	65,490	40,000	923,060
216	Tidelands	5,500	447,220	1,000	0	31,265	0	484,985
218.701	Abandoned Vehicle Abatement	85,765	5,750	3,050	0	4,700	0	99,265
223	Parking In-Lieu Fund	0	145,220	300	0	0	0	145,520
224	Parking Meter	78,065	83,600	11,900	0	42,730	0	216,295
224.1	Civic Center Garage	72,645	205,420	200	0	24,000	0	302,265
225	TSM/TDM Fund	0	115,220	300	0	0	0	115,520
227	Commercial Revitalization	0	422,990	0	0	38,535	0	461,525
227.1	Theatre/Parkg Struct Proj	0	14,460	0	0	0	0	14,460
228	Housing In-Lieu	0	236,000	0	0	0	0	236,000
235	HOME	0	1,498,930	0	0	0	0	1,498,930
236	CDBG	293,565	3,453,475	9,450	0	57,470	0	3,813,960
236.1	CDBG Recovery Program	0	360,845	0	0	0	0	360,845
236.2	Homelessness Prev/Rapid Rehousi	0	441,095	0	0	0	0	441,095
248	HOME Repayment	0	1,220	0	0	0	0	1,220
256	FISC Lease Revenue	0	408,280	0	0	33,925	566,400	1,008,605
256.3	FISC/Catelus/Pro Alameda Landing	0	431,006	0	0	0	0	431,006
266	Affordable Housing	0	300,000	0	0	18,665	0	318,665
267	Human Services	48,555	4,355	4,660	0	1,630	0	59,200
268	Lead	11,900	50,000	0	0	0	0	61,900
270	Solid Waste Surcharge	0	175,000	0	0	5,235	0	180,235
273	Curbside Recycling	0	100,000	0	0	0	0	100,000
274	Waste Reduction Surcharge	181,610	277,250	53,000	0	79,395	0	591,255
274.1	City Waste Management Program	355,490	204,040	10,700	3,000	0	0	573,230
275.1	Island City Maint 84-2 Zone 1	0	21,340	0	0	0	0	21,340
275.2	Island City Maint 84-2 Zone 2	0	21,250	0	0	0	0	21,250
275.3	Island City Maint 84-2 Zone 3	0	17,950	0	0	0	0	17,950
275.4	Island City Maint 84-2 Zone 4	0	54,420	0	0	0	0	54,420
275.5	Island City Maint 84-2 Zone 5	0	1,161,760	0	0	0	0	1,161,760
275.6	Island City Maint 84-2 Zone 6	0	422,720	0	0	0	0	422,720
275.7	Island City Maint 84-2 Zone 7	0	33,200	0	0	0	0	33,200
276	Marina Cove Maint AD 01-1	46,310	17,820	4,000	0	1,030	0	69,160
278	Bayport Municipal Svc Dist 03-1	102,070	164,640	15,500	0	24,860	0	307,070
279	Maintenance Assessment District A	109,070	5,780	550	0	13,560	0	128,960
280	Athletic Recreation Trust	973,740	560,220	244,530	0	139,630	0	1,918,120
287	Transportation Services	14,850	174,650	6,500	0	2,410	0	198,410
	<b>Total - City</b>	<b>7,262,855</b>	<b>13,283,321</b>	<b>967,240</b>	<b>58,890</b>	<b>1,792,565</b>	<b>606,400</b>	<b>23,909,371</b>

FUND	DESCRIPTION	PERSONNEL SERVICES	CONTRACTUAL SERVICES	MATERIALS & SUPPLIES	CAPITAL OUTLAY	FIXED CHARGES	DEBT SERVICE	TOTAL
<b>Community Improvement Commission</b>								
201	CIC-WECIP	406,480	1,407,510	1,600	0	261,270	46,000	2,122,860
201.13	2003 CIC Tax Allo 2003A2	0	742,900	0	0	0	0	742,900
201.15	2003 CIC Tax Allo 2003B	0	131,000	0	0	0	0	131,000
202	CIC-WECIP Housing	0	811,420	0	0	53,695	237,860	1,102,975
203	CIC-BWIP	421,255	2,436,410	3,500	0	287,200	151,200	3,299,565
203.1	CIC-Bayport Redevelopment	0	908,500	0	0	0	0	908,500
204	CIC-BWIP Housing	366,370	998,780	5,000	0	46,770	0	1,416,920
204.1	CIC-Bayport Low/Mod Hsg Set Asic	0	6,415	0	0	0	0	6,415
205	CIC-APIP	0	61,180	500	0	24,590	109,330	195,600
206	CIC-APIP Housing	0	21,900	0	0	9,040	0	30,940
	<b>Total - CIC</b>	<b>1,194,105</b>	<b>7,526,015</b>	<b>10,600</b>	<b>0</b>	<b>682,565</b>	<b>544,390</b>	<b>9,957,675</b>
<b>Alameda Reuse &amp; Redevelopment Authority</b>								
858	Alameda Reuse & Redevelop	962,640	8,085,640	81,920	582,000	3,184,150	0	12,896,350
	<b>Total - Special Revenue</b>	<b>9,419,600</b>	<b>28,894,976</b>	<b>1,059,760</b>	<b>640,890</b>	<b>5,659,280</b>	<b>1,150,790</b>	<b>46,763,396</b>
<b>CAPITAL PROJECT FUNDS</b>								
310	Capital Improvement Project	0	10,370,000	0	0	0	0	10,370,000
310.05	Capital Improvement Administration	2,081,610	324,975	49,540	0	214,650	0	2,670,775
313	H.B.I. 92-1 Assessment Dist	0	508,730	0	0	0	0	508,730
350	Transportation Improvement	0	220	0	0	0	0	220
351	Urban Runoff	1,280,740	952,400	264,400	660,000	487,805	0	3,645,345
	<b>Total - Capital Project Funds</b>	<b>3,362,350</b>	<b>12,156,325</b>	<b>313,940</b>	<b>660,000</b>	<b>702,455</b>	<b>0</b>	<b>17,195,070</b>
<b>DEBT SERVICE FUNDS</b>								
<b>City</b>								
421	Debt Svc Library Bond 2003	0	800	0	0	0	675,650	676,450
422	Debt Service HUD 108 Loan	0	0	0	0	0	515,590	515,590
423	Debt Service 2008 Refin Project CC	0	2,500	0	0	0	615,610	618,110
464	Debt Svc Refin City Hall 2002	0	2,200	0	0	0	826,050	828,250
	<b>Subtotal</b>	<b>0</b>	<b>5,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,632,900</b>	<b>2,638,400</b>
<b>Community Improvement Commission</b>								
462	Debt Svc CIC Subordinate Bond	0	2,750	0	0	0	883,140	885,890
465	Debt Svc 2003 Tax Allo Refd BWIP	0	2,750	0	0	0	1,262,190	1,264,940
466	Debt Svc 2003 CIC Tax Alloc Bond:	0	3,400	0	0	0	2,771,600	2,775,000
	<b>Subtotal</b>	<b>0</b>	<b>8,900</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,916,930</b>	<b>4,925,830</b>
<b>Alameda Reuse and Redevelopment Authority</b>								
468	Debt Svc 2003 AP Rev Bond	0	3,050	0	0	0	450,000	453,050
	<b>Subtotal</b>	<b>0</b>	<b>3,050</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>450,000</b>	<b>453,050</b>
	<b>Total - Debt Service</b>	<b>0</b>	<b>17,450</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,999,830</b>	<b>8,017,280</b>
<b>ENTERPRISE FUNDS</b>								
601	Golf Course	42,220	2,629,270	0	0	916,045	152,120	3,739,655
602	Sewer Service	1,225,805	5,226,300	162,470	0	2,071,780	918,810	9,605,165
621.1	Harbor Bay Ferry (East)	36,220	1,732,080	100	0	42,280	0	1,810,680
621.2	Alameda/Oakland Ferry (West)	107,755	1,960,770	2,000	0	48,950	0	2,119,475
	<b>Total - Enterprise Funds</b>	<b>1,412,000</b>	<b>11,548,420</b>	<b>164,570</b>	<b>0</b>	<b>3,079,055</b>	<b>1,070,930</b>	<b>17,274,975</b>

FUND	DESCRIPTION	PERSONNEL SERVICES	CONTRACTUAL SERVICES	MATERIALS & SUPPLIES	CAPITAL OUTLAY	FIXED CHARGES	DEBT SERVICE	TOTAL
<b>INTERNAL SERVICE FUNDS</b>								
701	Equipment Replacement Reserve	0	0	0	600,000	0	0	600,000
702	Central Stores	36,085	90,500	62,920	0	0	0	189,505
703	Fleet Maintenance	565,505	116,420	353,880	380,000	89,630	0	1,505,435
704	Techology Service	708,860	834,555	137,690	0	172,875	0	1,853,980
706	Facility Maintenance	243,750	408,930	93,610	0	6,810	0	753,100
706.1	Facility Maintnce Replacement Rsv	0	75,000	0	0	0	0	75,000
711	Workers' Comp Self Insurance	180,880	2,626,970	2,400	0	18,160	0	2,828,410
712	Risk Management	385,000	2,190,960	19,150	0	178,070	0	2,773,180
715	Unemployment Insurance	0	110,000	0	0	0	0	110,000
	<b>Total - Internal Service Funds</b>	<b>2,120,080</b>	<b>6,453,335</b>	<b>669,650</b>	<b>980,000</b>	<b>465,545</b>	<b>0</b>	<b>10,688,610</b>
<b>TRUST &amp; AGENCY FUNDS</b>								
720	Post Employment	0	2,129,040	0	0	0	0	2,129,040
801	Police/Fire Pension 1079	2,149,700	6,780	0	0	0	0	2,156,480
802	Police/Fire Pension 1082	43,905	100	0	0	0	0	44,005
832	Debt Svc 312 89-1	0	276,925	0	0	0	3,215,890	3,492,815
835	1998 Revenue Bond Debt	0	2,330,520	0	0	0	2,799,800	5,130,320
836	1999 Revenue Bond Debt	0	2,466,500	0	0	0	3,215,890	5,682,390
860	Assessment District CFD#1	0	639,425	0	0	0	1,656,440	2,295,865
861	Assessment District CFD#2	0	4,000	0	0	0	178,800	182,800
	<b>Total - Trust &amp; Agency Funds</b>	<b>2,193,605</b>	<b>7,853,290</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>11,066,820</b>	<b>21,113,715</b>
	<b>TOTAL</b>	<b>\$ 66,028,525</b>	<b>\$ 72,801,071</b>	<b>\$ 3,784,025</b>	<b>\$ 2,280,890</b>	<b>\$ 17,221,300</b>	<b>\$ 21,421,760</b>	<b>\$ 183,475,671</b>

# Expenditure by Major Category FY11-12 - All Funds

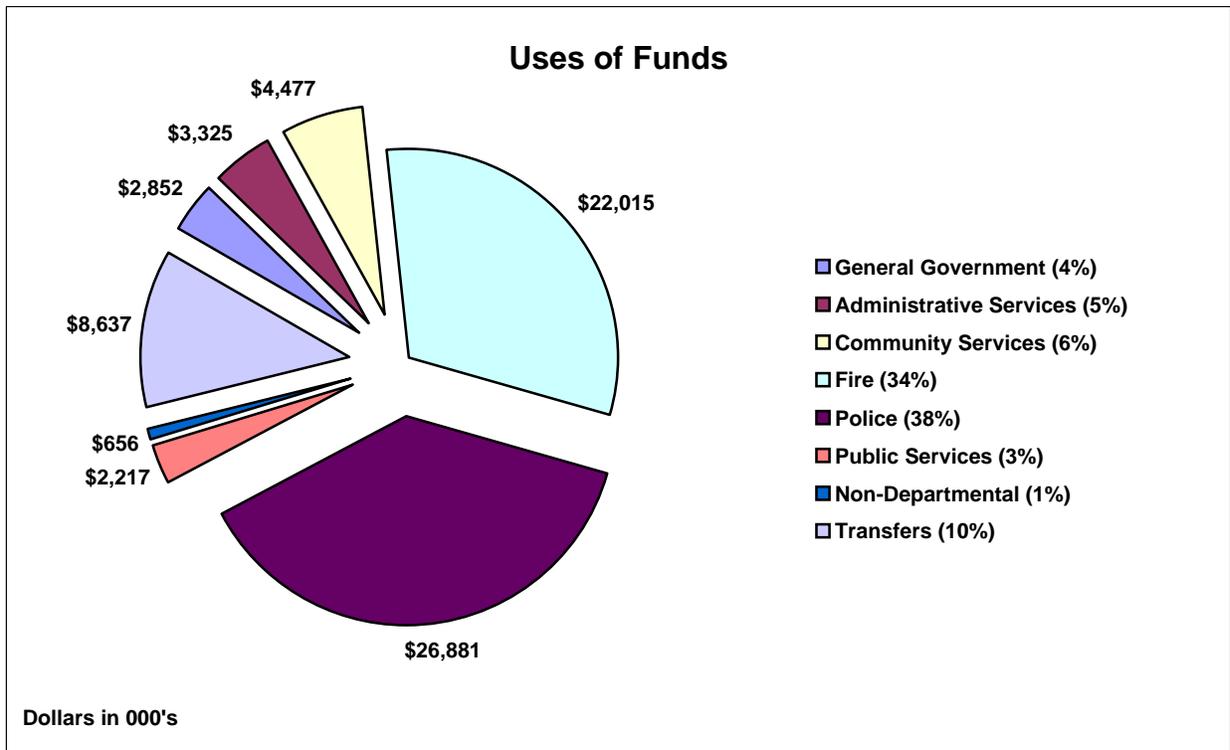
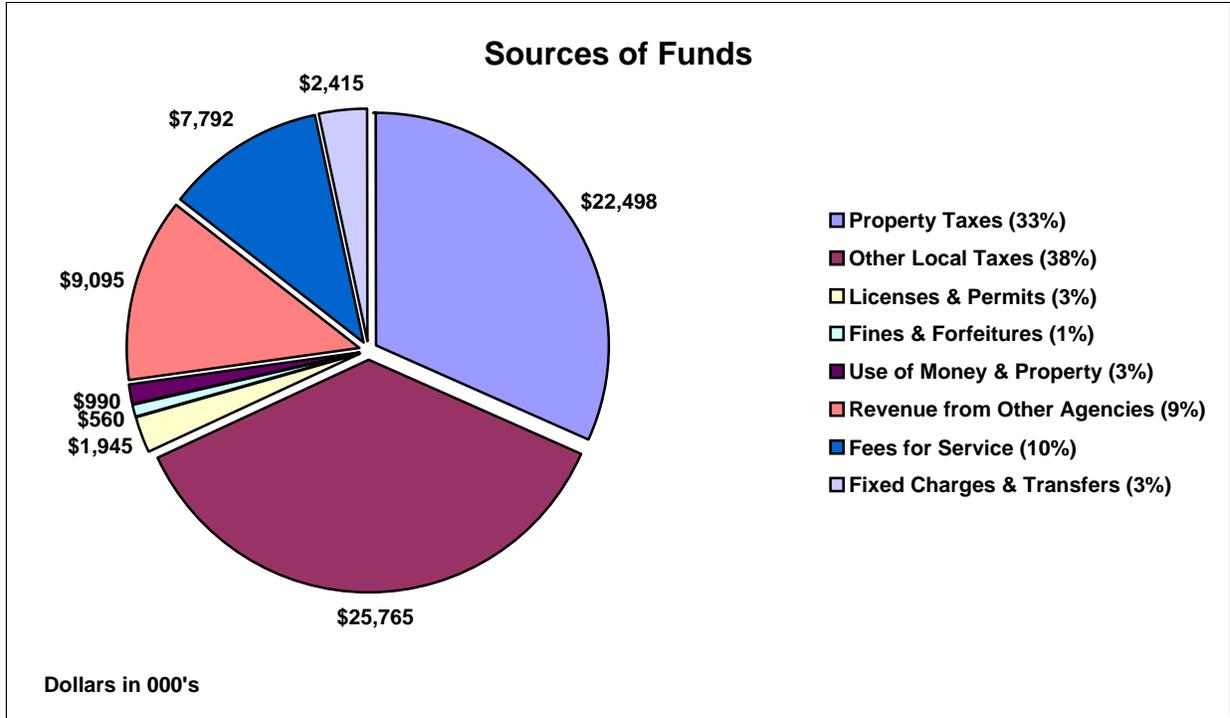
FUND	DESCRIPTION	PERSONNEL SERVICES	CONTRACTUAL SERVICES	MATERIALS & SUPPLIES	CAPITAL OUTLAY	FIXED CHARGES	DEBT SERVICE	TOTAL
<b>GENERAL FUND</b>								
001	General							
	General Government	\$ 2,028,220	\$ 714,240	\$ 25,430	\$ -	\$ 320,770	\$ -	\$ 3,088,660
	Administrative Services	2,401,450	614,080	60,125	0	249,500	0	3,325,155
	Community Services	2,663,760	827,310	323,130	0	563,510	0	4,377,710
	Public Safety Services	39,391,685	2,442,160	1,069,675	0	5,824,510	133,390	48,861,420
	Public Services	1,060,220	936,775	72,510	0	147,000	0	2,216,505
	Non-Departmental	13,980	441,710	805	0	200,000	0	656,495
	<b>Total - General Fund</b>	<b>47,559,315</b>	<b>5,976,275</b>	<b>1,551,675</b>	<b>0</b>	<b>7,305,290</b>	<b>133,390</b>	<b>62,525,945</b>
<b>SPECIAL REVENUE FUNDS</b>								
<i>City</i>								
209	Community Development	2,247,935	404,770	31,210	0	675,655	0	3,359,570
210	Alameda Free Library	2,264,380	314,910	394,345	0	532,380	0	3,506,015
210.1	Library Memorial	0	23,700	74,830	35,000	0	0	133,530
210.2	Adult Literacy	33,475	10,700	7,290	0	0	0	51,465
211	Gas Tax	326,030	402,615	88,925	0	65,490	40,000	923,060
216	Tidelands	5,500	447,220	1,000	0	31,265	0	484,985
218.701	Abandoned Vehicle Abatement	85,765	5,750	3,050	0	4,700	0	99,265
223	Parking In-Lieu Fund	145,220	0	300	0	0	0	145,520
224	Parking Meter	78,065	83,600	11,900	0	42,730	0	216,295
224.1	Civic Center Garage	72,645	205,420	200	0	24,000	0	302,265
225	TSM/TDM Fund	0	115,520	0	0	0	0	115,520
227	Commercial Revitalization	0	422,990	0	0	38,535	0	461,525
228	Housing In-Lieu	0	236,000	0	0	0	0	236,000
235	HOME	117,305	513,425	6,850	0	37,420	0	675,000
236	CDBG	293,565	1,870,360	9,450	0	57,470	0	2,230,845
248	HOME Repayment	0	1,220	0	0	0	0	1,220
256	FISC Lease Revenue	0	403,930	0	0	33,925	537,600	975,455
256.3	FISC/Catelus/Pro Alameda Landing	0	70,200	0	0	0	0	70,200
266	Affordable Housing	0	300,000	0	0	18,665	0	318,665
267	Human Services	48,555	4,355	4,660	0	1,630	0	59,200
270	Solid Waste Surcharge	0	175,000	0	0	5,235	0	180,235
273	Curbside Recycling	0	100,000	0	0	0	0	100,000
274	Waste Reduction Surcharge	181,610	277,250	53,000	0	79,395	0	591,255
274.1	City Waste Management Program	355,490	204,040	10,700	3,000	0	0	573,230
275.1	Island City Maint 84-2 Zone 1	0	21,340	0	0	0	0	21,340
275.2	Island City Maint 84-2 Zone 2	0	21,250	0	0	0	0	21,250
275.3	Island City Maint 84-2 Zone 3	0	17,950	0	0	0	0	17,950
275.4	Island City Maint 84-2 Zone 4	0	54,420	0	0	0	0	54,420
275.5	Island City Maint 84-2 Zone 5	0	1,161,760	0	0	0	0	1,161,760
275.6	Island City Maint 84-2 Zone 6	0	422,720	0	0	0	0	422,720
275.7	Island City Maint 84-2 Zone 7	0	33,200	0	0	0	0	33,200
276	Marina Cove Maint AD 01-1	46,310	17,820	4,000	0	1,030	0	69,160
278	Bayport Municipal Svc Dist 03-1	102,070	164,640	15,500	0	24,860	0	307,070
279	Maintenance Assessment District Administr	109,070	5,780	550	0	13,560	0	128,960
280	Athletic Recreation Trust	973,740	560,220	244,530	0	139,630	0	1,918,120
287	Transportation Services	14,850	174,650	6,500	0	2,410	0	198,410
	<b>Total - City</b>	<b>7,501,580</b>	<b>9,248,725</b>	<b>968,790</b>	<b>38,000</b>	<b>1,829,985</b>	<b>577,600</b>	<b>20,164,680</b>

FUND	DESCRIPTION	PERSONNEL SERVICES	CONTRACTUAL SERVICES	MATERIALS & SUPPLIES	CAPITAL OUTLAY	FIXED CHARGES	DEBT SERVICE	TOTAL
<b>Community Improvement Commission</b>								
201	CIC-WECIP	406,480	1,263,760	1,600	0	261,270	46,700	1,979,810
201.13	2003 CIC Tax Allo 2003A2	0	742,900	0	0	0	0	742,900
201.15	2003 CIC Tax Allo 2003B	0	131,000	0	0	0	0	131,000
202	CIC-WECIP Housing	0	811,420	0	0	53,695	238,060	1,103,175
203	CIC-BWIP	421,255	2,381,410	3,500	0	287,200	151,200	3,244,565
203.1	CIC - Bayport Low/Mod Income Housing	0	917,560	0	0	0	0	917,560
204	CIC-BWIP Housing	366,370	998,780	5,000	0	46,770	0	1,416,920
204.1	CIC-Bayport Low/Mod Income Housing	0	6,415	0	0	0	0	6,415
205	CIC-APIP	0	61,180	500	0	24,590	109,330	195,600
206	CIC-APIP Housing	0	21,900	0	0	9,040	0	30,940
<b>Total - CIC</b>		<b>1,194,105</b>	<b>7,336,325</b>	<b>10,600</b>	<b>0</b>	<b>682,565</b>	<b>545,290</b>	<b>9,768,885</b>
<b>Alameda Reuse &amp; Redevelopment Authority</b>								
858	Alameda Reuse & Redevelop	962,640	5,426,000	80,920	0	3,184,150	0	9,653,710
<b>Total - Special Revenue</b>		<b>9,658,325</b>	<b>22,011,050</b>	<b>1,060,310</b>	<b>38,000</b>	<b>5,696,700</b>	<b>1,122,890</b>	<b>39,587,275</b>
<b>CAPITAL PROJECT FUNDS</b>								
310	Capital Improvement Project	0	10,370,000	0	0	0	0	10,370,000
310.05	Capital Improvement Administration	2,081,610	324,975	49,540	0	214,650	0	2,670,775
313	H.B.I. 92-1 Assessmt Dist	0	508,730	0	0	0	0	508,730
350	Transportation Improvement	0	220	0	0	0	0	220
351	Urban Runoff	1,280,740	952,400	264,400	660,000	487,805	0	3,645,345
<b>Total - Capital Project Funds</b>		<b>3,362,350</b>	<b>12,156,325</b>	<b>313,940</b>	<b>660,000</b>	<b>702,455</b>	<b>0</b>	<b>17,195,070</b>
<b>DEBT SERVICE FUNDS</b>								
<b>City</b>								
421	Debt Svc Library Bond 2003	0	800	0	0	0	682,150	682,950
422	Debt Service HUD 108 Loan	0	0	0	0	0	507,695	507,695
423	Debt Service 2008 Refin Project COP	0	2,500	0	0	0	614,210	616,710
464	Debt Svc Refin CityHall 2002	0	2,200	0	0	0	826,500	828,700
<b>Subtotal</b>		<b>0</b>	<b>5,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,630,555</b>	<b>2,636,055</b>
<b>Community Improvement Commission</b>								
462	Debt Svc CIC Subordinate Bond	0	2,750	0	0	0	920,195	922,945
465	Debt Svc 2003 Tax Allo Refd BWIP	0	2,750	0	0	0	1,257,270	1,260,020
466	Debt Svc 2003 CIC Tax Alloc Bonds	0	3,400	0	0	0	2,782,640	2,786,040
<b>Subtotal</b>		<b>0</b>	<b>8,900</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,960,105</b>	<b>4,969,005</b>
<b>Alameda Reuse and Redevelopment Authority</b>								
468	Debt Svc 2003 AP Rev Bond	0	3,050	0	0	0	450,000	453,050
<b>Subtotal</b>		<b>0</b>	<b>3,050</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>450,000</b>	<b>453,050</b>
<b>Total - Debt Service</b>		<b>0</b>	<b>17,450</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,040,660</b>	<b>8,058,110</b>
<b>ENTERPRISE FUNDS</b>								
601	Golf Course	42,220	2,629,270	0	0	919,480	121,740	3,712,710
602	Sewer Service	1,225,805	5,226,300	162,470	0	2,071,780	918,810	9,605,165
621.1	Harbor Bay Ferry (East)	36,220	1,732,080	100	0	42,280	0	1,810,680
621.2	Alameda/Oakland Ferry (West)	107,755	1,960,770	2,000	0	48,950	0	2,119,475
<b>Total - Enterprise Funds</b>		<b>1,412,000</b>	<b>11,548,420</b>	<b>164,570</b>	<b>0</b>	<b>3,082,490</b>	<b>1,040,550</b>	<b>17,248,030</b>

FUND	DESCRIPTION	PERSONNEL SERVICES	CONTRACTUAL SERVICES	MATERIALS & SUPPLIES	CAPITAL OUTLAY	FIXED CHARGES	DEBT SERVICE	TOTAL
<b>INTERNAL SERVICE FUNDS</b>								
701	Equipment Replacement Reserve	0	0	0	500,000	0	0	500,000
702	Central Stores	36,085	90,500	62,920	0	0	0	189,505
703	Fleet Maintenance	565,505	116,420	353,880	380,000	89,630	0	1,505,435
704	Techology Service	708,860	834,555	137,690	0	172,875	0	1,853,980
706	Facility Maintenance	243,750	408,930	93,610	0	6,810	0	753,100
706.1	Facility Maintnce Replacement Rsv	0	75,000	0	0	0	0	75,000
711	Workers' Comp Self Insurance	180,880	2,626,970	2,400	0	18,160	0	2,828,410
712	Risk Management	385,000	2,190,960	19,150	0	178,070	0	2,773,180
715	Unemployment Insurance	110,000	0	0	0	0	0	110,000
	<b>Total - Internal Service Funds</b>	<b>2,230,080</b>	<b>6,343,335</b>	<b>669,650</b>	<b>880,000</b>	<b>465,545</b>	<b>0</b>	<b>10,588,610</b>
<b>TRUST &amp; AGENCY FUNDS</b>								
720	Post Employment	0	2,129,040	0	0	0	0	2,129,040
801	Police/Fire Pension 1079	2,149,700	6,780	0	0	0	0	2,156,480
802	Police/Fire Pension 1082	43,905	100	0	0	0	0	44,005
832	Debt Svc 312 89-1	0	44,920	0	0	0	3,214,485	3,259,405
835	1998 Revenue Bond Debt	0	2,530,520	0	0	0	2,791,475	5,321,995
836	1999 Revenue Bond Debt	0	2,656,500	0	0	0	3,214,485	5,870,985
860	Assessment District CFD#1	0	130,000	0	0	0	1,692,175	1,822,175
861	Assessment District CFD#2	0	4,000	0	0	0	181,145	185,145
	<b>Total - Trust &amp; Agency Funds</b>	<b>2,193,605</b>	<b>7,501,860</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>11,093,765</b>	<b>20,789,230</b>
	<b>TOTAL</b>	<b>\$ 66,415,675</b>	<b>\$ 65,554,715</b>	<b>\$ 3,760,145</b>	<b>\$ 1,578,000</b>	<b>\$ 17,252,480</b>	<b>\$ 21,431,255</b>	<b>\$ 175,992,270</b>

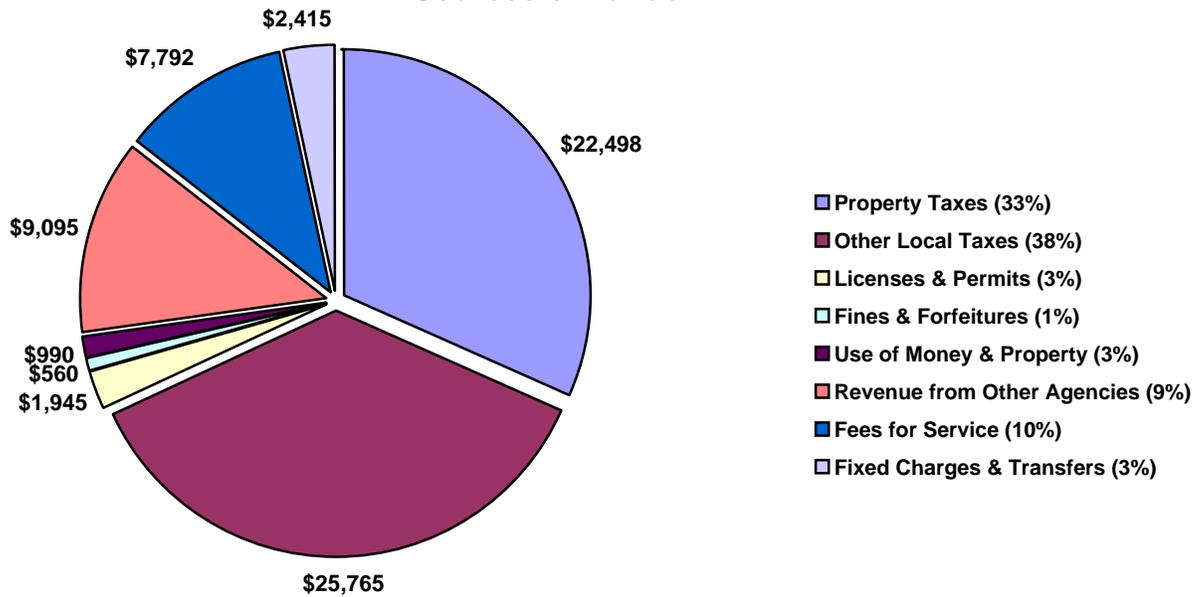
**Note: Expenditures exclude Transfers.**

# Sources and Uses of Funds FY10-11 - General Fund



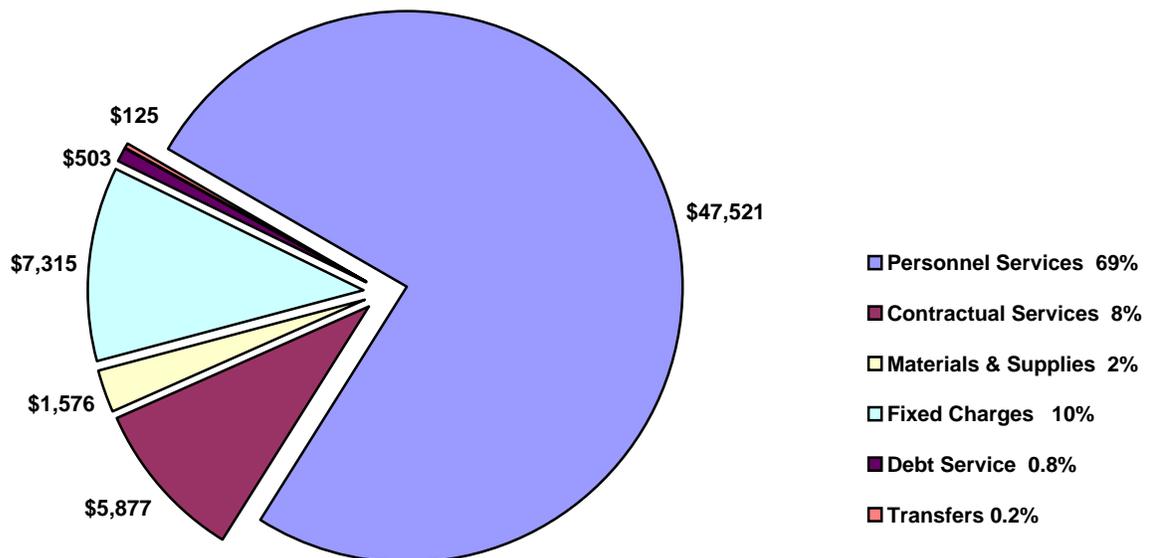
# Sources and Uses by Major Category FY10-11 - General Fund

## Sources of Funds



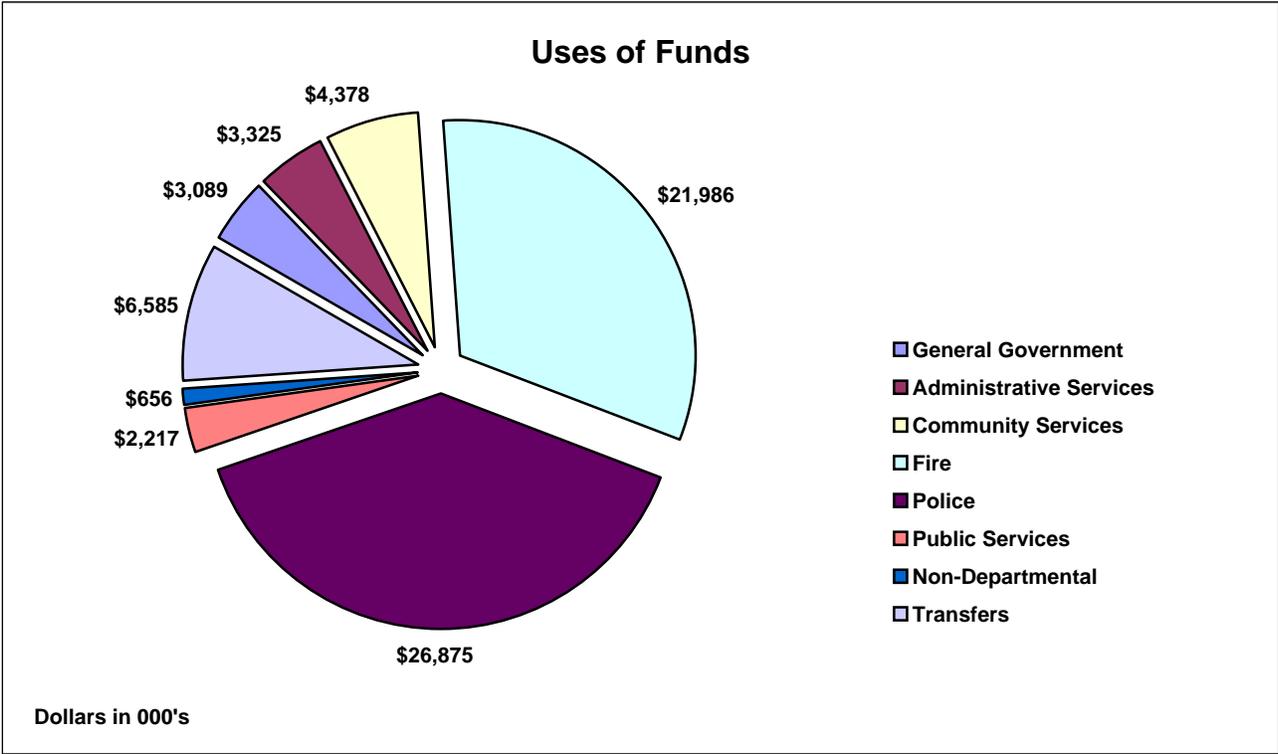
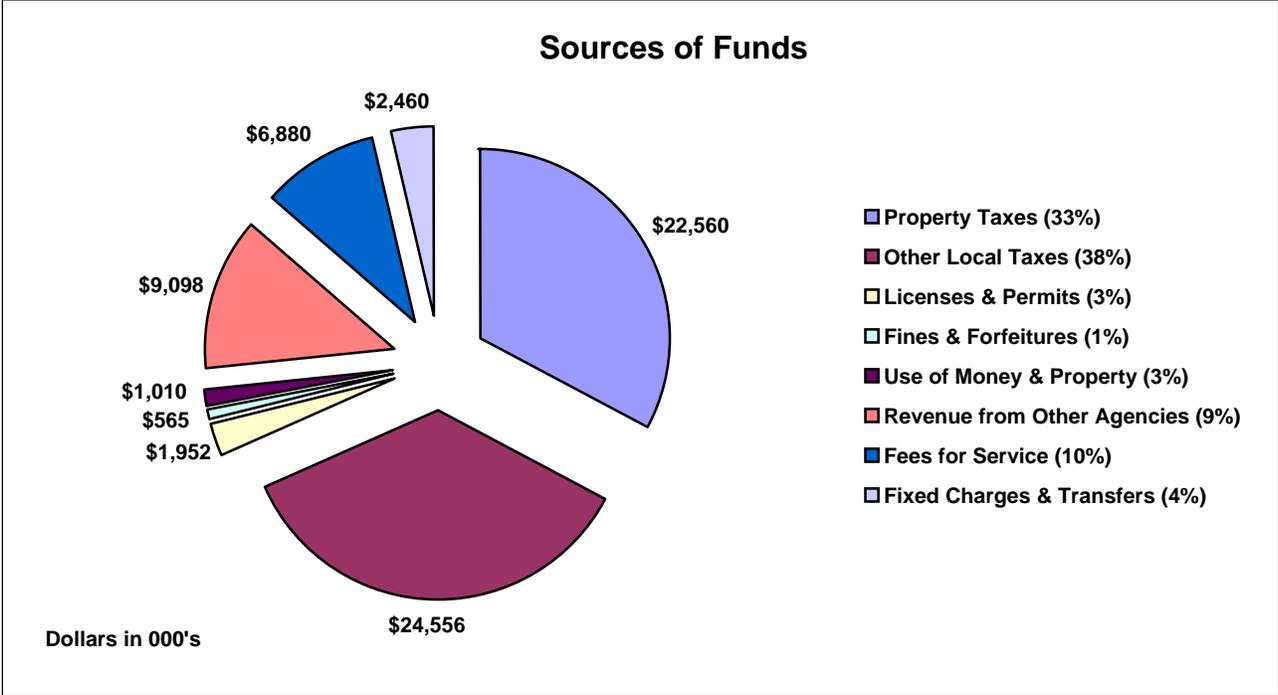
Dollars in 000's

## Uses of Funds

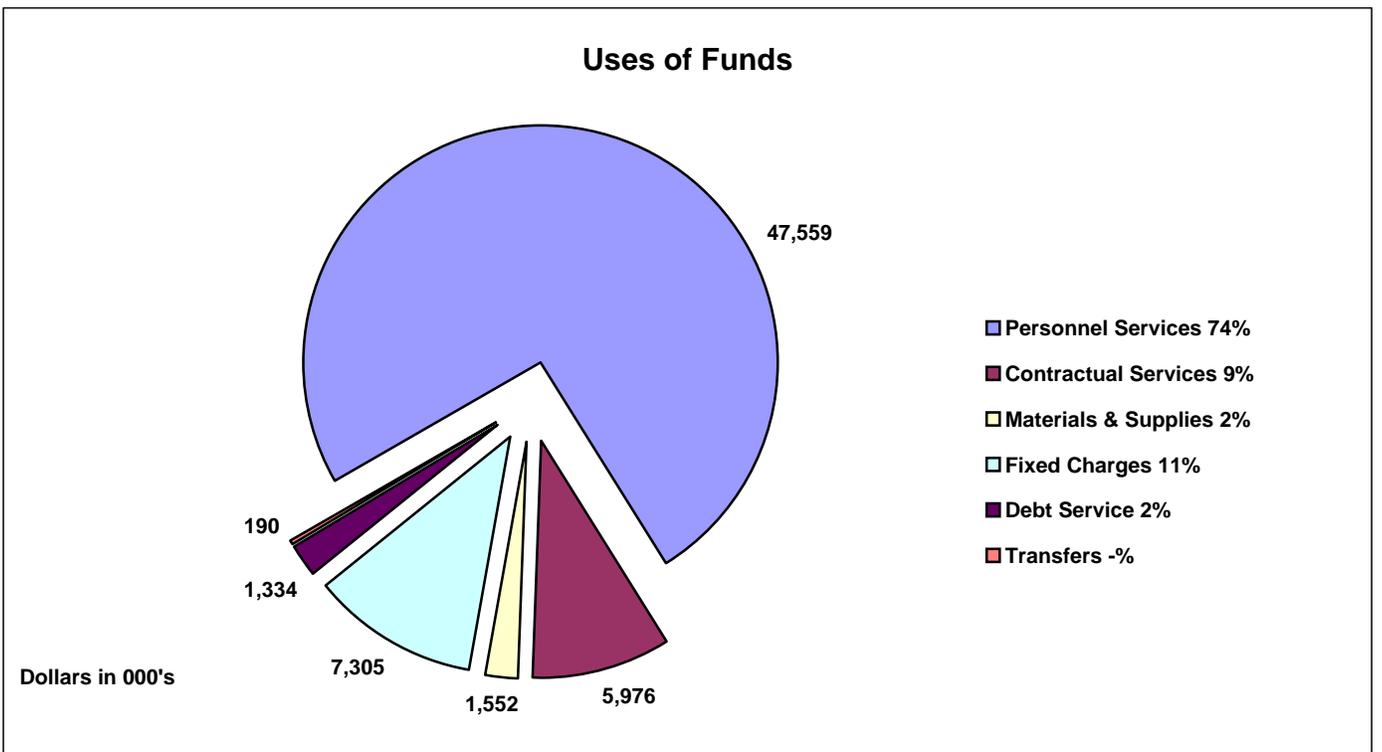
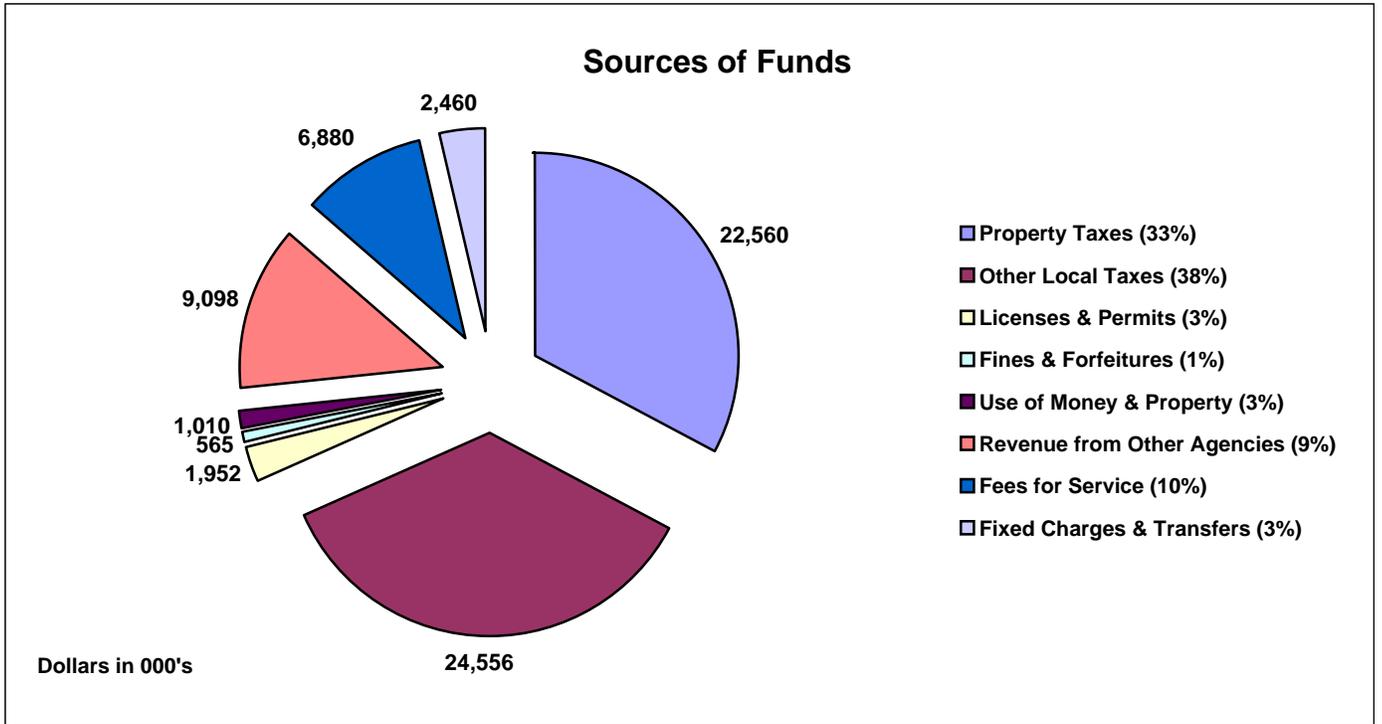


Dollars in 000's

# Sources and Uses of Funds FY11-12 - General Fund



# Sources and Uses by Major Category FY11-12 - General Fund



# General Fund Expenditures by Program

	FY08-09 ACTUAL	FY09-10 PROJECTED	FY10-11 BUDGET	FY11-12 FORECAST
<b>GENERAL GOVERNMENT</b>				
City Council - Legislative	\$ 134,010	\$ 191,530	\$ 173,760	\$ 173,760
City Council - Intergovernmental Relations	268,330	244,140	280,030	280,030
City Clerk	380,560	451,800	506,905	506,905
City Clerk - Elections	61,280	280,100	60,000	300,000
City Attorney	853,125	1,089,225	1,001,880	1,001,880
City Manager	1,040,780	846,400	829,850	826,085
<b>Subtotal</b>	<b>2,738,085</b>	<b>3,103,195</b>	<b>2,852,425</b>	<b>3,088,660</b>
<b>ADMINISTRATIVE SERVICES</b>				
Finance - Administration	415,505	414,505	0	0
Finance - General Accounting	1,305,245	898,630	1,003,770	1,003,770
Finance - Accounts Payable/Purchasing	365,250	324,330	254,060	254,060
Finance - Treasury/Cash Management	321,880	287,185	404,780	404,780
Finance - Business License	0	104,085	99,750	99,750
Finance - Parking Citation	0	112,320	0	0
Finance - Budget & Management Services	0	124,173	441,960	441,960
Human Resources - Admin & Labor Relations	1,144,680	357,475	348,790	348,790
Human Resources - Classification & Compensation	0	152,070	151,515	151,515
Human Resources - Employee Benefits	0	203,610	210,270	210,270
Human Resources - Employment Services	0	414,780	410,260	410,260
<b>Subtotal</b>	<b>3,552,560</b>	<b>3,393,163</b>	<b>3,325,155</b>	<b>3,325,155</b>
<b>COMMUNITY SERVICES</b>				
Recreation and Parks - Administration	675,701	863,105	1,080,100	981,290
Recreation and Parks - Youth Program	255,323	286,545	292,980	292,980
Recreation and Parks - Teen Program	232,643	142,850	129,370	129,370
Recreation and Parks - Special Population	21,280	18,160	23,400	23,400
Recreation and Parks - Aquatics	91,618	112,320	112,320	112,320
Recreation and Parks - Park Maintenance	1,572,482	1,745,850	1,930,550	1,930,550
Recreation and Parks - Hardball	120,873	126,580	112,660	112,660
Recreation and Parks - Swim Center	187,365	137,695	153,550	153,550
Recreation and Parks - Mastick Senior Center	497,936	641,160	641,590	641,590
Recreation and Parks - Park Trees Replacement & Prune	0	25,000	0	0
<b>Subtotal</b>	<b>3,655,221</b>	<b>4,099,265</b>	<b>4,476,520</b>	<b>4,377,710</b>
<b>PUBLIC SAFETY SERVICES</b>				
Fire - Administration	0	635,240	541,615	541,615
Fire - Support Services	0	278,920	539,510	539,510
Fire - Emergency Services	13,675,440	18,432,800	15,902,705	15,898,350
Fire - Prevention Services	793,160	466,320	303,905	303,905
Fire - Ambulance Transport	7,114,305	3,604,775	4,163,090	4,163,090
Fire - Disaster Preparedness	317,495	65,180	139,510	115,080
Fire - Training	0	0	424,495	424,495
Police - Office of the Chief	0	422,910	409,490	409,490
Police - Administrative Services	1,040	1,020,370	1,079,695	1,079,695
Police - Communications	0	2,043,550	2,069,200	2,069,200
Police - Records	0	825,210	911,525	911,525
Police - Support Services	6,278,750	1,795,430	1,774,830	1,774,830

	<b>FY08-09 ACTUAL</b>	<b>FY09-10 PROJECTED</b>	<b>FY10-11 BUDGET</b>	<b>FY11-12 FORECAST</b>
Police - Materials/Logistics	0	1,402,110	1,408,670	1,408,670
Police - Patrol	18,572,055	12,461,865	12,303,050	12,303,050
Police - Investigations	0	3,799,025	3,945,215	3,945,215
Police - Traffic	0	1,475,290	1,537,980	1,537,980
Police - Parking Admin	0	0	75,000	75,000
Police - Animal Shelter	488,665	754,115	919,880	914,560
Police - Special Event Support	70,875	58,720	65,000	65,000
Police - Grants	0	207,130	207,130	207,130
Police - Crossing Guard	107,470	175,090	174,030	174,030
<b>Subtotal</b>	<b>47,419,255</b>	<b>49,924,050</b>	<b>48,895,525</b>	<b>48,861,420</b>
<b>PUBLIC SERVICES</b>				
Public Works - Administration	306,256	250,110	270,925	270,925
Public Works - Land Development/Permit Review	0	15,000	30,000	30,000
Public Works - Traffic Operations	0	178,050	189,890	189,890
Public Works - Maintenance Service Center Administration	1,884,098	100,155	116,945	116,945
Public Works - Graffiti Abatement Program	0	14,950	20,000	20,000
Public Works - Cable Television Administration	36,374	56,230	79,810	79,810
Public Works - Street Tree & Median Maintenance	0	847,140	973,470	973,470
Public Works - Street & Sidewalk Maintenance	0	475,385	535,465	535,465
<b>Subtotal</b>	<b>2,226,728</b>	<b>1,937,020</b>	<b>2,216,505</b>	<b>2,216,505</b>
<b>NON-DEPARTMENTAL</b>				
Non-Departmental	218,840	611,835	656,495	656,495
<b>Subtotal</b>	<b>218,840</b>	<b>611,835</b>	<b>656,495</b>	<b>656,495</b>
<b>TRANSFERS</b>				
Police/Fire Construction Impact	0	0	244,200	253,900
Planning & Building	1,317,068	0	0	0
Alameda Free Library	1,700,000	1,700,000	1,750,000	1,750,000
Library Memorial	338,557	0	0	0
Adult Literacy	33,450	0	0	0
Abandoned Vehicle Abatement	92,851	0	0	0
Affordable Housing	1,000	1,000	0	0
Human Services	44,200	44,200	44,200	44,200
Island City Maint 84-2 Zone 5	0	28,120	28,120	28,120
Island City Maint 84-2 Zone 7	3,000	3,000	3,000	3,000
Capital Improvement Project	150,274	353,255	0	0
Capital Improvement Administration	0	116,485	0	0
Urban Runoff	66,307	66,310	0	0
CIC - APIP	2,595	0	0	0
Debt Services Refinance City Hall 2002	827,338	0	0	0
Equipment Replacement	300,000	0	0	0
Unemployment Insurance	0	300,000	110,000	110,000
Athletic Recreation	0	25,000	0	0
OPEB	0	2,124,035	2,129,040	2,129,040
Police / Fire Pension 1079	0	2,467,970	2,156,480	2,156,480
Police / Fire Pension 1082	39,845	42,275	44,005	44,005
Park Improvement Discretionary	0	0	2,061,335	0
Ruban Runoff	0	0	66,310	66,310
<b>Subtotal</b>	<b>4,916,485</b>	<b>7,271,650</b>	<b>8,636,690</b>	<b>6,585,055</b>
<b>TOTAL</b>	<b>64,727,174</b>	<b>70,340,178</b>	<b>71,059,315</b>	<b>69,111,000</b>

# Transfer Summary FY10-11

## TRANSFER FROM

### GENERAL FUND

001	General	161	Police/Fire Construction Impact	\$	244,200
001	General	210	Library		1,750,000
001	General	267	Human Services		44,200
001	General	275.5	Island City Maintenance 84-2 Zone 5		28,120
001	General	275.7	Island City Maintenance 84-2 Zone 7		3,000
001	General	310.2	Capital Improvement Discretionary		2,061,335
001	General	351	Urban Runoff		66,310
001	General	715	Unemployment		110,000
001	General	720	Post Employment		2,129,040
001	General	801	Police/Fire Pension 1079		2,156,480
001	General	802	Police/Fire Pension 1082		44,005
			<b>Total - General Fund</b>		<b>8,636,690</b>

### SPECIAL REVENUE FUNDS

#### City

161	Police/Fire Construction Impact	423	Debt Svc 2008 Refinance Project COP		251,700
164	Construction Improvement	310	Capital Improvement Project		150,000
164	Construction Improvement	310.05	Capital Improvement Project - Admin.		5,000
210	Alameda Free Library	423	Debt Svc 2008 Refinance Project COP		232,900
213	Traffic Safety	001	General		125,550
215	County Measure B	310	Capital Improvement Project		22,000
215.1	Measure B - Local Streets & Roads	310	Capital Improvement Project		1,322,000
215.1	Measure B - Bicycle Ped Imp	310.05	Capital Improvement Administration		680,000
	<b>Subtotal</b>				<b>2,002,000</b>
215.2	Measure B - Bicycle & Pedestrian Imp	310	Capital Improvement Project		100,000
215.4	Measure B - Paratransit	287	Transportation Services		198,370
216	Tideland	858	Alameda Reuse & Redevelopment		24,000
221	Dwelling Unit	310	Capital Improvement Project		100,000
224	Parking Meter	224.1	Civic Center Garage		250,000
224	Parking Meter	310	Capital Improvement Project		82,750
	<b>Subtotal</b>				<b>332,750</b>
224.1	Civic Center Garage	422	Debt Svc HUD 108 Loan		250,000
227.1	Theater/Prkg Struct Proj	422	Debt Svc HUD 108 Loan		349,605
249	Rehab CDBG Housing Loan Program	236	CDBG		462,385
256.3	FISC/Catellus/Pro Alameda Landing	201	CIC-WECIP		400
256.3	FISC/Catellus/Pro Alameda Landing	858	Alameda Reuse & Redevelopment		3,000
	<b>Subtotal</b>				<b>3,400</b>

**TRANSFER FROM**

**TRANSFER TO**

274.1	City Waste Management Program	310	Capital Improvement Project	24,750
275.1	Island City Maintenance 84-2 Zone 1	279	Assessment District Administration	335
275.2	Island City Maintenance 84-2 Zone 2	279	Assessment District Administration	1,270
275.3	Island City Maintenance 84-2 Zone 3	279	Assessment District Administration	1,150
275.4	Island City Maintenance 84-2 Zone 4	279	Assessment District Administration	4,200
275.5	Island City Maintenance 84-2 Zone 5	279	Assessment District Administration	52,275
275.6	Island City Maintenance 84-2 Zone 6	279	Assessment District Administration	24,220
275.7	Island City Maintenance 84-2 Zone 7	279	Assessment District Administration	405
	<b>Subtotal</b>			<b>83,855</b>

276	Marina Cove Maint Assess Dist 01-01	279	Assessment District Administration	6,140
276	Marina Cove Maint Assess Dist 01-02	276.1	Reserve Marina Cove 01-01	24,790
	<b>Subtotal</b>			<b>30,930</b>

278	Bayport Municipal Svc Dist 003-1	279	Assessment District Administration	38,965
			<b>Subtotal - City</b>	<b>4,788,160</b>

*Community Improvement Commission*

201	CIC-WECIP	466	Debt Svc 2003 CIC Tax Alloc Bonds	2,759,630
203	CIC-BWIP	462	Debt Svc CIC Subordinate Bonds	883,150
203	FISC/Catellus	465	Debt Svc 2003 Tax Alloc Refund BWIP	198,240
203.1	CIC-BWIP	465	Debt Svc 2003 Tax Alloc Refund BWIP	676,500
	<b>Subtotal</b>			<b>1,757,890</b>

204	CIC-BWIP Housing	465	Debt Svc 2003 Tax Alloc Refund BWIP	214,570
	<b>Subtotal</b>			<b>214,570</b>
204.1	Bayport Low/Mod Hsg Set Aside	465	Debt Svc 2003 Tax Alloc Refund BWIP	169,165
			<b>Subtotal - CIC</b>	<b>4,901,255</b>

*Alameda Reuse & Redevelopment Authority*

858	Alameda Reuse & Redevelopment	001	General	24,000
858	Alameda Reuse & Redevelopment	340.11	CDF-WE Traffic Safety	303,730
858	Alameda Reuse & Redevelopment	351	Urban Runoff	788,310
858	Alameda Reuse & Redevelopment	468	Debt Svc 2003 AP Revenue Bonds	450,000
			<b>Subtotal - ARRA</b>	<b>1,566,040</b>

**Total - Special Revenue Funds 11,255,455**

**CAPITAL PROJECT FUNDS**

318	Open Space Improvement	310	Capital Improvement Project	100,000
318	Open Space Improvement	310.05	Capital Improvement Administration	100,000
	<b>Subtotal</b>			<b>200,000</b>

340.11	CDF-WE Traffic Safety	310	Capital Improvement Project	1,020,000
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350	Transportation Improvement	621.1	Harbor Bay Ferry (East)	1,014,640
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**TRANSFER FROM**

351 Urban Runoff  
 351 Urban Runoff  
 351 Urban Runoff  
**Subtotal**

**TRANSFER TO**

602 Sewer 149,950  
 310 Capital Improvement Project 1,739,250  
 310.05 Capital Improvement Administration 71,000  
**1,960,200**

**Total - Capital Project Funds 4,194,840**

**ENTERPRISE FUNDS**

601 Golf Course  
 601 Golf Course  
 601 Golf Course  
**Subtotal**

310.05 Capital Improvement Administration 15,000  
 275.5 Island City Maintenance 84-2 Zone 5 13,120  
 423 Debt Svc 2008 Refin Project COP 131,010  
**159,130**

602 Sewer Service  
 602 Sewer Service  
 602 Sewer Service  
 602 Sewer Service  
 602 Sewer Service  
**Subtotal**

602.1 Wastewater Reserve 8,120  
 310 Capital Improvement Project 594,250  
 310.05 Capital Improvement Administration 46,200  
 602 Sewer Bond Reserve 426,360  
 602.1 Sewer Service Replacement Reserve 1,010,600  
**2,085,530**

**Total - Enterprise Funds 2,244,660**

**INTERNAL SERVICE FUNDS**

704 Technology Services  
**Subtotal**

704.1 Technology Svc Replacement Reserve 100,000  
**100,000**

706 Facility Maintenance  
**Subtotal**

706.1 Facility Maintenance Replacement Reserve 100,000  
**100,000**

**Total - Internal Service Funds 200,000**

**TOTAL \$ 26,531,645**

# Transfer Summary FY11-12

## TRANSFER FROM

### GENERAL FUND

001	General	161	Police/Fire Construction Impact	\$	253,900
001	General	210	Library		1,750,000
001	General	267	Human Services		44,200
001	General	275.5	Island City Maintenance 84-2 Zone 5		28,120
001	General	275.7	Island City Maintenance 84-2 Zone 7		3,000
001	General	351	Urban Runoff		66,310
001	General	715	Unemployment		110,000
001	General	720	Post Employment		2,129,040
001	General	801	Police/Fire Pension 1079		2,156,480
001	General	802	Police/Fire Pension 1082		44,005
			<b>Total - General Fund</b>		<b>6,585,055</b>

### SPECIAL REVENUE FUNDS

#### City

161	Police/Fire Construction Impact	423	Debt Svc 2008 Refinance Project COP		253,900
164	Construction Improvement	310	Capital Improvement Project		150,000
164	Construction Improvement	310.05	Capital Improvement Porject - Admin.		5,000
210	Alameda Free Library	423	Debt Svc 2008 Refinance Project COP		230,600
213	Traffic Safety	001	General		165,500
215	County Measure B	310	Capital Improvement Project		22,000
215.1	Measure B - Local Streets & Roads	310	Capital Improvement Project		1,322,000
215.1	Measure B - Bicycle Ped Imp	310.05	Capital Improvement Administration		680,000
	<b>Subtotal</b>				<b>2,002,000</b>
215.2	Measure B - Bicycle & Pedestrian Imp	310	Capital Improvement Project		100,000
215.4	Measure B - Paratransit	287	Transportation Services		198,370
	<b>Subtotal</b>				<b>2,322,370</b>
216	Tideland	858	Alameda Reuse & Redevelopment		24,000
221	Dwelling Unit	310	Capital Improvement Project		100,000
224	Parking Meter	224.1	Civic Center Garage		250,000
224	Parking Meter	310	Capital Improvement Project		82,750
224.1	Civic Center Garage	422	Debt Svc HUD 108 Loan		250,000
	<b>Subtotal</b>				<b>582,750</b>
227.1	Theater/Prkg Struct Proj	422	Debt Svc HUD 108 Loan		355,785
249	Rehab CDBG Housing Loan Program	236	CDBG		250,000
256.3	FISC/Catellus/Pro Alameda Landing	201	CIC-WECIP		400
256.3	FISC/Catellus/Pro Alameda Landing	858	Alameda Reuse & Redevelopment		3,000
	<b>Subtotal</b>				<b>3,400</b>

274.1	City Waste Management Program	310	Capital Improvement Project	<b>24,750</b>
275.1	Island City Maintenance 84-2 Zone 1	279	Assessment District Administration	335
275.2	Island City Maintenance 84-2 Zone 2	279	Assessment District Administration	1,270
275.3	Island City Maintenance 84-2 Zone 3	279	Assessment District Administration	1,150
275.4	Island City Maintenance 84-2 Zone 4	279	Assessment District Administration	4,200
275.5	Island City Maintenance 84-2 Zone 5	279	Assessment District Administration	52,275
275.6	Island City Maintenance 84-2 Zone 6	279	Assessment District Administration	24,220
275.7	Island City Maintenance 84-2 Zone 7	279	Assessment District Administration	405
	<b>Subtotal</b>			<b>83,855</b>
276	Marina Cove Maint Assess Dist 01-01	279	Assessment District Administration	6,140
276	Marina Cove Maint Assess Dist 01-02	276.1	Reserve Marina Cove 01-01	24,790
	<b>Subtotal</b>			<b>30,930</b>
278	Bayport Municipal Svc Dist 003-1	279	Assessment District Administration	38,965
			<b>Subtotal - City</b>	<b>4,621,805</b>
<b>Community Improvement Commission</b>				
201	CIC-WECIP	466	Debt Svc 2003 CIC Tax Alloc Bonds	2,782,635
203	CIC-BWIP	462	Debt Svc CIC Subordinate Bonds	920,195
203	FISC/Catellus	465	Debt Svc 2003 Tax Alloc Refund BWIP	198,085
				<b>1,118,280</b>
203.1	CIC-BWIP	465	Debt Svc 2003 Tax Alloc Refund BWIP	682,545
204	CIC-BWIP Housing	465	Debt Svc 2003 Tax Alloc Refund BWIP	206,000
204.1	Bayport Low/Mod Hsg Set Aside	465	Debt Svc 2003 Tax Alloc Refund BWIP	170,635
			<b>Subtotal - CIC</b>	<b>4,960,095</b>
<b>Alameda Reuse &amp; Redevelopment Authority</b>				
858	Alameda Reuse & Redevelopment	001	General	24,000
858	Alameda Reuse & Redevelopment	340.11	CDF-WE Traffic Safety	303,730
858	Alameda Reuse & Redevelopment	351	Urban Runoff	811,960
858	Alameda Reuse & Redevelopment	468	Debt Svc 2003 AP Revenue Bonds	450,000
			<b>Subtotal - ARRA</b>	<b>1,589,690</b>
			<b>Total - Special Revenue Funds</b>	<b>11,171,590</b>
<b>CAPITAL PROJECT FUNDS</b>				
340.11	CDF-WE Traffic Safety	310	Capital Improvement Project	1,020,000
350	Transportation Improvement	621.1	Harbor Bay Ferry (East)	1,014,640
351	Urban Runoff	216	Tidelands	0
351	Urban Runoff	602	Sewer	149,950
351	Urban Runoff	310	Capital Improvement Project	1,739,250
351	Urban Runoff	310.05	Capital Improvement Administration	71,000
	<b>Subtotal</b>			<b>1,960,200</b>

**Total - Capital Project Funds** **3,994,840**

**ENTERPRISE FUNDS**

601	Golf Course	310.05	Capital Improvement Administration	15,000
601	Golf Course	275.5	Island City Maintenance 84-2 Zone 5	13,120
601	Golf Course	423	Debt Svc 2008 Refin Project COP	129,710
	<b>Subtotal</b>			<b>157,830</b>

602	Sewer Service	602.1	Wastewater Reserve	8,120
602	Sewer Service	310	Capital Improvement Project	594,250
602	Sewer Service	310.05	Capital Improvement Administration	46,200
602	Sewer Service	602	Sewer Bond Reserve	426,360
602	Sewer Service	602.1	Sewer Service Replacement Reserve	1,009,315
	<b>Subtotal</b>			<b>2,084,245</b>

**Total - Enterprise Funds** **2,242,075**

**INTERNAL SERVICE FUNDS**

704	Technology Services	704.1	Technology Svc Replacement Reserve	100,000
	<b>Subtotal</b>			<b>100,000</b>

706	Facility Maintenance	706.1	Facility Maintenance Replacement Reserve	100,000
	<b>Subtotal</b>			<b>100,000</b>

**Total - Internal Service Funds** **200,000**

**TOTAL** **\$ 24,193,560**

# Position Classification Summary

CLASSIFICATION TITLE	FY07-08	FY08-09	FY09-10	FY10-11	ANNUAL TOP STEP
Interim City Manager	1	1	1	1	\$250,000
Chief of Police	1	1	1	1	\$212,524
General Manager (Alameda Municipal Power)	1	1	1	1	\$203,762
Assistant City Manager	1	1	0	0	\$200,200
Fire Chief	1	1	1	1	\$195,702
City Attorney	1	1	1	1	\$191,568
Economic Development Director	1	1	1	1	\$190,190
Public Works Director	1	1	1	1	\$189,592
Deputy Fire Chief	0	0	2	2	\$170,872
Executive Director (Housing Authority)	1	1	1	1	\$169,390
Human Resources Director	1	1	1	1	\$169,390
Library Director	1	1	1	1	\$169,390
Planning & Building Director	1	1	0	0	\$169,390
Recreation & Park Director	1	1	1	1	\$169,390
Finance Director	1	1	0	0	\$166,556
Police Captain	2	2	2	2	\$161,798
Assistant City Attorney II	2	2	2	2	\$156,988
General Manager (Golf Complex)	1	1	0	0	\$153,582
Division Chief	6	6	3	3	\$147,602
Assistant City Attorney I	1	1	0	0	\$145,912
Assistant General Manager, Administration	1	1	1	1	\$145,860
Assistant General Manager, Customer Resources	0	0	1	1	\$145,860
Assistant General Manager, Energy Resource Planning	0	0	1	1	\$145,860
Assistant General Manager, Engineering & Operations	1	1	1	1	\$145,860
Controller	0	0	1	1	\$145,860
Deputy City Manager	1	1	2	2	\$145,860
Development Services Division Manager	4	3	3	3	\$145,860
Marketing Manager	1	1	0	0	\$145,860
Police Lieutenant	6	6	5	5	\$139,958
Building Official	1	1	1	1	\$137,566
City Engineer	1	1	1	1	\$137,566
Engineering Supervisor	1	1	1	1	\$134,524
Supervising Civil Engineer	1	1	1	1	\$126,204
Financial Services & Budget Manager	1	0	0	0	\$124,410
Information Technology Manager	1	1	1	1	\$124,410
Planning Services Manager	2	2	2	2	\$124,410
Public Works Superintendent	1	1	1	1	\$124,410
Redevelopment Manager	2	1	1	0	\$124,410
Risk Manager	1	1	1	1	\$124,410
Telecommunications Operations Supervisor	1	1	0	0	\$124,410
Utility Planning Supervisor	1	1	0	0	\$124,410
City Clerk	1	1	1	1	\$121,056
Police Sergeant	17	17	15	15	\$119,226
Fire Protection Engineer	0	0	1	0	\$116,714
Housing Authority Manager	2	2	2	2	\$116,714
Public Works Coordinator	1	1	1	1	\$116,714

<b>CLASSIFICATION TITLE</b>	<b>FY07-08</b>	<b>FY08-09</b>	<b>FY09-10</b>	<b>FY10-11</b>	<b>ANNUAL TOP STEP</b>
Senior Electrical Engineer	1	1	1	1	\$116,714
CATV Technology Operations Superintendent	1	1	0	0	\$114,582
Financial Services Supervisor	1	1	1	1	\$114,582
Line Superintendent	2	2	2	2	\$114,582
Fire Captain	25	24	20	20	\$114,270
Finance Manager	1	1	1	1	\$108,940
Golf Course Maintenance Superintendent	1	1	0	0	\$108,940
Assistant Line Superintendent	1	1	1	1	\$104,130
Deputy City Attorney I	0	0	1	1	\$103,714
Community Development Program Manager	1	1	1	1	\$103,688
Construction Inspector & Survey Supervisor	1	1	1	1	\$103,688
Development Manager	4	4	2	2	\$103,688
Electrical Engineer	2	1	1	1	\$103,688
EMS Education Coordinator	1	1	1	1	\$103,688
Financial Analyst	2	2	1	1.5	\$103,688
Golf Services Manager	1	0	0	0	\$103,688
Housing Assistance Manager	1	1	1	1	\$103,688
Park Manager	1	1	1	1	\$103,688
Public Works Supervisor	6	6	5	5	\$103,688
Recreation Manager	1	1	1	1	\$103,688
Sales & Services Supervisor	1	1	0	0	\$103,688
Senior Customer Services Coordinator	0	0	1	1	\$103,688
Senior Energy Resources Analyst	2	2	2	2	\$103,688
Senior Management Analyst	9	9	7	7	\$103,688
Supervising Accountant	2	2	1	1	\$103,688
Supervising Building Inspector	1	1	1	1	\$103,688
Supervising Librarian	4	4	4	4	\$103,688
Supervising Planner	2	2	0	0	\$103,688
Support Services Supervisor	1	1	1	1	\$103,688
Fire Apparatus Operator	21	21	18	18	\$100,308
Police Officer	73	73	69	69	\$97,926
Plan Check Engineer	2	2	1	1	\$95,809
Chief System Dispatcher	1	1	1	1	\$95,098
Electrical Maintenance Working Supervisor	1	1	1	1	\$95,098
Line Working Supervisor	3	3	3	3	\$95,098
Administrative Management Analyst	8	7	7	7	\$94,042
Energy Resources Analyst	1	1	1	1	\$94,042
Safety Officer	1	1	1	1	\$94,042
Utility Information Systems Supervisor	1	1	1	1	\$94,042
Firefighter	50	50	48	48	\$92,118
Associate Civil Engineer	5	5	4	4	\$91,260
Transportation Engineer	1	1	1	1	\$91,054
Recreation Supervisor	1	1	1	1	\$89,570
Supervising Animal Control Officer	1	1	1	1	\$89,570
Utilities Systems Analyst	0	0	1	1	\$89,544
Utility Information Systems Network Analyst	1	1	1	1	\$89,544
Service Lineworker	1	1	1	1	\$88,650
Buyer	1	1	1	1	\$87,204

<b>CLASSIFICATION TITLE</b>	<b>FY07-08</b>	<b>FY08-09</b>	<b>FY09-10</b>	<b>FY10-11</b>	<b>ANNUAL TOP STEP</b>
Customer Programs Coordinator	0	0	2	2	\$87,204
Marketing Specialist	4	2	1	1	\$87,204
Electrical Maintenance Technician	5	5	5	5	\$86,486
Journey Lineworker	7	6	9	9	\$86,486
System Dispatcher	4	4	4	4	\$86,486
Transportation Coordinator	2	2	1	1	\$83,192
Accountant II	2	2	2	2	\$82,420
Planner III	3	2	0	0	\$82,218
Senior Public Safety Dispatcher	4	2	2	2	\$81,744
Purchasing & Payables Coordinator	1	1	1	0.5	\$81,250
Technology Services Coordinator	1	1	1	1	\$81,250
Reconstruction Specialist II	2	1	1	1	\$80,683
Senior Construction Inspector	1	1	1	1	\$80,065
Assistant Engineer	2	2	3	3	\$78,643
Assistant City Clerk	0	0	1	1	\$77,376
Senior Combination Building Inspector	3	3	2	2	\$77,370
Telecommunications Maintenance Technician	1	1	1	1	\$77,293
Program Specialist II	3	3	3	3	\$76,789
Traffic Signal Maintenance Technician	2	2	2	2	\$76,565
Distribution Engineer	1	1	1	1	\$76,546
Golf & Park Maintenance Teamleader	2	2	0	0	\$76,294
Senior Fleet Mechanic	1	1	1	1	\$76,128
Electrical Distribution Technician	1	1	1	1	\$74,899
Construction Inspector	3	3	3	3	\$74,337
Fleet Mechanic	3	3	3	3	\$74,298
Crime Scene Specialist	3	3	3	3	\$74,235
Administrative Services Coordinator	4	4	3	3	\$73,684
Accounting Officer	1	1	1	1	\$73,588
Street Light Maintenance Technician	1	1	1	1	\$73,528
Utility Construction Compliance Specialist	3	2	2	2	\$73,528
Public Safety Dispatcher	12	12	12	12	\$72,696
Principal Executive Assistant	1	1	1	1	\$72,016
Maintenance Carpenter Teamleader	1	1	1	1	\$72,010
Maintenance Painting Teamleader	1	1	1	1	\$72,010
Public Works Maintenance Teamleader	5	4	4	4	\$72,010
Cable Technician III	3	3	0	0	\$71,635
Combination Building Inspector	5	5	1	1	\$71,492
Fire/Building Code Compliance Officer	4	4	2	2	\$71,492
Apprentice Lineworker	5	5	2	2	\$70,346
Storekeeper	1	1	1	1	\$70,138
Utility Construction Foreperson	1	1	0	0	\$69,555
Program Specialist I	3	3	3	3	\$68,796
Housing Specialist III	1	1	1	1	\$68,721
Administrative Technician III	8	8	8	8	\$68,590
Paralegal	1	1	1	1	\$68,590
Utility Information Systems Billing Specialist	1	1	1	1	\$68,590
Planner II	1	1	1	1	\$68,160
Junior Engineer	4	4	2	2	\$67,879

<b>CLASSIFICATION TITLE</b>	<b>FY07-08</b>	<b>FY08-09</b>	<b>FY09-10</b>	<b>FY10-11</b>	<b>ANNUAL TOP STEP</b>
Data Technician	3	3	0	0	\$67,080
Meter Services Technician	1	1	1	1	\$67,080
Equipment Mechanic	1	1	0	0	\$66,622
Computer Services Technician	1	1	1	1	\$66,550
Property/Evidence Technician	1	1	1	1	\$65,998
Golf Course Utility Worker	2	2	0	0	\$65,749
Park Maintenance Leadperson	2	2	1	1	\$65,749
Utility Accountant	2	2	2	2	\$65,445
Deputy City Clerk	1	1	0	0	\$65,333
Maintenance Worker II	25	24	22	22	\$64,917
Inventory Control Clerk	1	0	0	0	\$64,709
Senior Librarian	2	2	2	2	\$64,191
Housing Manager	2	2	2	2	\$63,255
Jailer	10	8	8	8	\$62,712
Police Technician	1	1	1	1	\$62,712
Facilities Maintenance Worker	1	1	1	1	\$62,254
Executive Assistant	13	12	10	10	\$62,225
Lead Customer Service Representative	0	0	1	1	\$62,186
Electrical Engineering Aide	3	3	2	2	\$62,109
Recreation Program Coordinator	6	6	6	6	\$61,982
Accounting Technician	3	3	3	3	\$60,803
Permit Technician III	4	4	2	2	\$60,578
Electrical Helper	5	5	3	3	\$60,237
Equipment Operator	4	4	1	1	\$59,467
Administrative Technician II	1	2	2	2	\$59,268
Utility Information Systems Billing Technician	2	2	2	2	\$59,268
Planner I	2	2	2	2	\$59,249
Stock Clerk	4	4	2	2	\$59,238
Senior Draftsperson	1	1	0	0	\$59,043
Housing Specialist II	3	3	3	3	\$58,556
Librarian	1	1	1	1	\$58,275
Park Maintenance Worker	19	18	11	11	\$56,659
Engineering Office Assistant	3	3	3	3	\$56,123
Animal Control Officer	2	2	2	2	\$55,182
Senior Account Clerk	14	13	13	13	\$55,130
Maintenance Worker I	12	12	9	10	\$55,016
Customer Service Representative	12	11	7	7	\$54,269
Housing Specialist I	3	3	3	3	\$53,988
Administrative Technician I	3	3	2	2	\$53,745
Office Assistant	9	8	8	8	\$53,745
Senior Clerk	7	5	5	5	\$53,670
Marketing Assistant	1	0	0	0	\$53,296
Assistant Golf Professional	3	3	0	0	\$53,014
Meter Reader, Collector	3	3	3	3	\$51,592
Permit Technician I	3	3	3	3	\$50,956
Account Clerk	1	1	1	1	\$50,581
Intermediate Clerk	21	17	15	15	\$49,833
Laborer	2	2	2	1	\$48,339

<b>CLASSIFICATION TITLE</b>	<b>FY07-08</b>	<b>FY08-09</b>	<b>FY09-10</b>	<b>FY10-11</b>	<b>ANNUAL TOP STEP</b>
Support Services Clerk II	1	0	0	0	\$48,279
Library Technician	6	6	6	6	\$47,848
Custodian	4	4	4	4	\$46,220
Telephone Operator/Receptionist	1	1	1	1	\$44,160
Resident Manager	3	3	3	3	\$18,720
<b>TOTAL</b>	<b>693</b>	<b>661</b>	<b>572</b>	<b>570</b>	

# City Council

*To enhance the safety, livability and prosperity of the Alameda community through an investment in quality municipal services which enhance neighborhood pride, increase business opportunities and demonstrate policy leadership.*

<b>Expenditures</b>	<b>FY 08-09 Actual</b>	<b>FY 09-10 Budget</b>	<b>FY 10-11 Budget</b>	<b>FY 11-12 Forecast</b>
Personnel Services	\$ 132,150	\$ 169,580	\$ 169,580	\$ 169,580
Contractual Services	213,430	213,430	213,430	213,430
Materials & Supplies	5,380	5,380	5,380	5,380
Capital Outlay	-	-	-	-
Fixed Charges	65,400	65,400	65,400	65,400
Debt Service	-	-	-	-
<b>Total</b>	<b>\$ 416,360</b>	<b>\$ 453,790</b>	<b>\$ 453,790</b>	<b>\$ 453,790</b>

<b>Revenues</b>	<b>FY 08-09 Actual</b>	<b>FY 09-10 Budget</b>	<b>FY 10-11 Budget</b>	<b>FY 11-12 Forecast</b>
Property Tax				
Other Local Taxes				
Licenses & Permits				
Fines & Forfeitures				
Use of Money & Property				
Revenue from Other Agencies				
Fees for Service				
<b>Total</b>				

## Net General Fund Cost (NGFC)

## Authorized Positions

5.50

5.50

5.50

## Department Overview

The Mayor and members of the City Council are elected at-large by the voters of Alameda and serve as the principal policymakers for the City, the Community Improvement Commission, and the Alameda Reuse and Redevelopment Authority. The Mayor and City Council also serve as the Board of Commissioners for the Housing Authority. They are responsible for enacting ordinances, establishing public policies, and providing guidance and direction for actions that affect the quality of life in Alameda.

The City Council formulates community priorities for allocation of City resources, including adoption of a two-year budget and financial forecast. The City Council holds regularly scheduled meetings and hearings to receive input from the Alameda community. The Mayor and City Council also promote the City's interests at the regional, state, and national levels through participation in various intergovernmental organizations and associations, including service on various boards of regional agencies such as the Alameda County Congestion Management Agency, the Alameda County Transportation Improvement Authority, the Water Emergency Transportation Authority, the East Bay Regional Communications System Authority, and the Alameda County Waste Management Authority.

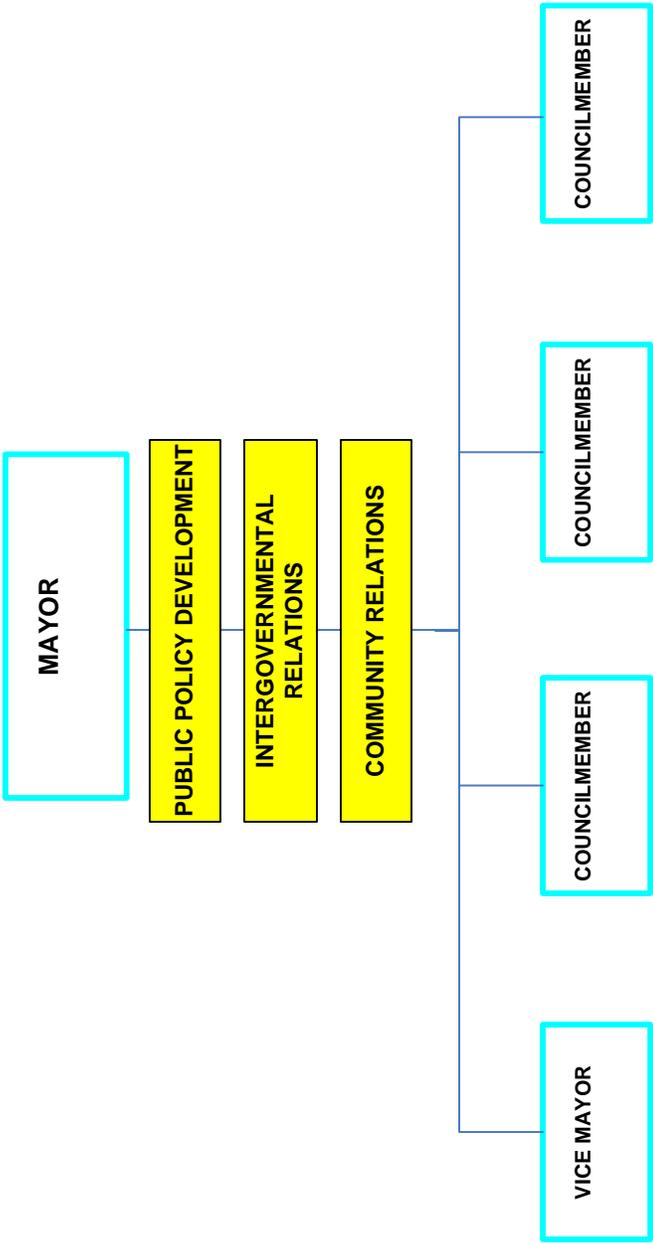
## Goals

- Establish workplan priorities annually for Charter officers that address community needs and organizational services.
- Evaluate management practices in order to ensure high-quality customer service to Alameda's residents and businesses.
- Enforce fiscal sustainability in all City programs and services.
- Direct policy initiatives, as necessary, that focus on economic development, the health, safety and quality of life in the Alameda community.

## Workplan Highlights

- In FY09-10, the City Council approved a strategic reduction in force and reorganization of the City in order to ensure the City's fiscal sustainability.
- The City Council supported the transition to a program performance budget within 24 months that would present an accurate and transparent documentation of revenues and expenditures in all funds.
- The development of Alameda Point continues to be a top priority for the City, with a renewed focus on obtaining a no or low-cost economic development conveyance of the property from the Navy.
- In FY10-11, the City Council will provide policy direction on a park master plan, asset management, development projects outside the Alameda Point property, and initiatives to "green" the City.

# City Council



**CITY COUNCIL - Legislative**

**001 1210**

**Program Description** The City Council is the five-member policy making body for the City of Alameda. Under the Legislative program, the City Council enacts ordinances, adopts resolutions, and provides guidance and direction to enable City staff to implement the City Council's policies. The Mayor and City Council also serve as the Community Improvement Commission (CIC), the Alameda Reuse and Redevelopment Authority (ARRA), and the Housing Authority Board of Commissioners.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 54,790	\$ 54,790	\$ 80,520	\$ 80,520
Contractual Services		22,460	22,460	22,460
Materials & Supplies		5,380	5,380	5,380
Capital Outlay		-	-	-
Fixed Charges		65,400	65,400	65,400
Debt Service		-	-	-
<b>Total</b>	<b>\$ 148,030</b>	<b>\$ 148,030</b>	<b>\$ 173,760</b>	<b>\$ 173,760</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Mayor		1.00	1.00	1.00
Councilmember		4.00	4.00	4.00
<b>Total</b>		<b>5.00</b>	<b>5.00</b>	<b>5.00</b>

**KEY OBJECTIVES**

- Establish and prioritize policy initiatives and provide guidance and direction to the City's Charter Officers for actions that affect the quality of life in Alameda.
- Adopt a balanced budget and sustainable financial plan annually.
- Approve Memoranda of Understanding with various City bargaining units.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• CC/CIC/ARRA/HABOC meetings held		50	50	50
• Ordinances enacted		12	12	12
• Budgets adopted		3	3	3

**CITY COUNCIL - Intergovernmental Relations**

**001 1211**

**Program Description** The Intergovernmental Relations program is responsible for advocating on behalf of the City of Alameda and its component units at the local, State and Federal levels. Funds for this program support City Council participation on regional agency boards such as the Alameda County Congestion Management Agency, the Alameda County Transportation Improvement Authority, and the Waste Management Authority. This program also provides funding for the City's federal lobbyist as well as memberships in the League of California Cities, the US Conference of Mayors, and other local government organizations.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 77,360	\$ 77,360	\$ 89,060	\$ 89,060
Contractual Services		190,970	190,970	190,970
Materials & Supplies		-	-	-
Capital Outlay		-	-	-
Fixed Charges		-	-	-
Debt Service		-	-	-
<b>Total</b>	<b>\$ 268,330</b>	<b>\$ 268,330</b>	<b>\$ 280,030</b>	<b>\$ 280,030</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Deputy City Manager		0.50	0.50	0.50
<b>Total</b>		<b>0.50</b>	<b>0.50</b>	<b>0.50</b>

**KEY OBJECTIVES**

- Adopt an annual legislative program to guide City advocacy efforts regarding State budget, fiscal reform, transportation funding and employee relations.
- Develop federal funding priorities and submit requests to Congressional representatives related to the annual appropriations process and the transportation reauthorization legislation.
- Represent City's interests with regional government agencies, including the Alameda County Congestion Management Agency, the Alameda County Transportation Improvement Authority, the Water Emergency Transportation Authority, the East Bay Regional Communications System Authority, and the Waste Management Authority.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Federal appropriation priorities submitted		5	5	5
• League of CA Cities meetings attended		14	14	14
• Regional board meetings attended		48	48	48

# City Attorney

*To provide sound and objective legal advice and representation to the City Council, acting in accordance with the highest ethical and professional standards.*

<b>Expenditures</b>	<b>FY 08-09 Actual</b>	<b>FY 09-10 Budget</b>	<b>FY 10-11 Budget</b>	<b>FY 11-12 Forecast</b>
Personnel Services	\$ 1,323,000	\$ 1,413,330	\$ 1,413,330	\$ 1,413,330
Contractual Services	4,893,720	4,843,720	4,843,720	4,843,720
Materials & Supplies	35,400	35,400	35,400	35,400
Capital Outlay	-	-	-	-
Fixed Charges	311,020	311,020	311,020	311,020
Debt Service	-	-	-	-
<b>Total</b>	<b>\$ 6,563,140</b>	<b>\$ 6,603,470</b>	<b>\$ 6,603,470</b>	<b>\$ 6,603,470</b>

<b>Revenues</b>	<b>FY 08-09 Actual</b>	<b>FY 09-10 Budget</b>	<b>FY 10-11 Budget</b>	<b>FY 11-12 Forecast</b>
Property Tax				
Other Local Taxes				
Licenses & Permits				
Fines & Forfeitures				
Use of Money & Property				
Revenue from Other Agencies				
Fees for Service				
<b>Total</b>				

## Net General Fund Cost (NGFC)

## Authorized Positions

9.50

9.50

9.50

## Department Overview

The City Attorney's Office provides all legal services to the City Council, Boards and Commissions, City Manager, and departments, pursuant to terms of Article VIII Sections 1 through 5 of the City Charter. In addition, the City Attorney's Office acts as General Counsel to the Community Improvement Commission (CIC), Housing Authority, and Alameda Reuse and Redevelopment Authority (ARRA), and is responsible for the provision of all of municipal legal services. Risk Management is a division of the City Attorney's Office and works with City departments to eliminate or mitigate potential risk and preserve public property, as well as manage the City's workers' compensation program.

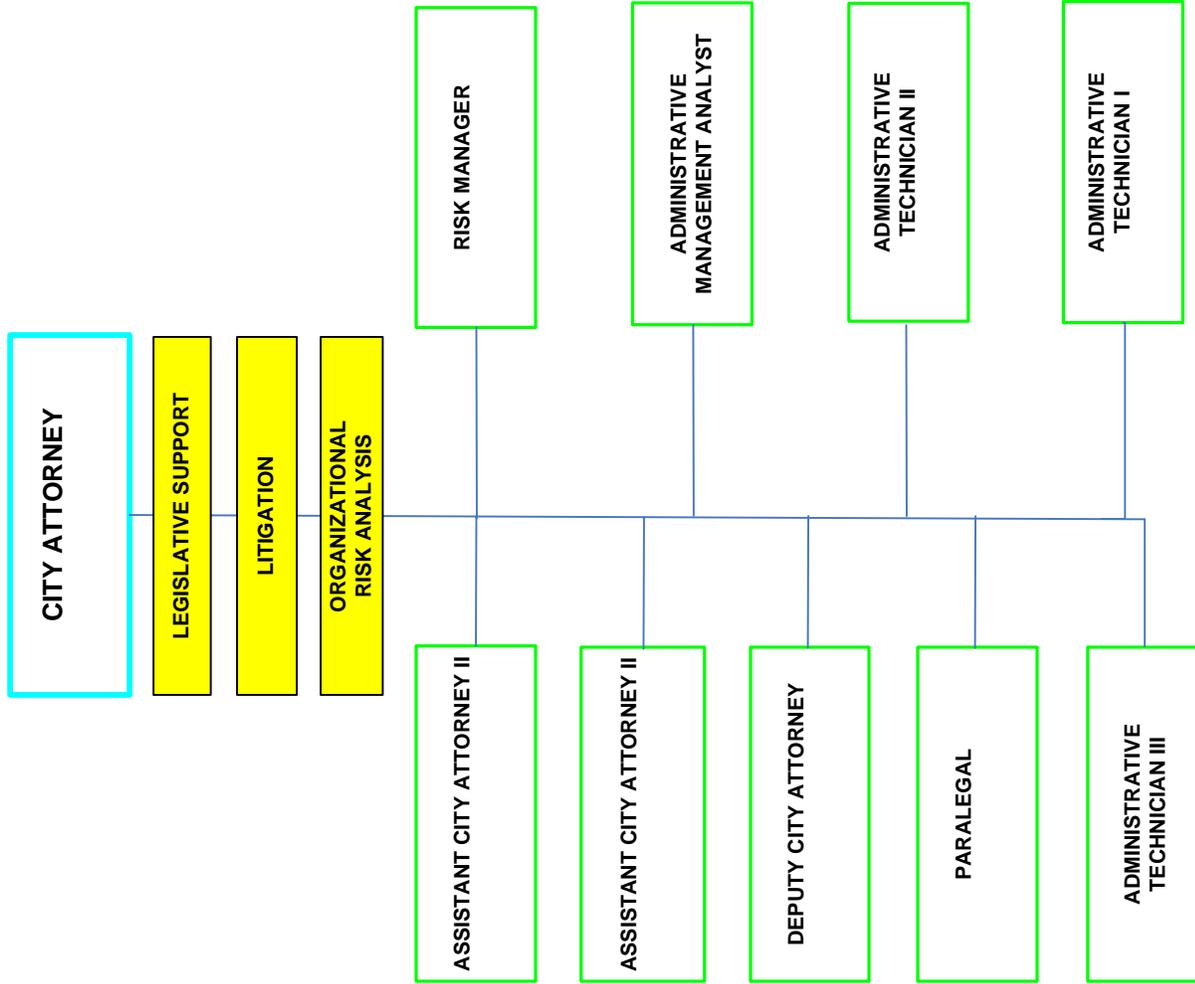
## Goals

- Provide high-quality, cost-effective legal services that are responsive to the needs of the legislative bodies and staff of the City of Alameda.
- Continue resolution of pending litigation matters at lowest possible costs to the City, while maintaining a strong City defense strategy.
- Offer legal and risk management services necessary to minimize City liability and exposure.

## Workplan Highlights

- Extensive legal support was provided during FY09-10 to close escrow on the 39.4-acre Alameda Belt Line railroad property at the original cost of \$966,207 plus the cost of any additional investments and extension.
- Legal support was provided to the Housing Authority during FY09-10 to transition the Esperanza public housing program to a federal Section 8 program, and to develop the North Housing Parcel.
- The City Attorney's Office drafted a Density Bonus ordinance and a medical marijuana ordinance, both of which were subsequently adopted by the City Council.
- The Citywide Safety Committee was re-established during FY09-10 to promote a safe and healthy working environment for all employees and volunteers and reduce industrial injuries and illness.
- Negotiation and drafting of legal documents will be undertaken for the transfer of ferry services to the Water Emergency Transportation Authority, a new regional agency.
- Legal support will be provided for labor negotiations with the City's various bargaining units.
- Legal support will be provided for negotiation and drafting of documents for the redevelopment of Alameda Point.
- Negotiation and drafting of all legal documents and litigation services required by the City, CIC, ARRA, and the Housing Authority will continue to be performed
- Assistance will be given to the sunshine task force; draft ordinances will then be developed at the direction of the City Council.
- Updates on FPPC regulations will be drafted and distributed, and language will be drafted for posting on the City website.
- The public records retention policy will be revised and a new resolution drafted.

# City Attorney



**CITY ATTORNEY**

001 2310

**Program Description** The City Attorney is the legal advisor to the City Council and to all departments, Boards, Commissions, and City offices. The City Attorney serves as general counsel to the City's separate legal entities including the Community Improvement Commission, the Alameda Reuse and Redevelopment Authority, and the Housing Authority Board of Commissioners. The Administration and Legal Support Services program manages the complete legal needs of the municipal organization and various legal entities, both transactional and litigation defense and initiation, through use of both in-house and outside counsel, as deemed necessary by the City Attorney.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 830,060	\$ 830,060	\$ 847,450	\$ 847,450
Contractual Services		25,790	25,790	25,790
Materials & Supplies		13,850	13,850	13,850
Capital Outlay		-	-	-
Fixed Charges		114,790	114,790	114,790
Debt Service				
<b>Total</b>	<b>\$ 984,490</b>	<b>\$ 1,001,880</b>	<b>\$ 1,001,880</b>	<b>\$ 1,001,880</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
City Attorney		1.00	1.00	1.00
Assistant City Attorney II*		1.50	1.50	1.50
Deputy City Attorney I		0.50	0.50	0.50
Paralegal		1.00	1.00	1.00
Administrative Technician III		1.00	1.00	1.00
<b>Total</b>		<b>5.00</b>	<b>5.00</b>	<b>5.00</b>

\*One position is budgeted 50% in City Attorney, 50% in Economic Development in FY10-11 & FY11-12.

**KEY OBJECTIVES**

- Provide thorough, accurate, timely and strategic legal advice and counsel to the legislative bodies and City staff as requested.
- Continue resolution of pending litigation matters at lowest possible costs to the City, while maintaining a strong City defense strategy.
- Maintain regular, meaningful communication with City Council, City Manager and Executive Management Team.
- Provide in-house training for various City departments on a quarterly basis regarding legal procedures, requirements, or liability avoidance.

## PERFORMANCE INDICATORS

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Agreements and contracts reviewed and approved as to form		500	500	500
• Ordinances prepared		18	18	18
• Resolutions prepared		85	85	85
• Formal opinions prepared		350	350	350
• Active litigation matters defended		22	22	22
• City Council meetings attended		22	22	22
• CIC meetings attended		4	4	4
• City Council closed sessions attended		25	25	25
• Special joint meetings attended		15	15	15
• Other agency meetings attended		3	3	3
• Planning Board meetings attended		20	20	20
• Alameda Reuse and Redevelopment meetings attended		10	10	10
• Housing Commission meetings attended		4	4	4
• PUB meetings attended		12	12	12
• City Council meeting staff reports reviewed		210	210	210

**CITY ATTORNEY - Workers' Compensation**

711 07110

**Program Description** Under the direction of the City Attorney's Office, and managed by the Risk Management Division, the Workers' Compensation program administers legally required insurance benefits for the employees and volunteers of the City of Alameda, including Alameda Municipal Power (AMP). The program includes cost-effective and efficient claims handling; productive return to work programs; administration and training for department-specific or Citywide programs that promote safety in the workplace; ergonomic evaluations; and participation in the "pooled" Workers' Compensation coverage program. The Risk Manager acts as the Board Director and an Executive Committee Member of the Excess Workers' Compensation Risk Sharing Pool.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 179,040	\$ 180,880	\$ 180,880	\$ 180,880
Contractual Services		776,970	776,970	776,970
Materials & Supplies		2,400	2,400	2,400
Capital Outlay		-	-	-
Fixed Charges		18,160	18,160	18,160
Debt Service		-	-	-
<b>Total</b>	<b>\$ 976,570</b>	<b>\$ 978,410</b>	<b>\$ 978,410</b>	<b>\$ 978,410</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Risk Manager		0.50	0.50	0.50
Administrative Technician II		1.00	1.00	1.00
<b>Total</b>		<b>1.50</b>	<b>1.50</b>	<b>1.50</b>

**KEY OBJECTIVES**

- Establish the Citywide Safety Committee to comply with training requirements of CalOSHA and bargaining unit MOU requirements.
- Oversee updates of all departmental Injury and Illness Prevention Programs to comply with Title VIII CalOSHA regulations.
- Update City Workers' Compensation Procedures Manual to provide quality, cost efficient Workers' Compensation benefits for all City employees and volunteers.
- Conduct Workers' Compensation refresher training for City management to ensure quality, cost-efficient Workers' Compensation benefits for all City employees and volunteers.
- Serve as Board Director and Executive Committee Member of the Local Workers' Compensation Excess Joint Powers Authority.
- Provide Safety and Loss Prevention Training at no cost to the City, thereby eliminating staff travel and excessive time away from work.
- Continue to promote and administer return-to-work programs that encourage return of injured personnel to productivity as early as possible.

## PERFORMANCE INDICATORS

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Local Agency Workers' Compensation Excess Board and Executive Committee meetings attended		6	6	6
• Public Agency Risk Managers Association meetings attended (continuing education)		2	3	4
• Quarterly meetings with York Insurance Services Group and selected department heads to review various workers' compensation claims		4	4	4
• Annual Workers' Compensation refresher classes for City managers		1	1	1
• Workers' comp claims processed		80	80	80
- Public safety workers' comp claims processed:				
First aid claims		4	4	4
Medical only claims		13	13	13
Indemnity claims		36	36	36
- Misc. non-public safety workers' comp claims processed:				
First aid claims		2	2	2
Medical only claims		6	6	9
Indemnity claims		19	19	19

**CITY ATTORNEY - Risk Management**

**712 07120**

**Program Description** The Risk Management program provides risk management services to all City departments, the Alameda Reuse and Redevelopment Authority, and the Community Improvement Commission. Services provided include processing of liability and environmental claims; procurement and administration of self-insured and procured insurance programs for all general liability and real and personal property; safety and loss control, including administrative compliance with CalOSHA; provision of risk management assessments and opinions; disaster management; and administration of Americans with Disabilities Act (ADA) requirements through provision of ADA Coordinator services.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 313,900	\$ 385,000	\$ 385,000	\$ 385,000
Contractual Services		1,090,960	1,090,960	1,090,960
Materials & Supplies		19,150	19,150	19,150
Capital Outlay		-	-	-
Fixed Charges		28,070	28,070	28,070
Debt Service				
<b>Total</b>	<b>\$ 1,452,080</b>	<b>\$ 1,523,180</b>	<b>\$ 1,523,180</b>	<b>\$ 1,523,180</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Deputy City Attorney I		0.50	0.50	0.50
Risk Manager		0.50	0.50	0.50
Administrative Management Analyst		1.00	1.00	1.00
Administration Technician I		1.00	1.00	1.00
<b>Total</b>		<b>3.00</b>	<b>3.00</b>	<b>3.00</b>

**KEY OBJECTIVES**

- Assist the Public Works and Police Departments to improve liability claims investigations to reduce the cost of claims and litigation.
- Serve on the Executive Committee of the California Joint Powers Risk Management Authority to increase the depth and breadth of the City's "pooled" coverage and administer the City's coverage.
- Serve as Secretary of the Commission on Disability Issues to enhance the quality of life of Alameda's disabled residents.
- Identify ADA structural improvement requirements for City facilities to improve accessibility of City services for all disabled citizens.
- Provide Safety and Loss Prevention Training at no cost to the City, thereby eliminating staff travel and excessive time away from work.
- Procure Pollution Legal Liability Policy Renewals for the City and the ARRA on the FISC/East Housing and Alameda Point properties, subject to availability of funding.
- Provide a free flu vaccination clinic for all City staff and volunteers to reduce staff sick days.
- Procure and administer real and personal property insurance and all specialty insurance products as required for City and its various legislative entities.

## PERFORMANCE INDICATORS

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Contracts reviewed and approved for insurance documentation		500	500	500
• Permits reviewed and approved for insurance documentation		120	120	120
• CJPRMA board meetings attended		4	4	4
• Public Agency Risk Managers Association meetings attended		2	3	3
• Fire Safety Committee meetings attended		12	12	12
• Claims Board convened		16	16	16
• Employees/volunteers vaccinated		0	180	180
• Citywide safety meetings conducted		2	4	4
• Commission on Disability meetings conducted		10	10	10
• Risk Management opinions rendered		30	30	30
• Liability Claims processed		99	99	99
- Liability claims processed by type:				
Tree limbs and roots		30	30	30
Sidewalks		12	12	12
Sanitary sewer		10	10	10
Police		15	15	15
Alameda Municipal Power		17	17	17
Other		15	15	15

**CITY ATTORNEY - Workers' Compensation Loss Reserve****711 07111**

**Program Description** The City of Alameda participates in a workers' compensation risk sharing pool, the Local Agency Workers' Compensation Excess Joint Powers Authority (LAWCX), through which members share the costs of covered workers' compensation claims and losses. The City is required by law to maintain a workers' compensation loss reserve fund in an amount established by an annual actuarial report. The covered costs of workers' compensation claims and losses are satisfied through this fund.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ -	\$ -	\$ -	-
Contractual Services	1,900,000	1,850,000	1,850,000	1,850,000
Materials & Supplies	-	-	-	-
Capital Outlay	-	-	-	-
Fixed Charges	-	-	-	-
Debt Service	-	-	-	-
<b>Total</b>	<b>\$ 1,900,000</b>	<b>\$ 1,850,000</b>	<b>\$ 1,850,000</b>	<b>\$ 1,850,000</b>

**CITY ATTORNEY - Risk Management Loss Reserve****712 07121**

**Program Description** The City of Alameda participates in a risk sharing pool, the California Joint Powers Risk Management Authority (CJPRMA), through which members share costs of covered claims and losses. The City must demonstrate its ability to meet its share of its potential losses on an annual or fiscal year basis; this obligation is best met through maintenance of a liability loss reserve fund. Covered costs of claims, litigation defense costs, and settlements that exceed the City's "single insured retention" (risk pool deductible) are satisfied through this fund.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ -	\$ -	\$ -	-
Contractual Services	1,100,000	1,100,000	1,100,000	1,100,000
Materials & Supplies	-	-	-	-
Capital Outlay	-	-	-	-
Fixed Charges	150,000	150,000	150,000	150,000
Debt Service	-	-	-	-
<b>Total</b>	<b>\$ 1,250,000</b>	<b>\$ 1,250,000</b>	<b>\$ 1,250,000</b>	<b>\$ 1,250,000</b>

# City Clerk

*To serve the City Council, City staff and the public by documenting the actions and preserving the records of the City Council, and administering open and impartial elections in accordance with statutory requirements.*

<b>Expenditures</b>	<b>FY 08-09 Actual</b>	<b>FY 09-10 Budget</b>	<b>FY 10-11 Budget</b>	<b>FY 11-12 Forecast</b>
Personnel Services	\$ 317,400	\$ 447,525	\$ 447,525	447,525
Contractual Services	5,120	72,870	312,870	
Materials & Supplies	700	1,200	1,200	
Capital Outlay	-	-	-	-
Fixed Charges	45,310	45,310	45,310	
Debt Service	-	-	-	-
<b>Total</b>	<b>\$ 368,530</b>	<b>\$ 566,905</b>	<b>\$ 806,905</b>	

<b>Revenues</b>	<b>FY 08-09 Actual</b>	<b>FY 09-10 Budget</b>	<b>FY 10-11 Budget</b>	<b>FY 11-12 Forecast</b>
Property Tax				
Other Local Taxes				
Licenses & Permits				
Fines & Forfeitures				
Use of Money & Property				
Revenue from Other Agencies				
Fees for Service				
<b>Total</b>				

## Net General Fund Cost (NGFC)

## Authorized Positions

4.00

4.00

4.00

## Department Overview

The Office of the City Clerk prepares City Council meeting agendas; records the proceedings of City Council meetings; certifies and retains City Council legislation; maintains official City Council records; and responds to record requests. Additionally, the Office of the City Clerk manages campaign disclosure and economic interest filings; coordinates the boards and commissions appointment process; administers general and special municipal elections in compliance with the City Charter and State of California laws; and is responsible for certifying any voter-ratified Charter amendments.

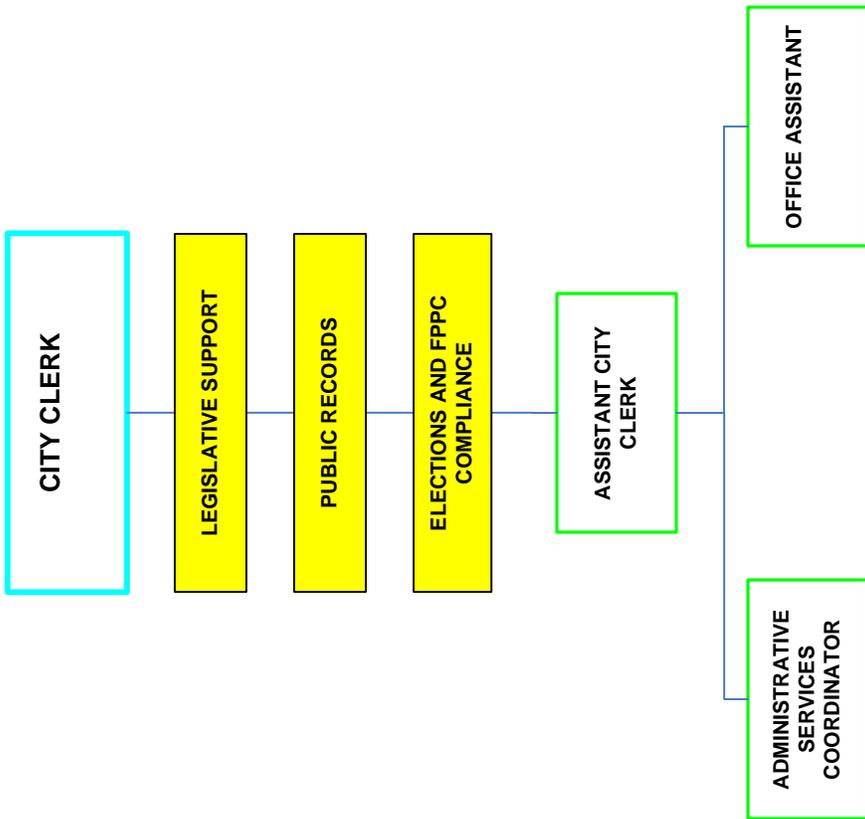
## Goals

- Ensure compliance with the Brown Act, Elections Code, Fair Political Practices Commission regulations and the Public Records Act.
- Improve the availability of records and information on the City's website and in electronic format to achieve greater public accessibility.
- Promote the highest level of customer service.
- Provide accurate and impartial election information to candidates and the public.
- Ensure ongoing staff review and education of existing and updated legal requirements.

## Workplan Highlights

- The November 2, 2010 election will be administered in compliance with statutory requirements.
- To ensure compliance with the Public Records Act, the City Clerk's Office became the centralized location for processing all Public Records Request Citywide during FY09-10.
- Web access to Laserfiche was implemented in FY09-10, allowing the public immediate access to campaign disclosure filings to increase transparency.
- To supplement the information available on the website, the number of historic documents added to the Laserfiche database has significantly increased.

# City Clerk



**CITY CLERK**

001 2210

**Program Description** The City Clerk is appointed by the City Council and serves as the liaison between the City Council and the public. This program prepares the City Council meeting agendas, records the proceedings of the City Council meetings, and certifies and retains City Council legislation. The City Clerk's Office maintains official City Council records and responds to public record requests as required by law. The Administration program also manages economic interest filings and coordinates the Boards and Commissions appointment process.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 317,400	\$ 317,400	\$ 447,525	\$ 447,525
Contractual Services		5,120	12,870	12,870
Materials & Supplies		700	1,200	1,200
Capital Outlay				
Fixed Charges		45,310	45,310	45,310
Debt Service				
<b>Total</b>	<b>\$ 368,530</b>	<b>\$ 506,905</b>	<b>\$ 506,905</b>	<b>\$ 506,905</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
City Clerk		1.00	1.00	1.00
Assistant City Clerk		1.00	1.00	1.00
Administrative Services Coordinator*		1.00	1.00	1.00
Office Assistant		1.00	1.00	1.00
<b>Total</b>		<b>4.00</b>	<b>4.00</b>	<b>4.00</b>

\*Position funded by Economic Development in FY09-10.

**KEY OBJECTIVES**

- Ensure compliance with relevant statutes including the Brown Act, Public Records Act and Fair Political Practices Commission regulations.
- Improve the availability of records and information on the City's website and in electronic format.
- Ensure 85% of record requests are handled within 24 hours.
- Ensure 98% of record requests are handled within 10 days.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Council meetings supported		85	85	85
• Documents scanned		1695	1800	1900
• Public records requests completed		450	450	450

**CITY CLERK - Elections**

**001 2220**

**Program Description** The Elections program administers general and special municipal elections in compliance with the City Charter and State of California laws and is responsible for certifying any voter-ratified Charter amendments. The Elections program is also responsible for managing campaign disclosure filings.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ -	\$ -	\$ -	\$ -
Contractual Services			60,000	300,000
Materials & Supplies				
Capital Outlay				
Fixed Charges				
Debt Service				
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 60,000</b>	<b>\$ 300,000</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
<b>Total</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>

**KEY OBJECTIVES**

- Ensure compliance with all relevant statutes, including the Elections Code and Fair Political Practice Commission regulations.
- Provide accurate and impartial election information to candidates and the public.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Candidates processed		0	15	0
• Initiatives processed		2	0	0
• Ballot measures administered		1	2	1

# City Manager

*To manage City operations consistent with City Council policy direction within the context of the City's fiscal resources, and plan strategically to achieve the long-term community vision.*

<b>Expenditures</b>	<b>FY 08-09 Actual</b>	<b>FY 09-10 Budget</b>	<b>FY 10-11 Budget</b>	<b>FY 11-12 Forecast</b>
Personnel Services	\$ 1,236,490	\$ 1,276,290	\$ 1,276,290	\$ 1,276,290
Contractual Services	1,014,130	996,705	996,705	996,705
Materials & Supplies	11,550	142,690	142,690	142,690
Capital Outlay	-	-	-	-
Fixed Charges	389,180	268,145	268,145	268,145
Debt Service	211,980	-	-	-
<b>Total</b>	<b>\$ 2,863,330</b>	<b>\$ 2,683,830</b>	<b>\$ 2,683,830</b>	<b>\$ 2,683,830</b>

<b>Revenues</b>	<b>FY 08-09 Actual</b>	<b>FY 09-10 Budget</b>	<b>FY 10-11 Budget</b>	<b>FY 11-12 Forecast</b>
Property Tax				
Other Local Taxes				
Licenses & Permits				
Fines & Forfeitures				
Use of Money & Property				
Revenue from Other Agencies				
Fees for Service				
<b>Total</b>				

## Net General Fund Cost (NGFC)

## Authorized Positions

10.00

9.50

8.50

## Department Overview

The City Manager's Office is responsible for providing policy support and recommendations to the City Council; providing leadership and direction to the departments in support of organizational work efforts; fostering community partnerships, economic development and interagency collaboration; and connecting residents with their community. The City Manager's Office also supports the City Council's efforts to engage in legislative advocacy at the local, state, and national levels to advocate for the City's interests and increase its influence as a leader among municipalities in California.

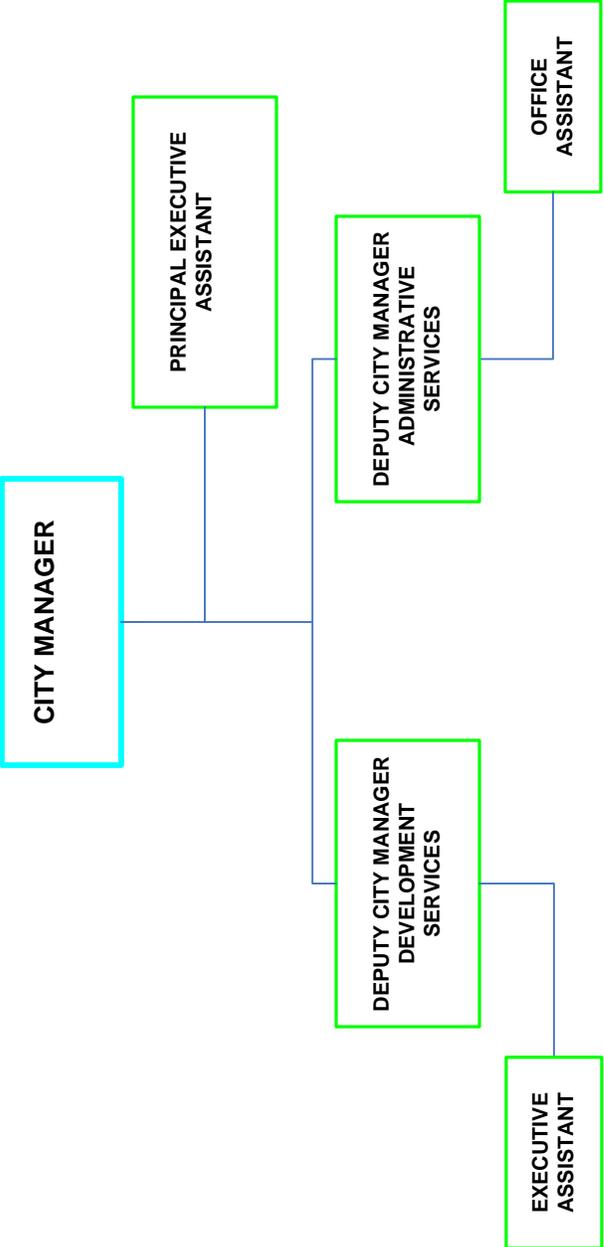
## Goals

- Provide leadership in the development of solutions to the current fiscal challenges, including reducing costs, streamlining the organization, fostering economic development, exploring new revenue sources, and promoting interdepartmental cooperation.
- Support and create opportunities for the City Council to play a leadership role at the regional, state, and national level on issues of importance to the community.
- Promote interagency relationships with other public entities to ensure efficient and effective service delivery among shared customers.
- Enhance customer service by ensuring that information requests made by Councilmembers, residents, and other local stakeholders are addressed promptly and thoroughly.
- Foster effective working relationships with the business community, school district and residents and promote the City's message by providing an increased focus on community and media outreach.

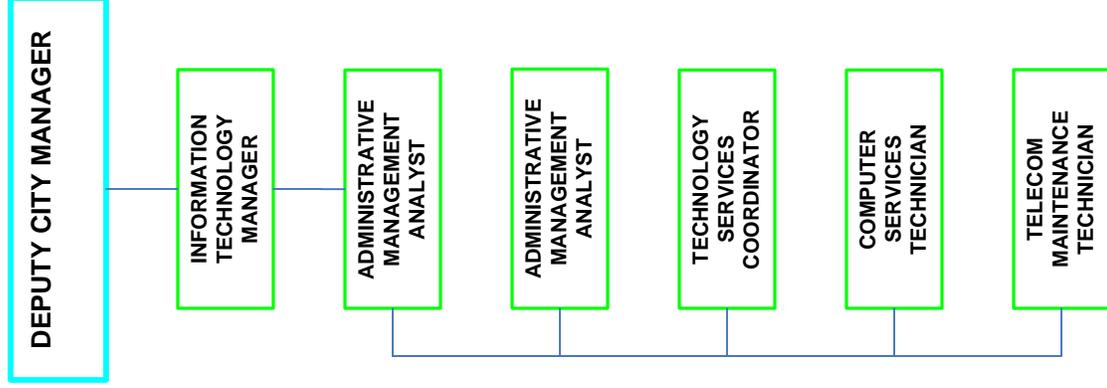
## Workplan Highlights

- The City Manager's Office continued to streamline and reorganize City operations in FY09-10 order to ensure the City's budget is balanced and fiscally sustainable now and in the future.
- The City Manager's Office managed the conversion of the Chuck Corica Golf Complex from a City-operated facility to a facility under long-term lease to a private golf management company.
- The redevelopment of Alameda Point was a key area of focus for the City Manager's Office in FY09-10 and will remain so in FY10-11.
- Under the auspices of the City Manager's Office, the City is undertaking a rebranding initiative and further developing its identity as a "green" City.
- The City Manager's Office will continue to focus its resources on its main priorities: ensuring a balanced, fiscally sustainable budget; preserving and enhancing existing business within the City; delivering services to the community as efficiently as possible; pursuing economic development opportunities to ensure a balanced community; and implementing organizational initiatives toward increased program performance.

# City Manager



# Information Technology



**CITY MANAGER - Administration**

001 2110

**Program Description** The City Manager serves as the chief administrative officer for the City, providing management oversight for all City functions and implementing the policies set by the City Council. The City Manager also provides professional leadership to the Executive Management Team and the City organization. This office is also responsible for public information and community relations, serving as a liaison to various community and business groups. The Information Technology function is a division within the City Manager's Office.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 527,370	\$ 527,370	\$ 567,430	\$ 567,430
Contractual Services		162,150	162,150	162,150
Materials & Supplies		5,000	5,000	5,000
Capital Outlay		-	-	-
Fixed Charges		93,850	95,270	95,270
Debt Service		-	-	-
<b>Total</b>	<b>\$ 788,370</b>	<b>\$ 829,850</b>	<b>\$ 829,850</b>	<b>\$ 829,850</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
City Manager		1.00	1.00	1.00
Assistant City Manager		0.50	0.00	0.00
Deputy City Manager*		0.50	0.50	0.50
Principal Executive Assistant		1.00	1.00	1.00
Office Assistant		1.00	1.00	1.00
<b>Total</b>		<b>4.00</b>	<b>3.50</b>	<b>3.50</b>

\*Budgeted 50% in City Manager's Office and 50% in City Council-Intergovernmental Relations.

**KEY OBJECTIVES**

- Lead implementation of City Council policy initiatives to achieve the community vision.
- Manage a fiscally sustainable organization.
- Provide policy recommendations to the City Council as necessary.
- Provide direction and leadership to Executive Management Team in implementing policy driven programs, projects and services.
- Manage public funds to ensure the cost-effectiveness of budget programs to secure the financial health of the organization and the community.
- Respond to media requests for information promptly and accurately.

## PERFORMANCE INDICATORS

	FY 08-09	FY 09-10	FY 10-11	FY 11-12
	<u>Actual</u>	<u>Projected</u>	<u>Budget</u>	<u>Forecast</u>
• Community meetings attended		35	40	40
• Alameda Access cases resolved		1000	1000	1000
• Press releases reviewed and issued		75	80	85
• Appropriations managed		\$182.86M	\$176.59M	\$176.59M
• Policy initiatives completed		30	30	30

**CITY MANAGER - Citywide Information Technology**

**704 07041**

**Program Description** The Citywide Information Technology (IT) program oversees the technology needs of the City. Functions include: strategic planning of technology growth and usage and monitoring and tracking existing technology. The Citywide IT program also establishes policies, procedures, and software protocols; administers and maintains network connections, the local area and storage area servers; and maintains desktop applications and functionality.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 502,600	\$ 507,600	\$ 507,590	\$ 507,590
Contractual Services		533,820	516,395	516,395
Materials & Supplies		5,950	137,090	137,090
Capital Outlay		-	-	-
Fixed Charges		295,330	172,875	172,875
Debt Service		-	-	-
<b>Total</b>	<b>\$ 1,337,700</b>	<b>\$ 1,333,950</b>	<b>\$ 1,333,950</b>	<b>\$ 1,333,950</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Information Technology Manager		1.00	1.00	1.00
Administrative Management Analyst		2.00	2.00	2.00
Computer Services Technician		1.00	1.00	1.00
<b>Total</b>		<b>4.00</b>	<b>4.00</b>	<b>4.00</b>

**KEY OBJECTIVES**

- Provide technological desktop computer support to City staff within four hours of request.
- Maintain and support 30 software applications including those specific to public safety services.
- Implement upgraded software applications as required.
- Maintain connectivity among network routers, switches, and devices to ensure availability and reliability for City staff and external customers.
- Coordinate website maintenance.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• PCs supported		445	445	445
• New PCs purchased		70	70	70
• Servers maintained		37	38	38
• Service requests received		750	750	750

**CITY MANAGER - Library Information Technology**

**704 07042**

**Program Description** The Library Information Technology (IT) program provides technology support to the three City libraries. Functions include: monitoring and tracking existing technology, establishing policies, procedures, and software protocols for library computers; and administering and maintaining network connections, the local area and storage area servers, and desktop applications and functionality. The Library IT program also prepares training materials and conducts classes for the general public.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 111,120	\$ 111,120	\$ 107,910	\$ 107,910
Contractual Services		900	900	900
Materials & Supplies		100	100	100
Capital Outlay		-	-	-
Fixed Charges		-	-	-
Debt Service		-	-	-
<b>Total</b>	<b>\$ 112,120</b>	<b>\$ 112,120</b>	<b>\$ 108,910</b>	<b>\$ 108,910</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Technology Services Coordinator		1.00	1.00	1.00
<b>Total</b>		<b>1.00</b>	<b>1.00</b>	<b>1.00</b>

**KEY OBJECTIVES**

- Provide technological desktop computer support to public and library staff.
- Provide support to maintain library web page content.
- Maintain and support various library software applications on servers and desktops.
- Maintain connectivity among network routers, switches, and devices to ensure availability and reliability for library staff and public.
- Maintain and support various library software applications on servers and desktops.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• PCs supported		90	90	90
• Public classes held		24	90	90
• Referrals received		22	22	22

**CITY MANAGER - Citywide Telecommunications**

**704 07043**

**Program Description** The Citywide Telecommunications program provides installation, maintenance and repairs to a variety of telecommunications systems, phones, voice mail, equipment, cabling, and other related items in the various City facilities. The program coordinates, oversees, and negotiates with vendors and support technicians for service and upgrades; activates, researches and verifies City telecom accounts for accuracy; and builds customized phone reports.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 95,400	\$ 93,360	\$ 93,360	\$ 93,360
Contractual Services		317,260	317,260	317,260
Materials & Supplies		500	500	500
Capital Outlay		-	-	-
Fixed Charges		-	-	-
Debt Service		211,980		-
<b>Total</b>	<b>\$ 625,140</b>	<b>\$ 411,120</b>	<b>\$ 411,120</b>	<b>\$ 411,120</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Telecom Maintenance Technician		1.00	1.00	0.00
<b>Total</b>		<b>1.00</b>	<b>1.00</b>	<b>0.00</b>

**KEY OBJECTIVES**

- Assist with training and implementation of City's new Voice over IP (VOIP) telephone system.
- Provide and maintain telecommunication services and equipment as needed.
- Ensure telecommunication projects and processes are in conformance with City's established policies, procedures, and security protocols.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Telephones supported		594	450	450
• Cell phones supported		226	220	220

**NON-DEPARTMENTAL****001 1010**

**Program Description** This program accounts for various operational expenditures that are not specifically attributable to a department or departmental program, but which are the results of past department activity. Program expenditures include fees for County administration of property taxes; obligations for past severance and retirement agreements; fees for the third year of the 2-1-1 program; and a budgeted contingency for unanticipated projects or special studies.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<u>Expenditure Category</u>				
Personnel Services	\$ 69,320	\$ 13,980	\$ 13,980	
Contractual Services		391,710	441,710	441,710
Materials & Supplies		-	805	805
Capital Outlay		-	-	-
Fixed Charges		150,000	200,000	200,000
Debt Service		-	-	-
<b>Total</b>		<b>\$611,030</b>	<b>\$ 656,495</b>	<b>\$ 656,495</b>

# Finance Department

*Provide professional financial and accounting information support to City Departments to facilitate fiscal and organizational decisions by departments in achieving their goals and objectives.*

<b>Expenditures</b>	<b>FY 08-09 Actual</b>	<b>FY 09-10 Budget</b>	<b>FY 10-11 Budget</b>	<b>FY 11-12 Forecast</b>
Personnel Services	\$ 1,571,220	\$ 1,550,250	\$ 1,550,250	\$ 1,550,250
Contractual Services	615,725	583,570	583,570	583,570
Materials & Supplies	82,625	105,045	105,045	105,045
Capital Outlay	-	-	-	-
Fixed Charges	165,210	154,960	154,960	154,960
Debt Service	-	-	-	-
<b>Total</b>	<b>\$ 2,434,780</b>	<b>\$ 2,393,825</b>	<b>\$ 2,393,825</b>	<b>\$ 2,393,825</b>

<b>Revenues</b>	<b>FY 08-09 Actual</b>	<b>FY 09-10 Budget</b>	<b>FY 10-11 Budget</b>	<b>FY 11-12 Forecast</b>
Property Tax				
Other Local Taxes				
Licenses & Permits				
Fines & Forfeitures				
Use of Money & Property				
Revenue from Other Agencies				
Fees for Service				
<b>Total</b>				

## Net General Fund Cost (NGFC)

## Authorized Positions

13

12

12

## Department Overview

The Finance Department manages the financial planning and accounting for the City, including revenue forecasting and expenditure control. The department also provides payroll services, purchasing, accounts payable, business license, and administration of the City's outstanding debt obligations, and acts in a fiduciary capacity for assessment districts. The department assists the City Manager in the preparation of the Annual Program Performance Budget, invests City funds for both short and long-term purposes, and provides cash management services for the City in support of the elected City Treasurer. The department is also responsible for the completion of the annual audit of all City funds, and related compliance audits for gas tax, single audit federal funds, Measure B, and the coordination of audits of the City's component units - Alameda Municipal Power (AMP) and Housing Authority (HA), under the auspices of the elected City Auditor.

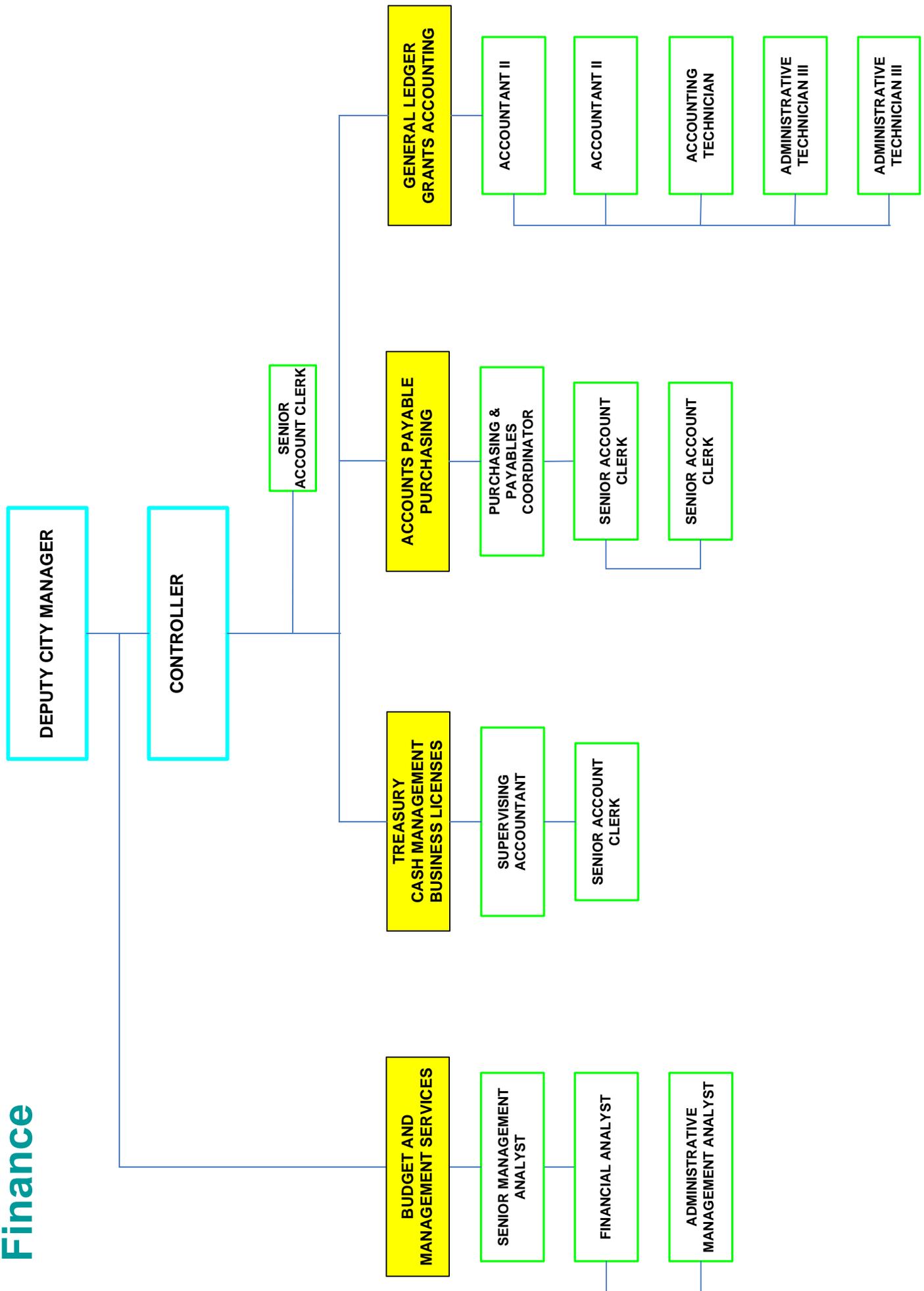
## Goals

- Manage the financial resources of the City consistent with financial policies and budget principles established by the City Council.
- Provide accurate and timely budget and financial reports to City departments to assist in meeting departmental missions.
- Ensure sound budget and expenditure control oversight and reporting of the City's funds to protect the fiduciary interest of the community.
- Administer all City expenditures in conformance with municipal code requirements for processing contracts and payables.
- Establish sound and productive working relationships with the City's elected Treasurer and Auditor, as required by City Charter.

## Workplan Highlights

- In FY09-10, the Finance Department implemented the initial year of a program-performance-based budget, in conjunction with City Manager's Office, including revised quarterly financial reports.
- The department completed a management audit and analysis of all funds and financial reporting systems implementing a revised quarterly revenue and expenditure reporting system to City Manager and City Council.
- The Finance Department revised and expanded quarterly sales tax reports to geographical and industrial indexes and revised the quarterly treasury report to include reporting on all cash held.
- In FY10-11, the Finance Department will support the Police Department in transitioning the Parking Citations program to a contracted service.
- The Finance Department is working with the Fire Department to integrate the Fire Telestaff system into the City's financial system for payroll processing.
- The Finance Department will assist in the transition of the Business License program to the Community Development Department, using the new Accela business license module.

# Finance



**FINANCE - Administration**

**001 2405**

**Program Description** This program was responsible for the management of the City's finance and treasury functions, including financial oversight and administration of all City, Community Improvement Commission (CIC), and Alameda Reuse and Redevelopment Authority (ARRA) funds and accounts. This program also supported budget development as directed by the City Manager's Office, and oversaw the management and supervision of all Finance department programs and staff to further the department's mission. This program has been combined with the General Accounting program for FY10-11 and FY11-12.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 391,930	\$ -	\$ -	-
Contractual Services		87,985	-	-
Materials & Supplies		13,205	-	-
Capital Outlay		-	-	-
Fixed Charges		58,430	-	-
Debt Service		-	-	-
<b>Total</b>	<b>\$ 551,550</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Finance Director		1.00	0.00	0.00
Executive Assistant		1.00	0.00	0.00
Senior Account Clerk		1.00	0.00	0.00
<b>Total</b>		<b>3.00</b>	<b>0.00</b>	<b>0.00</b>

**FINANCE - General Accounting**

**001 2410**

**Program Description** The General Accounting Program's responsibilities include general fund accounting, financial reporting, payroll, fixed asset management, debt service administration, and audits of all City funds. The City Auditor, who is elected to a four-year term, completes an independent audit of all funds, annually, as well as special audits as required by State law. The City contracts with an independent audit firm for this work to develop a comprehensive audit of all City funds and those of its component units.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 574,560	\$ 738,410	\$ 738,410	\$ 738,410
Contractual Services		175,290	175,890	175,890
Materials & Supplies		1,500	7,500	7,500
Capital Outlay		-	-	-
Fixed Charges		73,310	81,970	81,970
Debt Service		-	-	-
<b>Total</b>	<b>\$ 824,660</b>	<b>\$ 1,003,770</b>	<b>\$ 1,003,770</b>	<b>\$ 1,003,770</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
City Auditor		Elected	Elected	Elected
Controller		0.00	1.00	1.00
Accountant II		2.00	2.00	2.00
Administrative Technician III		2.00	2.00	2.00
Accounting Technician		0.00	1.00	1.00
Senior Account Clerk		0.00	1.00	1.00
<b>Total</b>		<b>4.00</b>	<b>7.00</b>	<b>7.00</b>

**KEY OBJECTIVES**

- Provide monthly revenue and expenditure information to all departments by the 10th of the following month.
- Prepare quarterly and mid-year financial reports, cash management report and sales tax reports for City Manager and City Council.
- Complete annual audits for the City, Community Improvement Commission, and Alameda Reuse
- Monitor and record debt service activity, and reconcile with trustee statements monthly.
- Update Master Fee Resolution annually.
- Develop a Finance Department Policy and Procedures Manual.
- Secure the Government Finance Officers Association's award for "Excellence in Financial Reporting" for the FY09-10 Comprehensive Annual Financial Report.

## PERFORMANCE INDICATORS

	FY 08-09	FY 09-10	FY 10-11	FY 11-12
	<u>Actual</u>	<u>Projected</u>	<u>Budget</u>	<u>Forecast</u>
• Payroll checks issued		22,451	22,226	22,226
• Audits completed		11	11	11
• W-2's issued		1,120	1,108	1,108
• Journal entries processed		1,300	1,313	1,313
• Financial reports issued		6	6	6
• Quarterly reports completed		12	12	12
• Bond issues monitored		13	13	13

**FINANCE - Accounts Payable/Purchasing**

**001 2420**

**Program Description** The Accounts Payable/Purchasing program processes City purchase orders for departments, issuing checks and 1099s as necessary and in compliance with City ordinances and department policies. This program also oversees and enforces City travel, vehicle and credit card policies, ensuring that all purchasing expenditures are within budget.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 261,240	\$ 261,240	\$ 209,580	\$ 209,580
Contractual Services		4,850	4,850	4,850
Materials & Supplies		1,500	5,500	5,500
Capital Outlay		-	-	-
Fixed Charges		25,800	34,130	34,130
Debt Service		-	-	-
<b>Total</b>	<b>\$ 293,390</b>	<b>\$ 293,390</b>	<b>\$ 254,060</b>	<b>\$ 254,060</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Purchasing & Payables Coordinator		1.00	0.50	0.50
Senior Account Clerk		2.00	2.00	2.00
<b>Total</b>		<b>3.00</b>	<b>2.50</b>	<b>2.50</b>

**KEY OBJECTIVES**

- Process accounts payable invoices within 15 days of receipt 95% of the time.
- Update Purchasing Policy and Procedures manual.
- Issue 1099s by January 31.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Warrant registers issued		24	24	24
• Accounts payable checks issued		11,800	11,850	11,850
• 1099s issued		230	225	225
• Purchase orders issued		3,100	3,150	3,150

**FINANCE - Treasury/Cash Management**

**001 2440**

**Program Description** The Treasury/Cash Management program is responsible for collection of invoices for services and fees, balancing and posting all cash receipts for the City and reporting on sales tax received. This program also manages the investment portfolio of the City in conformance with state and local ordinances in cooperation with the City Treasurer, who is elected to a four-year term.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 160,940	\$ 160,940	\$ 155,230	\$ 155,230
Contractual Services		264,060	238,480	238,480
Materials & Supplies		1,500	4,000	4,000
Capital Outlay		-	-	-
Fixed Charges		2,910	7,070	7,070
Debt Service		-	-	-
<b>Total</b>	<b>\$ 429,410</b>	<b>\$ 429,410</b>	<b>\$ 404,780</b>	<b>\$ 404,780</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
City Treasurer		Elected	Elected	Elected
Supervising Accountant		1.00	1.00	1.00
<b>Total</b>		<b>1.00</b>	<b>1.00</b>	<b>1.00</b>

**KEY OBJECTIVES**

- Update investment policy annually.
- Provide quarterly investment reports to the City Council.
- Provide quarterly sales tax reports to the City Council.
- Administer Livermore sales tax appeal process.
- Initiate property tax and quarterly reports in FY09-10.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Receipts recorded monthly		450	450	450
• Return on investment		4.0%	4.0%	4.0%
• Revenue monitored		\$154,000	\$158,620	\$158,620
• Quarterly reports prepared		12	12	12

**FINANCE - Business License**

**001 2450**

**Program Description** The Business License program's primary responsibility is to review businesses and companies located in and/or doing business in Alameda, to ensure that each has a current business license. The division processes renewal notices for current business licenses, and issues new and renewed licenses as necessary, in accordance with established City gross receipts tax regulation. Business license inspection and compliance is addressed on a complaint basis only through non-judicial compliance.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 71,070	\$ 71,620	\$ 71,620	\$ 71,620
Contractual Services		2,520	11,750	11,750
Materials & Supplies		1,000	14,000	14,000
Capital Outlay		-	-	-
Fixed Charges		2,380	2,380	2,380
Debt Service		-	-	-
<b>Total</b>	<b>\$ 76,970</b>	<b>\$ 99,750</b>	<b>\$ 99,750</b>	<b>\$ 99,750</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Senior Account Clerk		1.00	1.00	1.00
<b>Total</b>		<b>1.00</b>	<b>1.00</b>	<b>1.00</b>

**KEY OBJECTIVES**

- Issue renewal notices by May 15, 99% of the time.
- Issue renewed business licenses within 15 days of application receipt, 99% of the time.
- Place delinquent business licenses on the tax role by August 10 of each year.
- Evaluate business license software for upgrade or replacement to streamline business license application process and improve reporting.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Business licenses issued		8,800	8,500	8,500
• Renewal notices mailed		8,300	8,000	8,000
• Business license appeals processed		2	2	2
• Refunds issued		15	10	10

**FINANCE - Parking Citations**

**001 2460**

**Program Description** The Parking Citation program is responsible for the collection and processing of City parking citations issued by the Alameda Police Department throughout the city. This program is also responsible for conducting hearings to resolve disputed citations. Effective FY10-11, this program moved from the Finance Department to the Police Department.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 78,780	\$ -	\$ -	-
Contractual Services		2,520	-	-
Materials & Supplies		1,000	-	-
Capital Outlay		-	-	-
Fixed Charges		2,380	-	-
Debt Service		-	-	-
<b>Total</b>	<b>\$ 84,680</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Senior Account Clerk	0.00	1.00	0.00	0.00
<b>Total</b>	<b>0.00</b>	<b>1.00</b>	<b>0.00</b>	<b>0.00</b>

**KEY OBJECTIVES**

- Record and collect parking citations daily.
- Provide information about contested citations as needed.
- Evaluate parking citation software for upgrade and/or replacement.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Parking citations processed		17,450		
• Hearings attended		192		
• Fees collected		\$600,000		
• Disputes processed		972		

**FINANCE - Budget and Management Services**

**001 2470**

**Program Description** The Budget and Management Services program oversees the preparation of the annual budget and works with the departments to ensure that performance indicators are being monitored and achieved. The program is also responsible for conducting studies and analyses on citywide issues.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services			\$ 339,325	\$ 339,325
Contractual Services			62,100	62,100
Materials & Supplies			11,125	11,125
Capital Outlay			-	-
Fixed Charges			29,410	29,410
Debt Service			-	-
<b>Total</b>			<b>\$ 441,960</b>	<b>\$ 441,960</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Senior Management Analyst			1.00	1.00
Administrative Management Analyst			1.00	1.00
Financial Analyst			0.50	0.50
<b>Total</b>			<b>2.50</b>	<b>2.50</b>

**KEY OBJECTIVES**

- Prepare and manage the City's program performance-based budget.
- Establish and monitor performance standards for departments to ensure efficient day-to-day municipal operations.
- Implement new online budget management and forecasting program in order to better predict revenues and expenditures.
- Submit the FY10-11 budget to the Government Finance Officers Association for the "Operational
- Conduct special studies and analyses to improve efficiencies.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Budgets adopted			3	3
• Special studies and analyses conducted			15	15

**FINANCE - Central Stores**

**702 07021**

**Program Description** Central Stores maintains an inventory of commonly-used items and services to support the day-to-day needs of City departments, including paper stock, toner, postage, stationery, and forms printing. Centralized purchasing enables the City to take advantage of bulk pricing at the best cost when available by approved vendors. This program also provides mail delivery services to all City departments.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 32,700	\$ 36,085	\$ 36,085	\$ 36,085
Contractual Services		78,500	90,500	90,500
Materials & Supplies		62,920	62,920	62,920
Capital Outlay		-	-	-
Fixed Charges		-	-	-
Debt Service		-	-	-
<b>Total</b>	<b>\$ 174,120</b>	<b>\$ 189,505</b>	<b>\$ 189,505</b>	<b>\$ 189,505</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
<b>Total</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>

**KEY OBJECTIVES**

- Ensure firm contract pricing and timely updates.
- Improve workflow between receiving (departments) and billing (Finance).
- Ensure adequate supply/materials controls.
- Provide timely and accurate processing of interoffice and external mail.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Supplier price lists updated		5	4	4
• Inventory reviewed		12	6	6
• Pieces of mail processed		137,170	138,540	138,540

# Human Resources Department

*To develop and implement effective human resource management strategies and programs to attract, develop, and retain employees who are empowered to deliver quality municipal services to the community.*

<b>Expenditures</b>	<b>FY 08-09 Actual</b>	<b>FY 09-10 Budget</b>	<b>FY 10-11 Budget</b>	<b>FY 11-12 Forecast</b>
Personnel Services	\$ 939,160	\$ 887,285	\$ 887,285	\$ 887,285
Contractual Services	389,870	231,010	231,010	231,010
Materials & Supplies	18,000	18,000	18,000	18,000
Capital Outlay	-	-	-	-
Fixed Charges	94,540	94,540	94,540	94,540
Debt Service	-	-	-	-
<b>Total</b>	<b>\$1,441,570</b>	<b>\$ 1,230,835</b>	<b>\$ 1,230,835</b>	<b>\$ 1,230,835</b>

<b>Revenues</b>	<b>FY 08-09 Actual</b>	<b>FY 09-10 Budget</b>	<b>FY 10-11 Budget</b>	<b>FY 11-12 Forecast</b>
Property Tax				
Other Local Taxes				
Licenses & Permits				
Fines & Forfeitures				
Use of Money & Property				
Revenue from Other Agencies				
Fees for Service				
<b>Total</b>				

<b>Net General Fund Cost (NGFC)</b>

<b>Authorized Positions</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>

## Department Overview

The Human Resources Department plays a critical role in ensuring that City departments have qualified staff to successfully achieve each department's mission. The Human Resources Department administers the labor relations program, classification and compensation, employee benefits, and employment services programs. The department provides policy direction and acts as an internal consultant on human resources related issues; implements and manages the attraction and selection of City employees; maintains an equitable and competitive salary and benefits structure; designs and administers the employee benefits packages; coordinates required training programs for City employees; and strives to promote and maintain a positive labor relations climate between the employee bargaining units and the City.

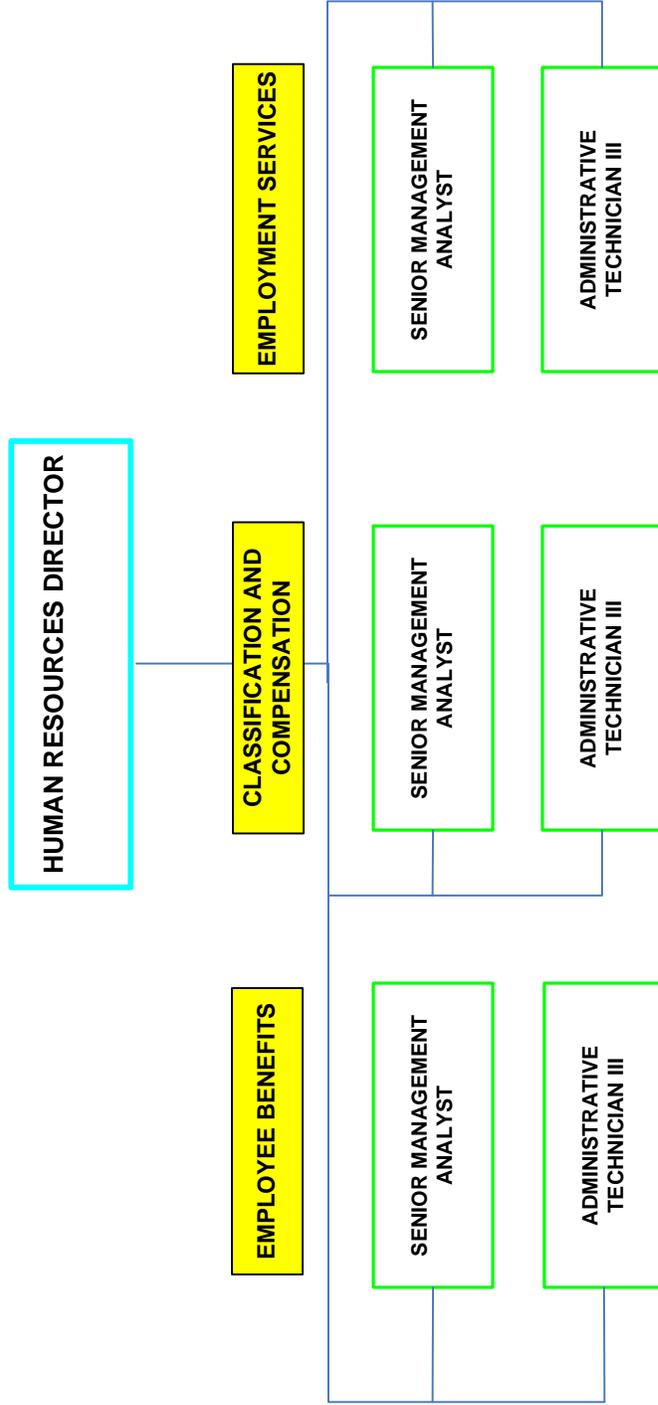
## Goals

- Assist the executive management team to plan, manage, and coordinate changes to the City organization that make it more adaptable to changing circumstances, operationally efficient, and fiscally healthy.
- Provide excellent and responsive customer service to City departments in meeting the challenges and demands of reorganization and workforce planning.
- Conduct and complete negotiations for fiscally responsible successor agreements with labor organizations whose contracts have or will soon expire.
- Ensure the competitiveness of the City for attraction and retention purposes through the continuous review of classification and compensation data with appropriate external benchmarks.
- Review requirements of federal and state mandates to ensure that the City is in compliance.

## Workplan Highlights

- Managed and coordinated labor and employee relations issues resulting from outsourcing of the operation of the Golf Complex.
- Successfully negotiated fiscally responsible successor agreements with several City bargaining units.
- Reduced expenditures for dental coverage by 1.5% for calendar year 2010.
- Increased efficiency of information processing and reporting from the City financial system, including the addition of job category coding to facilitate mandatory reporting requirements, and implemented a position control system to eliminate external and dual information systems.
- Monitor pilot program of mid-managers to ensure continuous improvement of City operations in FY10-11.
- Monitor the performance management and employee review program in FY10-11.
- Research and implement upgraded personnel module in order to improve management and administration of employee data.

# Human Resources



**HUMAN RESOURCES - Administration and Labor Relations**

**001 2510**

**Program Description** The Administration and Labor Relations program administers the department's budget and contracts and provides staff support to the Civil Service Board and Pension Board. This program also negotiates and administers the Memoranda of Understanding (MOUs) for the City's eight bargaining units, and manages and supervises all department staff and program operations. The Human Resources Director serves as the City's Employee Relations Officer, responsible for mitigating issues between department management and employees.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 182,870	\$ 182,870	\$ 184,550	\$ 184,550
Contractual Services		84,400	84,400	84,400
Materials & Supplies		1,490	1,490	1,490
Capital Outlay		-	-	-
Fixed Charges		78,350	78,350	78,350
Debt Service		-	-	-
<b>Total</b>	<b>\$ 347,110</b>	<b>\$ 347,110</b>	<b>\$ 348,790</b>	<b>\$ 348,790</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Human Resources Director		0.50	0.50	0.50
Senior Management Analyst		0.25	0.25	0.25
Administrative Technician III		0.50	0.50	0.50
<b>Total</b>		<b>1.25</b>	<b>1.25</b>	<b>1.25</b>

**KEY OBJECTIVES**

- Negotiate successor agreements with bargaining units whose contracts have expired or are nearing expiration within established timelines and in accordance with City policy direction.
- Assist departments with contract interpretation issues within one week of inquiry.
- Develop and monitor department budget to ensure spending is within required limits.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Completed contract negotiations		4	4	2
• Responses to contract issues		15	15	15
• MOUs negotiated		6	4	2

**HUMAN RESOURCES - Classification and Compensation**

001 2511

**Program Description** The Classification and Compensation program designs and administers the City's classification and compensation systems, which promote job performance and encourage positive organizational outcomes. This program also reviews and revises job specifications, as well as conducts and presents compensation analysis in support of pay grade assignments, pay adjustment recommendations, and labor negotiations.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 146,230	\$ 146,230	\$ 143,365	\$ 143,365
Contractual Services		3,620	3,620	3,620
Materials & Supplies		890	890	890
Capital Outlay		-	-	-
Fixed Charges		3,640	3,640	3,640
Debt Service		-	-	-
<b>Total</b>	<b>\$ 154,380</b>	<b>\$ 154,380</b>	<b>\$ 151,515</b>	<b>\$ 151,515</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Senior Management Analyst		0.75	0.75	0.75
Administrative Technician III		0.50	0.50	0.50
<b>Total</b>		<b>1.25</b>	<b>1.25</b>	<b>1.25</b>

**KEY OBJECTIVES**

- Process 90% of compensation analysis and data report requests within deadlines established by requesting department.
- Integrate and implement the workforce changes to ensure compliance with the various Memoranda of Understanding.
- Revise and update job specifications to reflect current City operating needs as required.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Compensation data report requests		20	10	15
• Job specifications updated		7	10	10
• Desk audits completed		2	2	2

**HUMAN RESOURCES - Employee Benefits**

001 2512

**Program Description** The Employee Benefits program designs and manages a comprehensive employee benefits program in compliance with labor union agreements, legal requirements, and City policies in a cost-effective manner. Employee benefits include PERS retirement, dental, life insurance, employee assistance program, and deferred compensation.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 215,650	\$ 192,060	\$ 192,060	\$ 192,060
Contractual Services		5,270	5,270	5,270
Materials & Supplies		9,300	9,300	9,300
Capital Outlay		-	-	-
Fixed Charges		3,640	3,640	3,640
Debt Service		-	-	-
<b>Total</b>	<b>\$ 233,860</b>	<b>\$ 210,270</b>	<b>\$ 210,270</b>	

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Senior Management Analyst		0.75	0.75	0.75
Administrative Technician III		1.00	1.00	1.00
<b>Total</b>		<b>1.75</b>	<b>1.75</b>	<b>1.75</b>

**KEY OBJECTIVES**

- Process employee benefit enrollments/changes accurately and in a timely manner.
- Evaluate benefit options annually to ensure high quality programs and control cost.
- Respond to benefits inquiries from employees within 72 hours of receipt.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Benefit changes processed		1000	850	1000
• Benefit inquiries received		800	800	900
• Plans administered		3	3	3

**HUMAN RESOURCES - Employment Services**

001 2513

**Program Description** The Employment Services program designs, plans, and conducts merit-based recruitment campaigns that attract diverse and highly qualified applicants for the City. This program provides mandated training, consults with managers on performance management and discipline, administers the performance evaluation system, and maintains employee records.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 394,410	\$ 367,310	\$ 367,310	\$ 367,310
Contractual Services		27,720	27,720	27,720
Materials & Supplies		6,320	6,320	6,320
Capital Outlay		-	-	-
Fixed Charges		8,910	8,910	8,910
Debt Service		-	-	-
<b>Total</b>	<b>\$ 437,360</b>	<b>\$ 410,260</b>	<b>\$ 410,260</b>	

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Human Resources Director		0.50	0.50	0.50
Senior Management Analyst		1.25	1.25	1.25
Administrative Technician III		1.00	1.00	1.00
<b>Total</b>		<b>2.75</b>	<b>2.75</b>	<b>2.75</b>

**KEY OBJECTIVES**

- Build strategic alliances with local colleges, community groups, and high schools to attract and maintain a skilled workforce.
- Provide and participate in recruitment and selection activities branding the City as an employer of choice.
- Implement a web-based applicant tracking system to reduce staff time and gain efficiencies.
- Implement, provide training for, and administer an employee performance review process in FY10-11.
- Conduct annual required Sexual Harassment Awareness training for supervisors and employees.
- Maintain and supply accurate and accessible employment records.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Recruitments conducted		5	10	15
• Applications processed		150	300	500
• Performance evaluations reviewed		100	150	500
• Training classes held		5	2	2

**HUMAN RESOURCES - Unemployment Insurance****715 07150**

**Program Description** The Unemployment Insurance program administers and monitors unemployment payments for qualified former City employees.

**EXPENDITURE SUMMARY**

<u>Expenditure Category</u>	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
Personnel Services	\$ -	\$ -	\$ -	-
Contractual Services		268,860	110,000	110,000
Materials & Supplies		-	-	-
Capital Outlay		-	-	-
Fixed Charges		-	-	-
Debt Service		-	-	-
<b>Total</b>	<b>\$ 268,860</b>	<b>\$ 110,000</b>	<b>\$ 110,000</b>	

# Library Department

*To respond to the community's informational, educational, and personal interest needs using books, materials, technology and professional expertise.*

Expenditures	FY 08-09 Actual	FY 09-10 Budget	FY 10-11 Budget	FY 11-12 Forecast
Personnel Services	\$ 2,174,000	\$ 2,297,855	\$ 2,297,855	\$ 2,297,855
Contractual Services	342,210	351,310	349,310	349,310
Materials & Supplies	442,870	481,465	476,465	476,465
Capital Outlay	35,000	55,890	35,000	35,000
Fixed Charges	529,020	532,380	532,380	532,380
Debt Service	-	-	-	-
<b>Total</b>	<b>\$ 3,523,100</b>	<b>\$ 3,718,900</b>	<b>\$ 3,691,010</b>	

Revenues	FY 08-09 Actual	FY 09-10 Budget	FY 10-11 Budget	FY 11-12 Forecast
Property Tax				
Other Local Taxes				
Licenses & Permits				
Fines & Forfeitures				
Use of Money & Property				
Revenue from Other Agencies				
Fees for Service				
<b>Total Revenues</b>				

## Net General Fund Cost (NGFC)

## Authorized Positions

17.00

17.00

17.00

## Department Overview

The Alameda Free Library serves those who live, work, play, and learn in Alameda by providing materials, services, and programs to advance their recreational, educational, and professional goals. The Library offers a wide range of services to support community priorities, including answering reference questions, staging story times, providing summer reading programs, hosting class visits, and offering free public programs and displays for all ages and interests. A rich collection of print and audiovisual materials complements online research databases. In addition, the Main Library and neighborhood branch libraries offer public computers with Internet capability and free WiFi access. As a gathering place for the community, the Main Library offers meeting rooms for rent to the public and offers the comfortable, volunteer-run Dewey's Friends Café. The Library Department is comprised of the Administration, Branch Services, Circulation Services, Children's Services, Reference/Adult Services, and Technical Services divisions.

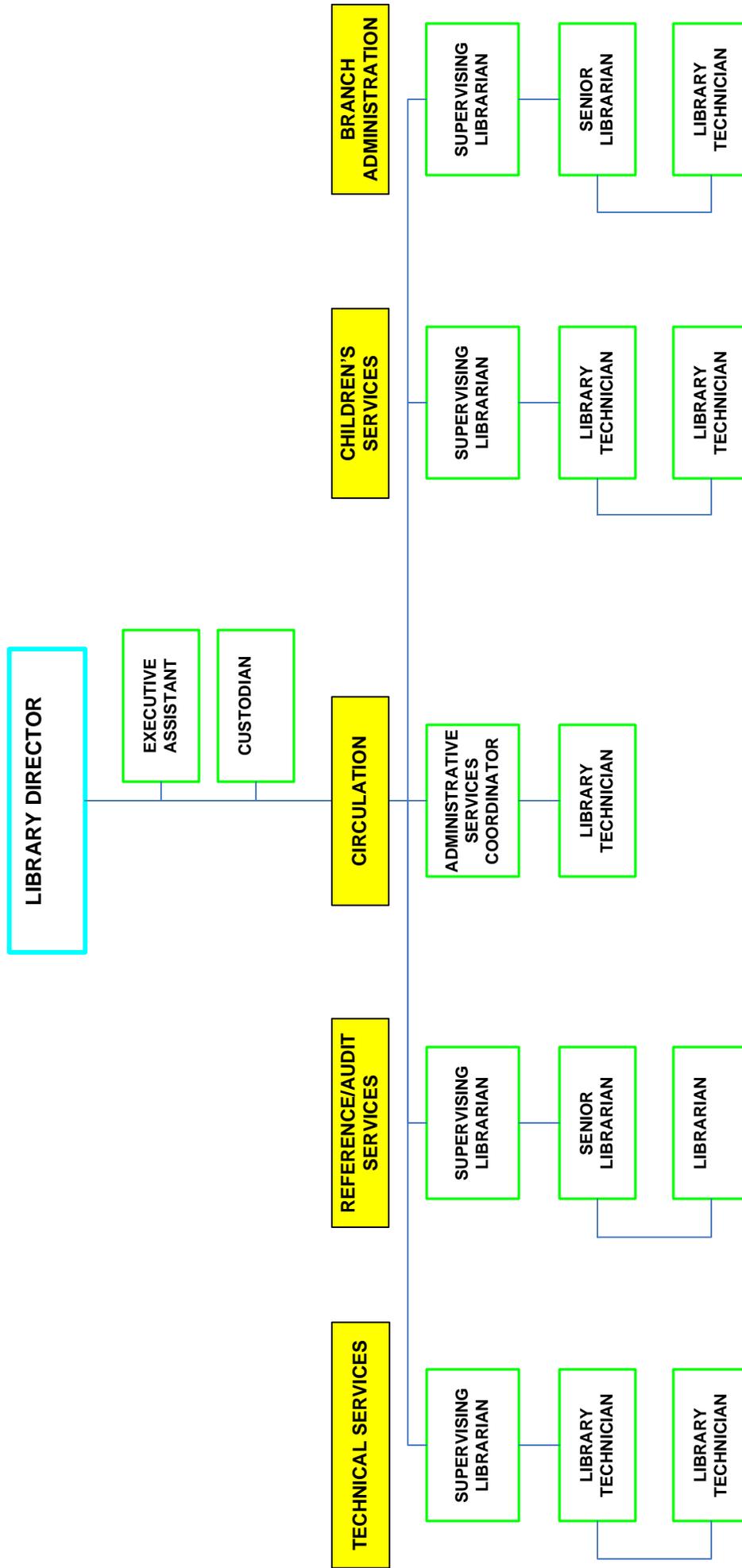
## Goals

- Provide a broad and diverse collection of books and other library materials to meet the varied interests and needs of the community.
- Promote collaboration among staff to attain a high-performance and customer-focused library.
- Use new technology to optimize the development and delivery of library services.
- Provide library programs and publications to educate, enrich, and inform library users.
- Maintain library facilities as community gathering places.
- Renovate the two neighborhood libraries to provide updated, welcoming facilities with adequate space for programs, interaction, and use of materials.

## Workplan Highlights

- The Library Board adopted the Update of the Library Collection Development Policy in February 2009.
- The Library, working in collaboration with Alameda Recreation and Parks, was awarded a \$109,652 grant from the Alameda County First Five Program to be used to fund collaborative programs between the two departments to improve kindergarten readiness for children ages 1-5. The initial program will run for 18 months beginning in May 2010 with the possibility of funding for an additional 18 months.
- The Library, working in collaboration with Economic Development, will purchase and install a book dispensing machine at the Alameda Point Collaborative. The machine will be in operation by June 30, 2010.
- The construction phase of the Measure O Branch Library improvements will begin in FY10-11, with staff working in collaboration with Public Works, the Library Board, and an advisory team comprised of library support group representatives and at-large community members. Both
- Collections and service priorities in the neighborhood libraries will continue to be a primary focus in FY10-11 as recommended in the Neighborhood Libraries Improvement Report.

# Library



**LIBRARY - Administration**

**210 52101**

**Program Description** The Administration program provides leadership and creates new directions for library services and staff, as well as develops new program initiatives linking Library resources with the Alameda Unified School District. The program also manages the resources allocated to the Library Department in an efficient and effective manner in order to maximize the services provided to the public in support of the Library's mission.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 419,560	\$ 400,250	\$ 400,250	\$ 400,250
Contractual Services		300,910	302,910	300,910
Materials & Supplies		1,000	1,000	1,000
Capital Outlay		-	-	-
Fixed Charge		515,380	518,740	518,740
Debt Service		-	-	-
<b>Total</b>	<b>\$ 1,236,850</b>	<b>\$ 1,222,900</b>	<b>\$ 1,222,900</b>	<b>\$ 1,220,900</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Library Director		1.00	1.00	1.00
Executive Assistant		1.00	1.00	1.00
Custodian		1.00	1.00	1.00
<b>Total</b>		<b>3.00</b>	<b>3.00</b>	<b>3.00</b>

**KEY OBJECTIVES**

- Provide quality programs, services, and systems that enhance the quality of life in the community.
- Promote a welcoming, comfortable, well-maintained, and safe facility and environment for all segments of the community to enjoy.
- Provide administrative support for the Library staff, Library Board, and the community through effective management of resources.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Library visitors annually		555,843	560,000	563,000
• Resource items checked out annually		572,514	575,000	580,000
• Public uses of library meeting/ study rooms		5,656	5,700	5,700
• School linkage programs completed		10	15	15

**LIBRARY - Technical Services**

**210 52102**

**Program Description** The Technical Services program manages and maintains the Library's computers, computer systems, and online catalog. Staff assigned to this program acquires, catalogs, and processes all incoming and outgoing library materials for the three library collections.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 318,380	\$ 318,930	\$ 318,930	\$ 318,930
Contractual Services	-	-	-	-
Materials & Supplies		22,000	27,000	22,000
Capital Outlay		-	19,000	-
Fixed Charges		-	-	-
Debt Service		-	-	-
<b>Total</b>	<b>\$ 340,380</b>	<b>\$ 364,930</b>	<b>\$ 364,930</b>	<b>\$ 340,930</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Supervising Librarian		1.00	1.00	1.00
Library Technician		2.00	2.00	2.00
<b>Total</b>		<b>3.00</b>	<b>3.00</b>	<b>3.00</b>

**KEY OBJECTIVES**

- Receive incoming materials; catalog and classify print and media items in a timely manner, ensuring pre-processed materials will be available to the public within 14 days of receipt.
- Maintain the Library's computer and other technology systems to support the Library's service objectives, achieving an uptime for all computer systems 90% of the time on an ongoing basis.
- Create and maintain the integrity of the online catalog indices, which aid in locating items and requesting materials in the Library's collections.
- Oversee public-access computers and staff equipment and peripherals, coordinate with City Information Technology staff, and maintain all technology-based information systems.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Items added to the print and media collections		14,000	15,000	15,000
• Items withdrawn from the collections		14,000	15,000	10,000
• Online catalog searches		640,000	640,000	650,000
• Public-access computers		81	89	97

**LIBRARY - Reference/Adult Services**

**210 52103**

**Program Description** The Reference/Adult Services program develops and offers a variety of services and programs, including information assistance, Lawyers in the Library, Across the Pages, tax form availability, book discussion groups, summer reading programs, and author visits and workshops. The program also selects and maintains quality library collections with print, media, and electronic resources targeted to adults and teenagers in the community.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 433,930	\$ 433,930	\$ 482,650	\$ 482,650
Contractual Services	-	-	-	-
Materials & Supplies		247,000	266,600	266,600
Capital Outlay		-	1,890	-
Fixed Charges		-	-	-
Debt Service		-	-	-
<b>Total</b>	<b>\$ 680,930</b>	<b>\$ 680,930</b>	<b>\$ 751,140</b>	<b>\$ 749,250</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Supervising Librarian		1.00	1.00	1.00
Senior Librarian		1.00	1.00	1.00
Librarian		1.00	1.00	1.00
<b>Total</b>		<b>3.00</b>	<b>3.00</b>	<b>3.00</b>

**KEY OBJECTIVES**

- Increase use of Library databases by 10% each year.
- Promote attendance at special programs and increase participation by 10% each year.
- Increase programs and classes, such as author visits and computer classes, by 5% annually.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Adult and teen Summer Reading Program participants		137	135	140
• Special programs for adults conducted		27	30	30
• Special programs for teens conducted		21	20	20
• Attendees at special programs		730	700	700
• Internet sessions conducted		100,000	140,000	145,000
• Database searches completed		140,000	140,000	150,000
• Items checked out per borrower		9	9	10

**LIBRARY - Circulation**

**210 52104**

**Program Description** The Circulation program provides customer service to library customers through the efficient handling of library materials, including checking material in and out; collecting fines and fees; issuing library cards; preparing reserve items for customer pick-up; re-shelving returned materials; recruiting and training the library volunteer corps; and providing the Interlibrary Loan and Homebound Delivery programs to customers.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 359,410	\$ -	\$ 366,030	\$ 366,030
Contractual Services	-	-	-	-
Materials & Supplies	-	-	-	-
Capital Outlay	-	-	-	-
Fixed Charges	-	-	-	-
Debt Service	-	-	-	-
<b>Total</b>	<b>\$ 359,410</b>	<b>\$ -</b>	<b>\$ 366,030</b>	<b>\$ 366,030</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Administration Services Coordinator		1.00	1.00	1.00
Library Technician		1.00	1.00	1.00
<b>Total</b>		<b>2.00</b>	<b>2.00</b>	<b>2.00</b>

**KEY OBJECTIVES**

- Provide access to materials not held in the Library's collection through interlibrary loan services and notify customer of the arrival of the item or provide a status update within 14 days of the request.
- Re-shelve returned materials in all areas of the library within 48 hours of check-in.
- Provide pick-up and delivery service to homebound library customers twice a week.
- Increase number of library card holders by 10% annually.
- Increase percentage of materials checked out at customer self-check out station by 5%.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Library cards issued		7,500	5,000	5,150
• Items checked out at Main Library		480,000	500,000	510,000
• Reserve requests filled		33,000	33,000	35,000
• Volunteer hours excluding Café		5,000	5,500	5,500
• Homebound program items delivered		2,000	2,100	2,000

**LIBRARY - Children's Services**

**210 52105**

**Program Description** The Children's Services program develops and offers a variety of services and programs for young people (ages 0-14) and their caregivers, including the development and maintenance of quality library collections with print, media, and electronic resources. Children's Services also provides storytime programs; class visits; outreach to area teachers, schools, and preschools; an annual summer reading program; information requests and reader's advisory; and various special programs including Paws to Read, craft programs, family movie screenings, and more.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 278,420	\$ 330,850	\$ 330,850	\$ 330,850
Contractual Services	-	8,100	8,100	8,100
Materials & Supplies	37,000	49,995	49,995	49,995
Capital Outlay	-	-	-	-
Fixed Charges	-	-	-	-
Debt Service	-	-	-	-
<b>Total</b>	<b>\$ 315,420</b>	<b>\$ 388,945</b>	<b>\$ 388,945</b>	<b>\$ 388,945</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Supervising Librarian		1.00	1.00	1.00
Library Technician		2.00	2.00	2.00
<b>Total</b>		<b>3.00</b>	<b>3.00</b>	<b>3.00</b>

**KEY OBJECTIVES**

- Promote increasing attendance at programs for children by 5% per year.
- Increase presentation of programs for children at off-site locations by 10% per year.
- Encourage increases in use of materials by children by 5%.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Summer reading program participants		1,834	1,550	1,700
• Programs presented		185	95	100
• Youth program participants		14,251	12,400	12,500
• Class group visits		199	140	150
• Students attending basic library orientation		500	500	500

**LIBRARY - Branches**

**210 52106**

**Program Description** The Branches program provides library programs and services to meet the unique literacy and information needs of the communities surrounding the West End and Bay Farm Island Libraries. Upon completion of the Measure O renovation projects, the primary focus of both neighborhood library branches will be service to children and their families, teens, and seniors. This new focus is based on the findings of the Strategic Planning process.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 364,300	\$ 364,300	\$ 365,670	\$ 365,670
Contractual Services		5,900	5,900	5,900
Materials & Supplies		54,750	54,750	54,750
Capital Outlay		-	-	-
Fixed Charges		13,640	13,640	13,640
Debt Service		-	-	-
<b>Total</b>	<b>\$ 438,590</b>	<b>\$ 438,590</b>	<b>\$ 439,960</b>	<b>\$ 439,960</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Supervising Librarian		1.00	1.00	1.00
Senior Librarian		1.00	1.00	1.00
Library Technician		1.00	1.00	1.00
<b>Total</b>		<b>3.00</b>	<b>3.00</b>	<b>3.00</b>

**KEY OBJECTIVES**

- Complete renovation of the Bay Farm Library by June 30, 2011.
- Complete renovation of the West End Library by January 31, 2011.
- Increase use of public internet computers at the neighborhood library branches by 10% per year.
- Raise neighborhood library branch visitor count by 10% per year.
- Augment number of programs offered at the neighborhood library branches by 5% per year.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Neighborhood library visitors		158,000	158,000	160,000
• Items checked out for public use		120,000	120,000	125,000
• Internet sessions held		4,500	5,000	5,200
• Special programs conducted		164	155	160
• Square feet of renovation completed		2,665	3,400	2,688

**LIBRARY - Memorial Fund Operational Support**

210.1

**Program Description** The Memorial Fund Operational Support program receives monetary donations from members of the public or from library support groups. Donations are expended as specified by the donor, or if unrestricted, on Library technology or other library operations as directed by the Library Director.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ -	\$ -	\$ -	-
Contractual Services		23,700	23,700	23,700
Materials & Supplies		74,830	74,830	74,830
Capital Outlay		35,000	35,000	35,000
Fixed Charges		-	-	-
Debt Service		-	-	-
<b>Total</b>	<b>\$</b>	<b>133,530</b>	<b>\$ 133,530</b>	<b>\$ 133,530</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
<b>Total</b>				

**KEY OBJECTIVES**

- Receive and dispatch monetary donations from members of the public or library support groups that support library services with funding for library collections or operations.
- Provide funding for specialized Library Technology maintenance and replacement.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Materials purchased		100	100	100
• Donations received		\$10,000	\$10,000	\$10,000
• Special events held		2	2	2

**LIBRARY - Adult Literacy**

210.2

**Program Description** The Adult Literacy program, also known as "Alameda Reads," recruits, trains, and matches volunteer tutors with English-speaking adults from the community who are functioning with low-level skills. Students are tutored to have basic and improved literacy skills. This program, which is staffed with part-time personnel, is funded with State grant money provided by the California Library Services Act, other local grants, and donations.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ -	\$ -	\$ 33,475	\$ 33,475
Contractual Services		11,700	10,700	10,700
Materials & Supplies		6,290	7,290	7,290
Capital Outlay		-	-	-
Fixed Charges		-	-	-
Debt Service		-	-	-
<b>Total</b>	<b>\$ -</b>	<b>\$ 17,990</b>	<b>\$ 51,465</b>	<b>\$ 51,465</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
<b>Total</b>				

**KEY OBJECTIVES**

- Promote awareness of adult literacy needs at two community events annually.
- Provide learners with one-on-one tutoring sessions twice a week.
- Offer two optional skills classes and/or book discussion groups for the learners monthly.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Student-tutor pairs (monthly average)		49	50	50
• Volunteer hours		1,650	1,700	1,700
• Life-skills classes for learners		25	25	25

# Recreation and Park Department

*To provide quality recreational and leisure service programs by providing public parks and facilities, cultural and recreational programs for residents of all ages, interests and community backgrounds.*

<b>Expenditures</b>	<b>FY 08-09 Actual</b>	<b>FY 09-10 Budget</b>	<b>FY 10-11 Budget</b>	<b>FY 11-12 Forecast</b>
Personnel Services	\$ 4,280,250	\$ 3,815,045	\$ 3,857,235	
Contractual Services	4,006,790	4,183,135	4,033,135	
Materials & Supplies	897,260	590,320	590,320	
Capital Outlay	-	-	-	
Fixed Charges	2,018,220	1,634,975	1,638,410	
Debt Service	152,140	152,120	121,740	
<b>Total</b>	<b>\$ 11,354,660</b>	<b>\$ 10,375,595</b>	<b>\$ 10,240,840</b>	

<b>Revenues</b>	<b>FY 08-09 Actual</b>	<b>FY 09-10 Budget</b>	<b>FY 10-11 Budget</b>	<b>FY 11-12 Forecast</b>
Property Tax				
Other Local Taxes				
Licenses & Permits				
Fines & Forfeitures				
Use of Money & Property				
Revenue from Other Agencies				
Fees for Service				
<b>Total</b>				

## Net General Fund Cost (NGFC)

<b>Authorized Positions</b>	<b>28.00</b>	<b>27.00</b>	<b>27.00</b>
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## Department Overview

The Recreation and Park Department offers a variety of programs and services to youth, teens, adults, and seniors. Functions include operation and maintenance of athletic fields, picnic areas, tennis courts, community centers, aquatic facilities, dog parks, a model airplane field, the Alameda Point Gymnasium, and administration of the contract providing the maintenance and operation of the Chuck Corica Golf Complex. The department develops programs and projects annually, which enhance the quality of leisure activity available to the Alameda community.

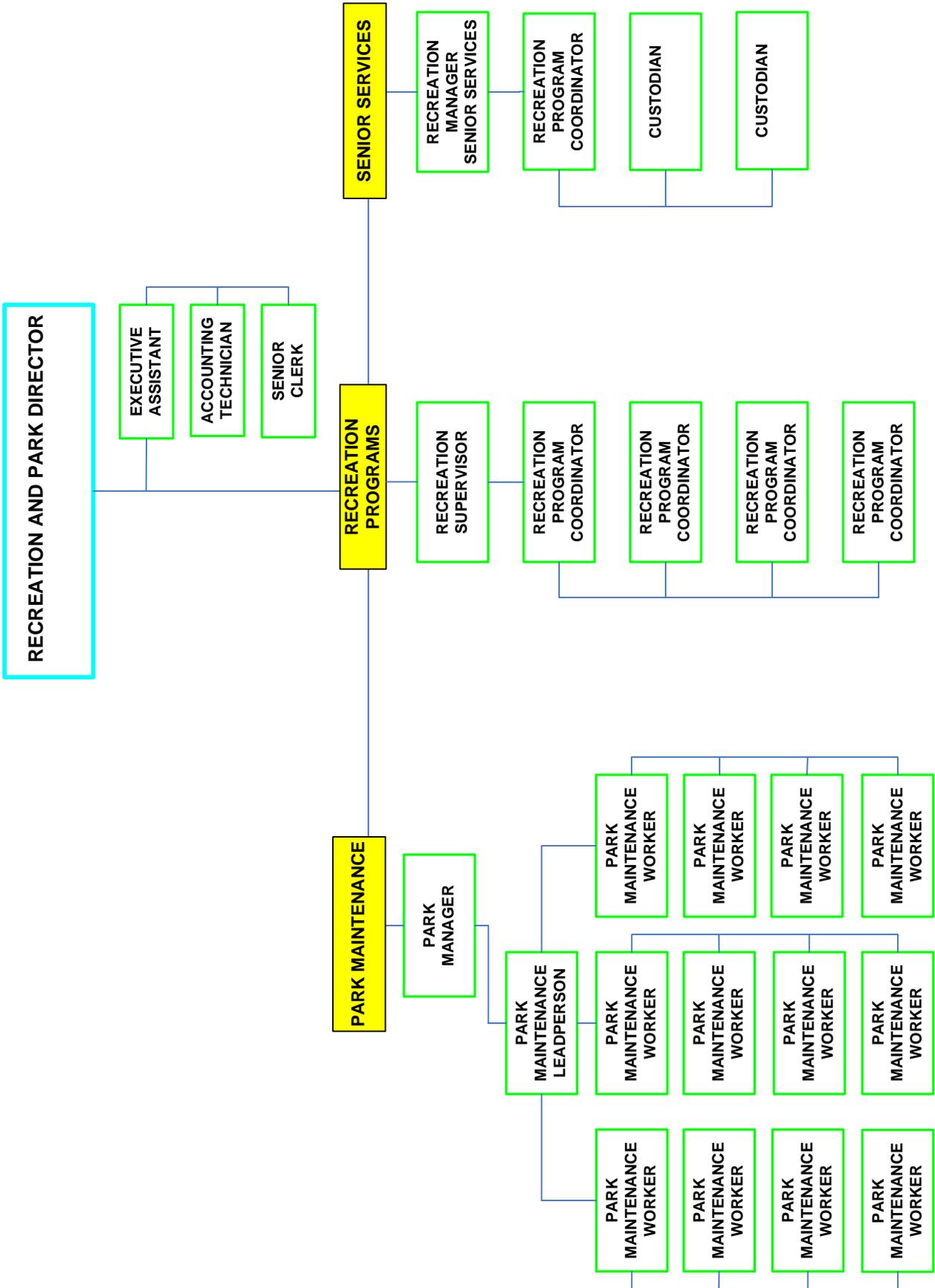
## Goals

- Provide creative, innovative and accessible programs to youth and teens that encourage positive personal growth in the areas of social, educational, and health enrichment.
- Work cooperatively with the Alameda Unified School District (AUSD) to evaluate and upgrade swim centers.
- Work cooperatively with the Public Works Department to complete renovations to the Harrison Recreation Center and Lincoln Park Athletic Field.
- Administer implementation of the projects funded through East Bay Regional Park District's Proposition WW.
- Assist in negotiating a long-term agreement for the operation and maintenance of the Corica Golf Complex.
- Provide quality maintenance functions to ensure the public's safe use of the City's varied recreation amenities and facilities.

## Workplan Highlights

- Highlights from the FY09-10 Work Program include expansion of programming to serve a more active senior population at Mastick Senior Center, completion of Bayport, and the successful facilitation of the transition of the Golf Complex management to a private operation.
- The transition of the Chuck Corica Golf Complex, including development of a long-term approach to facility's operation and maintenance, will continue in FY10-11.
- A number of facility improvements are anticipated in FY10-11 with the implementation of grant funding provided by the \$3.5 million Proposition WW Bond Act, the replacement of the recreation building in Krusi Park, replacement of Tillman Park Play Structure and tennis court resurfacing.
- Programming at Mastick will continue to evolve to suit a younger more active senior population.
- Staff will continue to work with the local youth sports organizations and AUSD to explore options for increasing and improving athletic fields and other joint use opportunities.

# Recreation and Parks



**RECREATION & PARK - Administration**

**001 51110**

**Program Description** The Administration program includes direct overhead and operation costs for the Recreation and Park Department encompassing payables and receivables, personnel, utilities, budget oversight, and contract administration. Activities include grant and capital projects administration and monitoring of joint use agreements with the Alameda Unified School District (AUSD), Peralta Community College District, and the East Bay Regional Park District (EBRPD). This program also includes staff support to the Recreation Commission, Youth Commission, Friends of the Parks, and the Field Advisory Committee.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 500,540	\$ 531,170	\$ 573,360	
Contractual Services		117,350	257,350	107,350
Materials & Supplies		43,970	43,970	43,970
Capital Outlay		-	-	-
Fixed Charges		247,610	247,610	247,610
Debt Service		-	-	-
<b>Total</b>	<b>\$ 909,470</b>	<b>\$ 1,080,100</b>	<b>\$ 972,290</b>	

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Recreation and Park Director		0.60	0.60	0.80
Recreation Program Coordinator		1.00	1.00	1.00
Executive Assistant		1.00	1.00	1.00
Accounting Technician		1.00	1.00	1.00
<b>Total</b>		<b>3.60</b>	<b>3.60</b>	<b>3.80</b>

**KEY OBJECTIVES**

- Develop a sense of community throughout the City through the provision of citywide community events such as the Holiday Tree Lighting, Fourth of July Celebration, Spring Egg Hunt, Santa's Visits, Breakfast with Santa, and Family Movie Nights.
- Coordinate with EBRPD to enter into a grant contract and begin construction of two projects scheduled to be constructed under the Measure WW Program as selected by the City Council.
- Coordinate with the AUSD to complete construction and begin operation of the new Bayport Community Building, which will consist of 1,700 square feet of new community use space.

## PERFORMANCE INDICATORS

	FY 08-09	FY 09-10	FY 10-11	FY 11-12
	<u>Actual</u>	<u>Projected</u>	<u>Budget</u>	<u>Forecast</u>
• Participants in special events		8,500	9,000	9,250
• Participants enrolled in programs at the Bayport Building		350	500	600
• Projects completed under Measure WW		2	1	2
• Percentage of participants ranking departmental programs as good to excellent		80	85	85
• New community square footage added		1,700	1,950	2,000

**RECREATION & PARK - Youth**

**001 51120**

**Program Description** The Youth program provides the administrative and direct program costs for a wide variety of programs specifically designed for youth. Program offerings include after-school and summer playground programs as well as special events such as Mayor's Holiday Tree Lighting, Spring Egg Scramble, Starlight Movie Nights, "Wacky Olympics," Splash Day, Santa's Visits, and environmental clean-up activities.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 245,720	\$ 240,760	\$ 240,760	\$ 240,760
Contractual Services		790	790	790
Materials & Supplies		38,910	38,910	38,910
Capital Outlay		-	-	-
Fixed Charges		12,520	12,520	12,520
Debt Service		-	-	-
<b>Total</b>	<b>\$ 297,940</b>	<b>\$ 292,980</b>	<b>\$ 292,980</b>	<b>\$ 292,980</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Recreation Supervisor		0.55	0.55	0.55
<b>Total</b>		<b>0.55</b>	<b>0.55</b>	<b>0.55</b>

**KEY OBJECTIVES**

- Provide youth with a safe and supportive environment where they will have the opportunity to engage in a wide variety of cultural, social, and sports programs through a wide variety of daily activities.
- Offer a supervised alternative for youth during the after-school and summer periods by providing daily programs supervised by trained recreation leaders.
- Provide local youth the opportunity to enhance social and educational skills and stimulate learning.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Average daily attendance per site		35-40	40-50	55-60
• Program sites		10	10	11
• Percentage of parents rating the program good or excellent		80	80	85

**RECREATION & PARK - Teen**

**001 51130**

**Program Description** The Teen program provides recreational programming for middle and high school youth, including a wide variety of social, physical, emotional, and educational opportunities. This program offers teens the opportunity to become involved in wholesome positive activities, develop constructive interpersonal relationships in a controlled and managed recreational environment and to mentor teens to be more well-rounded citizens in their community.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 121,070	\$ 111,520	\$ 111,520	\$ 111,520
Contractual Services		1,910	1,910	1,910
Materials & Supplies		15,940	15,940	15,940
Capital Outlay		-	-	-
Fixed Charges		-	-	-
Debt Service		-	-	-
<b>Total</b>	<b>\$ 138,920</b>	<b>\$ 129,370</b>	<b>\$ 129,370</b>	<b>\$ 129,370</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Recreation Supervisor		0.45	0.45	0.45
<b>Total</b>		<b>0.45</b>	<b>0.45</b>	<b>0.45</b>

**KEY OBJECTIVES**

- Provide an after-school program where teens can be exposed to a wide variety of recreational programs including drama, music, sports, and cooking.
- Provide opportunities to collaborate with other community organizations for service learning, employment training, and enrichment classes for teens, such as employment training and volunteer services.
- Continue to provide at least four teen specific special events: Teen Haunted House, Teen Job Skills, Teen Talent Show, Friday Night Lights.
- Continue to increase daily attendance at Teen Center by 3%.

## PERFORMANCE INDICATORS

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Annual school year attendance at Teen Center		3,964	4,600	4,750
• Teens participating in service learning programs and special events		495	500	550
• Percentage of participants ranking program services either good or excellent		85	90	95

**RECREATION & PARK - Special Populations**

**001 51140**

**Program Description** The Special Populations program is specifically designed to meet the needs of the developmentally disabled in the community and includes expenditures related to part-time personnel and supplies.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 18,270	\$ 18,270	\$ 16,860	\$ 16,860
Contractual Services	-	-	250	250
Materials & Supplies	-	6,290	6,290	6,290
Capital Outlay	-	-	-	-
Fixed Charges	-	-	-	-
Debt Service	-	-	-	-
<b>Total</b>	<b>\$ 24,560</b>	<b>\$ 24,560</b>	<b>\$ 23,400</b>	<b>\$ 23,400</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
<b>Total</b>				

**KEY OBJECTIVES**

- Provide programming that promotes social skills and social interaction for this targeted population.
- Offer recreational opportunities to expand life experiences such as dances, plays and community service.
- Provide opportunity to develop life skills.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Average monthly attendance		40	44	50
• Programs offered		55	55	60
• Percentage of participants rating the program as good or excellent		80	85	90

**RECREATION & PARK - Aquatics**

**001 51150**

**Program Description** The Aquatics program provides a full service aquatic program to the community. Program offerings include lessons, recreational and lap swimming, safety programs, and competitive teams. The program focuses on leisure swimming as well as swimming for health and wellness.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 106,900	\$ 110,710	\$ 110,710	\$ 110,710
Contractual Services		160	160	160
Materials & Supplies		1,450	1,450	1,450
Capital Outlay		-	-	-
Fixed Charges		-	-	-
Debt Service		-	-	-
<b>Total</b>	<b>\$ 108,510</b>	<b>\$ 112,320</b>	<b>\$ 112,320</b>	<b>\$ 112,320</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
<b>Total</b>				

**KEY OBJECTIVES**

- Provide opportunities for youth and adults to become water safe in a supportive and safe environment by offering lessons, safety classes, and competitive teams.
- Promote physical fitness by providing lap swimming and exercise programs for the community.
- Encourage youth to experience by learning the positive outcomes of participating in specialized aquatic programs.
- Encourage youth to experience the positive outcomes of participating in a competitive team environment by offering swim team opportunities.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Participants in lessons		1,025	1,100	1,200
• Participants in recreation swim		3,510	3,750	3,900
• Number of learn-to-swim classes offered		125	130	135
• Senior swim programs offered		3	6	7
• Participants that receive Red Cross certification		40	45	55

**RECREATION & PARK - Park Maintenance**

**001 51210**

**Program Description** The Park Maintenance program provides maintenance personnel, supplies, and administration to preserve and protect the natural beauty of City parks, manage landscape areas, urban trees and recreation facilities to provide safe and clean parks for the community. This program does not include the maintenance of parks funded through assessment districts.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 875,400	\$ 1,010,270	\$ 1,010,270	\$ 1,010,270
Contractual Services		520,420	565,420	565,420
Materials & Supplies		153,550	153,550	153,550
Capital Outlay		-	-	-
Fixed Charges		196,480	201,310	201,310
Debt Service		-	-	-
<b>Total</b>	<b>\$ 1,745,850</b>	<b>\$ 1,930,550</b>	<b>\$ 1,930,550</b>	<b>\$ 1,930,550</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Park Manager		1.00	1.00	1.00
Leadperson		0.50	0.50	0.50
Park Maintenance Worker		9.00	9.00	9.00
<b>Total</b>		<b>10.50</b>	<b>10.50</b>	<b>10.50</b>

**KEY OBJECTIVES**

- Develop staffing plan to integrate personnel transferring from the Golf Complex and reallocate existing staff to achieve greater efficiencies to ensure consistent high quality of service.
- Evaluate and upgrade irrigation systems.
- Implement recommendations contained in soils reports, including supplemental mineral deficiencies.
- Replace play structure at Tillman Park.
- Reduce fertilizer use by 25% at all sites.
- Reduce overall water consumption by 15% as requested by EBMUD.

## PERFORMANCE INDICATORS

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Park acres maintained		146	146	146
• Acres maintained by staff person		14.6	14.6	14.6
• Acres of sports fields maintained weekly		79	79	79
• Acres of passive areas maintained bi-monthly		18	18	18
• Public restrooms maintained daily		18	18	18

**RECREATION & PARK - Hardball Field**

**001 51220**

**Program Description** The Hardball Field program in the Parks Division provides personnel, operating supplies, and administrative support to provide maintenance of a four-acre class "A" baseball field for use by local community and school groups per contractual agreement with the Peralta Community College District.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 93,400	\$ 94,790	\$ 94,790	\$ 94,790
Contractual Services		19,500	4,500	4,500
Materials & Supplies		13,370	13,370	13,370
Capital Outlay		-	-	-
Fixed Charges		310	-	-
Debt Service		-	-	-
<b>Total</b>	<b>\$ 126,580</b>	<b>\$ 112,660</b>	<b>\$ 112,660</b>	<b>\$ 112,660</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Park Maintenance Worker		1.00	1.00	1.00
<b>Total</b>		<b>1.00</b>	<b>1.00</b>	<b>1.00</b>

**KEY OBJECTIVES**

- Administer contract with PCCD, including invoicing for the uses twice a year per agreement.
- Maintain the facility as a class "A" baseball site for use by Alameda Unified School District and community groups including daily mowing and preparation of infield, routine removal of trash, and cleaning of restrooms.
- Provide routine maintenance to ensure preservation of this recreational asset.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Participants ranking field conditions as good or excellent		75	80	85
• Games per season		256	275	280
• Participants utilizing facility		3,500	3,650	3,700

**RECREATION & PARK - Swim Centers**

**001 51230**

**Program Description** The Swim Centers program within the Park Division provides the expenditures for personnel and supplies required to maintain two swim centers owned by Alameda Unified School District (AUSD) per contractual agreement. The current agreement stipulates cost distribution for maintenance and operations with 40% to the City and 60% to AUSD.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 29,110	\$ 29,110	\$ 36,500	\$ 36,500
Contractual Services		99,300	86,600	86,600
Materials & Supplies		30,450	30,450	30,450
Capital Outlay		-	-	-
Fixed Charges		-	-	-
Debt Service		-	-	-
<b>Total</b>	<b>\$ 158,860</b>	<b>\$ 158,860</b>	<b>\$ 153,550</b>	<b>\$ 153,550</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Park Maintenance Worker*		1.00	1.00	1.00
<b>Total</b>		<b>1.00</b>	<b>1.00</b>	<b>1.00</b>

\*Funded 40% by ARPD, 60% by the Alameda Unified School District

**KEY OBJECTIVES**

- Provide ongoing maintenance and monitor pool chemical levels per established guidelines.
- Provide ongoing janitorial service to locker rooms on a daily basis.
- Provide the community with an opportunity to experience quality aquatic programming.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Percentage of users rank pool condition as good or higher		65	75	80
• Percentage of users rank locker room condition as good or higher		65	75	80
• Pools maintained		5	5	7
• Square footage of swim facilities maintained		2,500	2,500	2,500

**RECREATION & PARK - Mastick Senior Center****001 51510**

**Program Description** The Mastick Senior Center program provides a well-rounded social recreation program encompassing the areas of health and wellness, education, recreation, and support services, resulting in life enhancement and enrichment for the growing senior community (50+ population) at the Mastick Senior Center (MSC). The MSC is available to all Alameda seniors and operates in conjunction with the Mastick Senior Center Advisory Board.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 472,050	\$ 468,990	\$ 468,990	\$ 468,990
Contractual Services		53,630	51,330	51,330
Materials & Supplies		19,200	19,200	19,200
Capital Outlay		-	-	-
Fixed Charges		102,070	102,070	102,070
Debt Service		-	-	-
<b>Total</b>	<b>\$ 646,950</b>	<b>\$ 641,590</b>	<b>\$ 641,590</b>	<b>\$ 641,590</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Senior Services Manager		1.00	1.00	1.00
Senior Services Coordinator		1.00	1.00	1.00
Custodian		2.00	2.00	2.00
<b>Total</b>		<b>4.00</b>	<b>4.00</b>	<b>4.00</b>

**KEY OBJECTIVES**

- Provide staff support to the MSC Advisory Board, its ten committees, and assist seniors in ongoing fundraising efforts such as the Mastick Thrift Shop, Bingo Program, grant procurement, donations, and bequests.
- Administer, recruit, and supervise Mastick's volunteer staff of 185 to enable service six days per week to the senior community.
- Maintain a comprehensive recreation program that fosters social interaction, volunteer opportunities, intellectual growth and development, as well as access to programs that promote health and wellness for Alameda's seniors and surrounding community by offering special interest classes, informative lectures and special events.
- Provide safe and secure facilities and services (e.g., Mastick Senior Center, ABC Preschool, and two apartments) on an ongoing basis.

## PERFORMANCE INDICATORS

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Resource and social service assistance recipients		3,500	3,550	3,575
• Individuals 50 & older served		375	475	500
• Participants in recreation and education programs		11,000	11,500	25,000
• Noon meals served		9,600	9,625	10,000
• Participants in health and fitness programs		3,000	3,100	12,500
• Volunteer hours contributed		25,000	25,500	25,500
• Value of volunteer hours		\$302,500	\$308,550	\$400,000

**RECREATION & PARK - ATF Sports**

**280 5192**

**Program Description** The Athletic Trust Fund (ATF) Sports program provides opportunities for youth and adults to become involved in sports through a variety of instructional classes, camps, and leagues. This program is funded through program user fees. Programs offered include adult softball, basketball, tennis instruction, and organized play and youth basketball, football, tennis and varying summer camps.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 148,900	\$ 151,160	\$ 151,160	\$ 151,160
Contractual Services		160,440	160,440	160,440
Materials & Supplies		70,650	70,650	70,650
Capital Outlay		-	-	-
Fixed Charges		14,140	14,320	14,320
Debt Service		-	-	-
<b>Total</b>	<b>\$ 394,130</b>	<b>\$ 396,570</b>	<b>\$ 396,570</b>	<b>\$ 396,570</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Recreation Program Coordinator		1.00	1.00	1.00
<b>Total</b>		<b>1.00</b>	<b>1.00</b>	<b>1.00</b>

**KEY OBJECTIVES**

- Provide the opportunity to become involved in wholesome activities that promote sportsmanship, fitness, and teamwork through competitive leagues and instructional camps.
- Offer opportunities to the local community to become exposed to life-long physical and social activities such as tennis, swimming, basketball, volleyball, and football.
- Provide opportunities for social interaction.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Participants in adult leagues		1250	1400	1550
• Participants in youth leagues		225	250	265
• Participants in instructional classes		500	550	575
• Football teams		8	10	12
• Softball teams		125	130	135
• Basketball teams		24	30	36

**RECREATION & PARK - ATF Youth/Teen**

**280 5193**

**Program Description** The Athletic Trust Fund (ATF) Youth/Teen program provides youth/teens with opportunities to become involved in programming that provides social, cultural, physical, and educational enrichment. Program offerings include camps, field trips, and special interest instructional classes. These programs are entirely funded by program user fees.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 688,540	\$ 571,990	\$ 571,990	\$ 571,990
Contractual Services		63,740	63,740	63,740
Materials & Supplies		139,460	139,460	139,460
Capital Outlay		-	-	-
Fixed Charges		55,640	56,320	56,320
Debt Service		-	-	-
<b>Total</b>	<b>\$ 947,380</b>	<b>\$ 831,510</b>	<b>\$ 831,510</b>	<b>\$ 831,510</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Recreation and Park Director		0.10	0.20	0.00
Recreation Program Coordinator		1.85	0.80	0.80
Senior Clerk		0.40	0.60	0.60
<b>Total</b>		<b>2.35</b>	<b>1.60</b>	<b>1.40</b>

**KEY OBJECTIVES**

- Provide a welcoming safe and positive environment for teens to become involved in recreational opportunities in order to enhance interpersonal dynamics.
- Provide life and employment skills to youth/teens through volunteer service opportunities and employment training workshops.
- Provide opportunities for teens to acquire social skills and the ability to interact with peers and adults.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Camp participants		525	550	575
• Participants rating experience as good or excellent		80	85	90
• Participants successfully completing the special interest workshops (e.g. job skills, drivers ed., babysitting).		40	55	60

**RECREATION & PARK - ATF Classes**

**280 5194**

**Program Description** The Athletic Trust Fund (ATF) Classes program provides a wide variety of cultural, educational, social, and fitness programs for participants ages preschool through seniors. This program is entirely funded by program user fees. Programs offered include preschool, day camps, after-school care, youth sports, tennis, dance, music, and cooking.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 281,910	\$ 232,320	\$ 232,320	\$ 232,320
Contractual Services		334,540	334,540	334,540
Materials & Supplies		32,920	32,920	32,920
Capital Outlay		-	-	-
Fixed Charges		67,040	67,330	67,330
Debt Service		-	-	-
<b>Total</b>	<b>\$ 716,410</b>	<b>\$ 667,110</b>	<b>\$ 667,110</b>	<b>\$ 667,110</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Recreation Program Coordinator		1.15	1.20	1.20
Senior Clerk		0.6	0.40	0.40
<b>Total</b>		<b>1.75</b>	<b>1.60</b>	<b>1.60</b>

**KEY OBJECTIVES**

- Provide opportunities to learn life-long skills that promote learning, social interaction, and fitness through a wide variety of instructional classes.
- Promote a sense of well-being for residents by providing classes promoting community involvement.
- Provide the opportunity for participants to develop life-long learning and recreational skills.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• New programs offered		5-7	7-10	12-15
• Participants per year		6,500	6,700	6,800
• Program revenue as percent of budget		100	100	100

**RECREATION & PARK - ATF Mastick Senior Center**

**280 5195**

**Program Description** The Athletic Trust Fund (ATF) Mastick Senior Center program provides the administrative support and direct program costs associated with the trips, special interest classes, and hot lunch programs at the Mastick Senior Center. This program is funded by user fees.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 3,040	\$ 3,040	\$ 3,040	\$ 3,040
Contractual Services	-	-	-	-
Materials & Supplies	-	-	-	-
Capital Outlay	-	-	-	-
Fixed Charges	1,630	1,660	1,660	1,660
Debt Service	-	-	-	-
<b>Total</b>	<b>\$ 4,670</b>	<b>\$ 4,700</b>	<b>\$ 4,700</b>	<b>\$ 4,700</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
<b>Total</b>				

**KEY OBJECTIVES**

- Provide opportunities for seniors to become involved in social, educational, and cultural instructional classes including dance, crafts, and health.
- Offer seniors an opportunity to experience cultural and educational field trips, including museums, concerts, and plays.
- Serve nutritional hot lunches to seniors.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Participants enrolled		1,500	1,100	5,721
• Classes offered		15	18	18
• Field trips participant		750	775	1,500
• Lunches served		5,200	8,600	10,000

**RECREATION & PARK - ATF Parks (Meyers House & Garden Museum)**

280 5196

**Program Description** The Athletic Trust Fund (ATF) Parks program is responsible for performing landscape maintenance functions at Meyers House & Garden Museum and is funded by the Meyers Trust as administered by the East Bay Community Foundation. This program is funded by a grant from the East Bay Community Foundation. City staff provides the maintenance services on a reimbursement basis. No City funds are provided.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 15,230	\$ 15,230	\$ 15,230	\$ 15,230
Contractual Services		1,500	1,500	1,500
Materials & Supplies		1,500	1,500	1,500
Capital Outlay		-	-	-
Fixed Charges		-	-	-
Debt Service		-	-	-
<b>Total</b>	<b>\$ 18,230</b>	<b>\$ 18,230</b>	<b>\$ 18,230</b>	<b>\$ 18,230</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
<b>Total</b>				

**KEY OBJECTIVES**

- Perform routine maintenance functions that will enhance the overall appearance of the property such as trash removal, weeding, irrigation, and mowing.
- Conduct ongoing daily maintenance such as fertilization, aeration, and weed control to ensure the long-term upkeep of the site.
- Evaluate transition of Meyers House & Garden to history preservation non-profit.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Mowing, trash removal, weeding, irrigation duties daily		365	365	365
• Fertilization, aeration, weed control activities quarterly		4	4	4
• Special events per year		3	5	6

**RECREATION & PARK - Chuck Corica Golf Complex Operations and Maintenance**

**601 5305**

**Program Description** The Chuck Corica Golf Complex Operations and Maintenance program provides for the overall administrative function at the Chuck Corica Golf Complex operation, including monitoring of the management and food and beverage contracts, budget control and monitoring, supervision of contractual maintenance staff, program evaluation, and development of a long-term operating agreement.

**EXPENDITURE SUMMARY**

<i>Expenditure Category</i>	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
Personnel Services*	\$ 517,500	\$ 42,220	\$ 42,220	\$ 42,220
Contractual Services	2,604,300	2,629,270	2,629,270	2,629,270
Materials & Supplies	304,100	-	-	-
Capital Outlay	-	-	-	-
Fixed Charges	1,319,990	931,045	934,480	934,480
Debt Service	152,140	152,120	121,740	121,740
<b>Total</b>	<b>\$ 4,898,030</b>	<b>\$ 3,754,655</b>	<b>\$ 3,727,710</b>	

\*Included funding for ten Golf Maintenance Workers through December 31, 2009.

**PERSONNEL SUMMARY**

<i>Position</i>	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
Recreation and Park Director		0.30	0.20	0.20
<b>Total</b>		<b>0.30</b>	<b>0.20</b>	<b>0.20</b>

**KEY OBJECTIVES**

- Provide the opportunity for customers to experience a quality golf experience at reasonable rates.
- Maintain the physical assets of the facility in order to protect, preserve, and enhance the Complex by providing daily maintenance of greens, fairways, and tee areas.
- Provide customers the opportunity to be introduced to the golf experience through classes, clinics, and special events.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Rounds played		118,000	120,000	122,000
• Program revenue as percent of budget		80	90	100
• Percentage of patrons rating experience as good		80	80	85

**RECREATION & PARK - Marina Cove Park**

276 5124276

**Program Description** The Marina Cove Park program in the Parks Division provides maintenance for the 3.2-acre Marina Cove Park. This is an assessment district funded division and is administrated through the ARPD administration office.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 45,610	\$ 46,310	\$ 46,310	\$ 46,310
Contractual Services		3,000	3,000	3,000
Materials & Supplies		4,000	4,000	4,000
Capital Outlay		-	-	-
Fixed Charges		-	-	-
Debt Service		-	-	-
<b>Total</b>	<b>\$ 52,610</b>	<b>\$ 53,310</b>	<b>\$ 53,310</b>	<b>\$ 53,310</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Park Maintenance Worker		0.50	0.50	0.50
<b>Total</b>		<b>0.50</b>	<b>0.50</b>	<b>0.50</b>

**KEY OBJECTIVES**

- Fertilize grassy areas four times per year.
- Mow and edge weekly.
- Inspect play equipment four times per week.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Percentage of users ranking park condition as good or excellent		75	80	85
• Acres maintained		3.2	3.2	3.2
• Playground safety inspections yearly		52	52	52

**RECREATION & PARK - Bayport Park**

278 5125278

**Program Description** The Bayport Park program in the Parks Division provides staffing and supply expenditures to maintain the 4.25 acre park in accordance with the established joint use agreement with Alameda Unified School District. This is an assessment district funded division and is administrated through the ARPD administration offices.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 94,640	\$ 102,070	\$ 102,070	\$ 102,070
Contractual Services		20,420	20,420	20,420
Materials & Supplies		15,500	15,500	15,500
Capital Outlay		-	-	-
Fixed Charges		-	-	-
Debt Service		-	-	-
<b>Total</b>	<b>\$ 130,560</b>	<b>\$ 137,990</b>	<b>\$ 137,990</b>	<b>\$ 137,990</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Park Maintenance Worker		1.00	1.00	1.00
<b>Total</b>		<b>1.00</b>	<b>1.00</b>	<b>1.00</b>

**KEY OBJECTIVES**

- Initiate programming of 1,700 square foot multi-purpose building.
- Renovate infield dirt areas.
- Implement recommendations contained in soils report supplementing mineral deficiencies through fertilization.
- Fertilize fields and grassy areas four times per year; mow and edge weekly; inspect play equipment four times per week; clean restroom daily.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Percentage of user groups ranking field condition as good or excellent		80	85	88
• Square feet of open space maintained		4.25	4.25	4.25
• Playground safety inspections yearly		52	52	52

**RECREATION & PARK - Youth Collaborative**

**267 667150**

**Program Description** The Youth Collaborative supports the Alameda Collaborative for Children, Youth, and Families. Staff support is provided through part-time personnel.

**EXPENDITURE SUMMARY**

<i>Expenditure Category</i>	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
Personnel Services	\$ 22,420	\$ 22,420	\$ 29,135	\$ 29,135
Contractual Services		5,790	1,915	1,915
Materials & Supplies		6,000	3,160	3,160
Capital Outlay		-	-	-
Fixed Charges		790	790	790
Debt Service				
<b>Total</b>	<b>\$ 35,000</b>	<b>\$ 35,000</b>	<b>\$ 35,000</b>	<b>\$ 35,000</b>

**PERSONNEL SUMMARY**

<i>Position</i>	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<b>Total</b>				

**KEY OBJECTIVES**

- Support Youth Collaborative and coordinate with Youth Commission activities.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Youth Collaborative meetings held		11	11	11
• Annual activities accomplished		7	6	6

# Community Development Department

*Enhance and preserve the physical development of the community through integrated land use process and building and safety regulations.*

<b>Expenditures</b>	<b>FY 08-09 Actual</b>	<b>FY 09-10 Budget</b>	<b>FY 10-11 Budget</b>	<b>FY 11-12 Forecast</b>
Personnel Services	\$ 2,174,550	\$ 2,247,935	\$ 2,247,935	\$ 2,247,935
Contractual Services	364,830	442,270	404,770	404,770
Materials & Supplies	40,250	31,210	31,210	31,210
Capital Outlay	-	-	-	-
Fixed Charges	708,510	675,655	675,655	675,655
Debt Service	-	-	-	-
<b>Total</b>	<b>\$ 3,288,140</b>	<b>\$ 3,397,070</b>	<b>\$ 3,359,570</b>	

<b>Revenues</b>	<b>FY 08-09 Actual</b>	<b>FY 09-10 Budget</b>	<b>FY 10-11 Budget</b>	<b>FY 11-12 Forecast</b>
Property Tax				
Other Local Taxes				
Licenses & Permits				
Fines & Forfeitures				
Use of Money & Property				
Revenue from Other Agencies				
Fees for Service				
<b>Total</b>				

## Net General Fund Cost (NGFC)

## Authorized Positions

19.50

20.00

20.00

## Department Overview

The Community Development Department plays a critical role in achieving the community's goals for future land development while preserving the cultural heritage of the past. The department strives to provide a livable community that is economically and environmentally sustainable through implementation of the General Plan, land use regulations, and building codes. The department is organized into five programs, including Administration, Advanced Planning, Current Planning, Permit Processing and Inspection, and Code Enforcement.

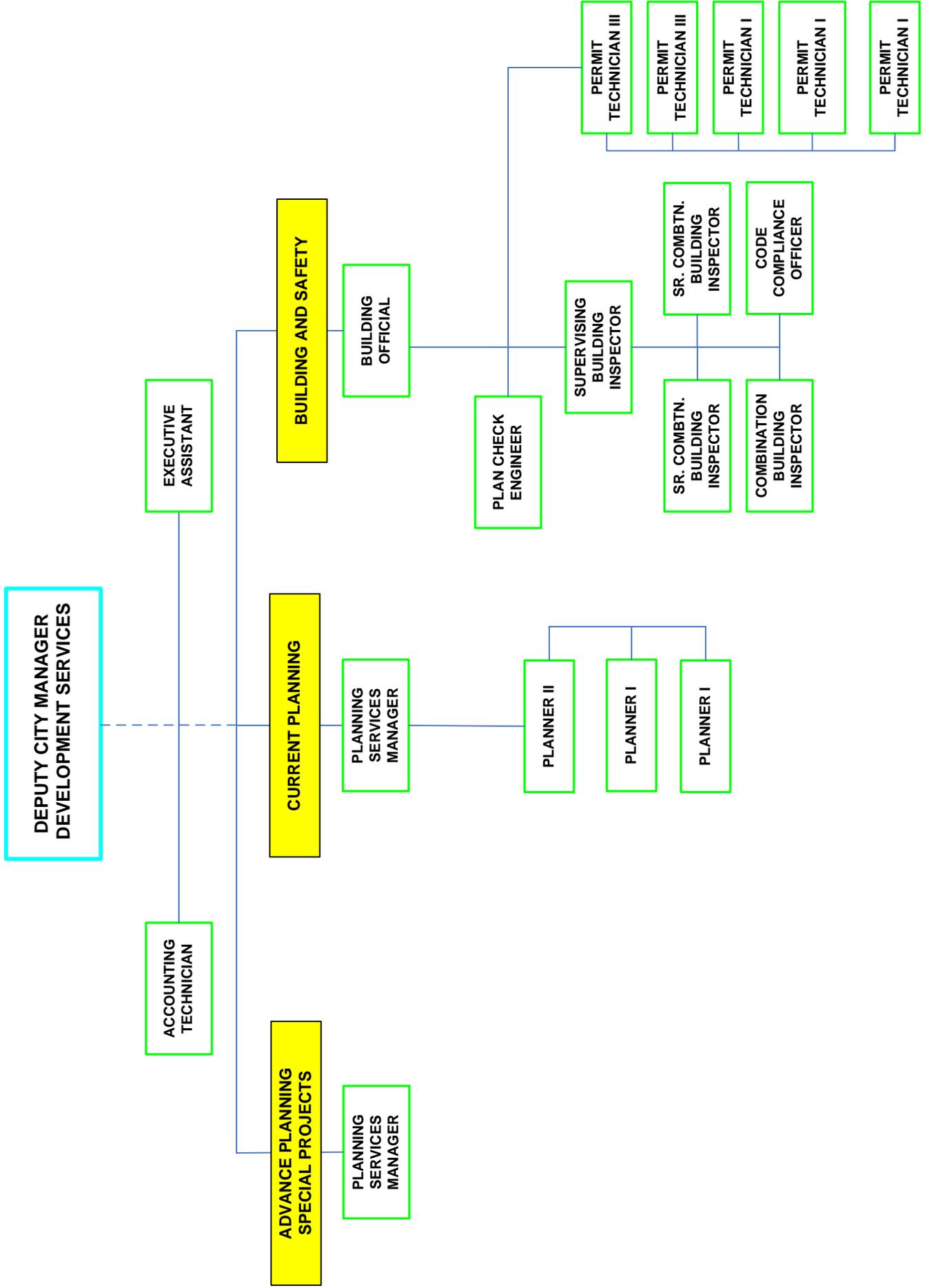
## Goals

- Prepare and administer equitable and flexible land use plans, regulations, and programs that support viable and sustainable community development.
- Develop and implement policies and regulations that promote environmental sustainability.
- Support a structurally sound and safe community through effective permit processing, inspection, and code enforcement of buildings.
- Improve customer service through increased efficiency of permit processing and records management systems for community development.
- Create opportunities for high priority staff training to ensure consistency in application and enforcement of land use and building regulations.
- Evaluate organizational changes for increased effectiveness and improved communication.

## Workplan Highlights

- In FY09-10, a Density Bonus Ordinance, a Medical Marijuana Ordinance, and a Green Building Code were adopted.
- Secondary Housing Unit regulations were adopted in FY09-10.
- The Ranches District Overlay regulations were taken through public hearings and review.
- Conformance rezoning for ten properties was approved.
- Design Review regulations were adopted, including requirements for fences in commercial districts.
- A Soft-Story Seismic Retrofit Ordinance and incentive program were implemented.
- Online permitting was implemented using the Accela permit tracking system.
- In FY10-11, the Community Development Department will create a Code Enforcement Abatement Fund.
- Form-Based Codes will be developed for the Park Street north of Lincoln area.
- Commercial district off-street parking requirements will be developed.

# Community Development



**COMMUNITY DEVELOPMENT - Administration****209 481001**

**Program Description** The Administration program provides central and overall management for the Community Development Department and is responsible for budget preparation, management and monitoring; accounts payable and receivable; personnel administration, actions and payroll; contracts administration; workplace supplies and services; public records requests; and administrative support. This program provides support to the Planning Board, Historical Advisory Board, Public Art Commission, Design Review Team, Zoning Administrator, and Housing and Building Code Hearing and Appeals Board and is responsible for records management and archiving of all all public documents associated with land use approvals and building permits.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 335,450	\$ 313,170	\$ 313,170	\$ 313,170
Contractual Services		43,670	82,645	82,645
Materials & Supplies		25,440	15,300	15,300
Capital Outlay		-	-	-
Fixed Charges		490,570	457,715	457,715
Debt Service		-	-	-
<b>Total</b>	<b>\$ 895,130</b>	<b>\$ 868,830</b>	<b>\$ 868,830</b>	

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Assistant City Manager*		0.50	0.00	0.00
Deputy City Manager*		0.00	0.50	0.50
Executive Assistant**		1.00	1.50	1.50
Accounting Technician		1.00	1.00	1.00
<b>Total</b>		<b>2.50</b>	<b>3.00</b>	<b>3.00</b>

\*Budgeted 50% in Community Development, 50% in Economic Development.

\*\*One position is budgeted 50% in Community Development, 50% in Economic Development.

**KEY OBJECTIVES**

- Ensure accurate and legally compliant public notifications for Boards and Commissions.
- Complete Board and Commission packets in a timely fashion.
- Complete Board and Commission draft minutes in a timely fashion.
- Respond to all records requests in compliance with the Public Records Act.

PERFORMANCE INDICATORS

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Percentage of legally adequate public notices provided		100%	100%	100%
• Percentage of Board and Commission minutes provided within 60 days.		100%	100%	100%
• Percentage of public records requests complied with within the statutory time period.		90%	90%	90%
• Agendas processed		60	60	60
• Public hearings scheduled		60	60	60

**COMMUNITY DEVELOPMENT - Code Enforcement**

**209 481002**

**Program Description** The Code Enforcement program ensures the health and safety of the public through enforcement of the Alameda Municipal Code, the Uniform Housing Code, and the California Building Standards Code with respect to dangerous, vacant, substandard, blighted, and nuisance buildings. It also enforces zoning code requirements in cooperation with the current planning program. The Code Enforcement program responds to complaints received from community members, other City departments, and various outside agencies. Compliance is sought through a progression of Stop Work notices, letters, Notice and Orders, administrative citations, liens and receiverships.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 85,270	\$ 400,215	\$ 400,215	\$ 400,215
Contractual Services		9,510	9,510	9,510
Materials & Supplies		2,650	2,650	2,650
Capital Outlay		-	-	-
Fixed Charges		5,510	5,510	5,510
Debt Service		-	-	-
<b>Total</b>	<b>\$ 102,940</b>	<b>\$ 417,885</b>	<b>\$ 417,885</b>	<b>\$ 417,885</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<b>Full-Time</b>				
<i>Position</i>				
Code Compliance Officer		1.00	1.00	1.00
Planner II		0.00	0.75	0.75
Permit Technician I		0.00	1.00	1.00
<b>Total</b>		<b>1.00</b>	<b>2.75</b>	<b>2.75</b>

**KEY OBJECTIVES**

- Increase percentage of high-priority code violations brought into voluntary compliance.
- Prioritize code enforcement complaints to decrease response time for high-priority complaints.
- Assist the City Attorney's Office with resolving non-voluntary code compliance cases.

PERFORMANCE INDICATORS

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• High-priority code violations brought into voluntary compliance after first notification		10%	10%	10%
• Average number of calendar days from receipt of a high-priority code violation complaint until first contact		40	10	10
• Number of non-voluntary code compliance cases resolved		120	120	120

**COMMUNITY DEVELOPMENT - Permit Processing and Inspection**

**209 481003**

**Program Description** The Permit Processing and Inspection Program provides centralized City permitting functions at a One-Stop Permit Center, including public information, application review and acceptance, routing, fee collection, and issuance of all permit applications. This program manages the review of plans for work being performed within city limits to ensure compliance with required standards and regulations. The program also provides daily inspections of construction, plumbing, electrical, and mechanical work at job sites to ensure all work conforms to current code requirements.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 1,100,830	\$ 1,036,940	\$ 1,036,940	\$ 1,036,940
Contractual Services		236,140	236,240	236,240
Materials & Supplies		11,660	11,660	11,660
Capital Outlay		-	-	-
Fixed Charges		159,230	159,230	159,230
Debt Service		-	-	-
<b>Total</b>	<b>\$ 1,507,860</b>	<b>\$ 1,444,070</b>	<b>\$ 1,444,070</b>	<b>\$ 1,444,070</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<b>Full-Time</b>				
<i>Position</i>				
Building Official		1.00	1.00	1.00
Supervising Inspector		1.00	1.00	1.00
Plan Checker		1.00	1.00	1.00
Senior Inspector		2.00	2.00	2.00
Combination Inspector		1.00	1.00	1.00
Permit Technician III		2.00	2.00	2.00
Permit Technician I		3.00	2.00	2.00
<b>Total</b>		<b>11.00</b>	<b>10.00</b>	<b>10.00</b>

**KEY OBJECTIVES**

- Provide capabilities for online plan submittal and review to reduce plan check time and paper waste.
- Increase capabilities of online permitting to allow issuance of simple over-the-counter permits.
- Decrease turnaround time for plans submitted.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Percent of Permit Center activities completed over the counter		65%	75%	75%
• Average number of calendar days to complete initial plan review		10	10	10

**COMMUNITY DEVELOPMENT - Advanced Planning**

209 481005

**Program Description** The Advanced Planning program updates and maintains the General Plan and related land use plans and development regulations that reflect community priorities and ensure public health, safety, and welfare. The program conducts special planning studies; holds community workshops and briefings on land use policies and issues; and provides long-range planning information to the public and other agencies. This program has the primary responsibility for ensuring that all development activity reflects the community development vision established by the City Council.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 155,000	\$ 155,000	\$ 154,535	\$ 154,535
Contractual Services		60,300	98,165	60,665
Materials & Supplies		500	500	500
Capital Outlay		-	-	-
Fixed Charges		4,760	4,760	4,760
Debt Service		-	-	-
<b>Total</b>	<b>\$ 220,560</b>	<b>\$ 220,560</b>	<b>\$ 257,960</b>	<b>\$ 220,460</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Planning Manager		1.00	1.00	1.00
<b>Total</b>		<b>1.00</b>	<b>1.00</b>	<b>1.00</b>

**KEY OBJECTIVES****General Plan Amendments**

- Complete Housing Element Update
- Prepare Land Use/Sustainability Element

**Zoning Code Amendments**

- Complete North Park Street Regulating Code
- Complete Park Street and Webster Street Off-Street Parking Code Amendments
- Complete Subdivision Ordinance Amendments-Open Space Dedication Requirements

**Site Specific Master Plans**

- Parks Master Plan
- Alameda Landing Master Plan Amendments
- Alameda Point Sustainable Strategies Plan
- Encinal Master Plan
- Civic Center Implementation Plan.

PERFORMANCE INDICATORS

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• General Plan amendments adopted		3	2	2
• Site Specific Plans adopted		1	2	2
• Alameda Municipal Code amendments adopted		15	4	6

**COMMUNITY DEVELOPMENT - Current Planning**

209 481006

**Program Description** The Current Planning program implements the City's General Plan and land use plans and regulations. The program is responsible for reviewing development proposals, processing applications for development entitlements, and preserving environmental quality through compliance with the California Environmental Quality Act. The Current Planning staff issues administrative decisions for use permits, variances, and design review applications, and makes recommendations to the City Council, Planning Board, Historical Advisory Board and Public Art Commission.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 498,000	\$ 498,000	\$ 343,075	\$ 343,075
Contractual Services		15,210	15,710	15,710
Materials & Supplies		-	1,100	1,100
Capital Outlay		-	-	-
Fixed Charges		48,440	48,440	48,440
Debt Service		-	-	-
<b>Total</b>	<b>\$ 561,650</b>	<b>\$ 561,650</b>	<b>\$ 408,325</b>	<b>\$ 408,325</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Planning Manager		1.00	1.00	1.00
Planner II		1.00	0.25	0.25
Planner I		2.00	2.00	2.00
<b>Total</b>		<b>4.00</b>	<b>3.25</b>	<b>3.25</b>

**KEY OBJECTIVES**

- Ensure proposed developments comply with and implement the goals and policies of the General Plan by application of the Zoning, Subdivision, and Historic Preservation Ordinances.
- Continue to review residential projects against the criteria of the Alameda Guide to Residential Design.
- Provide guidance and assistance on the permitting process to other City departments.
- Provide sound recommendations to the Planning and Historical Advisory Boards.
- Process 100% of completed Development Permit applications within 60 days for projects exempt from CEQA.
- Process 100% of all development applications in compliance with the Permit Streamlining Act and the California Environment Quality Act.
- Revise development forms and handouts related to Community Development processes.

**COMMUNITY DEVELOPMENT - Current Planning (Cont.)**

**209 481006**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Planning permits processed		375	400	425
• Average number of days to process a Development Permit application exempt from CEQA		60	60	60
• Percent of all Development Permit Applications processed within Permit Streamlining Act requirements		100%	100%	100%

# Economic Development Department

*Provide cost-effective community revitalization, redevelopment, and economic development programs that enhance the quality of life within Alameda.*

<b>Expenditures</b>	<b>FY 08-09 Actual</b>	<b>FY 09-10 Budget</b>	<b>FY 10-11 Budget</b>	<b>FY 11-12 Forecast</b>
Personnel Services	\$ 1,839,480	\$ 1,490,155	\$ 1,490,155	\$ 1,490,155
Contractual Services	10,990,740	11,887,645	8,459,450	8,459,450
Materials & Supplies	33,070	11,050	11,050	11,050
Capital Outlay	-	582,000	-	-
Fixed Charges	3,737,330	3,739,775	3,739,775	3,739,775
Debt Service	665,540	197,200	197,900	197,900
<b>Total</b>	<b>\$ 17,266,160</b>	<b>\$ 17,907,825</b>	<b>\$ 13,898,330</b>	

<b>Revenues</b>	<b>FY 08-09 Actual</b>	<b>FY 09-10 Budget</b>	<b>FY 10-11 Budget</b>	<b>FY 11-12 Forecast</b>
Property Tax				
Other Local Taxes				
Licenses & Permits				
Fines & Forfeitures				
Use of Money & Property				
Revenue from Other Agencies				
Fees for Service				
<b>Total</b>				

## Net General Fund Cost (NGFC)

## Authorized Positions

15.30

11.00

11.00

## Department Overview

The Economic Development Department is responsible for implementing economic development programs, community revitalization projects, base reuse and redevelopment, and community programs that support low- and moderate-income areas of the city. Through its Business Retention and Attraction and Asset Management divisions, the department staffs or contributes to various boards and commissions, including the Community Improvement Commission of the City of Alameda, the Alameda Reuse and Redevelopment Authority, and the Economic Development Commission.

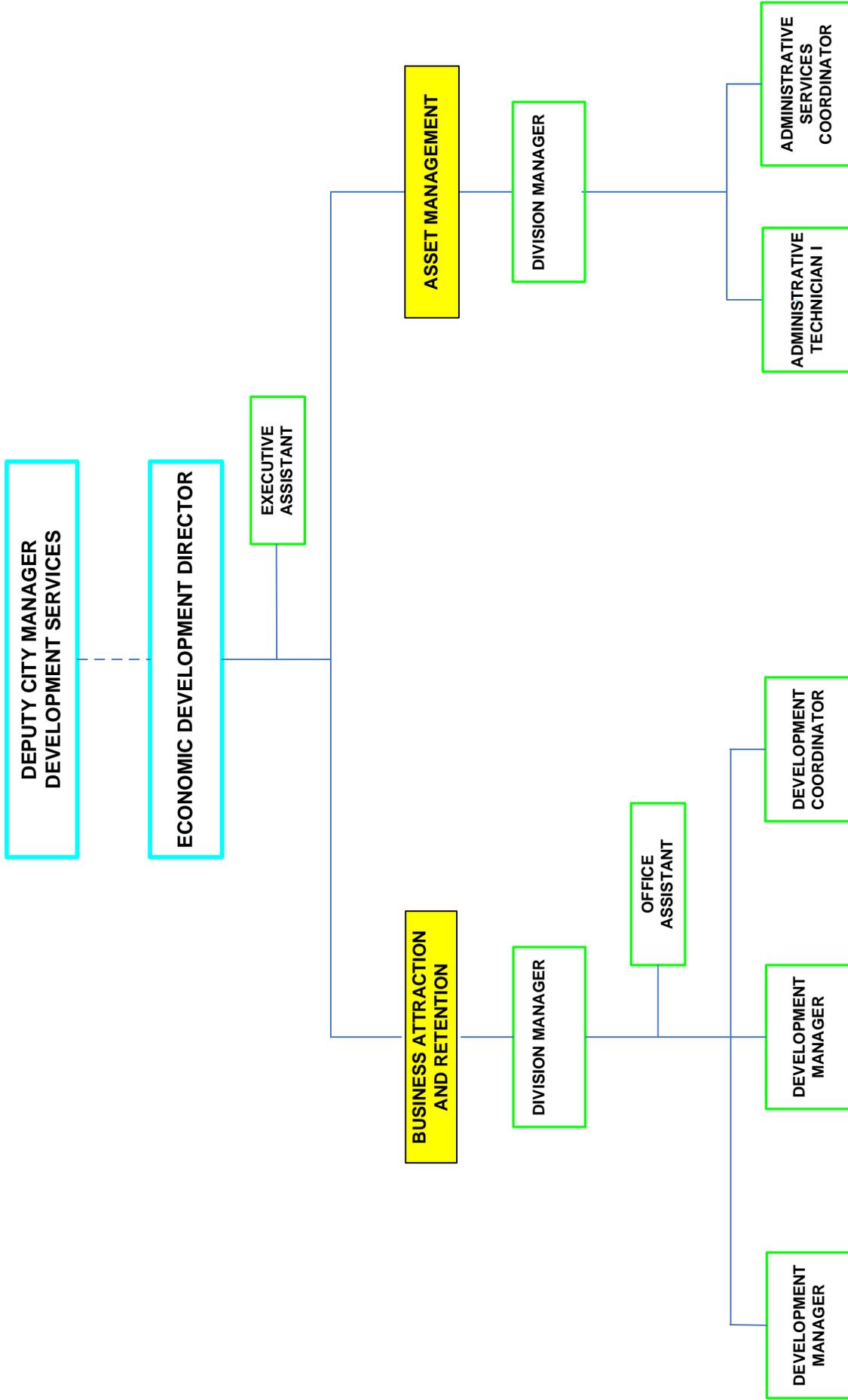
## Goals

- Facilitate the reuse and redevelopment of former federal lands by effectively implementing contractual development documents for Alameda Landing and Alameda Point.
- Assist with redevelopment activities within redevelopment project areas and Tidelands areas.
- Administer an efficient interim commercial and residential leasing program for Alameda Point.
- Actively promote Citywide business attraction, retention, and expansion activities.
- Support local business organizations and assist with vision planning in commercial business districts.
- Provide funding for business assistance, public facility improvements, and economic development activities via the federal Community Development Block Grant (CDBG) program.
- Revitalize historic "main street" areas and central business districts using various economic development and physical improvement programs.

## Workplan Highlights

- The Stargell Avenue intersection improvements, necessary to facilitate the Alameda Landing project, commenced in May 2009, and will be completed in Summer 2010.
- In FY09-10, the department assisted with the recruitment of Semifreddi's Bakery and Wescafe by assisting brokers with attraction proposals for potential commercial and retail tenants.
- The Alameda Theatre, Cineplex, and Parking Structure Project received the California Preservation Foundation Design Award in September 2009.
- The CDBG program provided funding to purchase dental equipment for the new dental clinic at the College of Alameda, and for the purchase of a new library book machine at Alameda Point.
- Department staff joined and served on four committees of the East Bay Green Corridor.
- The Alameda Point residential and commercial leasing program will be maintained, and a long-term leasing strategy will be developed in conjunction with the review of Citywide asset management policies.
- During FY10-11, the Commercial Façade Improvement Program will provide funding and technical assistance to approximately 16 - 18 small businesses to revitalize the City's historic main street districts.
- Phase II of the Park Street streetscape improvements will be constructed in Spring 2011.
- The design of the Park Street Gateway Improvements will be completed.

# Economic Development



**ECONOMIC DEVELOPMENT - WECIP Administration**

**201 7021**

**Program Description** The West End Community Improvement Project (WECIP) Administration program accounts for all non-housing administration, contractual and support services funded by the 80% share of redevelopment tax increment. Expenditures include mandatory pass-throughs, ERAF payments, and debt service for the WECIP project area.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 435,740	\$ 435,740	\$ 406,480	\$ 406,480
Contractual Services		633,620	297,820	279,070
Materials & Supplies		6,270	1,600	1,600
Capital Outlay		-	-	-
Fixed Charges		256,730	261,270	261,270
Debt Service		47,770	46,000	46,700
<b>Total</b>	<b>\$ 1,380,130</b>	<b>\$ 1,013,170</b>	<b>\$ 995,120</b>	

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Director		0.00	0.50	0.50
Division Manager		0.40	0.50	0.50
Redevelopment Manager		0.20	0.00	0.00
Development Manager		0.70	0.50	0.50
Marketing Specialist		0.45	0.50	0.50
Administrative Services Coordinator		0.50	0.00	0.00
Executive Assistant		0.50	0.50	0.50
Accounting Technician		0.30	0.00	0.00
Administrative Technician I		0.55	0.00	0.00
Office Assistant		0.45	0.40	0.40
<b>Total</b>		<b>4.05</b>	<b>2.90</b>	<b>2.90</b>

**KEY OBJECTIVES**

- Develop, administer and control project area budget including accounting, financial and compliance reporting.
- Administer pass-through agreements in compliance with Project Area Plan.
- Provide efficient day-to-day operational support.
- Manage project area participation agreements and monitor debt service.

## PERFORMANCE INDICATORS

	FY 08-09	FY 09-10	FY 10-11	FY 11-12
	<u>Actual</u>	<u>Projected</u>	<u>Budget</u>	<u>Forecast</u>
• Debt service payments made		2	2	2
• Contractual and ERAF payments made		13	13	13
• SERAF payments made		0	1	1
• Annual reports prepared		3	3	3
• Implementation Plans prepared		0	1	1

**ECONOMIC DEVELOPMENT - WECIP Projects**

**201 7041**

**Program Description** The WECIP Projects program provides support for all non-housing redevelopment activities funded with the 80% share of redevelopment tax increment for the WECIP Project Area.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ -	\$ -	\$ -	-
Contractual Services		298,000	1,109,690	984,690
Materials & Supplies		-	-	-
Capital Outlay		-	-	-
Fixed Charges		-	-	-
Debt Service		-	-	-
<b>Total</b>	<b>\$ 298,000</b>	<b>\$ 1,109,690</b>	<b>\$ 984,690</b>	

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
<b>Total</b>				

**KEY OBJECTIVES**

- Support economic development opportunities within the Project Area.
- Assist with commercial marketing activities through the business associations.
- Provide financial and technical assistance to property owners/tenants utilizing the Façade Assistance Program.
- Attract and retain "green" development projects and companies through participation in East Bay Green Corridor.
- Promote and market Alameda through website and other marketing opportunities.
- Continue business attraction activities through joint venture with California Business Improvement Services and the East Bay Economic Development Alliance.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Businesses assisted		10	10	12
• Community activities related to strategic planning/marketing		18	20	25
• Economic development projects		6	5	7
• Business openings and ribbon cuttings attended		8	8	10
• Business networking meetings attended		21	20	24

**ECONOMIC DEVELOPMENT - BWIP Administration**

**203 7023**

**Program Description** The Business and Waterfront Improvement Project (BWIP) Administration program accounts for all non-housing administration, contractual and support services funded by the 80% share of redevelopment tax increment. Expenditures include mandatory pass-throughs, ERAF payments, and debt service for the BWIP project area.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 464,120	\$ 421,255	\$ 421,255	\$ 421,255
Contractual Services	3,179,230	1,873,240	1,873,240	1,873,240
Materials & Supplies	9,300	3,500	3,500	3,500
Capital Outlay	-	-	-	-
Fixed Charges	281,910	287,200	287,200	287,200
Debt Service	47,770	151,200	151,200	151,200
<b>Total</b>	<b>\$ 3,982,330</b>	<b>\$ 2,736,395</b>	<b>\$ 2,736,395</b>	<b>\$ 2,736,395</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Director		0.25	0.50	0.50
Division Manager		0.40	0.50	0.50
Development Manager		0.10	0.50	0.50
Marketing Specialist		0.45	0.50	0.50
Executive Assistant		0.30	0.50	0.50
Office Assistant		0.45	0.60	0.60
Development Manager		0.40	0.00	0.00
Redevelopment Manager		0.20	0.00	0.00
Division Manager		0.30	0.00	0.00
Admin Services Coordinator		0.30	0.00	0.00
Accounting Technician		0.20	0.00	0.00
Admin Tech I		0.40	0.00	0.00
<b>Total</b>		<b>3.75</b>	<b>3.10</b>	<b>3.10</b>

**KEY OBJECTIVES**

- Develop, administer, and control project area budget including accounting, financial, and compliance reporting documents.
- Administer pass-through agreements in compliance with Project Area Plans.
- Provide for efficient day-to-day operations and support.
- Monitor project area Disposition and Development Agreements/Owner Participation Agreements/loans and monitor debt obligations.

## PERFORMANCE INDICATORS

	FY 08-09	FY 09-10	FY 10-11	FY 11-12
	<u>Actual</u>	<u>Projected</u>	<u>Budget</u>	<u>Forecast</u>
• Debt service payments made		2	2	2
• Contractual and ERAF payments made		13	12	13
• Annual reports prepared		3	3	3
• Implementation Plans prepared		1	0	1

**ECONOMIC DEVELOPMENT - BWIP Projects****203 7043**

**Program Description** The BWIP Projects program provides support for all non-housing redevelopment activities funded with the 80% share of redevelopment tax increment for the BWIP Project Area.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ -	\$ -	\$ -	-
Contractual Services		458,600	563,170	508,170
Materials & Supplies		-	-	-
Capital Outlay		-	-	-
Fixed Charges		-	-	-
Debt Service		-	-	-
<b>Total</b>	<b>\$ 458,600</b>	<b>\$ 563,170</b>	<b>\$ 508,170</b>	

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
<b>Total</b>				

**KEY OBJECTIVES**

- Support economic development opportunities within the Project Area.
- Assist with commercial marketing activities through the business associations.
- Provide financial and technical assistance to property owners/tenants utilizing the Façade Assistance Program.
- Attract and retain "green" development projects and companies through participation in the East Bay Green Corridor.
- Promote and market Alameda through website and other marketing opportunities.
- Oversee construction of Phase II Park Street Streetscape from Central to San Jose Avenues.
- Continue business attraction activities through joint venture with California Business Improvement Services and the East Bay Economic Development Alliance.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Capital projects completed		2	2	1
• Broker outreach meetings held		4	4	4
• Marketing activities undertaken		3	4	6
• Business visits conducted		12	20	20
• Business networking events attended		8	10	8

**ECONOMIC DEVELOPMENT - Commercial Revitalization**

227 6740

**Program Description** The Commercial Revitalization program supports the Commercial Façade Improvement Program, marketing and business attraction, and partnership with the East Bay Green Corridor and the East Bay Economic Development Alliance. Staffing is included in the BWIP project area budget.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ -	\$ -	\$ -	\$ -
Contractual Services		300,800	312,800	312,800
Materials & Supplies		-	-	-
Capital Outlay		-	-	-
Fixed Charges		-	-	-
Debt Service		-	-	-
<b>Total</b>	<b>\$ 300,800</b>	<b>\$ 312,800</b>	<b>\$ 312,800</b>	<b>\$ 312,800</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
<b>Total</b>				

**KEY OBJECTIVES**

- Support the East Bay Economic Development Alliance program.
- Participate in the East Bay Green Corridor.
- Support the Commercial Façade Improvement Program.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Façade grant applications received		20	20	25
• Façade improvements completed		15	18	18
• Business visits conducted		12	15	15
• Regional green initiatives developed		2	2	3
• Square feet development space leased		20,000	50,000	20,000

**ECONOMIC DEVELOPMENT - CDBG Non-Housing Development**

236 6235.2

**Program Description** The CDBG Non-Housing Development Program implements CDBG non-housing activities including clearance of blighted properties, public facility improvements, and economic development activities. All CDBG program activities must primarily benefit low-and-moderate-income persons.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 308,000	\$ 308,000	\$ 67,675	\$ 67,675
Contractual Services		314,450	1,357,335	642,890
Materials & Supplies		2,500	850	850
Capital Outlay		-	-	-
Fixed Charges		20,050	7,155	7,155
Debt Service		-	-	-
<b>Total</b>	<b>\$ 645,000</b>	<b>\$ 1,433,015</b>	<b>\$ 1,433,015</b>	<b>\$ 718,570</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Development Manager*		0.60	0.50	0.50
Division Manager		0.50	0.00	0.00
CD Program Manager		0.40	0.00	0.00
Program Specialist II		0.50	0.00	0.00
Executive Assistant		0.10	0.00	0.00
Office Assistant		0.45	0.00	0.00
Accounting Technician		0.15	0.00	0.00
<b>Total</b>		<b>2.70</b>	<b>0.50</b>	<b>0.50</b>

\* Budgeted 50% in Housing Authority, 50% in Economic Development in FY10-11 and FY11-12.

**KEY OBJECTIVES**

- Identify and implement non-housing activities in compliance with CDBG regulations.
- Provide support for infrastructure improvements in low-mod neighborhoods.
- Implement streetscape and blight removal projects.
- Provide access to economic opportunity.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Public facility projects completed		3	2	2
• Job training opportunities provided		40	40	40
• Blighted properties cleared		0	2	2

**ECONOMIC DEVELOPMENT - ARRA Capital Projects**

858 819098

**Program Description** The Alameda Reuse and Redevelopment Authority (ARRA) supports the operations and maintenance of the former Alameda Naval Air Station property. Capital projects include: Estuary Park match for the Miracle League improvements; signage development; Building 20 roof drains; fendering upgrade for piers; replacing utility hangars at piers; residential housing repairs; and two residential roof replacements.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services		\$	-	\$ -
Contractual Services			115,000	-
Materials & Supplies			-	-
Capital Outlay			582,000	-
Fixed Charges			-	-
Debt Service			-	-
<b>Total</b>			<b>\$ 697,000</b>	<b>\$ -</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
<b>Total</b>		<b>0.00</b>	<b>0.00</b>	<b>0.00</b>

**KEY OBJECTIVES**

- Provide for maintenance and construction of key improvements at Alameda Point.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Sign programs developed			1	0
• Park improvements completed			1	0
• Pier improvements completed			1	1
• Houses repainted			14	6
• Housing roofs replaced			2	0
• Commercial roofs replaced/repaired			6	3

**ECONOMIC DEVELOPMENT - ARRA Administration**

858 819099

**Program Description** The ARRA Administration program includes all revenues and expenditures for the Alameda Reuse and Redevelopment Authority (ARRA) supporting the operations and maintenance of the former Alameda Naval Air Station property. This fund supports direct personnel costs for Economic Development staff as well as professional leasing and property management services.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 631,620	\$ 594,745	\$ 594,745	\$ 594,745
Contractual Services	5,806,040	6,258,590	3,858,590	3,858,590
Materials & Supplies	15,000	5,100	5,100	5,100
Capital Outlay	-	-	-	-
Fixed Charges	3,178,640	3,184,150	3,184,150	3,184,150
Debt Service	570,000	-	-	-
<b>Total</b>	<b>\$ 10,201,300</b>	<b>\$ 10,042,585</b>	<b>\$ 7,642,585</b>	

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Assistant City Manager		0.50	0.00	0.00
Deputy City Manager*		0.00	0.50	0.50
Assistant City Attorney**		0.50	0.50	0.50
Director		0.65	0.00	0.00
Division Manager		1.35	1.00	1.00
Redevelopment Manager		0.60	0.00	0.00
Development Manager		0.20	0.00	0.00
Administrative Services Coordinator		1.00	1.00	1.00
Executive Assistant*		0.00	0.50	0.50
Administrative Technician		0.00	1.00	1.00
<b>Total</b>		<b>4.80</b>	<b>4.50</b>	<b>4.50</b>

\* Budgeted 50% in ARRA and 50% in Community Development in FY10-11 and FY11-12.

\*\* Budgeted 50% in ARRA and 50% in City Attorney.

**KEY OBJECTIVES**

- Maintain/increase lease revenues to reduce land holding costs.
- Provide for maintenance and property management of Alameda Point.
- Administer leases and provide security to protect assets.
- Facilitate successful land conveyance negotiations with the Navy.
- Provide property management functions.

## PERFORMANCE INDICATORS

	FY 08-09	FY 09-10	FY 10-11	FY 11-12
	<u>Actual</u>	<u>Projected</u>	<u>Budget</u>	<u>Forecast</u>
• New leases signed		3	3	3
• Lease renewals		12	12	12
• Licenses executed		15	10	12
• Negotiation sessions held with Navy and/or Suncal		15	35	30
• Value of surplus Navy/personal property sold		\$35,000	\$15,000	\$10,000
• Percent change in lease revenue		-1	-3	0

# Housing Department

*To advocate and provide quality, affordable safe housing;  
encourage self-sufficiency; and strengthen community  
inclusiveness and diversity in housing.*

Expenditures	FY 08-09 Actual	FY 09-10 Budget	FY 10-11 Budget	FY 11-12 Forecast
Administrative	\$ 3,824,330	\$ 4,176,504	\$ 4,223,667	
Tenant Services	261,780	105,890	108,000	
Utilities	528,320	544,850	555,740	
Maintenance	2,975,250	2,924,959	2,923,020	
General	162,900	180,400	184,010	
Mortgage Interest/HAP	22,619,400	23,689,170	24,130,930	
Other	2,487,190	4,832,597	3,603,753	
Capital Improvements	1,586,800	1,547,650	606,475	
Depreciation	966,310	966,280	985,600	
Debt Service	587,730	597,490	625,180	
<b>Total</b>	<b>\$ 36,000,010</b>	<b>\$ 39,565,790</b>	<b>\$ 37,946,375</b>	

Revenues	FY 08-09 Actual	FY 09-10 Budget	FY 10-11 Budget	FY 11-12 Forecast
HAP/Operating Subsidy	\$ 24,777,170	\$ 27,463,926	\$ 28,063,114	
Rents	3,036,200	3,064,800	3,126,100	
Development Funds	3,548,590	4,431,381	3,412,325	
Administrative Fees	1,589,720	1,940,544	1,979,355	
Interest	38,760	35,940	36,660	
Other Income	657,220	349,317	221,303	
<b>Total</b>	<b>\$ 33,647,660</b>	<b>\$ 37,285,908</b>	<b>\$ 36,838,857</b>	

## Net General Fund Cost (NGFC)

## Authorized Positions

41.50

45.50

45.50

## Department Overview

The Housing Department consists primarily of the Housing Authority, a separate entity, and the Housing Development and Programs Division. The Housing Authority provides affordable housing and housing assistance to about 2000 seniors and families in Alameda. The Housing Development and Programs Division primarily develops affordable rental housing, implements homebuyer programs and administers the Community Development Block Grant (CDBG) program.

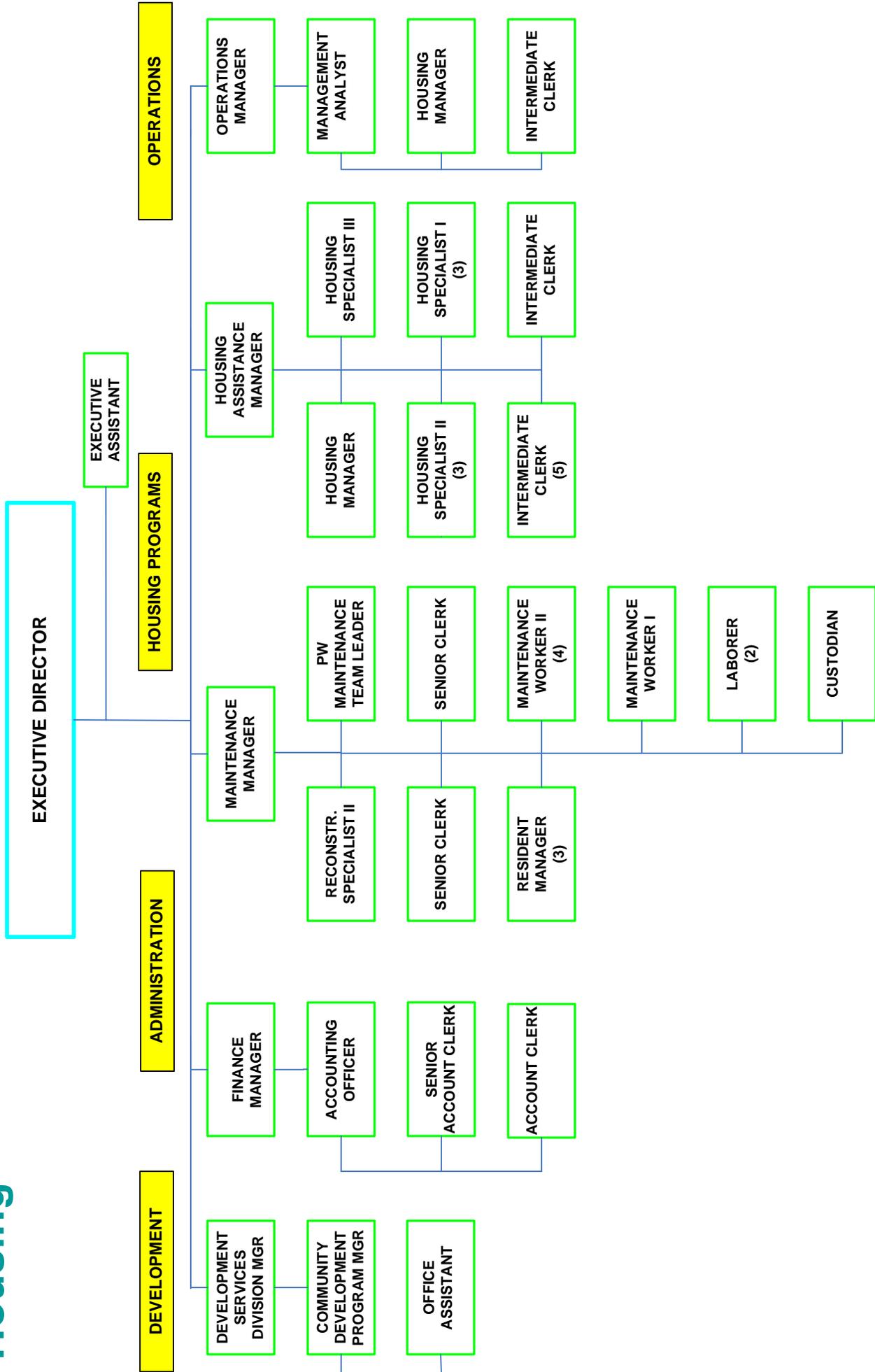
## Goals

- Efficiently and effectively manage and maintain Housing Authority rental units to provide safe and affordable homes for low-income seniors and families.
- Maximize use of Housing Choice Voucher allocation to provide housing assistance to as many low-income seniors and families as possible.
- Develop, implement and maintain policies and procedures for effective, efficient operation of Housing Authority programs.
- Promote a work environment that follows the Housing Authority's Principles to Ensure Quality Customer Service.
- Develop additional affordable housing in Alameda
- Implement and maintain policies and procedures for effective, efficient operation of the CDBG program.

## Workplan Highlights

- The Housing Department achieved High Performer status in HUD's Section Eight Management Assessment Program.
- The Housing Department successfully completed the transition of the 120-unit Esperanza complex from the Low-Rent Public Housing Program to the Section 8 Program in FY09-10; this transition will
- More than 97% of Housing Authority customers said that "overall quality of service" met or exceeded their expectations (Customer Satisfaction Survey of 2009).
- In FY10-11, the Housing Department will identify and implement green initiatives for department properties.
- The department will develop and implement new policies such as a Development Policy, a Fiscal Sustainability Policy, and a Language Assistance Plan and keep the existing Administrative Plan up-to-date in FY10-11.
- The department will administer the CDBG program to continue serving 5,000 low-and-moderate-income residents annually through public service programs.

# Housing



**HOUSING - Administration****9100**

**Program Description** The Administration program is responsible for executive management and leadership, program oversight, and policy and strategic planning within the department. This program also provides management and supervision of all staff and development and management of the budget and treasury.

**EXPENDITURE SUMMARY**

<u>Expenditure Category</u>	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
Administrative	\$ 494,000	\$ 494,000	\$ 494,000	\$ 494,000
Tenant Services	-	-	-	-
Utilities	-	-	-	-
Maintenance	-	-	-	-
General	-	-	-	-
Mortgage Interest/HAP	-	-	-	-
Other	-	-	-	-
Capital Improvements	-	-	-	-
Depreciation	-	-	-	-
Debt Service	-	-	-	-
<b>Total</b>	<b>\$ 494,000</b>	<b>\$ 494,000</b>	<b>\$ 494,000</b>	<b>\$ 494,000</b>

**PERSONNEL SUMMARY**

<u>Position</u>	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
Executive Director		1.00	0.90	0.90
Finance Manager		1.00	0.95	0.95
Executive Assistant		1.00	0.95	0.95
<b>Total</b>		<b>3.00</b>	<b>2.80</b>	<b>2.80</b>

**KEY OBJECTIVES**

- Complete the two-year budget for the Housing Authority for adoption in April and submission to the U.S. Department of Housing and Urban Development.
- Prepare monthly budget variance reports for the Housing Commission.
- Ensure accurate and legally-compliant public notification for the Board of Commissioners and Housing Commission.
- Complete Board and Commission draft minutes and maintain permanent record of minutes and resolutions for the Housing Authority.
- Work with the Housing Commission to advocate for existing and new programs to provide affordable housing for low and very-low income Alameda residents.
- Maintain the Housing Authority's fixed assets inventory.

## PERFORMANCE INDICATORS

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Budgets submitted for Board adoption on time		100%	100%	100%
• Percentage of time minutes available for Board approval at next meeting		100%	100%	100%

**HOUSING - Managed Housing****6000**

**Program Description** The Managed Housing program provides affordable housing to low, very-low, and extremely low-income families and seniors in units owned by the Housing Authority.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Administrative		\$1,426,025	\$1,209,374	\$1,335,580
Tenant Services		261,680	105,790	107,898
Utilities		519,235	535,765	546,473
Maintenance		2,959,054	2,907,999	2,905,721
General		157,990	175,400	178,910
Mortgage Interest/HAP		803,400	940,674	927,464
Other		195,465	194,040	194,040
Capital Improvements		1,586,800	1,547,650	606,475
Depreciation		966,310	966,280	985,600
Debt Service		349,670	359,630	388,200
<b>Total</b>		<b>\$ 9,225,629</b>	<b>\$ 8,942,602</b>	<b>\$ 8,176,361</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Housing Authority Manager		1.50	1.50	1.50
Accounting Officer		0.50	0.50	0.50
Senior Account Clerk		0.50	0.50	0.50
Account Clerk		1.00	1.00	1.00
Public Works Supervisor		1.00	1.00	1.00
Reconstruction Specialist II		1.00	1.00	1.00
PW Maint Team Leader		1.00	1.00	1.00
Maintenance Worker II		4.00	4.00	4.00
Maintenance Worker I		1.00	1.00	1.00
Laborer		2.00	2.00	2.00
Custodian		1.00	1.00	1.00
Housing Manager		2.00	2.00	2.00
Senior Clerk		2.00	2.00	2.00
Intermediate Clerk		1.50	1.50	1.50
Resident Manager		3.00	3.00	3.00
<b>Total</b>		<b>23.00</b>	<b>23.00</b>	<b>23.00</b>

**KEY OBJECTIVES**

- Efficiently and effectively manage and maintain Housing Authority rental units to provide safe and affordable homes for low-income seniors and families.
- Complete the first phase of the Esperanza renovation.

## PERFORMANCE INDICATORS

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Percent of respondents noting Housing Authority meets or exceeds expectations on customer satisfaction survey		97%	97%	97%
• Days required to prepare units for new tenants		75	60	50
• Percent reduction in vacant units		2%	2%	1%

**HOUSING - Section 8****7100**

**Program Description** The Housing Assistance ("Section 8") Division provides housing assistance through the federally-subsidized Section 8 Housing Choice Voucher (HCV) and Project-Based Voucher (PBV) Programs.

**EXPENDITURE SUMMARY**

<u>Expenditure Category</u>	<u>FY 08-09 Actual</u>	<u>FY 09-10 Budget</u>	<u>FY 10-11 Budget</u>	<u>FY 11-12 Forecast</u>
Administrative	\$ 1,333,955	\$ 1,441,490	\$ 1,362,447	
Tenant Services	100	100	102	
Utilities	9,085	9,085	9,267	
Maintenance	16,196	16,960	17,299	
General	4,910	5,000	5,100	
Mortgage Interest/HAP	21,816,000	22,748,496	23,203,466	
Other	15,960	15,960	15,960	
Capital Improvements	-	-	-	
Depreciation	-	-	-	
Debt Service	-	-	-	
<b>Total</b>	<b>\$ 23,196,206</b>	<b>\$ 24,237,091</b>	<b>\$ 24,613,641</b>	

**PERSONNEL SUMMARY**

<u>Position</u>	<u>FY 08-09 Authorized</u>	<u>FY 09-10 Authorized</u>	<u>FY 10-11 Budget</u>	<u>FY 11-12 Forecast</u>
Housing Authority Manager		0.50	0.50	0.50
Housing Assistance Manager		1.00	1.00	1.00
Accounting Officer		0.50	0.50	0.50
Senior Account Clerk		0.50	0.50	0.50
Housing Specialist III		1.00	1.00	1.00
Housing Specialist II		3.00	3.00	3.00
Housing Specialist I		3.00	3.00	3.00
Intermediate Clerk		5.50	5.50	5.50
<b>Total</b>		<b>15.00</b>	<b>15.00</b>	<b>15.00</b>

**KEY OBJECTIVES**

- Achieve Section 8 Management Assessment Program High Performer status.
- Maximize use of Section 8 vouchers.
- Implement Family Unification Program (FUP).

## PERFORMANCE INDICATORS

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• High Performer score received		92%	92%	93%
• FUP vouchers under contract		10	40	N/A
• Percentage of Section 8 units inspected		95%	97%	97%

**HOUSING - WECIP Development**

**202 7022**

**Program Description** The WECIP Housing Development program ensures the on-going affordability of 134 housing units for very-low, low-, and moderate-income households, with a focus on seniors, within the West End Community Improvement Project area.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Administrative	\$ 97,680	\$ 70,115	\$ 70,115	
Tenant Services	-	-	-	-
Utilities	-	-	-	-
Maintenance	-	-	-	-
General	-	-	-	-
Mortgage Interest/HAP	-	-	-	-
Other*	877,060	795,000	795,000	
Capital Improvements	-	-	-	-
Depreciation	-	-	-	-
Debt Service	238,060	237,860	236,980	
<b>Total</b>	<b>\$ 1,212,800</b>	<b>\$ 1,102,975</b>	<b>\$ 1,102,095</b>	

\* Includes \$780,000 from Program 7062 for Independence Plaza for FY's 10-11 and 11-12

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Office Assistant		0.05	0.00	0.00
Accounting Technician		0.05	0.00	0.00
Admin Tech I		0.05	0.00	0.00
<b>Total</b>		<b>0.15</b>	<b>0.00</b>	<b>0.00</b>

**KEY OBJECTIVES**

- Administer the WECIP housing funds.
- Comply with State-mandated affordable housing reporting and monitoring obligations.
- Implement the Independence Plaza Affordable Housing Agreement.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• WECIP housing funds managed		\$1M	\$1M	\$1M
• Households monitored		134	134	134

**HOUSING - BWIP Development**

**204 7024**

**Program Description** The BWIP Housing Development program maintains and expands the City's supply of housing affordable to very-low, low-, and moderate-income households by administering the Community Improvement Commission's (CIC) inclusionary housing programs, complying with all legally mandated monitoring and reporting requirements, and developing new affordable housing.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Administrative		\$122,620	\$481,920	\$481,920
Tenant Services		-	-	-
Utilities		-	-	-
Maintenance		-	-	-
General		-	-	-
Mortgage Interest/HAP		-	-	-
Other*		764,990	1,321,000	1,321,000
Capital Improvements		-	-	-
Depreciation		-	-	-
Debt Service				
<b>Total</b>		<b>\$ 887,610</b>	<b>\$ 1,802,920</b>	<b>\$ 1,802,920</b>

\* Includes \$750,000 from F204-7064, \$236,000 from F228, and \$150,000 from F266 for FY's 10-11 and 11-12

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Economic Development Director		0.05	0.00	0.00
Executive Assistant		0.05	0.00	0.00
Admin Services Coordinator		0.05	0.00	0.00
Accounting Technician		0.05	0.00	0.00
Division Manager		0.00	1.00	1.00
Office Assistant		0.15	0.60	0.60
Program Specialist II		0.00	1.00	1.00
HA Executive Director		0.00	0.10	0.10
HA Operations Manager		0.00	0.05	0.05
HA Finance Manager		0.00	0.05	0.05
<b>Total</b>		<b>0.35</b>	<b>2.80</b>	<b>2.80</b>

**KEY OBJECTIVES**

- Develop new affordable housing at opportunity sites.
- Implement the Down Payment Assistance Program.
- Administer the City's affordable housing funds.
- Implement the CIC Inclusionary Housing Program.
- Comply with State-mandated affordable housing reporting and monitoring obligations.

## PERFORMANCE INDICATORS

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Affordable housing units in predevelopment		0	15	60
• BWIP housing funds managed		\$4M	\$4M	\$4.1M
• Inclusionary units provided		2	4	2
• DPA loans processed		4	5	6
• Households monitored		75	120	120

**HOUSING - CDBG Administration**

236 6135.1

**Program Description** The CDBG Administration Program includes planning and administering the federal Community Development Block Grant (CDBG) program. Fair housing, and homeless program administration are also included in this program.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Administrative		\$325,850	\$330,000	\$330,000
Tenant Services		-	-	-
Utilities		-	-	-
Maintenance		-	-	-
General		-	-	-
Mortgage Interest/HAP		-	-	-
Other		-	-	-
Capital Improvements		-	-	-
Depreciation		-	-	-
Debt Service		-	-	-
<b>Total</b>		<b>\$ 325,850</b>	<b>\$ 330,000</b>	<b>\$ 330,000</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
CD Program Manager		0.00	0.80	0.80
Office Assistant		0.00	0.20	0.20
<b>Total</b>		<b>0.00</b>	<b>1.00</b>	<b>1.00</b>

**KEY OBJECTIVES**

- Identify, implement, and administer activities that benefit low-and-moderate-income residents.
- Ensure activities meet a community need as identified in the City's Consolidated Plan.
- Ensure the CDBG program is administered in compliance with federal CDBG regulations.
- Coordinate with regional partners to plan and implement homeless service programs.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Plans and reports completed		5	5	5
• CDBG Agreements executed		13	12	11
• Public meetings held		4	4	4

**HOUSING - CDBG Development**

236 6232.1

**Program Description** The CDBG Development Program implements CDBG housing and public service activities including rehabilitation of residential housing, accessibility modifications, residential soft story engineering, and all public service programs. CDBG program activities must primarily benefit low-and-moderate-income persons.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Administrative		\$0	\$125,405	\$125,405
Tenant Services		-	-	-
Utilities		-	-	-
Maintenance		-	-	-
General		-	-	-
Mortgage Interest/HAP		-	-	-
Other		522,600	1,925,541	1,056,870
Capital Improvements		-	-	-
Depreciation		-	-	-
Debt Service		-	-	-
<b>Total</b>		<b>\$ 522,600</b>	<b>\$ 2,050,946</b>	<b>\$ 1,182,275</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Development Manager*		0.00	0.50	0.50
Office Assistant		0.00	0.20	0.20
CD Program Manager		0.00	0.20	0.20
<b>Total</b>		<b>0.00</b>	<b>0.90</b>	<b>0.90</b>

\* Budgeted 50% in Housing Authority, 50% in Economic Development in FY10-11 and FY11-12.

**KEY OBJECTIVES**

- Identify and implement residential rehabilitation activities.
- Ensure public service programs meet a community need as identified in the City's Consolidated Plan.
- Ensure the CDBG housing and public service programs are administered.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Persons served by public service programs		5,000	5,000	5,000
• Residential units rehabilitated		12	12	12
• Soft story engineering reports funded		0	5	5

**HOUSING - CDBG-R**

**236.1 23610**

**Program Description** The CDBG-R Program, which is funded by federal stimulus dollars, will retain and improve nine residential units as affordable housing for very low- and low-income households.

**EXPENDITURE SUMMARY**

<u>Expenditure Category</u>	<u>FY 08-09 Actual</u>	<u>FY 09-10 Budget</u>	<u>FY 10-11 Budget</u>	<u>FY 11-12 Forecast</u>
Administrative			\$ -	\$ -
Tenant Services			-	-
Utilities			-	-
Maintenance			-	-
General			-	-
Mortgage Interest/HAP			-	-
Other			360,846	-
Capital Improvements			-	-
Depreciation			-	-
Debt Service			-	-
<b>Total</b>			<b>\$ 360,846</b>	<b>\$ -</b>

**PERSONNEL SUMMARY**

<u>Position</u>	<u>FY 08-09 Authorized</u>	<u>FY 09-10 Authorized</u>	<u>FY 10-11 Budget</u>	<u>FY 11-12 Forecast</u>
<b>Total</b>				

**KEY OBJECTIVES**

- Acquire property at 1416 Sherman Street.
- Complete substantial renovation (kitchens, bathrooms, doors, windows, flooring, and lighting throughout) of nine units.

**PERFORMANCE INDICATORS**

	<u>FY 08-09 Actual</u>	<u>FY 09-10 Projected</u>	<u>FY 10-11 Budget</u>	<u>FY 11-12 Forecast</u>
• Number of units rehabilitated			9	0
• Dollars spent per unit renovated			40000	0

**HOUSING - Homeless Prevention and Rapid Re-Housing**

**236.1 23620**

**Program Description** The Homeless Prevention and Rapid Re-Housing program, which is funded by federal stimulus dollars, will secure and stabilize housing, and provide related support services, for homeless individuals and families, and households at risk for homelessness.

**EXPENDITURE SUMMARY**

<u>Expenditure Category</u>	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget*</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
Administrative	\$ -	\$ -	\$ -	-
Tenant Services	-	-	-	-
Utilities	-	-	-	-
Maintenance	-	-	-	-
General	-	-	-	-
Mortgage Interest/HAP	-	-	-	-
Other	-	111,115	220,210	220,883
Capital Improvements	-	-	-	-
Depreciation	-	-	-	-
Debt Service	-	-	-	-
<b>Total</b>	<b>\$ -</b>	<b>\$ 111,115</b>	<b>\$ 220,210</b>	<b>\$ 220,883</b>

\* \$552,208 was awarded in FY 09-10 for a three-year program.

**PERSONNEL SUMMARY**

<u>Position</u>	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<b>Total</b>				

**KEY OBJECTIVES**

- Provide financial assistance (rent subsidies, utility payments, moving expenses etc.) to homeless individuals or families, and households at risk for homelessness.
- Provide support services as necessary to secure and stabilize housing.
- Administer program in accordance with Federal requirements.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Number of at-risk households served			40	40
• Number of homeless served			15	15

**HOUSING - Social Service Human Relations Board**

236 6135.1

**Program Description** The Social Service Human Relations Board (SSHRB) program supports the activities of the SSHRB. Staff support is provided through part-time personnel.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Administrative		\$24,200	\$24,200	\$24,200
Tenant Services		-	-	-
Utilities		-	-	-
Maintenance		-	-	-
General		-	-	-
Mortgage Interest/HAP		-	-	-
Other		-	-	-
Capital Improvements		-	-	-
Depreciation		-	-	-
Debt Service		-	-	-
<b>Total</b>		<b>\$ 24,200</b>	<b>\$ 24,200</b>	<b>\$ 24,200</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
<b>Total</b>				

**KEY OBJECTIVES**

- Support SSHRB meetings and working groups.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• SSHRB meetings held		9	9	9
• Alameda Services Collaborative meetings held		4	4	4
• Annual Workgroup projects accomplished		4	4	4

# Fire Department

*To mitigate the impact of hazardous situations on life, property and the environment, through effective response, prevention and preparedness programs.*

<b>Expenditures</b>	<b>FY 08-09 Actual</b>	<b>FY 09-10 Budget</b>	<b>FY 10-11 Budget</b>	<b>FY 11-12 Forecast</b>
Personnel Services	\$ 19,000,610	\$ 17,947,145	\$ 17,947,145	\$ 17,947,145
Contractual Services	1,062,905	1,001,460	1,001,460	1,001,460
Materials & Supplies	531,850	508,675	508,675	484,245
Capital Outlay	-	-	-	-
Fixed Charges	2,438,070	2,424,160	2,424,160	2,419,805
Debt Service	133,390	133,390	133,390	133,390
<b>Total</b>	<b>\$ 23,166,825</b>	<b>\$ 22,014,830</b>	<b>\$ 22,014,830</b>	<b>\$ 21,986,045</b>

<b>Revenues</b>	<b>FY 08-09 Actual</b>	<b>FY 09-10 Budget</b>	<b>FY 10-11 Budget</b>	<b>FY 11-12 Forecast</b>
Property Tax				
Other Local Taxes				
Licenses & Permits				
Fines & Forfeitures				
Use of Money & Property				
Revenue from Other Agencies				
Fees for Service				
<b>Total</b>				

<b>Net General Fund Cost (NGFC)</b>

<b>Authorized Positions</b>	<b>101.00</b>	<b>102.00</b>	<b>102.00</b>

## Department Overview

The Alameda Fire Department has 93 sworn and ten non-sworn personnel and operates out of four fire stations strategically located throughout the community . Services are delivered through seven operating divisions: Administration, Emergency Services, Fire Prevention Services, Ambulance Transport, Disaster Preparedness, Support Services, and Training. The department focuses on providing highly professional service in all areas of emergency response, emergency planning, and preventive services.

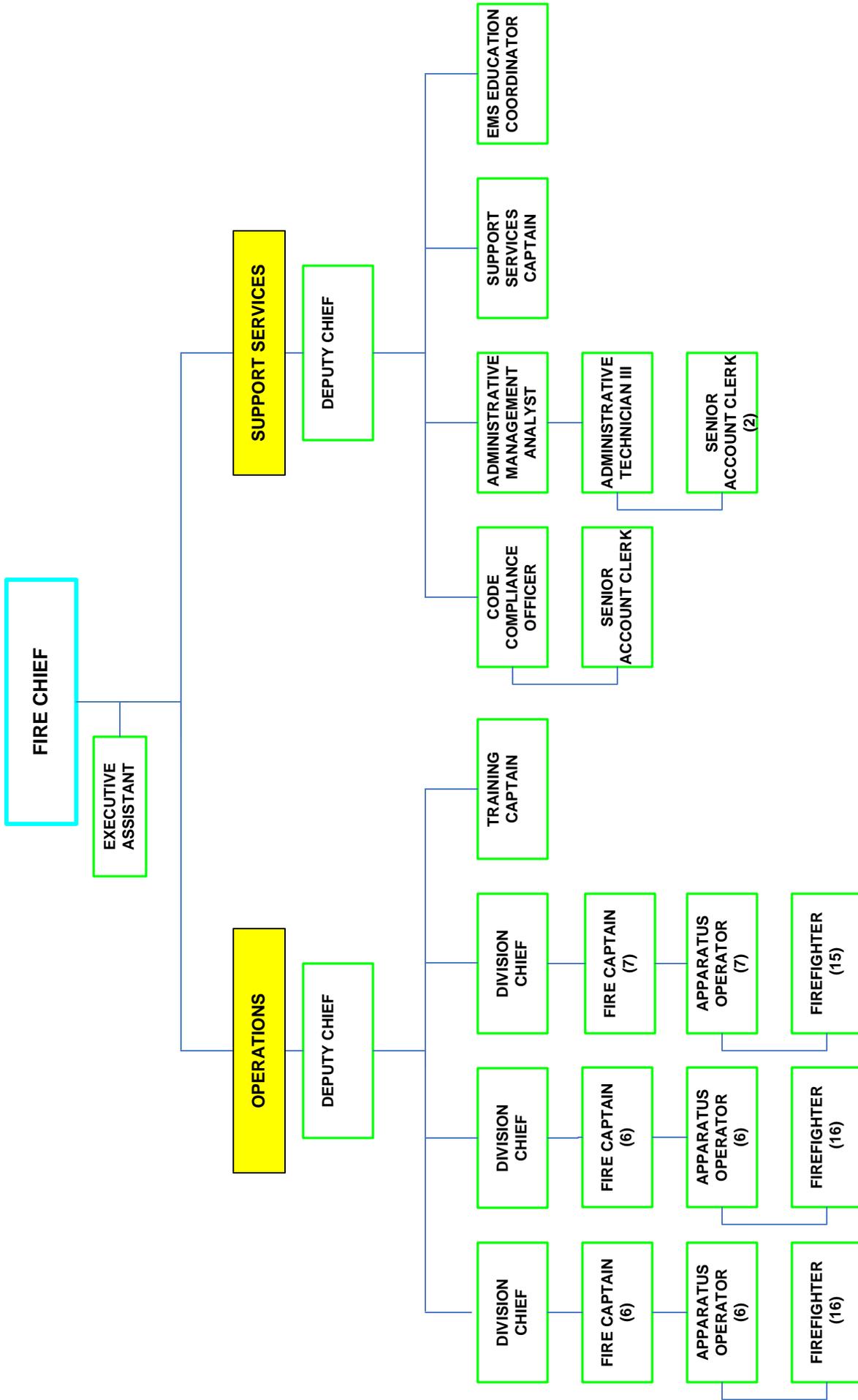
## Goals

- Protect and preserve the lives and property of the residents of Alameda during emergencies.
- Develop and implement strategies to navigate the economic recession and to sustain viable fire and emergency medical services.
- Enhance efficient service delivery through the use of new technology, improved training methods, and regional and community partnerships.
- Analyze and develop solutions to local EMS services and the County EMS contract.
- Evaluate restructuring efficiencies in departmental organization and operations.
- Create a new culture of personnel safety while working in hazardous environments.

## Workplan Highlights

- In FY09-10, the department implemented a federally funded Senior Safety Program that installed 290 smoke detectors and 400 night lights in 73 homes; provided 90 fall-prevention accessories to seniors; delivered safety training to 200 seniors; and recruited 78 volunteers.
- Callback overtime expenses have been effectively controlled through the closure of Station 5.
- A study on potential new revenues, including a charge for Basic Life Support transport service, was conducted.
- Community Emergency Response Teams (CERT) have been expanded to include a citizen leadership element, and new CERT members will continue to be recruited, trained and developed.
- The Department will implement CPR/AED training for all city employees, including inspection and maintenance of AED's and recurring training to maintain CPR certification.
- All programs will be analyzed for cost-benefit and prioritized to facilitate strategic decision-making by department management and command staff.
- Paramedic training costs will continue to be reduced this year through establishment of additional in-house training classes delivered by existing staff.
- The EMS division projects increased revenues through implementation of a new billing program and enhanced collection activity in FY 10/11.
- A new culture and attitude of safety at emergency incidents will be created through an emphasis of training in critical decision making skills, incident command, and basic tactics and tasks.

# Fire Department



**FIRE - Administration**

**001 3205**

**Program Description** The Fire Chief serves as the administrative head of the Fire Department and provides the leadership and direction for the operation and management of the department. The Administration program coordinates and manages the department's operational and support functions to ensure Alameda has the highest quality of service for protection of life and property that resources will support. Personnel in this program assist the Fire Chief with administrative responsibilities including staff scheduling and community information.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 517,030	\$ 374,150	\$ 374,150	\$ 374,150
Contractual Services		3,800	6,100	6,100
Materials & Supplies		3,350	2,975	2,975
Capital Outlay		-	-	-
Fixed Charges		158,390	158,390	158,390
Debt Service		-	-	-
<b>Total</b>	<b>\$ 682,570</b>	<b>\$ 541,615</b>	<b>\$ 541,615</b>	<b>\$ 541,615</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Fire Chief		1.00	1.00	1.00
Administrative Management Analyst		1.00	0.00	0.00
Executive Assistant		1.00	1.00	1.00
<b>Total</b>		<b>3.00</b>	<b>2.00</b>	<b>2.00</b>

**KEY OBJECTIVES**

- Develop, monitor and administer the department's annual operating budget and program performance plan in a fiscally responsible manner, consistent with budgeted resources.
- Review the Tri Data analysis of EMS system and explore feasibility of suggestions to improve quality and cost recovery for EMS implement those measures which will improve operational efficiencies or effectiveness.
- Maintain the department's fixed assets through the development of an inventory control system.
- Implement the reorganization of the Administration and Fire Prevention Services divisions.
- Work toward resolution of the City/County EMS contractual agreement.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• County Chief meetings attended		8	8	8
• Response data reports issued		12	12	12
• Media reports developed		52	52	60

**FIRE - Support Services**

**001 3206**

**Program Description** The Support Services program administers all Fire Department grant funding. Should grants be awarded, all grant revenues and expenses will be budgeted and administered through this program. This program is also responsible for accounting responsibilities including payroll, accounts payable, and accounts receivable.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 276,620	\$ 276,620	\$ 535,660	\$ 535,660
Contractual Services		600	2,900	2,900
Materials & Supplies		1,700	950	950
Capital Outlay		-	-	-
Fixed Charges		-	-	-
Debt Service		-	-	-
<b>Total</b>	<b>\$ 278,920</b>	<b>\$ 278,920</b>	<b>\$ 539,510</b>	<b>\$ 539,510</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Deputy Fire Chief		0.40	0.40	0.40
Captain		0.00	0.20	0.20
Administrative Management Analyst		0.00	1.00	1.00
Administrative Technician III		1.00	1.00	1.00
Senior Account Clerk		1.00	2.00	2.00
<b>Total</b>		<b>2.40</b>	<b>4.60</b>	<b>4.60</b>

**KEY OBJECTIVES**

- Seek Federal and State grants through submission of two applications to the Department of Homeland Security and the Office of Emergency Services. Also explore grant opportunities through
- Oversee implementation and budget tracking for Senior Multi-hazard Prevention Program.
- Also explore grant opportunities through insurance or other companies.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Grant applications filed		2	2	4
• Public presentations given to seniors		20	20	30
• Senior education brochures produced		10,000	10,000	12,000
• Rescue Systems I instructors qualified		4	4	2
• Rescue Systems I Trainings provided		54	54	60

**FIRE - Emergency Services**

**001 3210**

**Program Description** The Emergency Services Division provides a variety of emergency and non-emergency services including fire suppression, emergency medical (EMS), hazardous materials, technical rescue, fire code enforcement, and community education. These services are provided from four fire stations. Personnel assigned to this division staff four fire engines and two fire trucks.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services		\$ 15,246,240	\$ 12,976,865	\$ 12,976,865
Contractual Services		822,305	644,450	644,450
Materials & Supplies		310,550	296,150	296,150
Capital Outlay		-	-	-
Fixed Charges		1,872,750	1,851,850	1,847,495
Debt Service		133,390	133,390	133,390
<b>Total</b>		<b>\$ 18,385,235</b>	<b>\$ 15,902,705</b>	<b>\$ 15,898,350</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Deputy Fire Chief		0.50	0.75	0.75
Division Chief		3.00	3.00	3.00
Captain		19.40	19.00	19.00
Apparatus Operator		18.00	19.00	19.00
Firefighter		35.00	30.00	30.00
EMS Education Coordinator		0.40	0.00	0.00
<b>Total</b>		<b>76.30</b>	<b>71.75</b>	<b>71.75</b>

**KEY OBJECTIVES**

- Ensure that first due vehicles arrive on scene within four minutes for 90% of incidents.
- Ensure that first alarms arrive on scene within nine minutes and 20 seconds for 90% of incidents.
- Ensure that Fire Dispatch call processing time is 60 seconds or less for 90% of incidents.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Structure fire responses		163	163	170
• Hazardous materials incidents		20	20	22
• False fire alarms responses		488	488	492
• Water rescue responses		8	8	10
• Vehicle fire responses		12	12	14
• Vehicle accident responses		228	228	230
• Fire company inspections completed		1,200	1,200	1,200

**FIRE - Fire Prevention Services**

**001 3220**

**Program Description** The Fire Prevention Services program provides fire and life safety consultation on new construction projects and reviews plans for construction projects to ensure compliance with all City and State fire codes. Staff conducts inspection of buildings and facilities to ensure public safety and works to determine the origin and cause of fires. The program also provides community outreach and training in fire safety and prevention to residents and businesses.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 474,090	\$ 194,235	\$ 194,235	\$ 194,235
Contractual Services		43,150	31,800	31,800
Materials & Supplies		24,550	9,500	9,500
Capital Outlay		-	-	-
Fixed Charges		72,170	68,370	68,370
Debt Service		-	-	-
<b>Total</b>	<b>\$ 613,960</b>	<b>\$ 303,905</b>	<b>\$ 303,905</b>	

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Deputy Fire Chief		0.40	0.20	0.20
Fire Protection Engineer		1.00	0.00	0.00
Code Compliance Officer		1.00	1.00	1.00
Senior Account Clerk		1.00	0.50	0.50
<b>Total</b>		<b>3.40</b>	<b>1.70</b>	<b>1.70</b>

**KEY OBJECTIVES**

- Manage the Fire Prevention Services budget to ensure complete cost recovery wherever possible.
- Continue community outreach to children under the age of 14 and persons over the age of 65 to reduce accidents and injuries by providing community education programs annually.
- Inspect all State regulated occupancies annually.
- Oversee the Fire Department's apartment building and commercial building inspection program.
- Investigate the cause and origin of fires with a clearance rate of 80%.

PERFORMANCE INDICATORS

	FY 08-09	FY 09-10	FY 10-11	FY 11-12
	<u>Actual</u>	<u>Projected</u>	<u>Budget</u>	<u>Forecast</u>
• Public assembly inspections		128	128	128
• Waterfront occupancy inspections		115	115	115
• Residential care facility inspections		54	54	54
• Fuel dispensing station inspections		25	25	25
• Public school inspections		27	27	27
• Community fire education programs		10	10	10

**FIRE - Ambulance Transport**

**001 3230**

**Program Description** The Ambulance Transport Service program is delivered from three fire stations strategically located throughout the city. A maximum of three ambulances are deployed each day to provide emergency medical services at the scene of an incident and then advanced life support transport to area hospitals. Ambulance personnel follow strict guidelines for the provision of trauma care, which includes transport to a county designated trauma center. The program delivers “state of the art” cardiac care, including transport to local specialized facilities. Ambulance personnel also provide community services such as blood pressure testing and CPR instruction.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 2,433,380	\$ 3,390,010	\$ 3,390,010	\$ 3,390,010
Contractual Services		185,050	281,210	281,210
Materials & Supplies		188,200	167,900	167,900
Capital Outlay		-	-	-
Fixed Charges		323,970	323,970	323,970
Debt Service		-	-	-
<b>Total</b>	<b>\$ 3,130,600</b>	<b>\$ 4,163,090</b>	<b>\$ 4,163,090</b>	<b>\$ 4,163,090</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Deputy Fire Chief		0.50	0.20	0.20
Captain		0.60	0.60	0.60
EMS Education Coordinator		0.60	0.60	0.60
Firefighter		13.00	17.00	17.00
Senior Account Clerk		1.00	1.00	1.00
<b>Total</b>		<b>15.70</b>	<b>19.40</b>	<b>19.40</b>

**KEY OBJECTIVES**

- Provide transport of critical patients 24 hours a day, 365 days a year.
- Implement new billing and ePCR contract to increase billable collections by a minimum of 5%.
- Assist emergency operations by providing personnel support and medical monitoring.
- Ensure trauma patients arrive at the trauma center within 10 to 12 minutes of arrival at the scene 90% of the time.
- Ensure an ambulance arrives at the scene of an emergency within six minutes of dispatch 90% of the time.

PERFORMANCE INDICATORS

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Emergency medical service calls		3,875	3,875	4,100
• Arrival of two paramedics at incident location within eight minutes of dispatch 90% of time		3,487	3,487	4,100
• EMS billable collections		\$1.8 million	\$1.8 million	\$1.9 million

**FIRE - Disaster Preparedness**

**001 3240**

**Program Description** The Disaster Preparedness program works with the community and other agencies and organizations to ensure that the City and its residents are substantially prepared for a disaster or major emergency. This is accomplished through the City's Emergency Operations Plan (EOP), Community Emergency Response Team (CERT) volunteers, and various community notification systems.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 53,250	\$ 93,720	\$ 93,720	\$ 93,720
Contractual Services		8,000	7,000	7,000
Materials & Supplies		3,500	28,000	3,570
Capital Outlay		-	-	-
Fixed Charges		10,790	10,790	10,790
Debt Service		-	-	-
<b>Total</b>	<b>\$ 75,540</b>	<b>\$ 139,510</b>	<b>\$ 115,080</b>	

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Deputy Fire Chief		0.20	0.20	0.20
Captain		0.00	0.20	0.20
<b>Total</b>		<b>0.20</b>	<b>0.40</b>	<b>0.40</b>

**KEY OBJECTIVES**

- Attend Emergency Operations Center (EOC) training at Emergency Management Institute annually.
- Work with Police Department to develop effective strategies for optimum utilization of Code Red emergency notification system.
- Review and update Emergency Operations Plan (EOP).
- Recruit and train new CERT volunteers as necessary.
- Plan, organize and conduct citywide exercise of the EOP.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Personnel attending EMI		7	7	7
• EOP Section updates		5	8	9
• Newly certified CERT members		50	75	75
• Citywide EOC/EOP exercises		1	1	1

**FIRE DEPARTMENT - Fire Training**

**001 3245**

**Program Description** The Training program provides premium quality training programs and opportunities to the members of the Alameda Fire Department and to the fire service community. By being proactive in the areas of firefighter safety, utilizing modern training techniques and maintaining the highest level of ethical and professional standards, the Alameda Fire Department will be known as a leader in public safety.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services			\$ 382,505	\$ 382,505
Contractual Services			28,000	28,000
Materials & Supplies			3,200	3,200
Capital Outlay			-	-
Fixed Charges			10,790	10,790
Debt Service			-	-
<b>Total</b>			<b>\$ 424,495</b>	<b>\$ 424,495</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Deputy Fire Chief		0.00	0.25	0.25
Fire Captain		0.00	1.00	1.00
EMS Education Coordinator		0.00	0.40	0.40
Senior Account Clerk		0.00	0.50	0.50
<b>Total</b>		<b>0.00</b>	<b>2.15</b>	<b>2.15</b>

**KEY OBJECTIVES**

- Implement target safety e-learning website.
- Deliver incident management and leadership training to all sworn personnel.
- Implement the Firefighter Life Hazards and Identification of Life Hazard Control Zones policy.
- Deliver the 10 Rules of Engagement for Structural Firefighting Risk/Benefit Analysis training.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Multi-company drills conducted		N/A	12	12
• State mandated training classed delivered		N/A	40	40

# Police Department

*To protect life and property, preserve peace, and prevent crime through quality police services founded on integrity, customer service and community oriented policing.*

<b>Expenditures</b>	<b>FY 08-09 Actual</b>	<b>FY 09-10 Budget</b>	<b>FY 10-11 Budget</b>	<b>FY 11-12 Forecast</b>
Personnel Services	\$ 21,034,780	\$ 21,530,305	\$ 21,530,305	\$ 21,530,305
Contractual Services	1,314,850	1,446,450	1,446,450	1,446,450
Materials & Supplies	588,480	588,480	588,480	588,480
Capital Outlay	11,325	-	-	-
Fixed Charges	3,446,750	3,414,725	3,414,725	3,409,405
Debt Service	-	-	-	-
<b>Total</b>	<b>\$ 26,396,185</b>	<b>\$ 26,979,960</b>	<b>\$ 26,979,960</b>	<b>\$ 26,974,640</b>

<b>Revenues</b>	<b>FY 08-09 Actual</b>	<b>FY 09-10 Budget</b>	<b>FY 10-11 Budget</b>	<b>FY 11-12 Forecast</b>
Property Tax				
Other Local Taxes				
Licenses & Permits				
Fines & Forfeitures				
Use of Money & Property				
Revenue from Other Agencies				
Fees for Service				
<b>Total</b>				

## Net General Fund Cost (NGFC)

## Authorized Positions

137

137

137

## Department Overview

The Police Department has 92 sworn officers and 45 non-sworn full-time personnel within numerous operating units and divisions, including Patrol, Investigations, Traffic, Communications Center, Jail, Identification, Records, Property and Evidence, and the Animal Shelter. The department is responsible for protecting the City's residents, property owners, and businesses by patrolling 12.4 square miles of Alameda using cars, bicycles, motorcycles, and a marina boat. The department fosters a problem-solving, community policing philosophy and works collaboratively with policy makers, the City Manager's Office, and the community to address problems of crime and property damage.

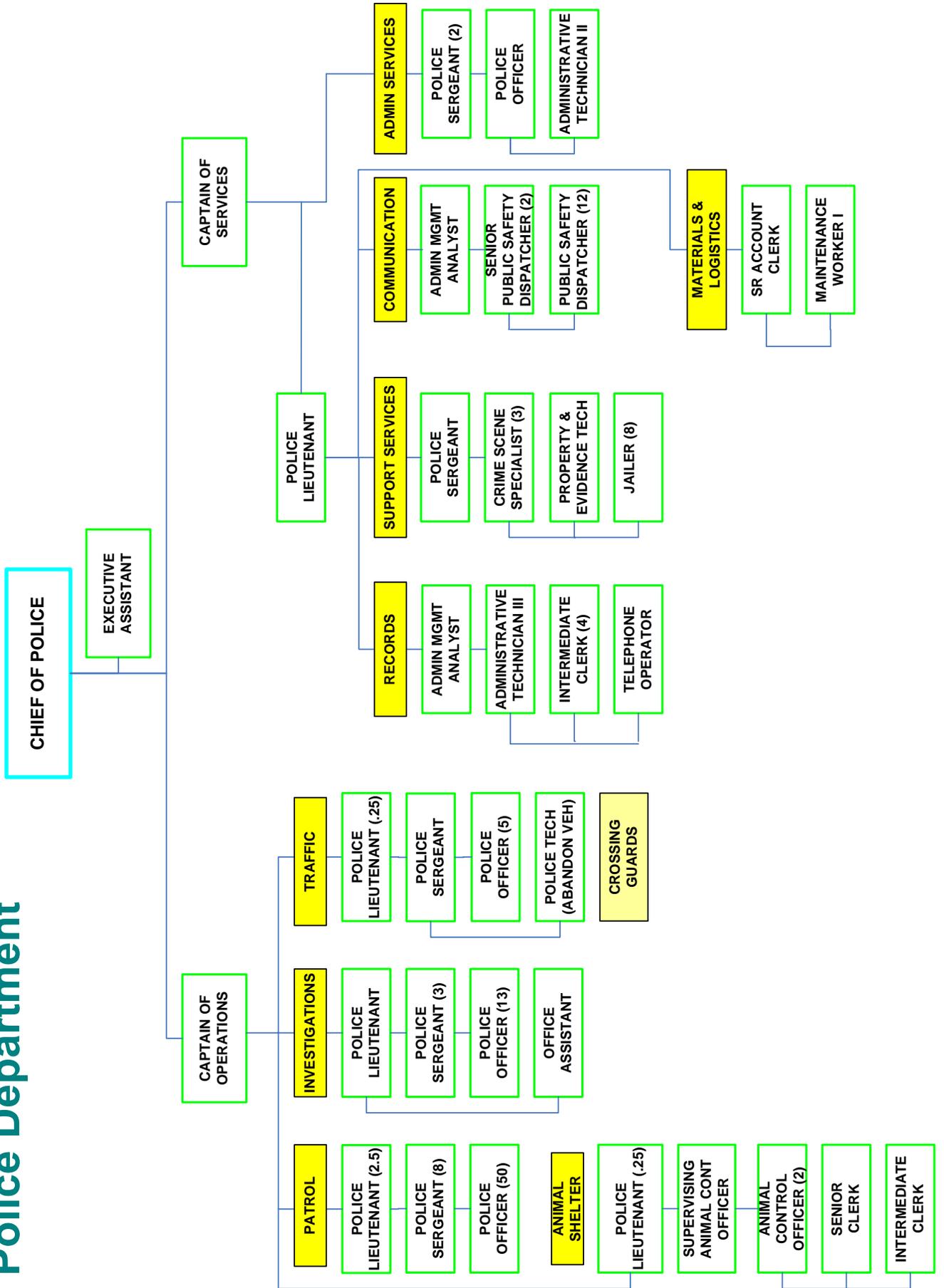
## Goals

- Respond to Priority One and non-emergency calls for service within designated time frames.
- Enhance efficient service delivery through the use of technology.
- Recruit, hire and develop qualified men and women from a diverse community to maintain high-levels of service to the community.
- Respond quickly and effectively to resident-generated complaints.
- Increase efforts in traffic enforcement to reduce the number of pedestrian-related accidents.
- Provide professional and responsive pet and animal-related services to the residents of Alameda.
- Continue the School Resource Officer Program, providing law enforcement liaison services to public high schools and middle schools.

## Workplan Highlights

- The department's computer-aided dispatch and records management systems were upgraded to include wireless mobile digital terminals in patrol vehicles in FY08/09.
- Traffic safety, enforcement, and education services to the community continued to be provided.
- Despite reductions in resources due to financial constraints, the department will continue to maintain a high level of service to the community, maintaining deployment service levels in police patrol units in the field.
- The department will continue to work collaboratively with other City departments on disaster preparedness efforts, jointly participating in a table-top training exercise.
- State mandated training for all department personnel will continue to be provided.
- Parolees, probationers, and registered sex offenders living within Alameda will continue to be strictly enforced and monitored.
- The spay/neuter program for all dogs and cats adopted from the shelter will continue.

# Police Department



**POLICE - Office of the Chief**

**001 3111**

**Program Description** The Chief of Police is the chief executive officer of the department and the final authority on all matters of policy, operations, and discipline of Police personnel. The Chief of Police is responsible for the overall leadership, coordination, and administration of all police activities and for the implementation and oversight of the annual budget through the efficient and effective utilization of allocated staff and financial resources.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 375,440	\$ 375,440	\$ 374,750	\$ 374,750
Contractual Services		3,330	3,330	3,330
Materials & Supplies		-	-	-
Capital Outlay		-	-	-
Fixed Charges		31,410	31,410	31,410
Debt Service		-	-	-
<b>Total</b>	<b>\$ 410,180</b>	<b>\$ 410,180</b>	<b>\$ 409,490</b>	<b>\$ 409,490</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Police Chief		1.00	1.00	1.00
Executive Assistant		1.00	1.00	1.00
<b>Total</b>		<b>2.00</b>	<b>2.00</b>	<b>2.00</b>

**KEY OBJECTIVES**

- Meet the goals of the department's annual budget through efficient and effective leadership by monitoring deployment and budgets on a monthly basis.
- Develop police/community partnerships via proactive policing techniques by providing opportunities for local residents and businesses to meet with Police Department staff.
- Develop strong, effective working relationships with other City departments and their respective staff through quarterly meetings with mid-managers.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Council meetings attended		22	22	22
• Personnel supervised		137	137	137
• Public Safety meetings attended		12	12	12
• Committee meetings attended		24	24	24
• Community meetings attended		20	20	20
• Citizens Academy presentations		2	2	2

**POLICE - Administrative Services**

001 3112

**Program Description** The Administrative Services program consists of the Personnel and Training Unit and the Inspectional Services Unit. Personnel and Training is responsible for ensuring all employees receive continuous training or job-specific mandated training, facilitating background investigations of future personnel, and maintaining training records, personnel evaluations and work history. The Inspectional Services Unit is responsible for conducting internal affairs investigations, assisting the City Attorney's Office with claims and litigation, and ensuring quality public service through management audits and resident surveys.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 698,660	\$ 739,620	\$ 739,620	\$ 739,620
Contractual Services		128,000	128,000	128,000
Materials & Supplies		31,020	31,020	31,020
Capital Outlay		-	-	-
Fixed Charges		178,840	181,055	181,055
Debt Service		-	-	-
<b>Total</b>	<b>\$ 1,036,520</b>	<b>\$ 1,079,695</b>	<b>\$ 1,079,695</b>	<b>\$ 1,079,695</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Police Captain		0.20	0.20	0.20
Police Sergeant		2.00	2.00	2.00
Police Officer		1.00	1.00	1.00
Administrative Technician II		1.00	1.00	1.00
<b>Total</b>		<b>4.20</b>	<b>4.20</b>	<b>4.20</b>

**KEY OBJECTIVES**

- Ensure fair, thorough and complete investigations are conducted concerning complaints against employees of the Alameda Police Department, and that the investigations are conducted in a timely manner.
- Provide thorough and complete investigations of claims against the City of Alameda.
- Conduct management audits and resident surveys to accurately gauge the performance of police personnel.
- Maintain compliance with California Police Officer Standards and Training (POST).
- Maintain compliance with the California Department of Corrections and Rehabilitation, Standards and Training for Corrections.
- Maintain compliance with the department's Master Training Plan.
- Perform recruitment and background investigations as needed.

## PERFORMANCE INDICATORS

	FY 08-09	FY 09-10	FY 10-11	FY 11-12
	<u>Actual</u>	<u>Projected</u>	<u>Budget</u>	<u>Forecast</u>
• Hours of training for officers		12	12	12
• Hours of training for Public Safety Dispatchers		N/A	12	12
• Hours of training for jailers		24	24	24
• Executive team training		1	1	1
• POST Perishable skills training		6	6	6
• Training management meetings		7	7	7
• Management audits completed		3	3	3
• Citizen surveys collected		1	1	1
• Risk management trainings		1	1	1

**POLICE - Communications**

**001 3113**

**Program Description** The Communications program is responsible for all functions related to receiving, prioritizing, and facilitating the response to externally generated calls for public safety services. Communications personnel utilize a Computer Aided Dispatch-based system to enter, categorize, and dispatch all department calls for service. Other functions include data entry into appropriate California Law Enforcement Telecommunications System (CLETS)-based systems used for tracking wanted persons and stolen property, warrant verification, and maintaining and reporting on local databases related to Court Orders.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 1,767,090	\$ 1,768,740	\$ 1,768,740	\$ 1,768,740
Contractual Services		122,060	146,060	146,060
Materials & Supplies		7,000	7,000	7,000
Capital Outlay		-	-	-
Fixed Charges		147,400	147,400	147,400
Debt Service		-	-	-
<b>Total</b>	<b>\$ 2,043,550</b>	<b>\$ 2,069,200</b>	<b>\$ 2,069,200</b>	

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Police Captain		0.20	0.20	0.20
Police Lieutenant		0.25	0.25	0.25
Administrative Management Analyst		1.00	1.00	1.00
Senior Public Safety Dispatcher		2.00	2.00	2.00
Public Safety Dispatcher		12.00	12.00	12.00
<b>Total</b>		<b>15.45</b>	<b>15.45</b>	<b>15.45</b>

**KEY OBJECTIVES**

- Maintain compliance with CA Department of Justice (DOJ) policies for CLETS usage and training.
- Comply with CA Police Officer Standards and Training (POST) policies for training requirements.
- Continue maintenance and replacement of Communications Section equipment as needed.
- Maintain full staffing of all Communications Section positions and remain within budget.
- Research staffing schedule alternatives to reduce overtime expense on a monthly basis.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• CA DOJ compliance audits		1	1	1
• POST compliance audits		1	1	1
• Equipment maintenance inspections		12	12	12

**POLICE - Records**

001 3114

**Program Description** The Records program is responsible for maintaining custody of official police records and reports including making the appropriate entries into the Police Department's records databases. The section provides public access to police records according to State of California law and administers the clerical functions relative to updating arrest warrant status, recording and responding to civil and criminal subpoenas and Subpoena Deuces Tecum. This program also provides crime analysis and telephone operator functions for the department.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 660,280	\$ 737,995	\$ 737,995	\$ 737,995
Contractual Services		102,950	111,550	111,550
Materials & Supplies		4,500	4,500	4,500
Capital Outlay		-	-	-
Fixed Charges		57,480	57,480	57,480
Debt Service		-	-	-
<b>Total</b>	<b>\$ 825,210</b>	<b>\$ 911,525</b>	<b>\$ 911,525</b>	<b>\$ 911,525</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Police Captain		0.20	0.20	0.20
Police Lieutenant		0.25	0.25	0.25
Administrative Management Analyst		1.00	1.00	1.00
Administrative Technician III		1.00	1.00	1.00
Intermediate Clerk		4.00	4.00	4.00
Telephone Operator/Receptionist		1.00	1.00	1.00
<b>Total</b>		<b>7.45</b>	<b>7.45</b>	<b>7.45</b>

**KEY OBJECTIVES**

- Continue scanning 10% of all archived reports per month into Laserfiche storage system.
- Implement after-hours automated phone answering system.
- Continue timely entry of all Records Management System (RMS), Warrant, and Subpoena data within one business day.
- Continue Records personnel training program to cross train all employees.
- Implement Crime Mapping component into Crime Analysis reporting.
- Continue ongoing historical records purge of all adjudicated reports.
- Continue in-house training for Crime Analyst to ensure completion of Crime Analyst training/certification program.
- Promote effective coordination between Crime Analysts and officers in identifying crime trends.

## PERFORMANCE INDICATORS

	FY 08-09	FY 09-10	FY 10-11	FY 11-12
	<u>Actual</u>	<u>Projected</u>	<u>Budget</u>	<u>Forecast</u>
• Laserfiche project reports		10,000	10,000	10,000
• Crime analysis trainings completed		12	12	12
• Reports processed/filed		10,000	10,000	10,000

**POLICE - Support Services**

001 3115

**Program Description** The Support Services program is comprised of the Identification, Property and Evidence, and Jail Sections of the Police Department, all of which directly support the Patrol and Investigations programs in their respective missions. The Identification Section is responsible for crime scene and forensic investigation. Property and Evidence is responsible for all items the department holds as evidence or seized property. The Jail Section is responsible for the classification, housing, and care of all persons incarcerated by the department prior to transport to the Alameda Superior Court for arraignment.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 1,470,010	\$ 1,530,470	\$ 1,530,470	\$ 1,530,470
Contractual Services		72,130	72,130	72,130
Materials & Supplies		38,180	38,180	38,180
Capital Outlay		-	-	-
Fixed Charges		134,050	134,050	134,050
Debt Service		-	-	-
<b>Total</b>	<b>\$ 1,714,370</b>	<b>\$ 1,774,830</b>	<b>\$ 1,774,830</b>	<b>\$ 1,774,830</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Police Captain		0.20	0.20	0.20
Police Lieutenant		0.25	0.25	0.25
Police Sergeant		1.00	1.00	1.00
Crime Scene Specialist		3.00	3.00	3.00
Jailer		8.00	8.00	8.00
Property/Evidence Technician		1.00	1.00	1.00
<b>Total</b>		<b>13.45</b>	<b>13.45</b>	<b>13.45</b>

**KEY OBJECTIVES**

- Remain in compliance with State policies relative to jail staff training requirements.
- Provide updated training for Identification and Property/Evidence staff, and offer newly hired Property and Evidence Technician training commensurate with position.
- Continue maintenance and replacement of Identification Section equipment as needed.
- Continue use of CAL-ID and Cogent Automated Fingerprint Identification System (AFIS) in the Identification Section.
- Remain in compliance with State law and department policy with regard to property and evidence handling as well as Jail Section State and County requirements.

## PERFORMANCE INDICATORS

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• California Standards and Training for Corrections compliance audits		1	1	1
• ID staff training		4	4	4
• Equipment maintenance inspections		12	12	12
• Property/evidence compliance inspections		3	3	3

**POLICE - Materials and Logistics**

001 3116

**Program Description** The Materials and Logistics program is responsible for maintaining the supplies and services used throughout all programs of the Police Department. Specific tasks include ordering supplies, maintaining outside vendor service contracts, processing accounts payable, preparing monthly budget reports, and facilitating building, grounds, and all fleet-related service and maintenance.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 294,690	\$ 301,250	\$ 301,250	\$ 301,250
Contractual Services		494,160	494,160	494,160
Materials & Supplies		323,640	323,640	323,640
Capital Outlay		-	-	-
Fixed Charges		289,620	289,620	289,620
Debt Service		-	-	-
<b>Total</b>	<b>\$ 1,402,110</b>	<b>\$ 1,408,670</b>	<b>\$ 1,408,670</b>	<b>\$ 1,408,670</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Police Captain		0.20	0.20	0.20
Police Lieutenant		0.25	0.25	0.25
Senior Account Clerk		1.00	1.00	1.00
Maintenance Worker I		1.00	1.00	1.00
<b>Total</b>		<b>2.45</b>	<b>2.45</b>	<b>2.45</b>

**KEY OBJECTIVES**

- Maintain all supplies and services necessary for effective and efficient Police Department operations.
- Remain current with accounts payable, reconciling any differences in a timely manner.
- Manage monthly budget reporting for command analysis.
- Maintain fleet in operational status, replacing vehicles as necessary.
- Preserve building and grounds in a safe and clean condition conducive to departmental mission.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Vehicles maintained		90	90	90
• Vendor contracts processed		36	36	36
• Vehicles replaced		6	6	6

**POLICE - Patrol**

001 3121

**Program Description** The Patrol program performs core law enforcement functions, which include uniform patrol, crime prevention, traffic enforcement, preliminary criminal investigations, special weapons and tactics, and overall public safety through enforcement of state laws and local ordinances. Officers respond to calls for service, provide self-initiated activity, and interact with citizens on respective beats.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 10,362,100	\$ 10,540,925	\$ 10,540,925	\$ 10,540,925
Contractual Services		26,130	50,130	50,130
Materials & Supplies		44,080	44,080	44,080
Capital Outlay		-	-	-
Fixed Charges	1,703,040	1,667,915	1,667,915	1,667,915
Debt Service		-	-	-
<b>Total</b>	<b>\$ 12,135,350</b>	<b>\$ 12,303,050</b>	<b>\$ 12,303,050</b>	<b>\$ 12,303,050</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Police Captain		0.25	0.25	0.25
Police Lieutenant		2.75	2.50	2.50
Police Sergeant		8.00	8.00	8.00
Police Officer		50.00	50.00	50.00
<b>Total</b>		<b>61.00</b>	<b>60.75</b>	<b>60.75</b>

**KEY OBJECTIVES**

- Continue team policing model for strategic deployment of patrol personnel to respond to crime trends and community concerns.
- Maintain response times for Priority 1 calls at 3 minutes or less, 85% of the time.
- Increase average self-initiated weekly field activity per officer by 10% in FY 10-11 and 10% in FY 11-12.
- Maintain a 24 hours a day/seven days a week uniformed presence in patrol services throughout the residential and business community.

## PERFORMANCE INDICATORS

	FY 08-09	FY 09-10	FY 10-11	FY 11-12
	<u>Actual</u>	<u>Projected</u>	<u>Budget</u>	<u>Forecast</u>
• Priority 1 calls for service		4,100	4,300	4,300
• Priority 1 response time		2:40	2:45	2:42
• Priority 2 calls for service		54,000	54,500	54,500
• Priority 2 response time		5:50	5:50	5:50
• Priority 3 calls for service		4,700	4,800	4,800
• Priority 3 response time		8:30	8:35	8:32
• Priority 4 calls for service		7,500	8,000	8,000
• Priority 4 response time		8:50	9:00	9:00

**POLICE - Investigations**

001 3122

**Program Description** The Investigations program is committed to working with other divisions in the Police Department to provide quality service to the citizens of Alameda by conducting follow-up investigations designed to identify the responsible person involved in committing felony crimes.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 3,207,660	\$ 3,220,625	\$ 3,220,625	\$ 3,220,625
Contractual Services		122,570	122,570	122,570
Materials & Supplies		10,800	10,800	10,800
Capital Outlay		-	-	-
Fixed Charges		591,490	591,220	591,220
Debt Service		-	-	-
<b>Total</b>	<b>\$ 3,932,520</b>	<b>\$ 3,945,215</b>	<b>\$ 3,945,215</b>	

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Police Captain		0.25	0.25	0.25
Police Lieutenant		0.75	1.00	1.00
Police Sergeant		3.00	3.00	3.00
Police Officer		13.00	13.00	13.00
Office Assistant		1.00	1.00	1.00
<b>Total</b>		<b>18.00</b>	<b>18.25</b>	<b>18.25</b>

**KEY OBJECTIVES**

- Maintain a clearance rate of +/- 3% of the base year average computed from 2005, 2006, and 2007 for Part One offenses throughout FY10-11 and FY11-12.
- Continue Citizen Police Academy, which introduces community members to the various functions of the Police Department and criminal justice system.
- Participate in the McCullum Youth Court program, which provides an alternative to sentencing first time, non-violent offenders to the Juvenile Probation Department.
- Conduct mandated training for investigators.
- Maintain community crime prevention efforts by focusing on programs such as Neighborhood Watch.
- Participate in National Night Out.
- Monitor the parole and probation status of subjects living in Alameda, drug registrants who are subject to section Health and Safety Code section 11594, and sex registrants who are subject to Penal Code section 290.

## PERFORMANCE INDICATORS

	FY 08-09	FY 09-10	FY 10-11	FY 11-12
	<u>Actual</u>	<u>Projected</u>	<u>Budget</u>	<u>Forecast</u>
• Citizen Police Academy sessions held		2	2	2
• Neighborhood Watch meetings held		2	2	2
• Parole searches conducted		30	30	30
• Compliance checks of persons subject to drug registration processed		30	30	30
• Compliance checks of sex registrants processed		30	30	30
• Probation searches conducted		30	30	30

**POLICE - Traffic**

**001 3123**

**Program Description** The Traffic program is responsible for traffic enforcement, investigations of traffic collisions, Driving Under Influence enforcement, parking enforcement, vehicle abatement and crossing guards. The Traffic program promotes the safe and orderly flow of traffic throughout Alameda and ensures resident and visitor compliance with the Cit's posted speed limits, truck routes, and traffic safety signs.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 1,269,720	\$ 1,262,335	\$ 1,262,335	\$ 1,262,335
Contractual Services		16,230	16,230	16,230
Materials & Supplies		14,720	14,720	14,720
Capital Outlay		-	-	-
Fixed Charges		248,140	244,695	244,695
Debt Service		-	-	-
<b>Total</b>	<b>\$ 1,548,810</b>	<b>\$ 1,537,980</b>	<b>\$ 1,537,980</b>	

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Police Captain		0.25	0.25	0.25
Police Lieutenant		0.25	0.25	0.25
Police Sergeant		1.00	1.00	1.00
Police Officer		5.00	5.00	5.00
<b>Total</b>		<b>6.50</b>	<b>6.50</b>	<b>6.50</b>

**KEY OBJECTIVES**

- Conduct patrols at strategic intersections to promote traffic safety.
- Allocate 60% of patrol to proactive traffic enforcement.
- Conduct strategic enforcement for pedestrian safety.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Pedestrian decoys enforcement		3	3	3
• DUI check points held		3	3	3
• Accident investigations processed		250	250	250
• Moving violations cited		5,600	5,700	5,700
• Parking tickets issued		21,000	30,000	25,000

**POLICE - Parking Citations**

001 3124

**Program Description** The Parking Citation program is responsible for the collection and processing of City parking citations issued by the Alameda Police Department throughout the city. This program is also responsible for conducting hearings to resolve disputed citations. Effective FY10-11, this program moved from the Finance Department to the Police Department.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services		\$ -	\$ -	-
Contractual Services			75,000	75,000
Materials & Supplies			-	-
Capital Outlay			-	-
Fixed Charges			-	-
Debt Service			-	-
<b>Total</b>			<b>\$ 75,000</b>	<b>\$ 75,000</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
<b>Total</b>			<b>0.00</b>	<b>0.00</b>

**KEY OBJECTIVES**

- Record and collect parking citations daily.
- Provide information about contested citations as needed.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Parking citations processed			20,000	21,000
• Hearings attended			190	190
• Fees collected			\$615,000	\$625,000
• Disputes processed			900	900

**POLICE - Animal Shelter**

001 3130

**Program Description** The Animal Shelter program seeks to keep Alameda a safe, clean environment for residents and their pets; provide excellent care for the animals at the shelter; and re-home adoptable and domestic animals directly and proactively, or through rescue organizations. The Animal Shelter also is responsible for enforcement of all municipal code matters related to animals, as well as the removal and disposal of deceased animals from public streets, sidewalks, and parks.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 643,720	\$ 735,830	\$ 735,830	\$ 735,830
Contractual Services		86,040	86,040	86,040
Materials & Supplies		38,210	38,210	38,210
Capital Outlay		11,325	-	-
Fixed Charges		55,200	59,800	54,480
Debt Service		-	-	-
<b>Total</b>	<b>\$ 834,495</b>	<b>\$ 919,880</b>	<b>\$ 919,880</b>	<b>\$ 914,560</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Police Captain		0.25	0.25	0.25
Police Lieutenant		0.25	0.25	0.25
Supervising Animal Control Officer		1.00	1.00	1.00
Animal Control Officer		2.00	2.00	2.00
Senior Clerk		1.00	1.00	1.00
Intermediate Clerk		1.00	1.00	1.00
<b>Total</b>		<b>5.50</b>	<b>5.50</b>	<b>5.50</b>

**KEY OBJECTIVES**

- Educate pet owners through public awareness programs regarding animal care and animal safety.
- Spay/neuter all dogs and cats adopted from the shelter.
- Provide informational services regarding living with wildlife and abatement issues by utilizing the City's animal control website.
- Provide a safe and clean environment for all incoming animals through continued established shelter protocols and best management practices.

## PERFORMANCE INDICATORS

	FY 08-09	FY 09-10	FY 10-11	FY 11-12
	<u>Actual</u>	<u>Projected</u>	<u>Budget</u>	<u>Forecast</u>
• Public awareness trainings held		2	2	2
• Animals spayed/neutered		140	150	200
• Staff trainings held		12	12	12
• Animals placed directly		400	425	450
• Animals placed through rescue organizations		40	45	50
• Random audits of shelter facility conducted		2	2	2

**POLICE - Special Event Support**

**001 3140**

**Program Description** The Special Event Support program is designed to fund the necessary contractual police services for special events held by various community, civil, and special purpose groups throughout Alameda. The purpose of this program is to avoid any impact on front-line police services and to support safe and orderly community events.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 65,000	\$ 65,000	\$ 65,000	\$ 65,000
Contractual Services				-
Materials & Supplies				-
Capital Outlay				-
Fixed Charges				-
Debt Service				-
<b>Total</b>	<b>\$ 65,000</b>	<b>\$ 65,000</b>	<b>\$ 65,000</b>	<b>\$ 65,000</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
<b>Total</b>				

**KEY OBJECTIVES**

- Provide police coverage for special events for private or non-profit groups on a contractual, cost-recovering basis.
- Provide a secure environment for special events such as film sets and business-sponsored events to ensure safety to crews as well as the public.
- Provide secure environment for large public school events.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Special events serviced		30	40	40
• Revenue generated through special event staffing		\$65,000	\$70,000	\$70,000

**POLICE - Crossing Guard**

001 3190

**Program Description** The Crossing Guard program is responsible for assisting elementary age children to cross the street safely before and after school at 17 locations throughout the City covering eleven elementary schools. This service, which is supervised by the Traffic Unit, is provided by part-time, trained community members.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 139,820	\$ 167,000	\$ 167,000	\$ 167,000
Contractual Services	-	-	-	-
Materials & Supplies	1,650	1,650	1,650	1,650
Capital Outlay	-	-	-	-
Fixed Charges	5,380	5,380	5,380	5,380
Debt Service	-	-	-	-
<b>Total</b>	<b>\$ 146,850</b>	<b>\$ 174,030</b>	<b>\$ 174,030</b>	<b>\$ 174,030</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
<b>Total</b>				

**KEY OBJECTIVES**

- Promote pedestrian safety and awareness by safely crossing elementary school children.
- Maintain levels of service and continue to work collaboratively with the schools.
- Provide uniformed presence and assistance to children and their families accessing schools via crosswalks.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Crossing guard locations		17	17	17
• Crossing guards deployed (part-time)		25	25	25
• Traffic incidents involving school children		0	0	0

**POLICE - Abandoned Vehicle Abatement**

001 218701

**Program Description** The Abandoned Vehicle Abatement program cites and removes vehicles parked on private and public property in violation of State law and local ordinances. This program is supervised by the Traffic program.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 80,590	\$ 85,765	\$ 85,765	\$ 85,765
Contractual Services		5,750	5,750	5,750
Materials & Supplies		3,050	3,050	3,050
Capital Outlay		-	-	-
Fixed Charges		4,700	4,700	4,700
Debt Service		-	-	-
<b>Total</b>	<b>\$ 94,090</b>	<b>\$ 99,265</b>	<b>\$ 99,265</b>	<b>\$ 99,265</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Police Technician		1.00	1.00	1.00
<b>Total</b>		<b>1.00</b>	<b>1.00</b>	<b>1.00</b>

**KEY OBJECTIVES**

- Post, cite and remove abandoned vehicles from public and private property in accordance with State law and local ordinances proactively.
- Increase removal of abandoned vehicles by 20%.
- Increase citation enforcement by 30%.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Abandoned vehicles processed		2400	2500	2500
• Vehicles towed		100	125	125
• Citations issued		2,000	2,200	2,200

**POLICE - Grants**

001 3150

**Program Description** The Grants program actively seeks grant opportunities to assist in funding supplemental Police Department operations. The department has several active grants, including FY07-08 and FY08-09 State COPS Grant, and FY07-08 and FY08-09 Department of Justice Grant (JAG). These grants are used successfully in supplementing the department's ability to upgrade technologies, participate in training, and offset some personnel costs with a focus on managing operational overtime costs. In addition, the 21 DUI Grant from "Avoid the 21" and the Livermore Police Department is used to fund personnel for DUI enforcement.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ -	\$ -	\$ -	-
Contractual Services		135,500	135,500	135,500
Materials & Supplies		71,630	71,630	71,630
Capital Outlay		-	-	-
Fixed Charges		-	-	-
Debt Service		-	-	-
<b>Total</b>	<b>\$ 207,130</b>	<b>\$ 207,130</b>	<b>\$ 207,130</b>	<b>\$ 207,130</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
<b>Total</b>				

**KEY OBJECTIVES**

- Assist in upgrading technology within the Communications Center.
- Seek follow-ups on three grants annually.
- Provide supplemental training to personnel not covered by Police Officer Standards and Training.
- Provide public awareness/education regarding hazards of DUI.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Supplemental training seminars held		10	10	10
• DUI checkpoints conducted		2	2	2
• Police technology items updated		4	4	4

# Alameda Municipal Power

*Increase value to the Alameda community by providing safe, reliable, cost-effective, and environmentally responsible electricity.*

<b>Expenditures</b>	<b>FY 08-09 Actual</b>	<b>FY 09-10 Budget</b>	<b>FY 10-11 Budget</b>	<b>FY 11-12 Forecast</b>
Personnel Services	\$ 7,134,950	\$ 7,790,650	\$ 7,800,000	\$ 7,800,000
Contractual Services	5,696,500	6,605,720	6,600,000	6,600,000
Materials & Supplies	1,283,210	1,477,150	1,500,000	1,500,000
Purchased Power	32,869,200	27,772,390	28,500,000	28,500,000
Capital Outlay	3,778,230	3,158,000	3,350,000	3,350,000
Reserve Funding	974,000	997,500	998,000	998,000
Debt Service	2,366,950	2,366,950	1,600,000	1,600,000
PILOT / ROI / Transfer	4,075,550	5,460,000	4,100,000	4,100,000
<b>Total</b>	<b>\$ 58,178,590</b>	<b>\$ 55,628,360</b>	<b>\$ 54,448,000</b>	<b>\$ 54,448,000</b>

<b>Revenues</b>	<b>FY 08-09 Actual</b>	<b>FY 09-10 Budget</b>	<b>FY 10-11 Budget</b>	<b>FY 11-12 Forecast</b>
Sales of Electricity	\$ 48,700,000	\$ 50,297,000	\$ 52,200,000	\$ 52,200,000
SB1 Solar Surcharge	420,000	420,000	420,000	420,000
Other Operating Revenues	116,000	116,000	100,000	100,000
Interest Income	638,700	156,000	100,000	100,000
Other Income (Net)	153,700	160,740	150,000	150,000
Construction Reserve Spending	287,000	368,600	1,500,000	1,500,000
Miscellaneous (Bond Funds)	3,883,080	4,341,135	-	-
<b>Total</b>	<b>\$ 54,198,480</b>	<b>\$ 55,859,475</b>	<b>\$ 54,470,000</b>	<b>\$ 54,470,000</b>

## Net General Fund Cost (NGFC)

## Authorized Positions

95

91

91

## Department Overview

Alameda Municipal Power (AMP) provides electricity to all the residents and businesses of Alameda. The Bureau of Electricity, which does business as "Alameda Municipal Power", began operation in 1887 and was the first municipal electric utility in California. AMP is under the policy control of the Public Utilities Board (PUB), in accordance with the Alameda City Charter. The PUB consists of four members appointed by the City Council and the City Manager. During FY09-10, AMP began a reorganization to focus resources to its critical core business functions. During FY10-11, AMP will strengthen work practices, improve planning and prioritization of work to maximize efficiency of limited resources, and develop plans to identify and address future needs.

Alameda joined the Northern California Power Agency (NCPA) in 1968, is a participant in most NCPA projects, and has also procured other power supply resources independently. AMP electric resources have the highest renewable content of any utility in California, 64%. In addition, NCPA has developed electric dispatch and transmission capabilities that contribute to Alameda electric utility services. AMP serves all of Alameda and has approximately 95 pole miles of overhead lines and more than 170 cable miles of underground lines. During 2009, it served approximately 34,100 customers, comprised of approximately 30,200 residential customers, 3,600 commercial and industrial businesses, 300 other users, and had a peak demand of approximately 73.7 megawatts.

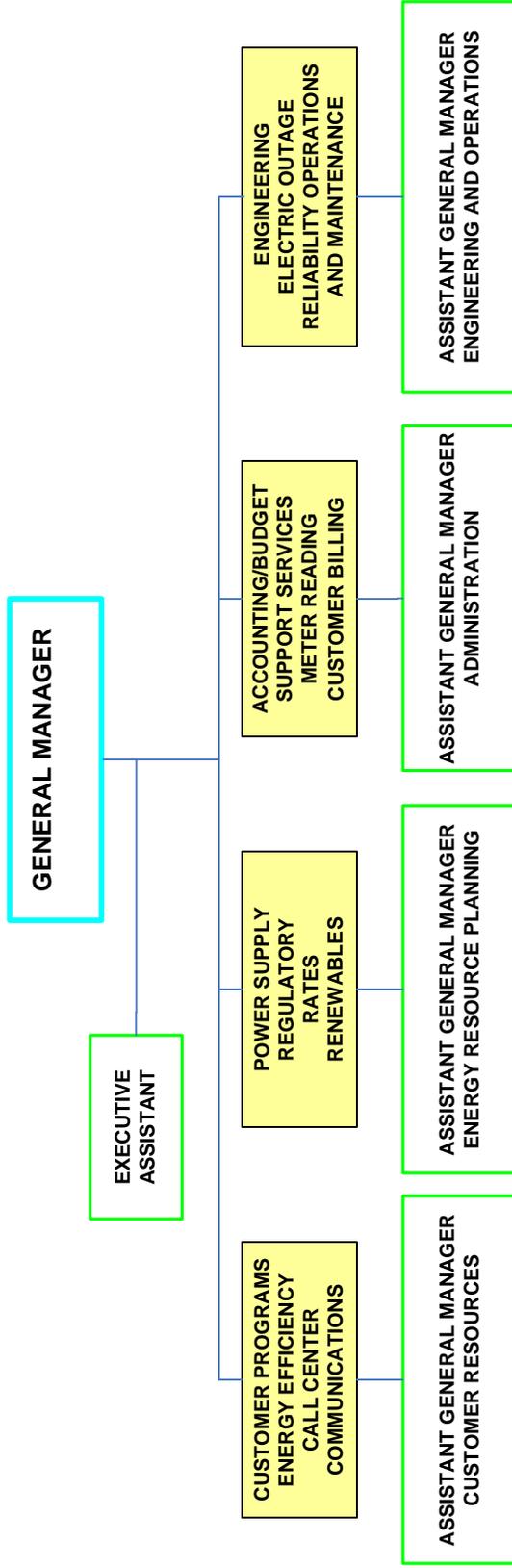
## Goals

- In January 2010, the PUB reaffirmed the Strategic Plan, and endorsed the plan to "strengthen the foundation" of AMP. The five metrics of Customer and Community Value and Satisfaction, Rates, Reliability, Resources, and Workforce will each be considered and enhanced.
- Ensure utility financial health is preserved through proactive short and long-term risk management of energy resource, customer program and distribution system costs.
- Attract and retain an effective utility workforce to ensure efficient service delivery and high customer satisfaction.
- Add value to the Alameda community through contributions to the General Fund.
- Set rates to meet environmental, reliability, community and fiscal health objectives.

## Workplan Highlights

- Effectively allocate resources, be proactive and prepared for identification and management of critical issues, risks and impacts, and opportunities, for each of the five metrics.
- AMP has been awarded a \$640,600 American Recovery and Reinvestment Act (ARRA) grant to further energy efficiency and conservation initiatives in Alameda. The City and AMP are partnering in the administration of the grant and implementation of the projects.
- Electric industry regulatory complexity will continue.
- Resources will focus on the long-term planning and capital development required to promote reliability and modernization of the grid.
- While electric rates remain competitive, AMP expects to experience upward pressure on commodity and other costs, yet will continue to have rates that are less than PG&E's.

# Alameda Municipal Power



# Public Works Department

*To serve as the stewards of the City's public infrastructure and environmental programs in a manner that contributes to community livability and sustainability.*

<b>Expenditures</b>	<b>FY 08-09 Actual</b>	<b>FY 09-10 Budget</b>	<b>FY 10-11 Budget</b>	<b>FY 11-12 Forecast</b>
Personnel Services	\$ 7,823,430	\$ 8,112,760	\$ 8,112,760	\$ 8,112,760
Contractual Services	14,144,260	18,037,485	18,037,485	18,037,485
Materials & Supplies	1,204,330	1,257,705	1,257,705	1,257,705
Capital Outlay	1,128,000	1,643,000	1,543,000	1,543,000
Fixed Charges	4,297,060	3,398,880	3,398,880	3,398,880
Debt Service	958,810	958,810	958,810	958,810
<b>Total</b>	<b>\$ 29,555,890</b>	<b>\$ 33,408,640</b>	<b>\$ 33,408,640</b>	<b>\$ 33,308,640</b>

<b>Revenues</b>	<b>FY 08-09 Actual</b>	<b>FY 09-10 Budget</b>	<b>FY 10-11 Budget</b>	<b>FY 11-12 Forecast</b>
Property Tax				
Other Local Taxes				
Licenses & Permits				
Fines & Forfeitures				
Use of Money & Property				
Revenue from Other Agencies				
Fees for Service				
<b>Total</b>				

## Net General Fund Cost (NGFC)

## Authorized Positions

	<b>74.00</b>	<b>75.00</b>	<b>74.00</b>
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## Department Overview

The Public Works Department functions as the stewards for Alameda's public infrastructure. The duties of the department are coordinated through the administration, engineering, environmental, land development, maintenance, and transportation divisions. The department is responsible for the planning, design, construction, and maintenance of the public infrastructure. The department also reviews land development proposals and permits, develops and implements infrastructure and transportation master plans; manages the solid waste, recycling, and organics collection and disposal franchise agreements; reviews and approves traffic and transportation operational requests; develops and implements environmental programs; oversees the post-closure activities of the Doolittle Landfill; maintains the Southshore and Harbor Bay Island lagoons; performs street sweeping; administers the City's ferry services; manages the City's assessments districts; and performs graffiti abatement on public facilities.

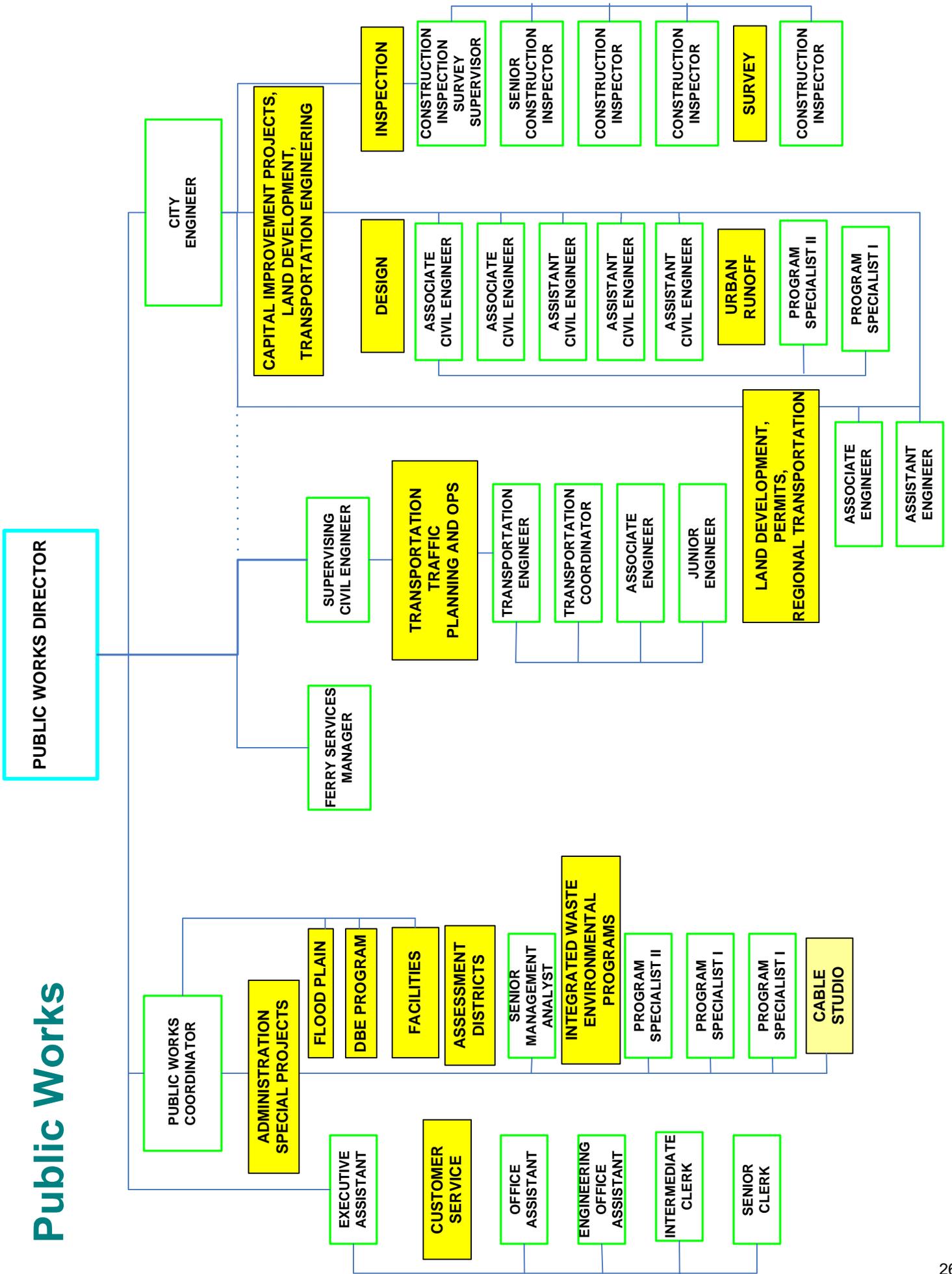
## Goals

- Provide cost-effective planning, design, construction, and maintenance of public infrastructure that minimizes or reduces future operating costs and liabilities.
- Pursue local, regional, state, and federal funding opportunities to address deferred preventative maintenance needs.
- Support City operations with a safe, functional, and reliable fleet of vehicles through cost-effective maintenance and repairs and continue to incorporate alternative fuel vehicles into the City fleet.
- Plan, develop, and maintain a flexible and efficient multi-modal transportation system.
- Create and maintain a sustainable urban forest.

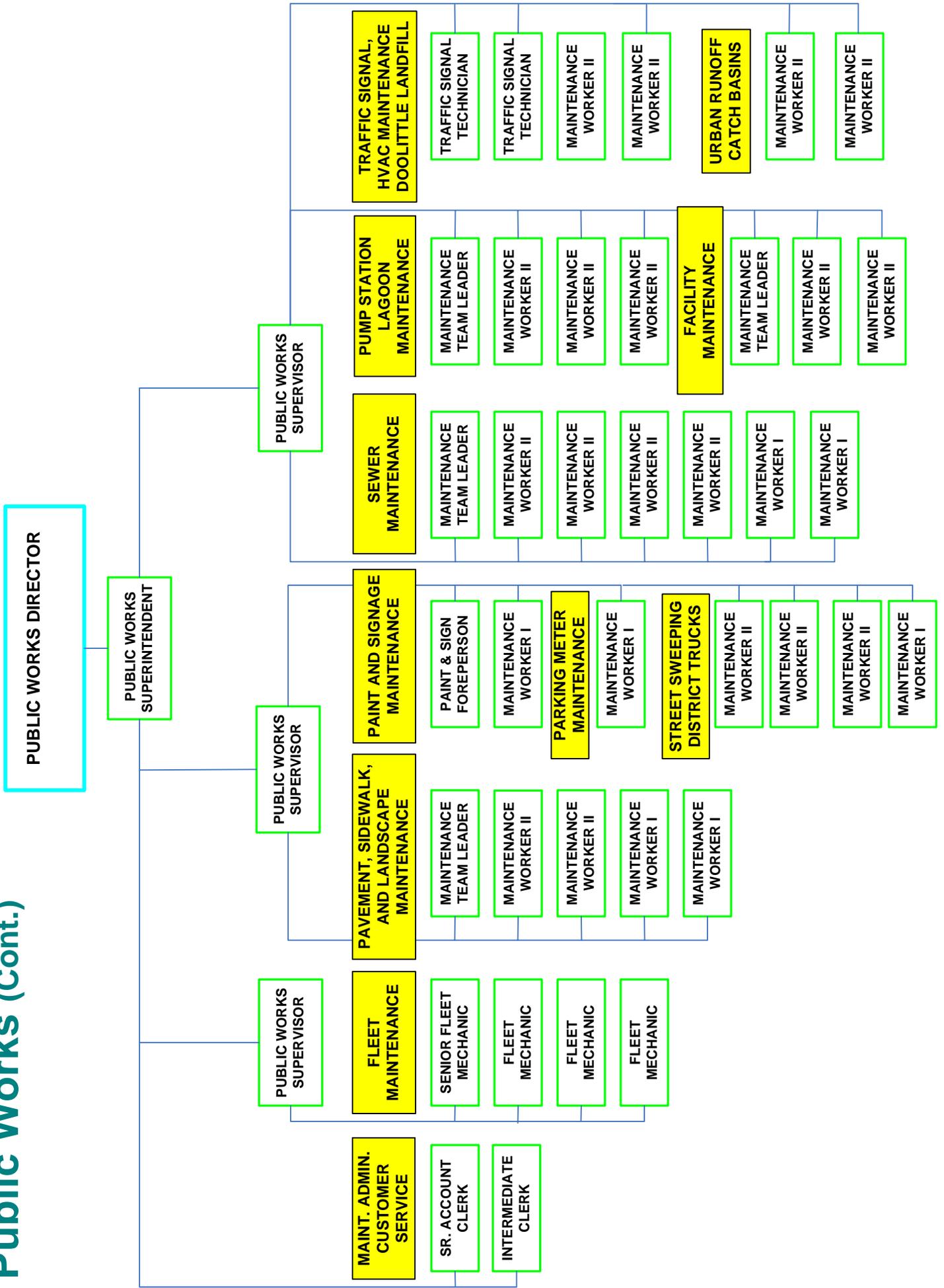
## Workplan Highlights

- The Street Tree Master Plan was completed in FY09-10.
- Three miles of City streets were repaved or reconstructed.
- The Paratransit Shuttle Program, which provides free local transportation for Alameda's seniors and disabled residents, was implemented. It will be monitored and refined in FY10-11.
- Fourteen capital improvement projects will be developed, designed and constructed, at an approximate cost of \$7,500,000, in FY10/11.
- A Feasibility Study for locating a joint Public Works facility will be completed.
- Alternative fuel options for the replacement of the City fleet will be provided, as appropriate.
- The City's ferry services will be transferred to WETA, while addressing community needs.
- A Zero Waste Strategy Plan will be developed, consistent with the Local Action Plan.
- The sanitary sewer and storm drainage system will be operated and maintained in accordance with the new wet weather sewer overflow mandates and Clean Water Permit requirements.
- The department will update Safe Routes to School plans in collaboration with the School District and Police Department, as necessary.
- The department will implement the SMART Corridor Project along the Webster Street Corridor.

# Public Works



# Public Works (Cont.)



**PUBLIC WORKS - Administration**

001 4205

**Program Description** The Administration program provides day-to-day management of the Public Works Department, including policy direction, program evaluation, and capital project delivery. This program also administers department correspondence, file management, contracts, specifications, invoices, and personnel matters. It is also responsible for floodplain management, the Disadvantaged Business Enterprise program, airport issues, and budget management and controls.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 207,490	\$ 214,055	\$ 214,055	\$ 214,055
Contractual Services		18,740	18,740	18,740
Materials & Supplies		2,350	2,350	2,350
Capital Outlay		-	-	-
Fixed Charges		38,460	35,780	35,780
Debt Service		-	-	-
<b>Total</b>	<b>\$ 267,040</b>	<b>\$ 270,925</b>	<b>\$ 270,925</b>	<b>\$ 270,925</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Public Works Director		0.25	0.25	0.25
Public Works Coordinator		0.20	0.20	0.20
Executive Assistant		0.40	0.40	0.40
Office Assistant		0.20	0.20	0.20
Engineering Office Assistant		0.20	0.20	0.20
Senior Clerk		0.20	0.20	0.20
Intermediate Clerk		0.40	0.40	0.40
<b>Total</b>		<b>1.85</b>	<b>1.85</b>	<b>1.85</b>

**KEY OBJECTIVES**

- Provide executive management and leadership, program oversight, policy formulation and strategic direction to the 46 programs within the Public Works Department.
- Develop, administer, and oversee the department's budget to ensure revenues and expenditures are consistent with current budget allocations.
- Process 100% of invoices in a timely manner so as not to incur late charges.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Invoices processed		4,100	4,100	4,100
• City Council reports prepared		114	100	110
• Constituent contacts		7,800	8,000	8,200

**PUBLIC WORKS - Development Support**

001 4210

**Program Description** The Development Support program provides funding for staff to assist with the development or review of projects having a citywide significance, where no alternative funding is available. Staffing varies with the type and duration of the project.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ -	\$ -	\$ -	-
Contractual Services			30,000	30,000
Materials & Supplies			-	-
Capital Outlay			-	-
Fixed Charges			-	-
Debt Service			-	-
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
<b>Total</b>				

**KEY OBJECTIVES**

- Provide responsible and accurate review of the City's development projects.
- Assist other City departments with the design and development of projects.
- Attend regional meetings in association with City development projects.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• City development projects reviewed		3	4	4
• Requests for interdepartmental assistance		2	4	4
• Requests for inter-agency assistance		2	2	2

**PUBLIC WORKS - Traffic Operations**

001 4225

**Program Description** The Traffic Operations program conducts traffic studies to respond to requests from the City Council and community regarding traffic control changes, including stop signs, signals, parking, and other regulatory traffic control devices.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 148,490	\$ 148,490	\$ 157,290	\$ 157,290
Contractual Services		5,250	5,250	5,250
Materials & Supplies		6,450	6,450	6,450
Capital Outlay		-	-	-
Fixed Charges		20,900	20,900	20,900
Debt Service		-	-	-
<b>Total</b>	<b>\$ 181,090</b>	<b>\$ 181,090</b>	<b>\$ 189,890</b>	<b>\$ 189,890</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Supervising Civil Engineer		0.20	0.20	0.20
Transportation Engineer		0.20	0.20	0.20
Junior Engineer		1.00	1.00	1.00
Senior Clerk		0.20	0.20	0.20
<b>Total</b>		<b>1.60</b>	<b>1.60</b>	<b>1.60</b>

**KEY OBJECTIVES**

- Complete 85% of traffic requests within 90 days.
- Maintain database of Transportation Service Requests.
- Maintain signage and markings in accordance with Caltrans standards.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Traffic requests completed		140	140	140
• Traffic control devices installed		1,000	1,000	1,000
• Citywide inventory maps maintained		5	5	5

**PUBLIC WORKS - Maintenance Service Center Administration**

**001 4230**

**Program Description** The Maintenance Service Center (MSC) Administration program provides administrative support for all maintenance activities. The program includes responding to residents and Police dispatch regarding sanitary sewer overflows, traffic signal malfunctions, abandoned furniture, sidewalk concerns, street tree concerns and other public inquiries. In addition, the program responsibilities include payment of invoices, payroll, and tracking the timely completion of all service requests from departments.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 64,230	\$ 66,875	\$ 66,875	\$ 66,875
Contractual Services	10,430	8,785	8,785	8,785
Materials & Supplies	3,920	4,645	4,645	4,645
Capital Outlay	-	-	-	-
Fixed Charges	36,640	36,640	36,640	36,640
Debt Service	-	-	-	-
<b>Total</b>	<b>\$ 115,220</b>	<b>\$ 116,945</b>	<b>\$ 116,945</b>	<b>\$ 116,945</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Public Works Superintendent		0.20	0.20	0.20
Senior Account Clerk		0.25	0.25	0.25
Intermediate Typist Clerk		0.20	0.20	0.20
<b>Total</b>		<b>0.65</b>	<b>0.65</b>	<b>0.65</b>

**KEY OBJECTIVES**

- Ninety percent of citizen maintenance work requests entered into Mtrac biweekly.
- Eighty-five percent of invoices paid within two weeks.
- Ninety percent of internal cost distributed monthly within two weeks of financial close.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Maintenance work requests entered from public		2,500	2,500	2,500
• Maintenance work requests entered from other departments		1,000	1,000	1,000
• Invoices processed		3,600	3,600	3,600

**PUBLIC WORKS - Graffiti Abatement Program**

001 4240

**Program Description** The Graffiti Abatement program provides for the removal of graffiti from Public Works-related infrastructure in the public right-of-way, as reported by resident calls and zone inspections. Graffiti abatement services are provided by part-time staff.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 17,420	\$ 17,420	\$ 17,420	\$ 17,420
Contractual Services		130	130	130
Materials & Supplies		1,500	1,500	1,500
Capital Outlay		-	-	-
Fixed Charges		950	950	950
Debt Service		-	-	-
<b>Total</b>	<b>\$ 20,000</b>	<b>\$ 20,000</b>	<b>\$ 20,000</b>	<b>\$ 20,000</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
<b>Total</b>				

**KEY OBJECTIVES**

- Respond to graffiti removal requests within 72 hours.
- Perform weekly zone inspections.
- Perform weekly inspection of all high incident locations.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Graffiti sites cleaned		750	750	750
• Removal requests received		100	100	100
• Zone inspections performed		50	50	50

**PUBLIC WORKS - Cable Television Administration**

**001 4245**

**Program Description** The Cable Television Administration program provides technical assistance for the operation of the Government Channel and maintains related equipment in the City Council Chamber.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 48,510	\$ 48,510	\$ 48,510	\$ 48,510
Contractual Services		14,490	9,265	9,265
Materials & Supplies		11,830	12,055	12,055
Capital Outlay		-	-	-
Fixed Charges		9,980	9,980	9,980
Debt Service		-	-	-
<b>Total</b>	<b>\$ 84,810</b>	<b>\$ 79,810</b>	<b>\$ 79,810</b>	<b>\$ 79,810</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Public Works Coordinator		0.20	0.20	0.20
<b>Total</b>		<b>0.20</b>	<b>0.20</b>	<b>0.20</b>

**KEY OBJECTIVES**

- Broadcast bi-monthly City Council meetings and monthly Alameda Reuse and Redevelopment Authority/Community Improvement Commission meetings held in the City Council Chamber.
- Broadcast bi-monthly Planning Board meetings held in the Council Chamber.
- Broadcast special meetings held in the Council Chamber as needed.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• City Council meetings broadcast		23	22	22
• Alameda Reuse and Redevelopment Authority/Community Improvement Commission meetings broadcast		12	12	12
• Planning Board meetings broadcast		24	24	24
• Special meetings broadcast		5	5	5

**PUBLIC WORKS - Street Tree and Median Maintenance**

**001 4250**

**Program Description** The Street Tree and Median Maintenance program provides ongoing and emergency maintenance of the City's street trees (based on a five-year program) and annual median maintenance. This work is performed through private contractors, and the program manages the quality, timeliness, and effectiveness of the work completed to ensure compliance with City standards.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 85,890	\$ 89,220	\$ 89,220	\$ 89,220
Contractual Services		736,900	858,830	858,830
Materials & Supplies		12,700	13,770	13,770
Capital Outlay		-	-	-
Fixed Charges		11,650	11,650	11,650
Debt Service		-	-	-
<b>Total</b>	<b>\$ 847,140</b>	<b>\$ 973,470</b>	<b>\$ 973,470</b>	<b>\$ 973,470</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Public Works Supervisor		0.40	0.40	0.40
Public Works Team Leader		0.20	0.20	0.20
Public Works Maintenance Worker II		0.20	0.20	0.20
<b>Total</b>		<b>0.80</b>	<b>0.80</b>	<b>0.80</b>

**KEY OBJECTIVES**

- Respond to emergency requests of downed tree limbs within 24 hours.
- Prune City street trees in accordance with Street Tree Master Plan standards.
- Maintain the City medians and streetscapes in clean and aesthetically accepted condition.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Downed limbs emergency requests received		60	60	60
• Street trees pruned		3,000	3,000	3,000
• Acres of landscaping maintained		16.6	16.6	16.6

**PUBLIC WORKS - Street and Sidewalk Maintenance**

001 4255

**Program Description** The Street and Sidewalk Maintenance program provides ongoing maintenance of street pavement and sidewalk by repairing potholes and making temporary repairs to eliminate sidewalk displacements, as reported by the public and through zone inspections performed by the capital improvement program staff.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 423,480	\$ 423,480	\$ 466,850	\$ 466,850
Contractual Services		5,550	5,775	5,775
Materials & Supplies		47,740	41,740	41,740
Capital Outlay		-	-	-
Fixed Charges		31,100	31,100	31,100
Debt Service		-	-	-
<b>Total</b>	<b>\$ 507,870</b>	<b>\$ 507,870</b>	<b>\$ 545,465</b>	<b>\$ 545,465</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Public Works Superintendent		0.20	0.20	0.20
Public Works Supervisor		0.40	0.40	0.40
Public Works Team Leader		0.80	0.80	0.80
Public Works Maintenance Worker II		1.80	1.80	1.80
Public Works Maintenance Worker I		2.00	2.00	2.00
Intermediate Typist Clerk		0.20	0.20	0.20
<b>Total</b>		<b>5.40</b>	<b>5.40</b>	<b>5.40</b>

**KEY OBJECTIVES**

- Complete sidewalk repair requests within 30 days.
- Repair potholes within five days of notification.
- Maintain all public streets in an acceptable and usable condition.
- Maintain all public sidewalks in an acceptable and usable condition.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Sidewalk repair requests completed		1,200	1,200	1,200
• Sidewalk repairs completed within 30 days		1,100	1,100	1,100
• Potholes repaired		900	1,000	1,000
• Potholes repaired within five working days		800	900	900

**PUBLIC WORKS - Traffic Signals**

211 4252211

**Program Description** The Traffic Signals program provides for the operation and maintenance of the City's traffic signals and the streetlights located on the traffic signal poles. The program duties include performing monthly inspections of all traffic signals and performing emergency repairs in a timely manner to ensure the public's safety.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 167,600	\$ 167,600	\$ 167,600	\$ 167,600
Contractual Services		73,800	78,500	78,500
Materials & Supplies		29,260	28,560	28,560
Capital Outlay		-	-	-
Fixed Charges		36,650	36,650	36,650
Debt Service		-	-	-
<b>Total</b>	<b>\$ 307,310</b>	<b>\$ 311,310</b>	<b>\$ 311,310</b>	<b>\$ 311,310</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Public Works Superintendent		0.20	0.20	0.20
Traffic Signal Maintenance Technician		1.00	1.00	1.00
<b>Total</b>		<b>1.20</b>	<b>1.20</b>	<b>1.20</b>

**KEY OBJECTIVES**

- Respond to emergency traffic signal-related service requests/inquiries within 24 hours.
- Respond to non-emergency traffic signal-related service requests/inquiries within 30 days.
- Maintain the City's traffic signal systems to ensure reliable operations that facilitate the flow of traffic and minimize traffic congestion.
- Perform monthly traffic signals inspections of all traffic signals.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Emergency service requests received	12	12	12	13
• Non-emergency service requests received		48	48	50
• Traffic signal intersections maintained		79	80	81
• Monthly traffic signal inspections		948	960	982

**PUBLIC WORKS - Street Signs and Striping Maintenance**

211 4260211

**Program Description** - The Street Signs and Striping Maintenance program provides for the maintenance of existing striping and curb markings on a five-year renewal cycle, the replacement of faded signs, and the installation of new striping and signage associated with approved traffic service requests.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 157,520	\$ 158,430	\$ 158,430	\$ 158,430
Contractual Services	500	425	425	425
Materials & Supplies	57,820	57,365	57,365	57,365
Capital Outlay	-	-	-	-
Fixed Charges	28,840	28,840	28,840	28,840
Debt Service	-	-	-	-
<b>Total</b>	<b>\$ 244,680</b>	<b>\$ 245,060</b>	<b>\$ 245,060</b>	<b>\$ 245,060</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Public Works Team Leader		1.00	1.00	1.00
Public Works Maintenance Worker II		1.00	1.00	1.00
<b>Total</b>		<b>2.00</b>	<b>2.00</b>	<b>2.00</b>

**KEY OBJECTIVES**

- Complete installation requests for traffic signs within 30 days.
- Complete requests for red curb painting within 30 days.
- Install and maintain required regulatory, warning, guide and street name signs, and curb markings.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Traffic signs installed		200	200	200
• Linear feet of red curb painted		3,500	3,500	3,500
• Yield to Pedestrian paddle signs replaced		33	33	33
• Bollards replaced in business districts		40	40	40
• Linear feet of white curb painted		1,100	1,100	1,100

**PUBLIC WORKS - Street Lighting**

211 4290211

**Program Description** The Street Lighting program is a cash-holding fund that pays for the electrical cost of the City's street lighting system, based upon rates established by Alameda Municipal Power.

**EXPENDITURE SUMMARY**

<u>Expenditure Category</u>	<u>FY 08-09 Authorized</u>	<u>FY 09-10 Authorized</u>	<u>FY 10-11 Budget</u>	<u>FY 11-12 Forecast</u>
Personnel Services	\$ -	\$ -	\$ -	-
Contractual Services		325,690	323,690	323,690
Materials & Supplies		3,000	3,000	3,000
Capital Outlay		-	-	-
Fixed Charges		-	-	-
Debt Service		40,000	40,000	40,000
<b>Total</b>	<b>\$</b>	<b>368,690</b>	<b>\$</b>	<b>366,690</b>

**PUBLIC WORKS - Tidelands Property Maintenance**

**216 0216**

**Program Description** The Tidelands Property Maintenance program provides administration of Tidelands leases through the Economic Development Department, performs an annual inspection of Alameda's shoreline, and provides cleanup and maintenance as warranted.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 5,500	\$ 5,500	\$ 5,500	\$ 5,500
Contractual Services		442,000	447,220	447,220
Materials & Supplies		1,000	1,000	1,000
Capital Outlay		-	-	-
Fixed Charges		30,650	31,265	31,265
Debt Service		-	-	-
<b>Total</b>	<b>\$ 479,150</b>	<b>\$ 484,985</b>	<b>\$ 484,985</b>	

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
<b>Total</b>				

**KEY OBJECTIVES**

- Perform annual inspections of the shoreline.
- Work with California Conservation Corps and regulatory agencies to develop programs to remove litter along public shorelines.
- Maintain shoreline free of encroachments from adjacent property owners.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Linear feet of shoreline inspected		15,000	15,000	15,000
• Tons of debris removed		3	3	3
• Encroachments removed		20	20	20

**PUBLIC WORKS - Special Parking Projects and Programs**

223 0223

**Program Description** This program, funded by Parking in-lieu fees, develops parking improvement projects and programs that facilitate and foster the use of transit, bicycles and pedestrian access to reduce the need for onsite parking in commercial areas.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ -	\$ -	\$ -	-
Contractual Services		145,220	145,220	145,220
Materials & Supplies		300	300	300
Capital Outlay		-	-	-
Fixed Charges		-	-	-
Debt Service		-	-	-
<b>Total</b>	<b>\$ 145,520</b>	<b>\$ 145,520</b>	<b>\$ 145,520</b>	<b>\$ 145,520</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
<b>Total</b>				

**KEY OBJECTIVES**

- Install bike racks and/or improve transit stops to encourage the use of alternative transportation modes.
- Work with developers and business districts to identify viable alternatives to providing parking on site.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Bike racks installed		0	5	5
• Bus stops modified		5	15	15

**PUBLIC WORKS - Parking Meter Maintenance and Collections**

224 0224

**Program Description** The Parking Meter Maintenance and Collections program provides for the regular weekly collection of coins from individual meters and maintains all City parking meters, on streets and in parking lots, in effective working condition.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 78,060	\$ 78,060	\$ 78,065	\$ 78,065
Contractual Services		83,600	83,600	83,600
Materials & Supplies		11,900	11,900	11,900
Capital Outlay		-	-	-
Fixed Charges		41,910	42,730	42,730
Debt Service		-	-	-
<b>Total</b>	<b>\$ 215,470</b>	<b>\$ 216,295</b>	<b>\$ 216,295</b>	<b>\$ 216,295</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Public Works Maintenance Worker I		1.00	1.00	1.00
<b>Total</b>		<b>1.00</b>	<b>1.00</b>	<b>1.00</b>

**KEY OBJECTIVES**

- Complete repairs to parking meters within seven working days.
- Provide for the weekly collection of parking meter revenue.
- Evaluate "Smart Meter" programs to increase meter collections and enforcement.
- Provide managed replacement and updating of meters.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Parking meters repaired		50	50	50
• Parking meters maintained		840	840	840
• Parking meters replaced		24	24	24

**PUBLIC WORKS - Civic Center Parking Structure**

**224.1 02241**

**Program Description** The Civic Center Parking Structure program provides operational oversight, general management, and police enforcement of parking restrictions in the Civic Center Parking Structure.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 69,740	\$ 72,645	\$ 72,645	\$ 72,645
Contractual Services		200,420	205,420	205,420
Materials & Supplies		200	200	200
Capital Outlay		-	-	-
Fixed Charges		24,000	24,000	24,000
Debt Service		-	-	-
<b>Total</b>	<b>\$ 294,360</b>	<b>\$ 302,265</b>	<b>\$ 302,265</b>	<b>\$ 302,265</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Senior Management Analyst		0.25	0.25	0.25
<b>Total</b>		<b>0.25</b>	<b>0.25</b>	<b>0.25</b>

**KEY OBJECTIVES**

- Provide for scheduled inspections of the parking structure to ensure all systems are in sound operating condition.
- Respond to 95% of requests/inquiries within seven working days.
- Process 95% of requests for refunds within seven working days.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Inspections completed		52	52	52
• Requests/inquiries received		60	60	60
• Refunds issued		5	5	5

**PUBLIC WORKS - Special Transportation Projects and Programs**

225 0225

**Program Description** The Special Transportation Projects program provides the local match for grant applications to develop a Transportation System Management (TSM) and Transportation Demand Management (TDM) Plan for the City of Alameda.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ -	\$ -	\$ -	-
Contractual Services		115,220	115,220	115,220
Materials & Supplies		300	300	300
Capital Outlay		-	-	-
Fixed Charges		-	-	-
Debt Service		-	-	-
<b>Total</b>	<b>\$ 115,520</b>	<b>\$ 115,520</b>	<b>\$ 115,520</b>	<b>\$ 115,520</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
<b>Total</b>				

**KEY OBJECTIVES**

- Seek and secure grant funding for TSM and TDM programs.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Number of grant applications submitted		3	3	3
• Number of grants received		2	2	2

**PUBLIC WORKS - Garbage Surcharge (Doolittle Landfill)**

270 0270

**Program Description** The Garbage Surcharge (Doolittle Landfill) program provides for the general maintenance and regulatory post-closure compliance requirements of the Doolittle Landfill site.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ -	\$ -	\$ -	-
Contractual Services		175,000	175,000	175,000
Materials & Supplies		-	-	-
Capital Outlay		-	-	-
Fixed Charges		5,130	5,235	5,235
Debt Service		-	-	-
<b>Total</b>	<b>\$ 180,130</b>	<b>\$ 180,235</b>	<b>\$ 180,235</b>	

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
<b>Total</b>				

**KEY OBJECTIVES**

- Provide for inspection of methane flare to ensure compliance with regulatory requirements.
- Provide quarterly reports to regional agencies regarding water quality and air quality monitoring efforts conducted by the City.
- Conduct monthly inspections of perimeter fencing to ensure security and safety.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Inspections of methane flare		156	156	156
• Quarterly reports prepared		4	4	4
• Perimeter inspections conducted		12	12	12

**PUBLIC WORKS - Special Recycling Projects**

273 0273

**Program Description** The Special Recycling Projects program provides the local match for grant applications to assist with implementation of new recycling and diversion programs for the Zero Waste Plan and carbon footprint reduction.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ -	\$ -	\$ -	-
Contractual Services		100,000	100,000	100,000
Materials & Supplies		-	-	-
Capital Outlay		-	-	-
Fixed Charges		-	-	-
Debt Service		-	-	-
<b>Total</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
<b>Total</b>				

**KEY OBJECTIVES**

- Seek grant funding

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Applications submitted		3	3	3
• Grants received		2	2	2

**PUBLIC WORKS - Measure D and Grant Administration**

274 274000

**Program Description** The Measure D and Grant Administration program receives funding from various regional grant agencies to provide programs focused on reducing the City's municipal solid waste disposal, including the recycling of fluorescent tubes, batteries, tires, oil, and electronics and encouraging the use of recycled products within the City organization.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 175,780	\$ 175,780	\$ 181,610	\$ 181,610
Contractual Services		277,250	277,250	277,250
Materials & Supplies		53,000	53,000	53,000
Capital Outlay		-	-	-
Fixed Charges		78,810	79,395	79,395
Debt Service		-	-	-
<b>Total</b>	<b>\$ 584,840</b>	<b>\$ 584,840</b>	<b>\$ 591,255</b>	<b>\$ 591,255</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Public Works Coordinator		0.20	0.20	0.20
Program Specialist II		0.50	0.50	0.50
Program Specialist I		0.25	0.25	0.25
Office Assistant		0.20	0.20	0.20
Senior Clerk		0.20	0.20	0.20
<b>Total</b>		<b>1.35</b>	<b>1.35</b>	<b>1.35</b>

**KEY OBJECTIVES**

- Provide for the proper handling and recycling of fluorescent tubes from City buildings quarterly.
- Seek and secure grant funding for targeted recycling programs.
- Provide for battery recycling stations at City buildings and ensure the proper handling and disposal of batteries on a regular basis.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Fluorescent tubes collected		2,500	2,500	2,500
• Tons of batteries collected		4	4	4
• Value of grants received		\$60,000	\$60,000	\$60,000

**PUBLIC WORKS - Integrated Waste Management**

274.1 02741

**Program Description** The Integrated Waste Management program provides for the management of the City's Integrated Waste Management Program, including technical assistance and educational outreach to residents, businesses and schools. The program also administers the \$14 million franchise agreement with Alameda County Industries and the solid waste disposal service contract with Waste Management.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 344,210	\$ 344,210	\$ 355,490	\$ 355,490
Contractual Services		205,340	204,040	204,040
Materials & Supplies		9,400	10,700	10,700
Capital Outlay		3,000	3,000	3,000
Fixed Charges		-	-	-
Debt Service		-	-	-
<b>Total</b>	<b>\$ 561,950</b>	<b>\$ 561,950</b>	<b>\$ 573,230</b>	<b>\$ 573,230</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Public Works Director		0.20	0.20	0.20
Public Works Coordinator		0.20	0.20	0.20
Program Specialist II		0.50	0.50	0.50
Program Specialist I		1.75	1.75	1.75
Public Works Maintenance Worker I		0.25	0.25	0.25
Senior Clerk		0.20	0.20	0.20
Intermediate Clerk		0.20	0.20	0.20
<b>Total</b>		<b>3.30</b>	<b>3.30</b>	<b>3.30</b>

**KEY OBJECTIVES**

- Maximize the diversion of solid waste from landfills.
- Administer the integrated waste franchise agreement and monitor the on-going operations to ensure the service is operating in a cost-effective, efficient and customer service-oriented manner.
- Provide educational information and outreach at 12 citywide events annually.
- Respond to non-emergency service requests for removal of abandoned furniture in the public right-of-way within seven working days.
- Provide responsive customer service to requests from public for information or assistance.

**PUBLIC WORKS - Integrated Waste Management (Cont.)**

**274.1 02741**

**PERFORMANCE INDICATORS**

	FY 08-09	FY 09-10	FY 10-11	FY 11-12
	<u>Actual</u>	<u>Projected</u>	<u>Budget</u>	<u>Forecast</u>
• Public events supported		12	12	12
• Requests for service received		50	50	50
• Tons of solid waste diverted		20,000	20,000	20,000
• Educational programs within schools		10	10	10

**PUBLIC WORKS - Island City Maintenance 84-2, Zone 1****275.1 275100**

**Program Description** The Island City Landscape & Lighting District 84-2, Zone 1 program maintains the median in the 1100 and 1200 blocks of Lincoln Avenue through a contract with a private contractor. The program also funds the associated utility costs.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<u>Expenditure Category</u>				
Contractual Services	\$	21,340	\$	21,340
<b>Total</b>	<b>\$</b>	<b>21,340</b>	<b>\$</b>	<b>21,340</b>

**PUBLIC WORKS - Island City Maintenance 84-2, Zone 2****275.2 275200**

**Program Description** The Island City Landscape & Lighting District 84-2 Zone 2 program maintains the sidewalk and streetscape areas, provides litter control, and funds street banners on Webster Street between Central Avenue and Lincoln Avenue, through a contract with a private contractor. The program also funds the associated utility costs.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<u>Expenditure Category</u>				
Contractual Services	\$	21,250	\$	21,250
<b>Total</b>	<b>\$</b>	<b>21,250</b>	<b>\$</b>	<b>21,250</b>

**PUBLIC WORKS - Island City Maintenance 84-2, Zone 3****275.3 275300**

**Program Description** The Island City Landscape & Lighting District 84-2, Zone 3 program maintains the sidewalk and streetscape areas, provides litter control, and funds street banners on Webster Street between Lincoln Avenue and Atlantic Avenue. The program also funds the associated utility costs.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<u>Expenditure Category</u>				
Contractual Services	\$	17,950	\$	17,950
<b>Total</b>	<b>\$</b>	<b>17,950</b>	<b>\$</b>	<b>17,950</b>

**PUBLIC WORKS - Island City Maintenance 84-2, Zone 4****275.4 275400**

**Program Description** The Island City Landscape & Lighting District 84-2, Zone 4 program maintains the sidewalk and streetscape areas, provides litter control, and funds street banners on Park Street between the Park Street Bridge and San Jose Avenue; Santa Clara Avenue between Broadway and Oak Street and on Central between Park Avenue and Oak Street. The program also funds the associated utility costs.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<u>Expenditure Category</u>				
Contractual Services	\$ 54,420	\$ 54,420	\$ 54,420	\$ 54,420
<b>Total</b>	<b>\$ 54,420</b>	<b>\$ 54,420</b>	<b>\$ 54,420</b>	<b>\$ 54,420</b>

**PUBLIC WORKS - Island City Maintenance 84-2, Zone 5****275.5 275500**

**Program Description** The Island City Landscape & Lighting District 84-2, Zone 5 program maintains the sidewalk and streetscape areas, public parks and restrooms within the Harbor Bay Business Park. The program also funds the associated utility costs.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<u>Expenditure Category</u>				
Contractual Services	\$ 1,061,760	\$ 1,161,760	\$ 1,161,760	\$ 1,161,760
<b>Total</b>	<b>\$ 1,061,760</b>	<b>\$ 1,161,760</b>	<b>\$ 1,161,760</b>	<b>\$ 1,161,760</b>

**PUBLIC WORKS - Island City Maintenance 84-2, Zone 6****275.6 275600**

**Program Description** The Island City Landscape & Lighting District 84-2, Zone 6 program maintains the sidewalk and streetscape areas, public parks, and restrooms within the Marina Village Business Park. The program also funds the associated utility costs.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<u>Expenditure Category</u>				
Contractual Services	\$ 422,720	\$ 422,720	\$ 422,720	\$ 422,720
<b>Total</b>	<b>\$ 422,720</b>	<b>\$ 422,720</b>	<b>\$ 422,720</b>	<b>\$ 422,720</b>

**PUBLIC WORKS - Island City Maintenance 84-2, Zone 7****275.7 275700**

**Program Description** The Island City Landscape & Lighting District 84-2, Zone 7 program provides for the annual maintenance of the Dutch elm trees in the 1100 and 1200 blocks of Bay Street.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Contractual Services	\$ 33,200	\$ 33,200	\$ 33,200	\$ 33,200
<b>Total</b>	<b>\$ 33,200</b>	<b>\$ 33,200</b>	<b>\$ 33,200</b>	<b>\$ 33,200</b>

**PUBLIC WORKS - Marina Cove Maintenance District 01-1****276 0276**

**Program Description** The Marina Cove Maintenance District 01-1 program maintains the public right of way, including streets, sidewalks, landscaping and public parks within the Marina Cove residential development. The program also funds the associated utility costs.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Contractual Services	\$ 14,820	\$ 14,820	\$ 14,820	\$ 14,820
Fixed Charges		1,010	1,030	1,030
<b>Total</b>	<b>\$ 15,830</b>	<b>\$ 15,850</b>	<b>\$ 15,850</b>	<b>\$ 15,850</b>

**PUBLIC WORKS - Bayport Municipal Services District 03-1****278 0278**

**Program Description** The Bayport Municipal Services District 03-1 program maintains the public right of way, including streets, sidewalks, landscaping and public parks within the Bayport residential development. The program also funds associated utility costs.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Contractual Services	\$ 144,220	\$ 144,220	\$ 144,220	\$ 144,220
Fixed Charges		24,370	24,860	24,860
<b>Total</b>	<b>\$ 168,590</b>	<b>\$ 169,080</b>	<b>\$ 169,080</b>	<b>\$ 169,080</b>

**PUBLIC WORKS - Assessment District 92-1**

**313 0313**

**Program Description** The Assessment District 92-1 program was established to construct improvements within the public right of way. The program will resurface North/South Loop Road.

**EXPENDITURE SUMMARY**

<u>Expenditure Category</u>	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>		
Contractual Services	\$	508,730	\$	508,730	\$	508,730
<b>Total</b>	<b>\$</b>	<b>508,730</b>	<b>\$</b>	<b>508,730</b>	<b>\$</b>	<b>508,730</b>

**PUBLIC WORKS - Maintenance Assessment District Administration**

279 0279

**Program Description** The Maintenance Assessment District Administration program administers nine assessment districts within the City, and annually reviews the budget and recommends new assessments for City Council approval.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 128,010	\$ 128,010	\$ 109,070	\$ 109,070
Contractual Services		5,780	5,780	5,780
Materials & Supplies		550	550	550
Capital Outlay		-	-	-
Fixed Charges		13,290	13,560	13,560
Debt Service		-	-	-
<b>Total</b>	<b>\$ 147,630</b>	<b>\$ 147,630</b>	<b>\$ 128,960</b>	<b>\$ 128,960</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Public Works Coordinator		0.20	0.20	0.20
Senior Management Analyst		0.75	0.55	0.55
<b>Total</b>		<b>0.95</b>	<b>0.75</b>	<b>0.75</b>

**KEY OBJECTIVES**

- Administer the various private maintenance contracts and monitor the on-going activities through monthly inspections to ensure a high-quality of maintenance is being provided and work is performed within the allocated budget.
- Review and process all invoices in a timely manner.
- Provide guidance with budget development.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Assessment districts managed		9	9	9
• Invoices processed		400	400	400
• Inspections completed		108	108	108

**PUBLIC WORKS - Paratransit**

287 4225287

**Program Description** The Paratransit program provides funds for the City's ongoing non-mandated Americans with Disabilities Act-related transportation services for seniors and disabled residents through the use of Measure B funds. This program is administered by the Public Works Department's Transportation Planning and Operations Program.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 14,850	\$ 14,850	\$ 14,850	\$ 14,850
Contractual Services		191,780	174,650	174,650
Materials & Supplies		3,000	6,500	6,500
Capital Outlay		-	-	-
Fixed Charges		2,370	2,410	2,410
Debt Service		-	-	-
<b>Total</b>	<b>\$ 212,000</b>	<b>\$ 198,410</b>	<b>\$ 198,410</b>	<b>\$ 198,410</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
<b>Total</b>				

**KEY OBJECTIVES**

- Manage paratransit program in accordance with the approved budget allocation.
- Administer contracts for transportation services.
- Evaluate the paratransit program annually to ensure it is meeting the needs of seniors and people with disabilities.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Contracts managed		3	3	3
• Medical Return Trip Improvement Program trips taken annually		1,750	1,850	1,950
• Participants ranking service good or excellent		75%	80%	85%
• Participants in Paratransit Program		1466	1466	1466
• Regulatory reports completed		5	5	5

**PUBLIC WORKS - Land Development and Permit Review**

**310.05 4210310**

**Program Description** The Land Development and Permit Review program reviews development plans, proposals, and associated environmental documents and recommends conditions of approval and mitigation measures to ensure compliance with City policies, standards, and regulations. In addition, the program reviews and approves various permits, including building, encroachment, specialty, excavation, and concrete, with conditions, to ensure compliance with City policies, standards and regulations.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 350,750	\$ 350,750	\$ 356,555	\$ 356,555
Contractual Services		89,450	89,450	89,450
Materials & Supplies		3,950	3,950	3,950
Capital Outlay		-	-	-
Fixed Charges		60,780	60,780	60,780
Debt Service		-	-	-
<b>Total</b>	<b>\$ 504,930</b>	<b>\$ 504,930</b>	<b>\$ 510,735</b>	<b>\$ 510,735</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
City Engineer		0.20	0.20	0.20
Supervising Civil Engineer		0.20	0.20	0.20
Associate Civil Engineer		0.70	0.70	0.70
Transportation Engineer		0.30	0.30	0.30
Assistant Engineer		0.50	0.50	0.50
Construction/Survey Inspector		0.25	0.25	0.25
Senior Construction Inspector		0.25	0.25	0.25
Construction Inspector		0.25	0.25	0.25
Engineering Office Assistant		0.20	0.20	0.20
Intermediate Clerk		0.20	0.20	0.20
<b>Total</b>		<b>3.05</b>	<b>3.05</b>	<b>3.05</b>

**KEY OBJECTIVES**

- Provide responsible and accurate review of all plan check submittals to allow for the expeditious processing of development projects.
- Provide thorough daily inspection of privately constructed improvements in the public right-of-way to ensure compliance with City standards.
- Review plans and process permit applications for transportation, right-of-way, construction, and grading permits, and subdivision maps for compliance with City standards and policies.

PERFORMANCE INDICATORS

	FY 08-09	FY 09-10	FY 10-11	FY 11-12
	<u>Actual</u>	<u>Projected</u>	<u>Budget</u>	<u>Forecast</u>
• Permits reviewed		500	500	500
• Plan checks completed		60	60	60
• Environmental documents reviewed		5	5	5
• Private development projects inspected		3	5	5

**PUBLIC WORKS - Capital Project Engineering****310.05 4215310**

**Program Description** The Capital Project Engineering staffing program provides planning, design, construction, inspection and administration for capital improvement projects for the City's infrastructure. Such projects include: sidewalk repair, pavement management, sewer and storm system rehabilitation, and park improvements.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 1,373,340	\$ 1,398,825	\$ 1,398,825	\$ 1,398,825
Contractual Services		199,010	198,675	198,675
Materials & Supplies		30,140	30,140	30,140
Capital Outlay		-	-	-
Fixed Charges		116,900	116,900	116,900
Debt Service		-	-	-
<b>Total</b>	<b>\$ 1,719,390</b>	<b>\$ 1,744,540</b>	<b>\$ 1,744,540</b>	<b>\$ 1,744,540</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
City Engineer		0.80	0.80	0.80
Supervising Civil Engineer		0.20	0.20	0.20
Associate Civil Engineer		2.10	2.10	2.10
Transportation Engineer		0.20	0.20	0.20
Assistant Engineer		3.50	3.50	3.50
Construction/Survey Inspector		0.75	0.75	0.75
Senior Construction Inspector		0.75	0.75	0.75
Construction Inspector		2.75	2.75	2.75
Executive Assistant		0.20	0.20	0.20
Office Assistant		0.40	0.40	0.40
Engineering Office Assistant		0.60	0.60	0.60
Senior Clerk		0.20	0.20	0.20
<b>Total</b>		<b>12.45</b>	<b>12.45</b>	<b>12.45</b>

**KEY OBJECTIVES**

- Plan and implement Capital Improvement Project program to improve City's infrastructure, including sewer, storm drain, streets and parks.
- Provide effective management and inspection of all projects to ensure completion within approved budget and on schedule as amended by change orders.

PERFORMANCE INDICATORS

	FY 08-09	FY 09-10	FY 10-11	FY 11-12
	<u>Actual</u>	<u>Projected</u>	<u>Budget</u>	<u>Forecast</u>
• PCI Rating of streets		61	60	59
• Centerline miles of pavement improved		3	4.4	3
• Value of capital improvements designed		\$10,000,000	\$7,700,000	\$8,000,000
• Value of capital improvements constructed		\$8,313,000	\$12,600,000	\$10,500,000

**PUBLIC WORKS - Transportation, Planning and Operations****310.05 4225310**

**Program Description** The Transportation, Planning and Operations program provides transportation planning and engineering services consistent with the multi-modal goals of the Transportation Element. The program is also responsible for participating in regional transportation planning activities; coordinating the Safe Routes to School (SR2S) programs; participating in the Alameda County Congestion Management Authority Technical Advisory Committee; and maintaining traffic signal timing.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 313,440	\$ 313,440	\$ 326,230	\$ 326,230
Contractual Services		36,850	36,850	36,850
Materials & Supplies		15,450	15,450	15,450
Capital Outlay		-	-	-
Fixed Charges		36,970	36,970	36,970
Debt Service		-	-	-
<b>Total</b>	<b>\$ 402,710</b>	<b>\$ 402,710</b>	<b>\$ 415,500</b>	<b>\$ 415,500</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budgeted</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Supervising Civil Engineer		0.40	0.40	0.40
Transportation Coordinator		1.00	1.00	1.00
Transportation Engineer		0.30	0.30	0.30
Associate Civil Engineer		1.00	1.00	1.00
Intermediate Clerk		0.40	0.40	0.40
<b>Total</b>		<b>3.10</b>	<b>3.10</b>	<b>3.10</b>

**KEY OBJECTIVES**

- Encourage multi-modal service improvements, including transit and bicycle facilities.
- Maintain/update SR2S maps on a three-year cycle.
- Provide for update and data collection of all speed radar surveys on a five-year schedule.
- Complete annual Traffic Capacity Management Procedure for Posey/Webster Tubes.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Radar surveys completed		20	10	15
• Traffic field studies completed		45	65	50
• Citywide collision records maintained		12	12	12

**PUBLIC WORKS - Storm Drainage Maintenance Program**

351 0351

**Program Description** The Storm Drainage Maintenance program provides management and maintenance of the City's storm drainage system, including lagoons, in accordance with the City's National Pollutant Discharge Eliminating Systems (NPDES) permit requirements. The program also provides technical assistance to businesses in the prevention of storm water pollution and on-going public education in proper management of pollutants.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 952,400	\$ 446,435	\$ 446,435	\$ 446,435
Contractual Services		584,100	863,850	863,850
Materials & Supplies		156,800	125,400	125,400
Capital Outlay		205,000	305,000	305,000
Fixed Charges		259,470	156,245	156,245
Debt Service		-	-	-
<b>Total</b>	<b>\$ 2,157,770</b>	<b>\$ 1,896,930</b>	<b>\$ 1,896,930</b>	

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Public Works Director		0.25	0.00	0.00
Associate Civil Engineer		0.20	0.00	0.00
Public Works Superintendent		0.20	0.20	0.20
Public Works Supervisor		0.20	0.20	0.20
Program Specialist II		1.00	0.00	0.00
Program Specialist I		1.00	0.00	0.00
Executive Assistant		0.20	0.00	0.00
Office Assistant		0.20	0.00	0.00
Senior Account Clerk		0.20	0.00	0.00
Intermediate Typist Clerk		0.20	0.20	0.20
Traffic Signal Maintenance Technician		0.40	0.40	0.40
Public Works Team Leader		0.25	0.25	0.25
Public Works Maintenance Worker II		2.40	2.40	2.40
Public Works Maintenance Worker I		0.75	0.75	0.75
<b>Total</b>		<b>7.45</b>	<b>4.40</b>	<b>4.40</b>

**KEY OBJECTIVES**

- Respond to emergency requests related to flooding within 24 hours.
- Provide annual cleaning of the City's catch basins and culverts.
- Provide monthly inspection of all storm pump stations and clean pump stations quarterly.
- Maintain compliance with the NPDES permit requirements.
- Maintain the network of storm drainage infrastructure in a satisfactory operational and environmental condition.

**PERFORMANCE INDICATORS**

	FY 08-09	FY 09-10	FY 10-11	FY 11-12
	<u>Actual</u>	<u>Projected</u>	<u>Budget</u>	<u>Forecast</u>
• Emergency flooding requests received		60	60	60
• Emergency flooding requests responded to within 24 hours		60	60	60
• Monthly inspections of storm pump stations		96	96	96
• Pump stations cleaned quarterly		8	8	8
• Catch basins/culverts cleaned annually		3,375	3,400	3,400

**PUBLIC WORKS - Storm Water Program Administration**

351 03511

**Program Description** The Storm Water Program Administration program is a new program that provides public outreach and education to assist the efforts in meeting the City's National Pollutant Discharge Eliminating Systems (NPDES) permit.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services			\$ 519,555	\$ 519,555
Contractual Services			35,250	35,250
Materials & Supplies			31,400	31,400
Capital Outlay			5,000	5,000
Fixed Charges			103,790	103,790
Debt Service			-	-
<b>Total</b>			<b>\$ 694,995</b>	<b>\$ 694,995</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Public Works Director			0.25	0.25
Associate Civil Engineer			0.20	0.20
Program Specialist II			1.00	1.00
Program Specialist I			1.00	1.00
Executive Assistant			0.20	0.20
Office Assistant			0.20	0.20
Senior Account Clerk			0.20	0.20
Inspector			1.00	1.00
<b>Total</b>			<b>4.05</b>	<b>4.05</b>

**KEY OBJECTIVES**

- Provide assistance to developers with design of storm water collection systems.
- Provide inspection services for illicit discharge complaints.
- Provide educational outreach and resources for Alameda residents and businesses.

**PERFORMANCE INDICATORS**

	FY 08-09	FY 09-10	FY 10-11	FY 11-12
	<u>Actual</u>	<u>Projected</u>	<u>Budget</u>	<u>Forecast</u>
• Illicit discharge events			100	100
• Educational outreach programs supported			6	6
• Storm Water Management site inspections			300	300

**PUBLIC WORKS - Street Sweeping and Signs**

351 4251351

**Program Description** The Street Sweeping and Signs program provides for daily street sweeping in business districts and weekly street sweeping in all other areas of the city. The program also reviews street sweeping parking restriction requests from residents and installs parking restriction signage, as appropriate.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 317,660	\$ 314,750	\$ 314,750	\$ 314,750
Contractual Services		23,800	53,300	53,300
Materials & Supplies		107,100	107,600	107,600
Capital Outlay		170,000	350,000	350,000
Fixed Charges		227,770	227,770	227,770
Debt Service		-	-	-
<b>Total</b>	<b>\$ 846,330</b>	<b>\$ 1,053,420</b>	<b>\$ 1,053,420</b>	<b>\$ 1,053,420</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Public Works Supervisor		0.20	0.20	0.20
Public Works Maintenance Worker II		3.00	3.00	3.00
<b>Total</b>		<b>3.20</b>	<b>3.20</b>	<b>3.20</b>

**KEY OBJECTIVES**

- Sweep residential streets weekly to improve water quality of runoff and remove litter and debris.
- Sweep commercial districts streets daily in order to improve water quality and remove litter as required by the City's Clean Water Permit.
- Respond to non-emergency service requests for removal of abandoned furniture in the public right-of-way within seven working days.
- Expand the no parking signage for street sweeping as requested by residents.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Miles of street swept annually		24,000	24,000	24,000
• Non-emergency service requests and inquiries		450	450	450
• Street sweeping signs installed		150	150	150

**PUBLIC WORKS - Sewer Maintenance and Operations**

602 0602

**Program Description** The Sewer Maintenance and Operations program provides management and maintenance of the City's sewer collection system in accordance with state and federal requirements. The program is also responsible for responding to and resolving sanitary sewer overflows and performs necessary repairs to sewer mains and lower laterals, as required.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 1,140,780	\$ 1,225,805	\$ 1,225,805	\$ 1,225,805
Contractual Services		704,300	5,226,300	5,226,300
Materials & Supplies		161,800	162,470	162,470
Capital Outlay		-	-	-
Fixed Charges		2,971,670	2,071,780	2,071,780
Debt Service		918,810	918,810	918,810
<b>Total</b>	<b>\$ 5,897,360</b>	<b>\$ 9,605,165</b>	<b>\$ 9,605,165</b>	<b>\$ 9,605,165</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Public Works Director		0.30	0.30	0.30
Executive Assistant		0.20	0.20	0.20
Public Works Superintendent		0.20	0.20	0.20
Public Works Supervisor		0.40	0.40	0.40
Senior Management Analyst		0.00	0.20	0.20
Senior Account Clerk		0.30	0.30	0.30
Intermediate Typist Clerk		0.20	0.20	0.20
Traffic Signal Maintenance Technician		0.60	0.60	0.60
Public Works Team Leader		1.75	1.75	1.75
Public Works Maintenance Worker II		6.10	6.10	6.10
Public Works Maintenance Worker I		2.00	2.00	2.00
<b>Total</b>		<b>12.05</b>	<b>12.25</b>	<b>12.25</b>

**KEY OBJECTIVES**

- Respond to emergency service requests and inquiries within 24 hours.
- Respond to non-emergency service requests and inquiries within 30 days.
- Perform monthly inspection and quarterly cleaning of all sanitary pump stations.

**PERFORMANCE INDICATORS**

	FY 08-09	FY 09-10	FY 10-11	FY 11-12
	<u>Actual</u>	<u>Projected</u>	<u>Budget</u>	<u>Forecast</u>
• Emergency requests received		360	360	360
• Emergency requests responded to within 24 hours		360	360	360
• Pump stations maintained		33	33	33

**PUBLIC WORKS - Alameda/Harbor Bay Ferry Service**

621.1 06211

**Program Description** The Alameda/Harbor Bay Ferry Service (AHBFS) program provides for the operation and maintenance of the AHBFS through a contract with the Harbor Bay Maritime (HBM). This service is anticipated to be transferred to the Water Emergency Transportation Authority (WETA) within fiscal year 2011.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 35,290	\$ 36,220	\$ 36,220	\$ 36,220
Contractual Services	1,732,080	1,732,080	1,732,080	1,732,080
Materials & Supplies	100	100	100	100
Capital Outlay	-	-	-	-
Fixed Charges	41,840	42,280	42,280	42,280
Debt Service	-	-	-	-
<b>Total</b>	<b>\$ 1,809,310</b>	<b>\$ 1,810,680</b>	<b>\$ 1,810,680</b>	<b>\$ 1,810,680</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Public Works Supervisor		0.25	0.25	0.00
<b>Total</b>		<b>0.25</b>	<b>0.25</b>	<b>0.00</b>

**KEY OBJECTIVES**

- Administer the ferry service contract with HBM and monitor the ongoing operations to ensure the service is operating in a cost-effective and efficient manner.
- Provide for a seamless transition of the service to the WETA.
- Provide public information on ferry services in order to increase ridership.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Passengers served		139,000	139,000	N/A
• Canceled ferry runs		0	0	N/A
• Ferry runs completed		3,103	3,103	N/A

**PUBLIC WORKS - Alameda/Oakland Ferry Service**

621.2 06212

**Program Description** The Alameda Oakland Ferry Service (AOFS) program provides for the operation and maintenance of the AOFS through a contract with the Blue & Gold Fleet (B&GF). This service is anticipated to be transferred to the Water Emergency Transportation Authority (WETA) within fiscal year 2011.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 102,980	\$ 107,755	\$ 107,755	\$ 107,755
Contractual Services	2,789,160	1,960,770	1,960,770	1,960,770
Materials & Supplies	2,000	2,000	2,000	2,000
Capital Outlay	-	-	-	-
Fixed Charges	48,510	48,950	48,950	48,950
Debt Service	-	-	-	-
<b>Total</b>	<b>\$ 2,942,650</b>	<b>\$ 2,119,475</b>	<b>\$ 2,119,475</b>	<b>\$ 2,119,475</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Public Works Supervisor		0.75	0.75	0.00
<b>Total</b>		<b>0.75</b>	<b>0.75</b>	<b>0.00</b>

**KEY OBJECTIVES**

- Administer the ferry service contract with B&GF and monitor the ongoing operations to ensure the service is operating in a cost-effective and efficient manner.
- Provide for a seamless transition of the service to the WETA.
- Provide public information on ferry services in order to increase ridership.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Passengers served		417,600	417,600	N/A
• Canceled ferry runs		0	0	N/A
• Ferry runs completed		7,416	7,416	N/A

**PUBLIC WORKS - Equipment Replacement Reserve****701 070120**

**Program Description** The Equipment Replacement Reserve program is funded through depreciation allocations to departmental budgets. Replacement of fleet vehicles and equipment are budgeted in this fund. Once purchased, the asset is depreciated according to its projected life and replaced in accordance with the City's comprehensive vehicle and equipment replacement schedule.

**EXPENDITURE SUMMARY**

<u>Expenditure Category</u>	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
Personnel Services	\$ -	\$ -	\$ -	-
Contractual Services	-	-	-	-
Materials & Supplies	-	-	-	-
Capital Outlay	-	750,000	600,000	500,000
Fixed Charges	-	-	-	-
Debt Service	-	-	-	-
<b>Total</b>	<b>\$ -</b>	<b>\$ 750,000</b>	<b>\$ 600,000</b>	<b>\$ 500,000</b>

**PUBLIC WORKS - Fleet Maintenance**

**703 0703**

**Program Description** The Fleet Maintenance program provides and manages maintenance and emergency repairs to departmental vehicles, including public safety, the Alameda Housing Authority, and Alameda Municipal Power. The program also provides maintenance and emergency repairs for Alameda Unified School District vehicles.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 527,970	\$ 527,970	\$ 565,505	\$ 565,505
Contractual Services		38,420	116,420	116,420
Materials & Supplies		338,100	353,880	353,880
Capital Outlay		-	380,000	380,000
Fixed Charges		89,630	89,630	89,630
Debt Service		-	-	-
<b>Total</b>	<b>\$ 994,120</b>	<b>\$ 1,505,435</b>	<b>\$ 1,505,435</b>	<b>\$ 1,505,435</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Public Works Supervisor		1.00	1.00	1.00
Senior Fleet Mechanic		1.00	1.00	1.00
Fleet Mechanic		3.00	3.00	3.00
Senior Account Clerk		0.25	0.25	0.25
<b>Total</b>		<b>5.25</b>	<b>5.25</b>	<b>5.25</b>

**KEY OBJECTIVES**

- Complete emergency repairs for public safety department equipment within 24 hours.
- Complete non-emergency service requests for public safety departments within two days.
- Complete emergency service requests for non-public safety departments within two days.
- Complete non-emergency service requests for non-public safety departments within three days.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Emergency repairs for public safety departments		200	200	200
• Non-emergency repairs for public safety departments		150	150	150
• Emergency repairs for non-public safety departments		300	300	300
• Non-emergency repairs for non-public safety departments		450	450	450

**PUBLIC WORKS - Facility Maintenance****706 07060**

**Program Description** The Facility Maintenance program provides and manages maintenance and emergency structural repairs to all City facilities, including City Hall, City Hall West, all branch libraries, fire stations, recreation centers, and maintenance centers. The program also delivers paper stock and retrieves files for all City departments.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 240,080	\$ 240,080	\$ 243,750	\$ 243,750
Contractual Services		406,430	408,930	408,930
Materials & Supplies		93,610	93,610	93,610
Capital Outlay		-	-	-
Fixed Charges		6,810	6,810	6,810
Debt Service		-	-	-
<b>Total</b>	<b>\$ 746,930</b>	<b>\$ 746,930</b>	<b>\$ 753,100</b>	<b>\$ 753,100</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Public Works Supervisor		0.20	0.20	0.20
Public Works Team Leader		1.00	1.00	1.00
Public Works Maintenance Worker II		1.30	1.30	1.30
<b>Total</b>		<b>2.50</b>	<b>2.50</b>	<b>2.50</b>

**KEY OBJECTIVES**

- Maintain City facilities at a level to prevent any interruption of occupancy.
- Maintain City facilities in a secure, clean, and aesthetically acceptable condition.
- Respond to emergency service requests within 24 hours.
- Respond to non-emergency service requests within 30 days.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Emergency service requests	40	40	40	40
• Non-emergency service requests	600	600	600	600
• Paper and file deliveries to City departments	150	150	150	150
• Buildings maintained	35	35	35	35

**PUBLIC WORKS - Facility Maintenance Reserve**

**706.1 07061**

**Program Description** The Facility Maintenance Reserve program provides funding for the long-term maintenance of City facilities.

**EXPENDITURE SUMMARY**

<u>Expenditure Category</u>	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
Personnel Services	\$ -	\$ -	\$ -	-
Contractual Services		42,000	75,000	75,000
Materials & Supplies		-	-	-
Capital Outlay		-	-	-
Fixed Charges		-	-	-
Debt Service		-	-	-
<b>Total</b>	<b>\$ -</b>	<b>\$ 42,000</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>

**PUBLIC WORKS - Alameda Point Facility Maintenance**

858 818003

**Program Description** The Alameda Point Facility Maintenance program provides staff and materials to maintain the City occupied or utilized buildings at Alameda Point. The cost of all utilities for Alameda Point is also included in this program.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 142,990	\$ 70,720	\$ 70,720	\$ 70,720
Contractual Services		1,559,250	1,278,400	1,278,400
Materials & Supplies		9,680	14,700	14,700
Capital Outlay		-	-	-
Fixed Charges		-	-	-
Debt Service		-	-	-
<b>Total</b>	<b>\$ 1,711,920</b>	<b>\$ 1,363,820</b>	<b>\$ 1,363,820</b>	<b>\$ 1,363,820</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Public Works Supervisor*		0.20	0.00	0.00
Public Works Maintenance Worker II*		1.20	0.70	0.70
<b>Total</b>		<b>1.40</b>	<b>0.70</b>	<b>0.70</b>

\*Positions are assigned to Public Works but funded by the ARRA Administration program.

**KEY OBJECTIVES**

- Maintain facilities at a level to prevent any interruption of occupancy.
- Maintain facilities in a secure, clean, and aesthetically acceptable condition.
- Respond to emergency service requests within 24 hours.
- Respond to non-emergency service requests within 30 days.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Emergency service requests		100	100	100
• Non-emergency service requests		200	200	200

**PUBLIC WORKS - Alameda Point Roads/Grounds Maintenance**

858 818004

**Program Description** The Alameda Point Roads/Grounds Maintenance program provides staff and materials to maintain the roads from curb face to curb face at Alameda Point.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 96,270	\$ 96,270	\$ 53,935	\$ 53,935
Contractual Services		83,710	83,710	83,710
Materials & Supplies		1,380	1,380	1,380
Capital Outlay		-	-	-
Fixed Charges		-	-	-
Debt Service		-	-	-
<b>Total</b>	<b>\$ 181,360</b>	<b>\$ 181,360</b>	<b>\$ 139,025</b>	<b>\$ 139,025</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Public Works Maintenance Worker II*		1.00	0.50	0.50
<b>Total</b>		<b>1.00</b>	<b>0.50</b>	<b>0.50</b>

\*Position is assigned to Public Works but funded by the ARRA Administration program.

**KEY OBJECTIVES**

- Maintain road surfaces to prevent any interruption of use.
- Respond to emergency service requests within 24 hours.
- Respond to non-emergency service requests within 30 days.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Emergency service requests		12	12	12
• Non-emergency service requests		20	20	20
• Potholes repaired		30	30	30

**PUBLIC WORKS - Alameda Point Sanitary Sewer**

858 818007

**Program Description** The Alameda Point Sanitary Sewer program provides management and maintenance of Alameda Point's sewer collection system in accordance with state and federal requirements. The program is also responsible for responding to and resolving sanitary sewer overflows and performs necessary repairs to sewer mains and lower laterals, as required.

**EXPENDITURE SUMMARY**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Budget</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Expenditure Category</i>				
Personnel Services	\$ 92,700	\$ 243,240	\$ 243,240	\$ 243,240
Contractual Services		422,200	205,300	205,300
Materials & Supplies		28,000	59,740	59,740
Capital Outlay		-	-	-
Fixed Charges		-	-	-
Debt Service		-	-	-
<b>Total</b>	<b>\$ 542,900</b>	<b>\$ 508,280</b>	<b>\$ 508,280</b>	<b>\$ 508,280</b>

**PERSONNEL SUMMARY**

	FY 08-09 <u>Authorized</u>	FY 09-10 <u>Authorized</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
<i>Position</i>				
Public Works Supervisor		0.00	0.20	0.20
Public Works Maintenance Worker II*		1.00	2.00	2.00
<b>Total</b>		<b>1.00</b>	<b>2.20</b>	<b>2.20</b>

\*Position is assigned to Public Works but funded by the ARRA Administration program.

**KEY OBJECTIVES**

- Respond to emergency service requests and inquiries within 24 hours.
- Respond to non-emergency service requests and inquiries within 30 days.
- Perform monthly inspection of all sanitary pump stations.
- Perform quarterly cleaning of all sanitary pump stations.

**PERFORMANCE INDICATORS**

	FY 08-09 <u>Actual</u>	FY 09-10 <u>Projected</u>	FY 10-11 <u>Budget</u>	FY 11-12 <u>Forecast</u>
• Emergency requests received		12	12	12
• Emergency requests responded to within 24 hours		12	12	12
• Pump stations maintained		10	10	10

# Capital Improvement Plan Summary

Sources	FY 10-11 Proposed	FY 10-11 Annual	FY 11-12 Proposed	FY 11-12 Annual
Misc Funding (Fed and State Funds)	\$ 5,871	\$ 760	\$ 1,455	\$ 760
Sewer Fund	4,654	556	5,820	556
Urban Runoff Fund	1,739	371	1,375	371
Measure B Sales Tax (Incl Old Meas. B)	607	680	585	680
Construction Improvement Tax	150	60	310	60
Grants	176	-	100	-
Gas Tax	-	10	-	10
Dwelling Unit Tax	113	-	110	-
General Fund	100	788	155	810
Golf Fund	-	15	-	15
Citywide Development Fee	1,020	-	-	-
<b>Total</b>	<b>\$ 14,430</b>	<b>\$ 3,240</b>	<b>\$ 9,910</b>	<b>\$ 3,262</b>

Uses	FY 10-11 Proposed	FY 10-11 Annual	FY 11-12 Proposed	FY 11-12 Annual
Streets/Transportation	\$ 3,537	\$ 940	\$ 1,000	\$ 962
Drainage	1,400	325	900	325
Sewer	4,480	510	5,720	510
General City Facilities	726	619	1,000	619
Ped Bike	1,469	125	550	125
Traffic	125	370	125	370
Parks	2,139	55	-	55
Clean Water Program	185	75	245	75
Marine	370	75	370	75
Transit	-	146	-	146
<b>Total</b>	<b>\$ 14,431</b>	<b>\$ 3,240</b>	<b>\$ 9,910</b>	<b>\$ 3,262</b>

Note: Dollars in 000's

# FY 10-11 CIP Proposed Projects by Category and Fund Source

Project Name	PW Number	Total Cost	CDF	CIT	DUT	Gas Tax	General	Golf	Grants	Measure B	Sewer	URCWP	Other
<b>Clean Water Program</b>													
Annual Regional Water Quality Monitoring Program	91020	\$40	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$40	\$0
C3 Requirements Implementation Plan	91019	\$50	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50	\$0
Cleanwater Com. Ops. Review	90919	\$55	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$55	\$0
Install Trash Capture Devices	91015	\$40	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$40	\$0
<b>Drainage</b>													
Cross Culvert Replac., FY 10 - 11	9900602	\$300	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$300	\$0
Cyclic Storm Drain Pipe Rehabilitation	91005	\$300	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$300	\$0
Southshore Lagoon Dredging, Phase 2	90911	\$500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$250	\$250 HOA - \$250k
Storm Drain Pump Station Upgrades	91011	\$300	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$300	\$0
<b>General City Facility</b>													
City Building Renov. Fund, 09-10	90665	\$350	\$0	\$150	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$200 Facility Maintenance Reserves - \$200k
PW Facility Site Feasibility & Environmental Documents	91013	\$276	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$22	\$74	\$74	\$105 Waste - \$24,250; Parking Meter - \$2,750, Facilities Maint. Reserve - \$77k
Relocation of Animal Shelter Feasibility and Environmental Study	91026	\$100	\$0	\$0	\$0	\$0	\$100	\$0	\$0	\$0	\$0	\$0	\$0
<b>Marine</b>													
Shoreline Repairs	91033	\$200	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$200	\$0
Spartina Control	90563	\$70	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$30	\$40 Coastal Conservancy

Note: Dollars in 000's

# FY 10-11 CIP Proposed Projects by Category and Fund Source

Project Name	PW Number	Total Cost	CDF	CIT	DUT	Gas Tax	General	Golf	Grants	Measure B	Sewer	URCWP	Other
Stabilization Localized Areas of Lagoon Wall	91023	\$100	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100	\$0
<b>Parks</b>													
Krusi Park	91003	\$1,300	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	1,300
													Prop WW - \$1.3M
Park Feasibility Plan	91027	\$100	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100
													Open Space
Resurfacing of Tennis Courts at Leydecker, Krusi, and Lower Washington Parks	91021	\$350	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$350
													Prop WW \$350k
Tillman Park	90481	\$100	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100
													Prop WW
Woodstock Park Field Improvements	90502	\$289	\$0	\$0	\$113	\$0	\$0	\$0	\$176	\$0	\$0	\$0	\$0
													Roberti-Z'Berg-Harris-Beth Grant...
<b>Ped Bike</b>													
Bicycle Signage	91032	\$31	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$31
													TDA
Park Street Streetscape III	91029	\$888	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$888
													TCSP \$775k; Comm Dev \$113k
Sidewalk Repair Program	98202	\$550	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$460	\$0	\$0	\$90
													Bike&Ped Meas B-\$100k; Streets & Roads Meas B-\$360k; TDA-\$90k
<b>Sewer</b>													
Cyclic Sewer Repair	99502	\$2,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	2,000	\$0	\$0
Manhole Testing	91030	\$60	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$60	\$0	\$0
Sanitary Sewer Master Plan, Phase 3	904107	\$150	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$150	\$0	\$0
Sewer Asset Management	91014	\$25	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$25	\$0	\$0
Sewer Maintenance Management System	91025	\$100	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100	\$0	\$0

Note: Dollars in 000's

# FY 10-11 CIP Proposed Projects by Category and Fund Source

Project Name	PW Number	Total Cost	CDF	CIT	DUT	Gas Tax	General	Golf	Grants	Measure B	Sewer	URCWP	Other
Sewer Pump Station Upgrades	91008	\$1,100	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	1,100	\$0	\$0
Sewer Video Assessment	91009	\$135	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$135	\$0	\$0
Smoke Testing	91031	\$360	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$360	\$0	\$0
Subbasin Flow Monitoring	91012	\$300	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$300	\$0	\$0
Video Data Collection City Sewer Mains	9084504	\$250	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$250	\$0	\$0
<b>Streets/Transportation</b>													
Pavement Mgmt. Program, FY 10	9820130	\$2,037	1,020	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100	\$0	\$917
													Prkng Mtr - \$80k; Local Streets & Roads - \$837k
Station Area Plan	91004	\$1,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	1,500
													Federal earmark \$1.2M; Other Misc. Revenue \$300k
<b>Traffic</b>													
Traffic Signal LED Replacement, Citywide	90450	\$50	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50	\$0	\$0	\$0
Traffic Striping & Sign Maintenance Program	9044901	\$75	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$75	\$0	\$0	\$0
<b>Total</b>		<b>\$14,431</b>	<b>\$1,020</b>	<b>\$150</b>	<b>\$113</b>	<b>\$0</b>	<b>\$100</b>	<b>\$0</b>	<b>\$176</b>	<b>\$607</b>	<b>\$4,654</b>	<b>\$1,739</b>	<b>\$5,871</b>

Note: Dollars in 000's

## FY 10-11 CIP Proposed Project Descriptions

Project Name	Total Cost	Project Description
<b>Clean Water Program</b>		
Annual Regional Water Quality Monitoring Program	\$40,000	
C3 Requirements Implementation Plan	\$50,000	Prepare plan and cost estimate to implement C3 requirements mandated by the RWQCB.
Cleanwater Com. Ops. Review	\$55,000	Inspect commercial facilities to determine if they are complying with clean water mandates.
Install Trash Capture Devices	\$40,000	To minimize the amount of trash discharged to the bay.
<b>Drainage</b>		
Cross Culvert Replac., FY 10 - 11	\$300,000	Replace deteriorated cross culverts with new standard.
Cyclic Storm Drain Pipe Rehabilitation	\$300,000	Replace existing deteriorating pipes.
Southshore Lagoon Dredging, Phase 2	\$500,000	Prepare drawings and design deepening or removal of sediment from lagoons.
Storm Drain Pump Station Upgrades	\$300,000	Ongoing replacement of obsolete and worn out equipment in the storm pump plants.
<b>General City Facility</b>		
City Building Renov. Fund, 09-10	\$350,000	Minor remodeling, roofing and painting in order to maintain the integrity of each City building.
PW Facility Site Feasibility & Environmental Documents	\$275,500	Find location to combine PW City Hall West and MSC.
Relocation of Animal Shelter Feasibility and Environmental Study	\$100,000	Relocate the animal shelter.
<b>Marine</b>		
Shoreline Repairs	\$200,000	Repair shoreline and tidelands around storm drain outfalls to prevent further damage to the outfalls and shoreline.
Spartina Control	\$70,000	Spartina Control
Stabilization Localized Areas of Lagoon Wall	\$100,000	Stabilize localized areas of the lagoon wall.
<b>Parks</b>		
Krusi Park	\$1,300,000	Demolish and rebuild recreation facility.

## FY 10-11 CIP Proposed Project Descriptions

Project Name	Total Cost	Project Description
Park Feasibility Plan	\$100,000	To determine best use of ABL property.
Resurfacing of Tennis Courts at Leydecker, Krusi, and Lower Washington Parks	\$350,000	Resurfacing of Tennis Courts at Leydecker, Krusi, and Lower Washington Parks
Tillman Park	\$100,000	Provide rehabilitation of the play area at Tillman Park.
Woodstock Park Field Improvements	\$289,000	Improve field drainage.
<b>Ped Bike</b>		
Bicycle Signage	\$31,000	Bicycle signage.
Park Street Streetscape III	\$888,000	Third phase of pedestrian improvements on Park St.
Sidewalk Repair Program	\$550,000	Breakout and reconstruct sidewalk where failed.
<b>Sewer</b>		
Cyclic Sewer Repair	\$2,000,000	Rehabilitation of deteriorating sanitary sewer in locations to be determined by Sewer Master Plan.
Manhole Testing	\$60,000	Manhole Testing
Sanitary Sewer Master Plan, Phase 3	\$150,000	Identify projects and the funds to develop and maintain the City's sanitary sewer infrastructure.
Sewer Asset Management	\$25,000	Compile list of sewer assets & develop a 10 year plan.
Sewer Maintenance Management System	\$100,000	Track all maintenance and capital improvements for sewer system.
Sewer Pump Station Upgrades	\$1,100,000	Upgrade the sewer pump stations per the Sewer Master Plan.
Sewer Video Assessment	\$135,000	Assess sewer TV videos to determine pipe condition.
Smoke Testing	\$360,000	Smoke Testing
Subbasin Flow Monitoring	\$300,000	Subbasin Flow Monitoring
Video Data Collection City Sewer Mains	\$250,000	Inspect City's sanitary sewer mains with remotely operated cameras to determine repair needs.

## FY 10-11 CIP Proposed Project Descriptions

Project Name	Total Cost	Project Description
<b>Streets/Transportation</b>		
Pavement Mgmt. Program, FY 10	\$2,037,000	Crack seal, slurry seal, and/or overlay streets per Pvmt Mgmt Prog.
Station Area Plan	\$1,500,000	Construct TSM infrastructure improvements
<b>Traffic</b>		
Traffic Signal LED Replacement, Citywide	\$50,000	Provide sinking funds for replacement of Light Emitting Diodes (LED) on existing traffic heads.
Traffic Striping & Sign Maintenance Program	\$75,000	Traffic striping & signage inspection and replacement.

# FY 10-11 Annual Maintenance Projects by Category and Fund Source

Project Name	PW Number	Total Cost	Fund Source											
			CDF	CIT	DUT	Gas Tax	General	Golf	Grants	Measure B	Sewer	URCWP	Other	
<b>Clean Water Program</b>														
Pump Station Dissolved Oxygen Monitoring	5431018	\$60	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$60	\$0
Storm Drain Stencilling Plan	5431017	\$5	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$5	\$0
Trash Hot Spot Cleaning Program	5431016	\$10	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$10	\$0
<b>Drainage</b>														
Clean Culverts, Chuck Corica Golf Complex	5430643	\$20	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$20	\$0
South Shore Lagoon Maintenance	5439817	\$165	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$90	\$75
													HOA Share (est.)	
Storm Drain Maintenance	5430603	\$50	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50	\$0
Storm Drain Pump Station Maintenance	5430841	\$60	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$60	\$0
Street Sweeping Signage	5430452	\$30	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$30	\$0
<b>General City Facility</b>														
Annual Engineering Services Contract	5430075	\$275	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$275
													Revolving acct. funded by approp. CIP or development project.	
Bio Diesel Retrofit	5430721	\$20	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$10	\$10	\$0
CIP Budget Preparation & Presentations	5431007	\$24	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$8	\$8	\$8	\$0
Diesel Air Filter Retrofit	5430678	\$60	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$25	\$25	\$10
													ISF - Fleet Maintenance	
Doolittle Landfill Closure	5438805	\$110	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$110
													Solid Waste Fee Surcharge	
Graffiti Abatement	5439408	\$20	\$0	\$0	\$0	\$0	\$0	\$20	\$0	\$0	\$0	\$0	\$0	\$0
Maintenance for Former Alameda Beltline Property	5431028	\$100	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100
													Open Space Fund	

Note: Dollars in 000's

# FY 10-11 Annual Maintenance Projects by Category and Fund Source

Project Name	PW Number	Total Cost	Fund Source										
			CDF	CIT	DUT	Gas Tax	General	Golf	Grants	Measure B	Sewer	URCWP	Other
Small Item Moving Contractor	5430720	\$10	\$0	\$0	\$0	\$0	\$10	\$0	\$0	\$0	\$0	\$0	\$0
<b>Marine</b>													
Beach Sand Replacement	5438303	\$25	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$25
												Tidelands Trust Fund.	
Shoreline Inspection and Encroachment Enforcement	54304108	\$50	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50
												Tidelands Trust Fund	
<b>Parks</b>													
Park Tree Replacement and Pruning	5500215	\$55	\$0	\$55	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Ped Bike</b>													
Bicycle Program	5430821	\$55	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$55	\$0	\$0	\$0
Bike & Ped. Facility Upgrade	5430923	\$10	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$10	\$0	\$0	\$0
Safe Routes and Pedestrian Program	5430658	\$60	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$60	\$0	\$0	\$0
<b>Sewer</b>													
Sanitary Sewer Cleaning	5430851	\$400	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$400	\$0	\$0
Sanitary Sewer Pipe Maintenance	5430663	\$50	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50	\$0	\$0
Sewer Pump Station Maintenance	5439010	\$60	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$60	\$0	\$0
<b>Streets/Transportation</b>													
ACTIA - Measure B Administration	5430921	\$12	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$12	\$0	\$0	\$0
Landscape Median Maintenance (citywide)	5439406	\$295	\$0	\$0	\$0	\$0	\$250	\$15	\$0	\$0	\$0	\$0	\$30
												Assessment Districts/Ferry	
Parking Meter Maintenance	5438924	\$50	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50
												Parking Fund	
Pothole Patching Program	5439995	\$55	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$55	\$0	\$0	\$0

Note: Dollars in 000's

# FY 10-11 Annual Maintenance Projects by Category and Fund Source

Project Name	PW Number	Total Cost	Fund Source											
			CDF	CIT	DUT	Gas Tax	General	Golf	Grants	Measure B	Sewer	URCWP	Other	
Regional Transportation Coordination Project	5430925	\$15	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$15	\$0	\$0	\$0
Street Tree Pruning, Citywide	5438301	\$388	\$0	\$0	\$0	\$0	\$388	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Street Tree Removal and Planting	5439033	\$120	\$0	\$0	\$0	\$0	\$120	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Underground Utility District Operations	5430560	\$5	\$0	\$5	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Traffic</b>														
Annual Traffic Monitoring Analysis	5430924	\$15	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$15	\$0	\$0	\$0
Congestion Management Program (CMP)	5430469	\$60	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$60	\$0	\$0	\$0
On-Call Striping and Signing	543044902	\$50	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50	\$0	\$0	\$0
TCMP Analysis	5430927	\$10	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$10	\$0	\$0	\$0
Traffic Operations	5430854	\$100	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100	\$0	\$0	\$0
Traffic Signal and Light Painting	5438608	\$10	\$0	\$0	\$0	\$10	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Traffic Signal Controller Replacement	5439434	\$50	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50	\$0	\$0	\$0
Transportation Commission (TC) Support	5430381	\$75	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$75	\$0	\$0	\$0
<b>Transit</b>														
Bus Stop Facilities Maintenance	5430653	\$50	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50	\$0	\$0	\$0
Employee Transit Pass Program	5430655	\$41	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3	\$3	\$35
Transit Support	5430820	\$55	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$55	\$0	\$0	\$0
<b>Total</b>		<b>\$3,240</b>	<b>\$0</b>	<b>\$60</b>	<b>\$0</b>	<b>\$10</b>	<b>\$788</b>	<b>\$15</b>	<b>\$0</b>	<b>\$680</b>	<b>\$556</b>	<b>\$371</b>	<b>\$760</b>	

Note: Dollars in 000's

# FY 10-11 Annual Maintenance Project Descriptions

Project Name	Yearly Cost	Project Description
<b>Clean Water Program</b>		
Pump Station Dissolved Oxygen Monitoring	\$60,000	Collect data at dissolved oxygen levels at storm drain pump stations.
Storm Drain Stencilling Plan	\$5,000	Stencil material discharge constraints at storm drain inlets.
Trash Hot Spot Cleaning Program	\$10,000	Identify locations with consistent trash build up.
<b>Drainage</b>		
Clean Culverts, Chuck Corica Golf Complex	\$20,000	Clean the drainage culverts at the Chuck Corica Golf Complex
South Shore Lagoon Maintenance	\$165,000	To enable the City to fund its share of costs to implement the Lagoon Management Plan.
Storm Drain Maintenance	\$50,000	Storm drain system on-going maintenance, not including pump stations.
Storm Drain Pump Station Maintenance	\$60,000	Annual maintenance to repair and/or replace worn components.
Street Sweeping Signage	\$30,000	Ongoing program to install and maintain "No Parking" street sweeping signs in order to facilitate street sweeping.
<b>General City Facility</b>		
Annual Engineering Services Contract	\$275,000	Contract various engineering services like survey, material testing and geotechnical.
Bio Diesel Retrofit	\$20,000	Modify existing diesel vehicles to accept bio diesel fuel.
CIP Budget Preparation & Presentations	\$24,000	CIP and annual project presentations, cost estimates, reports, reconciliation with existing revenue, update computerized data tracking system.
Diesel Air Filter Retrofit	\$60,000	Modify existing diesel vehicles to meet air quality standards.
Doolittle Landfill Closure	\$110,000	1) annual maintenance, 2) performance of the self monitoring program, 3) quarterly monitoring, & 4) permit fees.
Graffiti Abatement	\$20,000	The purpose of this program is to remove graffiti from public property within three days from date reported.
Maintenance for Former Alameda Beltline Property	\$100,000	
Small Item Moving Contractor	\$10,000	Contract with an outside moving company when MSC personnel are unable to complete a work request for moving furniture or other large equipment.
<b>Marine</b>		
Beach Sand Replacement	\$25,000	Ongoing phase of the South Shore beach sand replenishment project.

# FY 10-11 Annual Maintenance Project Descriptions

Project Name	Yearly Cost	Project Description
Shoreline Inspection and Encroachment Enforcement	\$50,000	Research and surveying to determine official easement boundaries and any illegal encroachments
<b>Parks</b>		
Park Tree Replacement and Pruning	\$55,000	Provide funds for tree trimming of mature City park trees and removal of older trees.
<b>Ped Bike</b>		
Bicycle Program	\$55,000	Conduct studies on priority projects identified in the Transportation Master Plan and the adopted Bicycle Master Plan.
Bike & Ped. Facility Upgrade	\$10,000	Install bike racks in the commercial areas to address bike parking needs.
Safe Routes and Pedestrian Program	\$60,000	Data collection regarding bicycle and pedestrian access in the vicinity of schools.
<b>Sewer</b>		
Sanitary Sewer Cleaning	\$400,000	Clean sanitary sewer lines to prevent blockage and overflows at pump stations.
Sanitary Sewer Pipe Maintenance	\$50,000	Address on-going maintenance and monitoring of pipes, not including pump stations.
Sewer Pump Station Maintenance	\$60,000	Ongoing maintenance program to replace obsolete and worn out equipment in the City's sewer pump plants.
<b>Streets/Transportation</b>		
ACTIA - Measure B Administration	\$12,000	Manage the use of Measure B funds on City projects.
Landscape Median Maintenance (citywide)	\$295,000	Ongoing maintenance program to maintain landscape areas, medians, and street furnishings.
Parking Meter Maintenance	\$50,000	Ongoing program to repair vandalized parking meters and equipment and purchase stronger, more vandal-proof meters.
Pothole Patching Program	\$55,000	Ongoing, proactive pothole patching maintenance program to maintain City streets.
Regional Transportation Coordination Project	\$15,000	Coordinate with regional agencies on improvements for shared roadway facilities.
Street Tree Pruning, Citywide	\$388,000	Ongoing program which provides supplemental pruning for the City's street tree program.
Street Tree Removal and Planting	\$120,000	Removal and replacement of dead and hazardous street trees.
Underground Utility District Operations	\$5,000	Provide Public Works services during underground district projects.
<b>Traffic</b>		
Annual Traffic Monitoring Analysis	\$15,000	Conduct a traffic analysis to determine feasibility of lane reductions on selected city streets.

## FY 10-11 Annual Maintenance Project Descriptions

Project Name	Yearly Cost	Project Description
Congestion Management Program (CMP)	\$60,000	The CMP mandated by State legislation includes LOS analysis and mitigation of CMP network.
On-Call Striping and Signing	\$50,000	Red curb and other on call work.
TCMP Analysis	\$10,000	Annual data collection for TCMP report.
Traffic Operations	\$100,000	Responses to requests from public, studies, and other on-going efforts to improve traffic operations.
Traffic Signal and Light Painting	\$10,000	Repaint the traffic signal poles, mast arms, back plates, and traffic signal mounted street lights
Traffic Signal Controller Replacement	\$50,000	Replacement of worn out and obsolete traffic signal controllers.
Transportation Commission (TC) Support	\$75,000	Administration of the Transportation Commission (TC) and response to resident requests on traffic issues.
<b>Transit</b>		
Bus Stop Facilities Maintenance	\$50,000	Regular maintenance and repairs.
Employee Transit Pass Program	\$41,000	City to purchase discounted transit passes for City employees.
Transit Support	\$55,000	Data collection and conducting other studies regarding access in the vicinity of transit stops.

# FY 11-12 CIP Proposed Projects by Category and Fund Source

Project Name	PW Number	Total Cost	CDF	CIT	DUT	Gas Tax	General	Golf	Grants	Measure B	Sewer	URCWP	Other
<b>Clean Water Program</b>													
Annual Regional Water Quality Monitoring Program	91020	\$40	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$40	\$0
C3 Requirements Implementation Plan	91019	\$50	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50	\$0
Cleanwater Com. Ops. Review	90919	\$55	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$55	\$0
Install Trash Capture Devices	91015	\$100	\$0	\$0	\$0	\$0	\$0	\$0	\$100	\$0	\$0	\$0	\$0
<b>Drainage</b>													
Cross Culvert Replac., FY 10 - 11	9900602	\$300	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$300	\$0
Cyclic Storm Drain Pipe Rehabilitation	91005	\$300	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$300	\$0
Storm Drain Pump Station Upgrades	91011	\$300	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$300	\$0
<b>General City Facility</b>													
ADA Upgrades for City Facilities - FY08-09	90846	\$250	\$0	\$80	\$10	\$0	\$85	\$0	\$0	\$0	\$0	\$0	\$75
												Measure B Ferry	
ADA Upgrades for City Facilities - FY09-10	90846	\$250	\$0	\$80	\$100	\$0	\$70	\$0	\$0	\$0	\$0	\$0	\$0
City Building Renov. Fund, 09-10	90665	\$500	\$0	\$150	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$350
												\$350k - Facility Maintenance Reserves	
<b>Marine</b>													
Shoreline Repairs	91033	\$200	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$200	\$0
Spartina Control	90563	\$70	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$30	\$40
												Coastal Conservancy	
Stabilization Localized Areas of Lagoon Wall	91023	\$100	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100	\$0

Note: Dollars in 000's

# FY 11-12 CIP Proposed Projects by Category and Fund Source

Project Name	PW Number	Total Cost	CDF	CIT	DUT	Gas Tax	General	Golf	Grants	Measure B	Sewer	URCWP	Other
<b>Ped Bike</b>													
Sidewalk Repair Program	98202	\$550	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$460	\$0	\$0	\$90
Bike&Ped Meas B-\$100k; Streets & Roads Meas B-\$360k; TDA-\$90k													
<b>Sewer</b>													
Cyclic Sewer Repair	99502	\$4,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,000	\$0	\$0
Manhole Testing	91030	\$60	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$60	\$0	\$0
Sanitary Sewer Master Plan, Phase 4	904107	\$75	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$75	\$0	\$0
Sewer Maintenance Management System	91025	\$100	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100	\$0	\$0
Sewer Pump Station Upgrades	91008	\$1,100	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,100	\$0	\$0
Sewer Video Assessment	91009	\$135	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$135	\$0	\$0
Video Data Collection City Sewer Mains	9084504	\$250	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$250	\$0	\$0
<b>Streets/Transportation</b>													
Pavement Mgmt. Program, FY 10	9820130	\$1,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100	\$0	\$900
Prop 42 - \$900k													
<b>Traffic</b>													
Traffic Signal LED Replacement, Citywide	90450	\$50	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50	\$0	\$0	\$0
Traffic Striping & Sign Maintenance Program	9044901	\$75	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$75	\$0	\$0	\$0
<b>Total</b>		<b>\$9,910</b>	<b>\$0</b>	<b>\$310</b>	<b>\$110</b>	<b>\$0</b>	<b>\$155</b>	<b>\$0</b>	<b>\$100</b>	<b>\$585</b>	<b>\$5,820</b>	<b>\$1,375</b>	<b>\$1,455</b>

Note: Dollars in 000's

## FY 11-12 CIP Proposed Project Descriptions

Project Name	Total Cost	Project Description
<b>Clean Water Program</b>		
Annual Regional Water Quality Monitoring Program	\$40,000	
C3 Requirements Implementation Plan	\$50,000	Prepare plan and cost estimate to implement C3 requirements mandated by the RWQCB.
Cleanwater Com. Ops. Review	\$55,000	Inspect commercial facilities to determine if they are complying with clean water mandates.
Install Trash Capture Devices	\$100,000	To minimize the amount of trash discharged to the bay.
<b>Drainage</b>		
Cross Culvert Replac., FY 10 - 11	\$300,000	Replace deteriorated cross culverts with new standard.
Cyclic Storm Drain Pipe Rehabilitation	\$300,000	Replace existing deteriorating pipes.
Storm Drain Pump Station Upgrades	\$300,000	Ongoing replacement of obsolete and worn out equipment in the storm pump plants.
<b>General City Facility</b>		
ADA Upgrades for City Facilities - FY08-09	\$250,000	Improve existing facilities to meet ADA guidelines, where deficiencies have been identified, including remodelling restrooms and renovating ramps.
ADA Upgrades for City Facilities - FY09-10	\$250,000	Improve existing facilities to meet ADA guidelines, where deficiencies have been identified, including remodelling restrooms and renovating ramps.
City Building Renov. Fund, 09-10	\$500,000	Minor remodeling, roofing and painting in order to maintain the integrity of each City building.
<b>Marine</b>		
Shoreline Repairs	\$200,000	Repair shoreline and tidelands around storm drain outfalls to prevent further damage to the outfalls and shoreline.
Spartina Control	\$70,000	Spartina Control
Stabilization Localized Areas of Lagoon Wall	\$100,000	Stabilize localized areas of the lagoon wall.
<b>Ped Bike</b>		
Sidewalk Repair Program	\$550,000	Breakout and reconstruct sidewalk where failed.
<b>Sewer</b>		
Cyclic Sewer Repair	\$4,000,000	Rehabilitation of deteriorating sanitary sewer in locations to be determined by Sewer Master Plan.
Manhole Testing	\$60,000	Manhole Testing

## FY 11-12 CIP Proposed Project Descriptions

Project Name	Total Cost	Project Description
Sanitary Sewer Master Plan, Phase 4	\$75,000	Identify projects and the funds to develop and maintain the City's sanitary sewer infrastructure.
Sewer Maintenance Management System	\$100,000	Track all maintenance and capital improvements for sewer system.
Sewer Pump Station Upgrades	\$1,100,000	Upgrade the sewer pump stations per the Sewer Master Plan.
Sewer Video Assessment	\$135,000	Assess sewer TV videos to determine pipe condition.
Video Data Collection City Sewer Mains	\$250,000	Inspect City's sanitary sewer mains with remotely operated cameras to determine repair needs.
<b>Streets/Transportation</b>		
Pavement Mgmt. Program, FY 10	\$1,000,000	Crack seal, slurry seal, and/or overlay streets per Pvmt Mgmt Prog.
<b>Traffic</b>		
Traffic Signal LED Replacement, Citywide	\$50,000	Provide sinking funds for replacement of Light Emitting Diodes (LED) on existing traffic heads.
Traffic Striping & Sign Maintenance Program	\$75,000	Traffic striping & signage inspection and replacement.

# FY 11-12 Annual Maintenance Projects by Category and Fund Source

Project Name	PW Number	Total Cost	CDF	CIT	DUT	Gas Tax	General	Golf	Grants	Measure B	Sewer	URCWP	Other
<b>Clean Water Program</b>													
Pump Station Dissolved Oxygen Monitoring	5431018	\$60	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$60	\$0
Storm Drain Stencilling Plan	5431017	\$5	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$5	\$0
Trash Hot Spot Cleaning Program	5431016	\$10	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$10	\$0
<b>Drainage</b>													
Clean Culverts, Chuck Corica Golf Complex	5430643	\$20	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$20	\$0
South Shore Lagoon Maintenance	5439817	\$165	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$90	\$75
												HOA Share (est.)	
Storm Drain Maintenance	5430603	\$50	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50	\$0
Storm Drain Pump Station Maintenance	5430841	\$60	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$60	\$0
Street Sweeping Signage	5430452	\$30	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$30	\$0
<b>General City Facility</b>													
Annual Engineering Services Contract	5430075	\$275	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$275
												Revolving acct. funded by approp. CIP or development project.	
Bio Diesel Retrofit	5430721	\$20	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$10	\$10	\$0
CIP Budget Preparation & Presentations	5431007	\$24	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$8	\$8	\$8	\$0
Diesel Air Filter Retrofit	5430678	\$60	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$25	\$25	\$10
											Internal Service Fund - Fleet Maint.		
Doolittle Landfill Closure	5438805	\$110	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$110
											Solid Waste Fee Surcharge		
Graffiti Abatement	5439408	\$20	\$0	\$0	\$0	\$0	\$20	\$0	\$0	\$0	\$0	\$0	\$0

Note: Dollars in 000's

# FY 11-12 Annual Maintenance Projects by Category and Fund Source

Project Name	PW Number	Total Cost	CDF	CIT	DUT	Gas Tax	General	Golf	Grants	Measure B	Sewer	URCWP	Other
Maintenance for Former Alameda Beltline Property	5431028	\$100	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100 Open Space Fund
Small Item Moving Contractor	5430720	\$10	\$0	\$0	\$0	\$0	\$10	\$0	\$0	\$0	\$0	\$0	\$0
<b>Marine</b>													
Beach Sand Replacement	5438303	\$25	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$25 Tidelands Trust Fund.
Shoreline Inspection and Encroachment Enforcement	54304108	\$50	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50 Tidelands Trust Fund
<b>Parks</b>													
Park Tree Replacement and Pruning	5500215	\$55	\$0	\$55	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Ped Bike</b>													
Bicycle Program	5430821	\$55	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$55	\$0	\$0	\$0
Bike & Ped. Facility Upgrade	5430923	\$10	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$10	\$0	\$0	\$0
Safe Routes and Pedestrian Program	5430658	\$60	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$60	\$0	\$0	\$0
<b>Sewer</b>													
Sanitary Sewer Cleaning	5430851	\$400	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$400	\$0	\$0
Sanitary Sewer Pipe Maintenance	5430663	\$50	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50	\$0	\$0
Sewer Pump Station Maintenance	5439010	\$60	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$60	\$0	\$0
<b>Streets/Transportation</b>													
ACTIA - Measure B Administration	5430921	\$12	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$12	\$0	\$0	\$0
Landscape Median Maintenance (citywide)	5439406	\$300	\$0	\$0	\$0	\$0	\$255	\$15	\$0	\$0	\$0	\$0	\$30 Assessment Districts/Ferry

Note: Dollars in 000's

# FY 11-12 Annual Maintenance Projects by Category and Fund Source

Project Name	PW Number	Total Cost	CDF	CIT	DUT	Gas Tax	General	Golf	Grants	Measure B	Sewer	URCWP	Other
Parking Meter Maintenance	5438924	\$50	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50
													Parking Fund
Pothole Patching Program	5439995	\$55	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$55	\$0	\$0	\$0
Regional Transportation Coordination Project	5430925	\$15	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$15	\$0	\$0	\$0
Street Tree Pruning, Citywide	5438301	\$400	\$0	\$0	\$0	\$0	\$400	\$0	\$0	\$0	\$0	\$0	\$0
Street Tree Removal and Planting	5439033	\$125	\$0	\$0	\$0	\$0	\$125	\$0	\$0	\$0	\$0	\$0	\$0
Underground Utility District Operations	5430560	\$5	\$0	\$5	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Traffic</b>													
Annual Traffic Monitoring Analysis	5430924	\$15	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$15	\$0	\$0	\$0
Congestion Management Program (CMP)	5430469	\$60	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$60	\$0	\$0	\$0
On-Call Striping and Signing	54304490	\$50	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50	\$0	\$0	\$0
TCMP Analysis	5430927	\$10	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$10	\$0	\$0	\$0
Traffic Operations	5430854	\$100	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100	\$0	\$0	\$0
Traffic Signal and Light Painting	5438608	\$10	\$0	\$0	\$0	\$10	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Traffic Signal Controller Replacement	5439434	\$50	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50	\$0	\$0	\$0
Transportation Commission (TC) Support	5430381	\$75	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$75	\$0	\$0	\$0
<b>Transit</b>													
Bus Stop Facilities Maintenance	5430653	\$50	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50	\$0	\$0	\$0

Note: Dollars in 000's

# FY 11-12 Annual Maintenance Projects by Category and Fund Source

Project Name	PW Number	Total Cost	CDF	CIT	DUT	Gas Tax	General	Golf	Grants	Measure B	Sewer	URCWP	Other
Employee Transit Pass Program	5430655	\$41	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3	\$3	\$35
			AMP \$6800, DSD \$1k, HA \$4100, Comm Dev \$1700, GF Central Svc. \$21,700										
Transit Support	5430820	\$55	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$55	\$0	\$0	\$0
<b>Total</b>		<b>\$3,262</b>	<b>\$0</b>	<b>\$60</b>	<b>\$0</b>	<b>\$10</b>	<b>\$810</b>	<b>\$15</b>	<b>\$0</b>	<b>\$680</b>	<b>\$556</b>	<b>\$371</b>	<b>\$760</b>

Note: Dollars in 000's

# FY 11-12 Annual Maintenance Project Descriptions

Project Name	Yearly Cost	Project Description
<b>Clean Water Program</b>		
Pump Station Dissolved Oxygen Monitoring	\$60,000	Collect data at dissolved oxygen levels at storm drain pump stations.
Storm Drain Stencilling Plan	\$5,000	Stencil material discharge constraints at storm drain inlets.
Trash Hot Spot Cleaning Program	\$10,000	Identify locations with consistent trash build up.
<b>Drainage</b>		
Clean Culverts, Chuck Corica Golf Complex	\$20,000	Clean the drainage culverts at the Chuck Corica Golf Complex
South Shore Lagoon Maintenance	\$165,000	To enable the City to fund its share of costs to implement the Lagoon Management Plan.
Storm Drain Maintenance	\$50,000	Storm drain system on-going maintenance, not including pump stations.
Storm Drain Pump Station Maintenance	\$60,000	Annual maintenance to repair and/or replace worn components.
Street Sweeping Signage	\$30,000	Ongoing program to install and maintain "No Parking" street sweeping signs in order to facilitate street sweeping.
<b>General City Facility</b>		
Annual Engineering Services Contract	\$275,000	Contract various engineering services like survey, material testing and geotechnical.
Bio Diesel Retrofit	\$20,000	Modify existing diesel vehicles to accept bio diesel fuel.
CIP Budget Preparation & Presentations	\$24,000	CIP and annual project presentations, cost estimates, reports, reconciliation with existing revenue, update computerized data tracking system.
Diesel Air Filter Retrofit	\$60,000	Modify existing diesel vehicles to meet air quality standards.
Doolittle Landfill Closure	\$110,000	1) annual maintenance, 2) performance of the self monitoring program, 3) quarterly monitoring, & 4) permit fees.
Graffiti Abatement	\$20,000	The purpose of this program is to remove graffiti from public property within three days from date reported.
Maintenance for Former Alameda Beltline Property	\$100,000	
Small Item Moving Contractor	\$10,000	Contract with an outside moving company when MSC personnel are unable to complete a work request for moving furniture or other large equipment.
<b>Marine</b>		
Beach Sand Replacement	\$25,000	Ongoing phase of the South Shore beach sand replenishment project.

# FY 11-12 Annual Maintenance Project Descriptions

Project Name	Yearly Cost	Project Description
Shoreline Inspection and Encroachment Enforcement	\$50,000	Research and surveying to determine official easement boundaries and any illegal encroachments
<b>Parks</b>		
Park Tree Replacement and Pruning	\$55,000	Provide funds for tree trimming of mature City park trees and removal of older trees.
<b>Ped Bike</b>		
Bicycle Program	\$55,000	Conduct studies on priority projects identified in the Transportation Master Plan and the adopted Bicycle Master Plan.
Bike & Ped. Facility Upgrade	\$10,000	Install bike racks in the commercial areas to address bike parking needs.
Safe Routes and Pedestrian Program	\$60,000	Data collection regarding bicycle and pedestrian access in the vicinity of schools.
<b>Sewer</b>		
Sanitary Sewer Cleaning	\$400,000	Clean sanitary sewer lines to prevent blockage and overflows at pump stations.
Sanitary Sewer Pipe Maintenance	\$50,000	Address on-going maintenance and monitoring of pipes, not including pump stations.
Sewer Pump Station Maintenance	\$60,000	Ongoing maintenance program to replace obsolete and worn out equipment in the City's sewer pump plants.
<b>Streets/Transportation</b>		
ACTIA - Measure B Administration	\$12,000	Manage the use of Measure B funds on City projects.
Landscape Median Maintenance (citywide)	\$300,000	Ongoing maintenance program to maintain landscape areas, medians, and street furnishings.
Parking Meter Maintenance	\$50,000	Ongoing program to repair vandalized parking meters and equipment and purchase stronger, more vandal-proof meters.
Pothole Patching Program	\$55,000	Ongoing, proactive pothole patching maintenance program to maintain City streets.
Regional Transportation Coordination Project	\$15,000	Coordinate with regional agencies on improvements for shared roadway facilities.
Street Tree Pruning, Citywide	\$400,000	Ongoing program which provides supplemental pruning for the City's street tree program.
Street Tree Removal and Planting	\$125,000	Removal and replacement of dead and hazardous street trees.
Underground Utility District Operations	\$5,000	Provide Public Works services during underground district projects.
<b>Traffic</b>		
Annual Traffic Monitoring Analysis	\$15,000	Conduct a traffic analysis to determine feasibility of lane reductions on selected city streets.

## FY 11-12 Annual Maintenance Project Descriptions

Project Name	Yearly Cost	Project Description
Congestion Management Program (CMP)	\$60,000	The CMP mandated by State legislation includes LOS analysis and mitigation of CMP network.
On-Call Striping and Signing	\$50,000	Red curb and other on call work.
TCMP Analysis	\$10,000	Annual data collection for TCMP report.
Traffic Operations	\$100,000	Responses to requests from public, studies, and other on-going efforts to improve traffic operations.
Traffic Signal and Light Painting	\$10,000	Repaint the traffic signal poles, mast arms, back plates, and traffic signal mounted street lights
Traffic Signal Controller Replacement	\$50,000	Replacement of worn out and obsolete traffic signal controllers.
Transportation Commission (TC) Support	\$75,000	Administration of the Transportation Commission (TC) and response to resident requests on traffic issues.
<b>Transit</b>		
Bus Stop Facilities Maintenance	\$50,000	Regular maintenance and repairs.
Employee Transit Pass Program	\$41,000	City to purchase discounted transit passes for City employees.
Transit Support	\$55,000	Data collection and conducting other studies regarding access in the vicinity of transit stops.

# Unfunded Projects by Category and Fund Source

Project Name	Total Cost	CDF	CIT	DUT	Gas Tax	General	Golf	Grants	Measure B	Sewer	URCWP	Other
<b>Drainage</b>												
Ponding Improvements, Annual	\$250	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$250	\$0
											Insufficient staffing to manage.	
Storm Drainage Repair, Address Accum. Deferred Maint.	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$150,000	\$0
<b>Ferry</b>												
Water Taxi Vessel Procurement	\$1,850	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,850
<b>General City Facility</b>												
ADA Upgrades for Non-Park City Facilities - Deferred	\$3,000	\$0	\$0	\$0	\$0	\$3,000	\$0	\$0	\$0	\$0	\$0	\$0
Alameda Point Gym and Indoor Pool Renovations	\$2,400	\$99	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,301
											New dev. (CDF) 8%, City 92%, per 2001 Nexus Study, \$392,000 ARRA.	
Bridge Maintenance, Address Unfunded Maintenance	\$1,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000	\$0	\$0	\$0
Central Garage Seismic, ADA, and Hoist Upgrades	\$478	\$83	\$0	\$0	\$0	\$395	\$0	\$0	\$0	\$0	\$0	\$0
											New dev. (CDF) 17%, City 83%, per 2001 Nexus Study	
City Building Renovations, FY08-10 Needs Deferred	\$1,200	\$0	\$200	\$200	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$800
City Hall Garage Renovation	\$25	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$25
City Hall Site Improvements	\$62	\$11	\$0	\$0	\$0	\$51	\$0	\$0	\$0	\$0	\$0	\$0
											New dev. (CDF) 17%, City 83%, per 2001 Nexus Study	
City Hall Tower Retrofit	\$430	\$0	\$0	\$0	\$0	\$0	\$0	\$430	\$0	\$0	\$0	\$0
Cleaning & Resealing of Brick of Exterior Police Building	\$15	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$15

Note: Dollars in 000's

# Unfunded Projects by Category and Fund Source

Project Name	Total Cost	CDF	CIT	DUT	Gas Tax	General	Golf	Grants	Measure B	Sewer	URCWP	Other
Consolidated Corporation Yard	\$76,300	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$76,300
Disaster Above Ground Portable Water Supply System	\$9,821	\$0	\$0	\$0	\$0	\$9,821	\$0	\$0	\$0	\$0	\$0	\$0
Earthquake Early Warning Detection System for Fire Stations	\$169	\$0	\$0	\$0	\$0	\$169	\$0	\$0	\$0	\$0	\$0	\$0
Expansion of Police Administration Building	\$500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$500
Fire Station #3 Design & Constr.	\$1,790	\$0	\$0	\$0	\$0	\$575	\$0	\$0	\$0	\$0	\$0	\$1,215
												\$350k from GF has been reserved in FY05-06
Fire Station #3 Replacement Off-Site, 8,000 sq. ft.	\$6,753	\$1,194	\$0	\$0	\$0	\$5,109	\$0	\$0	\$0	\$0	\$0	\$450
												CDF contrib per 2001 Nexus Study, sale of existing site
GIS Mapping	\$773	\$134	\$0	\$0	\$0	\$139	\$0	\$200	\$0	\$0	\$0	\$300
												AP&T and other funds
Indoor Firearm Range Renovation	\$100	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100
Lot 'D' Development (Webster Street)	\$10,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$10,000
New Training Center, EOC	\$5,998	\$0	\$0	\$0	\$0	\$5,998	\$0	\$0	\$0	\$0	\$0	\$0
Norma Americh Teaching Academy	\$86	\$0	\$0	\$0	\$0	\$0	\$86	\$0	\$0	\$0	\$0	\$0
Officer's Club Renovation Phase 2	\$2,200	\$178	\$0	\$0	\$0	\$2,022	\$0	\$0	\$0	\$0	\$0	\$0
												New dev. (CDF) 8%, City 92%, per 2001 Nexus Study
Police Storage Facility	\$430	\$100	\$0	\$0	\$0	\$330	\$0	\$0	\$0	\$0	\$0	\$0
												New dev. (CDF) 23%, City 77%, per 2001 Nexus Study
Purchase Lot at 2267 Lincoln Avenue	\$700	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$700

Note: Dollars in 000's

# Unfunded Projects by Category and Fund Source

Project Name	Total Cost	CDF	CIT	DUT	Gas Tax	General	Golf	Grants	Measure B	Sewer	URCWP	Other
Recreation Supply Storage and Park Maintenance Corp. Yard	\$95	\$8	\$0	\$0	\$0	\$87	\$0	\$0	\$0	\$0	\$0	\$0
												New dev. (CDF) 8%, City 92%, per 2001 Nexus Study
Veterans' Building Elevator, Replacement	\$500	\$0	\$0	\$500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Veterans' Building Kitchen Upgrade	\$840	\$0	\$0	\$840	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Golf</b>												
Driving Range Synthetic Turf and Netting Replacement	\$948	\$0	\$0	\$0	\$0	\$0	\$948	\$0	\$0	\$0	\$0	\$0
Golf Cart Path Improvements	\$431	\$0	\$0	\$0	\$0	\$0	\$431	\$0	\$0	\$0	\$0	\$0
Golf Clubhouse Remodel	\$4,500	\$0	\$0	\$0	\$0	\$0	\$3,000	\$0	\$0	\$0	\$0	\$1,500
Golf Maintenance Roads and Bridges, Renovation	\$690	\$0	\$0	\$0	\$0	\$0	\$690	\$0	\$0	\$0	\$0	\$0
Jack Clark Course Irrigation System and Pump, Replacement	\$2,372	\$0	\$0	\$0	\$0	\$0	\$2,372	\$0	\$0	\$0	\$0	\$0
Jack Clark Course, 9th Green Renovation	\$173	\$0	\$0	\$0	\$0	\$0	\$173	\$0	\$0	\$0	\$0	\$0
<b>Marine</b>												
Bay Farm Island Shoreline Stabilization	\$3,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,500
												FEMA \$3M; Harbor Bay Shoreline Fund \$500k
Encinal Boat Ramp, Replace Restroom	\$120	\$0	\$0	\$0	\$0	\$0	\$0	\$120	\$0	\$0	\$0	\$0
												CA Dept of Boating & Waterways Grant
<b>Parks</b>												
ADA Upgrades for Park Facilities - Deferred	\$6,000	\$0	\$0	\$0	\$0	\$6,000	\$0	\$0	\$0	\$0	\$0	\$0

Note: Dollars in 000's

# Unfunded Projects by Category and Fund Source

Project Name	Total Cost	CDF	CIT	DUT	Gas Tax	General	Golf	Grants	Measure B	Sewer	URCWP	Other	
Alameda Point Sports Complex - Ball Fields and Outdoor Pool	\$15,060	\$1,217	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$13,843	
												New dev. (CDF) 8%, City 92%, unident. funds, per 2001 Nexus Study	
Construction of Hardball Facility, Phase 2	\$232	\$19	\$0	\$0	\$0	\$213	\$0	\$0	\$0	\$0	\$0	\$0	
													New dev. (CDF) 8%, City 92%, per 2001 Nexus Study
Field Light Replacement at Various Parks	\$145	\$0	\$145	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Jackson Park - Phase IIA - Design	\$100	\$0	\$0	\$100	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Jackson Park - Phase IIB - Construction	\$4,100	\$382	\$0	\$0	\$0	\$3,718	\$0	\$0	\$0	\$0	\$0	\$0	
													New dev (CDF) 8%, City 92%, of Ph I & II, per 2001 Nexus Study
Lincoln Park Decomposed Granite Pathway Repair	\$23	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$23	
Park Master Plan	\$95	\$0	\$0	\$95	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Park Pathway Repairs, Address Accum. Deferred Maint.	\$660	\$210	\$0	\$0	\$0	\$450	\$0	\$0	\$0	\$0	\$0	\$0	
													New dev. (CDF) 32%, City 68%, per 2001 Nexus Study
Recr. Field and Irrigation Impr., Address Accum. Deferred Maint.	\$900	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$900	
Shoreline Park - Replacement of Gooseneck Lights	\$112	\$9	\$0	\$0	\$0	\$103	\$0	\$0	\$0	\$0	\$0	\$0	
													New dev. (CDF) 8%, City 92%, per 2001 Nexus Study
Tennis Court Deferred Maintenance	\$150	\$0	\$0	\$150	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Tree Study at Krusi Park	\$25	\$0	\$25	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Washington Park, Resurface Basketball Courts	\$98	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$98	
<b>Ped Bike</b>													
Cross Trail Alameda, Phases 1 and 2	\$4,049	\$327	\$0	\$0	\$0	\$3,722	\$0	\$0	\$0	\$0	\$0	\$0	

Note: Dollars in 000's

# Unfunded Projects by Category and Fund Source

Project Name	Total Cost	CDF	CIT	DUT	Gas Tax	General	Golf	Grants	Measure B	Sewer	URCWP	Other	
Curb Ramps (ADA), Address Accum. Deferred Maint.	\$157,000	\$235	\$0	\$0	\$0	\$156,765	\$0	\$0	\$0	\$0	\$0	\$0	CDF per 2001 Nexus Study
Franklin Elementary School Pedestrian Access	\$359	\$0	\$0	\$0	\$0	\$0	\$0	\$324	\$35	\$0	\$0	\$0	SR2S
Pedestrian Districts and Corridors	\$125	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$125
Public Walkways	\$375	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$375
													Need to determine funding source.
Sidewalk Repairs, Address Accum. Deferred Maint.	\$86,143	\$335	\$0	\$0	\$0	\$85,808	\$0	\$0	\$0	\$0	\$0	\$0	\$0
SR2S Ped Plan Projects	\$275	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$275
Trail Projects	\$285	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$285
<b>Sewer</b>													
Cyclic Sewer Repair, Address Accum. Deferred Maint.	\$444,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$444,000	\$0	\$0
Generators, AP Sanitary Pump Stations 19 and 551	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Pump Station Upgrades	\$450	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$225	\$225	\$0	See 12/06/05 Council Report
<b>Streets</b>													
Atlantic Avenue Median Improvements	\$15,060	\$425	\$0	\$0	\$0	\$11,734	\$0	\$0	\$0	\$0	\$0	\$0	\$2,901
													CIC (\$967k), Catellus (\$976k), and APCP (\$976k)
Clement Ave Extension, Sherman to Tilden	\$18,300	\$0	\$0	\$0	\$0	\$0	\$0	\$14,000	\$0	\$0	\$0	\$0	\$4,300
													Bonds, Developer
Clement/Atlantic Corridor Improvements	\$21,555	\$700	\$0	\$0	\$0	\$20,300	\$0	\$0	\$555	\$0	\$0	\$0	\$0

Note: Dollars in 000's

# Unfunded Projects by Category and Fund Source

Project Name	Total Cost	CDF	CIT	DUT	Gas Tax	General	Golf	Grants	Measure B	Sewer	URCWP	Other
I-880 Broadway / Jackson, Phase 1 Improvements	\$90,010	\$1,500	\$0	\$0	\$0	\$0	\$0	\$0	\$5,260	\$0	\$0	\$83,250
												Developer, STIP, Fed all possible sources
I-880 High Street Improvements	\$1,715	\$229	\$0	\$0	\$0	\$0	\$0	\$1,476	\$10	\$0	\$0	\$0
												New dev. (CDF) 13%, City 87%, per 2001 Nexus Study
Irrigation & Landscaping Replacement on Bay Farm Island	\$118	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$118
Landscape Median Maint., Address Accum. Deferred Maint.	\$470	\$0	\$0	\$0	\$0	\$470	\$0	\$0	\$0	\$0	\$0	\$0
												See 12/06/05 Council Report
Mariner Square Drive Reconstruction	\$7,300	\$300	\$0	\$0	\$0	\$7,000	\$0	\$0	\$0	\$0	\$0	\$0
Mitchell Street Improvements Project	\$6,422	\$5,600	\$0	\$0	\$0	\$822	\$0	\$0	\$0	\$0	\$0	\$0
Park Street / Buena Vista Avenue Intersection Impr.	\$508	\$0	\$0	\$0	\$0	\$0	\$0	\$432	\$76	\$0	\$0	\$0
												SR2Transit grant request denied
Resurfacing, Address Accumulated Deferred Maintenance	\$100,000	\$1,300	\$0	\$0	\$0	\$97,700	\$0	\$0	\$1,000	\$0	\$0	\$0
Street and Park Trees, Address Accum. Deferred Maint.	\$1,150	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,150
Tilden Way, Phase II	\$2,380	\$380	\$0	\$0	\$0	\$2,000	\$0	\$0	\$0	\$0	\$0	\$0
Webster Renaissance, Phase II	\$2,900	\$0	\$0	\$0	\$0	\$0	\$0	\$2,800	\$0	\$0	\$0	\$100
												Possible MTC grant, CIC
Webster Street / Central Avenue intersection Impr.	\$272	\$0	\$0	\$0	\$0	\$0	\$0	\$230	\$42	\$0	\$0	\$0
												SR2Transit grant denied
<b>Traffic</b>												
Otis Drive Lane Study	\$20	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$20	\$0	\$0	\$0
Pedestrian Heads, Various Locations	\$400	\$0	\$0	\$0	\$0	\$0	\$0	\$360	\$40	\$0	\$0	\$0

Note: Dollars in 000's

# Unfunded Projects by Category and Fund Source

Project Name	Total Cost	CDF	CIT	DUT	Gas Tax	General	Golf	Grants	Measure B	Sewer	URCWP	Other
SMART Corridors and ITS	\$9,700	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$9,700
												\$0.7M TFCA, \$0.3M RSTP, \$8.7M CMAQ
Speed Radar at Grand St. and Central Ave.	\$156	\$0	\$0	\$0	\$0	\$0	\$0	\$140	\$16	\$0	\$0	\$0
												SR2S
Traffic Calming, Citywide, additional projects	\$80	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$80	\$0	\$0	\$0
Traffic Collision Analysis Program	\$15	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$15	\$0	\$0	\$0
Traffic Sig. Preempt. and Emitters, Grand-Webster, Island-Otis	\$742	\$0	\$0	\$0	\$0	\$742	\$0	\$0	\$0	\$0	\$0	\$0
Traffic Signal - to be determined	\$350	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$350	\$0	\$0	\$0
Traffic Signal Controller Repl., Address Accum. Deferred Maint.	\$330	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$330
Traffic Signal Pole Painting, Address Accum. Deferred Maint.	\$130	\$0	\$0	\$0	\$130	\$0	\$0	\$0	\$0	\$0	\$0	\$0
												See 12/06/05 Council Report
Traffic Signal Preemptors and Emitters, Park St.	\$298	\$0	\$0	\$0	\$0	\$298	\$0	\$0	\$0	\$0	\$0	\$0
Traffic Signal, Address Accumulated Deferred Maint.	\$8,000	\$2,500	\$0	\$0	\$0	\$0	\$0	\$0	\$5,500	\$0	\$0	\$0
Traffic Striping & Sign Maint., Address Accum. Deferred Maint.	\$3,500	\$0	\$0	\$0	\$3,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Traffic Trend Counts	\$10	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$10	\$0	\$0	\$0
Transportation Master Plan	\$40	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$40	\$0	\$0	\$0
Transportation Systems Management (TSM)	\$50	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50	\$0	\$0	\$0

Note: Dollars in 000's

## Unfunded Projects by Category and Fund Source

Project Name	Total Cost	CDF	CIT	DUT	Gas Tax	General	Golf	Grants	Measure B	Sewer	URCWP	Other
Webster ITS Project	\$760	\$0	\$0	\$0	\$0	\$0	\$0	\$760	\$0	\$0	\$0	\$0
Wood School In-Pavement Lights	\$208	\$0	\$0	\$0	\$0	\$0	\$0	\$187	\$21	\$0	\$0	\$0 SR2S
<b>Transit</b>												
Alameda Point Transit Oriented Development	\$6,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$6,000 Regional TOD \$1M; FTA \$3M; Other tbd \$2M
Bus Shelter Capital Acquisition and Bus Stop Improvements	\$300	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$300 Seeking federal appropriation for FY 08.
Bus Stop Accessibility Improvements (Phase 3)	\$1,000	\$1,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Long Range Transit Plan Update	\$120	\$0	\$0	\$0	\$0	\$0	\$0	\$96	\$24	\$0	\$0	\$0 Pending approval of Caltrans' Comm. Based Transp. Planning grant program
Mariner Square Transit Hub	\$1,400	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,400 Proposed in STIP
<b>Total for all Unfunded Projects (in thousands)</b>	<b>\$1,313,025</b>		<b>\$370</b>		<b>\$3,630</b>		<b>\$7,699</b>		<b>\$14,144</b>		<b>\$150,475</b>	
		<b>\$18,474</b>		<b>\$1,885</b>		<b>\$425,540</b>		<b>\$21,555</b>		<b>\$444,225</b>		<b>\$225,028</b>

Note: Dollars in 000's

# Unfunded Project Descriptions

Project Name	Total Cost	Project Description
<b>Drainage</b>		
Ponding Improvements, Annual	\$250,000	Repairs to eliminate ponding. Work may include Peach at Fillmore. Not requested due to lack of engineering staff.
Storm Drainage Repair, Address Accum. Deferred Maint.	\$150,000,000	To maintain and upgrade the City's deteriorating storm drain facilities, according to Storm Drain Master Plan being developed.
<b>Ferry</b>		
Water Taxi Vessel Procurement	\$1,850,000	Purchase three vessels for bicycle and pedestrian service at west end of estuary, between Alameda and Oakland.
<b>General City Facility</b>		
ADA Upgrades for Non-Park City Facilities - Deferred	\$3,000,000	Improve existing facilities (buildings, docks, parking) not including parks or ROW, to meet ADA guidelines, where deficiencies have been identified.
Alameda Point Gym and Indoor Pool Renovations	\$2,400,000	Renovations of existing facilities for health, safety and accessibility. Replace roof. A CDF project.
Bridge Maintenance, Address Unfunded Maintenance	\$1,000,000	Periodic maintenance to keep Grand Street Bridge and Ballena Blvd Bridge in good condition.
Central Garage Seismic, ADA, and Hoist Upgrades	\$477,500	Upgrades to garage used to service city equipment. A CDF project.
City Building Renovations, FY08-10 Needs Deferred	\$1,200,000	Minor remodeling, roofing and painting now needed, but unfunded.
City Hall Garage Renovation	\$24,600	Renovation of City Hall Garage roof
City Hall Site Improvements	\$62,000	Site improvements around City Hall, including notice board, concrete paving, and site furniture. A CDF project.
City Hall Tower Retrofit	\$430,000	Replacing clock tower on City Hall
Cleaning & Resealing of Brick of Exterior Police Building	\$15,000	Power wash & reseal the brick to the police building.
Consolidated Corporation Yard	\$76,300,000	Office, storage, service, and training space for PW, HA, ARPD, AP&T, AUSD, & AFD, per Muni. Serv. Ctr. Master Plan
Disaster Above Ground Portable Water Supply System	\$9,821,000	Installation of high volume portable fire pumps located strategically throughout the City.
Earthquake Early Warning Detection System for Fire Stations	\$169,050	Install Earthquake Early Warning Detection Systems in all fire stations.
Expansion of Police Administration Building	\$500,000	Add a fourth floor to accommodate the growing work force.
Fire Station #3 Design & Constr.	\$1,790,000	Design and construct a new Fire Station No. 3.
Fire Station #3 Replacement Off-Site, 8,000 sq. ft.	\$6,753,000	Build a new Fire Station #3 and sell existing station. A CDF project.
GIS Mapping	\$773,000	Converting paper records to digital geographical information. A CDF project.
Indoor Firearm Range Renovation	\$100,000	Update 30-year-old firearms range.

# Unfunded Project Descriptions

Project Name	Total Cost	Project Description
Lot 'D' Development (Webster Street)	\$10,000,000	Contribute to the revitalization of mixed-use retail 120-car parking project
New Training Center, EOC	\$5,997,537	Acquire 3 acres of land at Alameda Point & construct new training center and Emergency Operations Center for the Fire Dept.
Norma Arnerich Teaching Academy	\$86,250	Removal of interior walls and exterior roll-up doors to better utilize space.
Officer's Club Renovation Phase 2	\$2,200,000	Water damage repair, code compliance, and asbestos abatement needed to make kitchen usable. A CDF project.
Police Storage Facility	\$430,000	Construction of facility that can be used at storage for criminal records, autos, etc. A CDF project.
Purchase Lot at 2267 Lincoln Avenue	\$700,000	Lot will be used for parking of vehicles, storage and office space.
Recreation Supply Storage and Park Maintenance Corp. Yard	\$94,500	Consolidate warehouse and parking for rec. supplies. Alternative to Consolidated Corp Yard. A CDF project.
Veterans' Building Elevator, Replacement	\$500,000	Replace the elevator at the Veterans' Building.
Veterans' Building Kitchen Upgrade	\$840,000	Renovate Veterans' Kitchen to a commercial grade warming kitchen.
<b>Golf</b>		
Driving Range Synthetic Turf and Netting Replacement	\$947,500	Replace the existing synthetic turf and netting at the Driving Range.
Golf Cart Path Improvements	\$431,250	Renovate the existing cart paths and turnarounds throughout the Complex. Also, construct new cart paths where necessary.
Golf Clubhouse Remodel	\$4,500,000	New clubhouse facilities, including cart storage, landscaping, parking, course entrance, and other site improvements.
Golf Maintenance Roads and Bridges, Renovation	\$690,000	Repair damaged asphalt roadways over existing dirt and gravel roads. Repair and replace bridges over sloughs.
Jack Clark Course Irrigation System and Pump, Replacement	\$2,371,877	Replacement of the Jack Clark Golf Course automated irrigation system.
Jack Clark Course, 9th Green Renovation	\$172,500	Renovate the 9th green of the Jack Clark Golf Course per United States Golf Association (USGA) specifications.
<b>Marine</b>		
Bay Farm Island Shoreline Stabilization	\$3,500,000	Improve outfall protection.
Encinal Boat Ramp, Replace Restroom	\$120,000	Provide new restroom facilities.
<b>Parks</b>		
ADA Upgrades for Park Facilities - Deferred	\$6,000,000	Improve existing facilities to meet ADA guidelines in parks and park recreation centers, where deficiencies have been identified, including remodelling
Alameda Point Sports Complex - Ball Fields and Outdoor Pool	\$15,060,000	Phase 1 new soccer fields and athletic fields. Phase 2 new outdoor pool. A CDF project.
Construction of Hardball Facility, Phase 2	\$231,700	Concession stands, lighting, and bleachers for hardball facility at College of Alameda. A CDF project.

# Unfunded Project Descriptions

Project Name	Total Cost	Project Description
Field Light Replacement at Various Parks	\$145,000	Replace outdated inefficient lighting for athletic fields at: Leydecker, Woodstock and Washington Parks.
Jackson Park - Phase IIA - Design	\$100,000	Design Phase. Complete renovation of City's oldest park . A CDF project.
Jackson Park - Phase IIB - Construction	\$4,100,000	Construction Phase. Complete renovation of City's oldest park, including new pathways, landscaping, and site furniture. A CDF project.
Lincoln Park Decomposed Granite Pathway Repair	\$22,500	Replace DG in pathway areas which have turned to mud.
Park Master Plan	\$95,000	Develop a park master plan.
Park Pathway Repairs, Address Accum. Deferred Maint.	\$660,000	To provide safe pedestrian pathways.
Recr. Field and Irrigation Impr., Address Accum. Deferred Maint.	\$900,000	Required funding to bring recreational fields to "good" condition.
Shoreline Park - Replacement of Gooseneck Lights	\$112,000	Replacement of 24 antiquated (gooseneck) lights with modern energy and corrosion resistant poles. A CDF project.
Tennis Court Deferred Maintenance	\$150,000	Resurfacing, restriping, and maintenance of nets and fencing.
Tree Study at Krusi Park	\$25,000	Tree Study at Krusi Park.
Washington Park, Resurface Basketball Courts	\$97,700	Resurfacing, sealing, restriping and other minor improvements to the basketball courts.
<b>Ped Bike</b>		
Cross Trail Alameda, Phases 1 and 2	\$4,049,095	Design and construction of trail and greenbelt along Atlantic Belt Line corridor, Constitution to Main, adjacent to Appezatto. A CDF project.
Curb Ramps (ADA), Address Accum. Deferred Maint.	\$157,000,000	Construct accessible ramps at various existing street corners. Replace sidewalk with severe cross slope. Improve signals.
Franklin Elementary School Pedestrian Access	\$359,000	Construction of bulbouts and school crosswalks to improve pedestrian crossing.
Pedestrian Districts and Corridors	\$125,000	Identify pedestrian districts and corridors and enhancements for them.
Public Walkways	\$375,000	Enhance public walkways that exist between homes and businesses.
Sidewalk Repairs, Address Accum. Deferred Maint.	\$86,143,000	Sidewalk Repairs, Address Accumulated Deferred Maintenance
SR2S Ped Plan Projects	\$275,000	Cooperation between Public Works and each school to develop safe routes to schools (SR2S)
Trail Projects	\$285,000	Developing new trails and enhancing, maintaining, and improving access to existing trails.
<b>Sewer</b>		
Cyclic Sewer Repair, Address Accum. Deferred Maint.	\$444,000,000	Rehab of various segments of deteriorating sanitary sewer, in accordance with Sewer Master Plan under development.
Generators, AP Sanitary Pump Stations 19 and 551	\$0	

# Unfunded Project Descriptions

Project Name	Total Cost	Project Description
Pump Station Upgrades	\$450,000	Ongoing replacement of obsolete and worn out equipment in sewer and storm pump plants
<b>Streets</b>		
Atlantic Avenue Median Improvements	\$15,060,000	Landscaping, left turn pockets, and pedestrian lighting for Atlantic Avenue, from Webster St. to Main St. A CDF project.
Clement Ave Extension, Sherman to Tilden	\$18,300,000	Complete the truck route along Clement Ave, improving existing corridor and completing gaps between Sherman/Atlantic and Grand, and between
Clement/Atlantic Corridor Improvements	\$21,555,000	Construction of improvements to the Clement Avenue and Atlantic Avenue corridor. A combination of several CDF projects.
I-880 Broadway / Jackson, Phase 1 Improvements	\$90,010,000	Alameda's contribution to ramp improvements on I-880 between Oakland and Market Streets. A CDF project.
I-880 High Street Improvements	\$1,715,000	Alameda's contribution to urban diamond interchange at 42nd, and extension of 42nd to High Street. A CDF project.
Irrigation & Landscaping Replacement on Bay Farm Island	\$118,450	Replace turf, landscaping, and irrigation systems on landscaped medians and streets on Bay Farm Island.
Landscape Median Maint., Address Accum. Deferred Maint.	\$470,000	Require funding to bring infrastructure to good condition.
Mariner Square Drive Reconstruction	\$7,300,000	Reconstruction of Mariner from Tynan to Marina Village Pkwy. A CDF project.
Mitchell Street Improvements Project	\$6,422,000	New road along north perimeter of FISC site. A CDF project.
Park Street / Buena Vista Avenue Intersection Impr.	\$508,000	Upgrade signal and add crosswalk on north leg of intersection.
Resurfacing, Address Accumulated Deferred Maintenance	\$100,000,000	Implement a street maintenance program to improve and protect the City's street system.
Street and Park Trees, Address Accum. Deferred Maint.	\$1,150,000	Pruning, removal, and replanting of the City's street and park trees, arborist reports, and pest control to ensure a healthy urban forest.
Tilden Way, Phase II	\$2,380,000	Pedestrian and signal improvements, Park St. to bridge. A CDF project.
Webster Renaissance, Phase II	\$2,900,000	New lighting and landscaping, curb extensions, bus shelters and street furniture, from Pacific to Atlantic.
Webster Street / Central Avenue intersection Impr.	\$272,000	Adjust signal phasing to reduce pedestrian/vehicle conflicts and open crosswalk on east leg of intersection.
<b>Traffic</b>		
Otis Drive Lane Study	\$20,000	Study to help determine if existing 4 lanes can be converted to 2 travel lanes, 2-way left turn, & bicycle lanes.
Pedestrian Heads, Various Locations	\$400,000	Ongoing effort to upgrade pedestrian signals, and include audible. Details will depend upon grant acquired.
SMART Corridors and ITS	\$9,700,000	Intelligent Transportation System (ITS) master plan, real-time monitoring and advising for bridges and tubes, connection to East Bay SMART corridors, and
Speed Radar at Grand St. and Central Ave.	\$156,000	Install pole mounted radar at Grand Street & Central Ave.
Traffic Calming, Citywide, additional projects	\$80,000	Slow traffic and increase pedestrian safety.

# Unfunded Project Descriptions

Project Name	Total Cost	Project Description
Traffic Collision Analysis Program	\$15,000	Analyze traffic collision data from the Police Dept. Information will assist in identifying key locations for improvements to address higher collision rates.
Traffic Sig. Preempt. and Emitters, Grand-Webster, Island-Otis	\$741,750	Install traffic light preemptors on five corridors on a city-wide trial basis.
Traffic Signal - to be determined	\$350,000	Locations to be determined by Transportation Master Plan, paid for in part by CDF.
Traffic Signal Controller Repl., Address Accum. Deferred Maint.	\$330,000	Required funding to bring infrastructure to "good" condition.
Traffic Signal Pole Painting, Address Accum. Deferred Maint.	\$130,000	Required funding to bring infrastructure to "good" condition.
Traffic Signal Preemptors and Emitters, Park St.	\$297,850	Install traffic signal preemptors on Park Street.
Traffic Signal, Address Accumulated Deferred Maint.	\$8,000,000	17 locations to be determined by the Transportation Master Plan, paid for in part by CDF.
Traffic Striping & Sign Maint., Address Accum. Deferred Maint.	\$3,500,000	Required funding to bring infrastructure to "good" condition.
Traffic Trend Counts	\$10,000	Gather information which will assist City in determining traffic volume changes & provide data for other traffic studies.
Transportation Master Plan	\$40,000	Continuance of a four-year plan to develop policies and priorities for all transportation modes.
Transportation Systems Management (TSM)	\$50,000	Development of employee trip reduction and clean fuel usage.
Webster ITS Project	\$760,000	Transit Signal Priority, CMS signs, and emergency vehicle preemption
Wood School In-Pavement Lights	\$207,890	Install in-pavement crosswalk lights at Wood School.
<b>Transit</b>		
Alameda Point Transit Oriented Development	\$6,000,000	CWTP proposed project, includes ferry, transit and carpool facilities, near Appezzato and Ferry Point.
Bus Shelter Capital Acquisition and Bus Stop Improvements	\$300,000	Purchase and installation of 18 bus shelters. Improvements at bus stops, such as pad and striping of red curb.
Bus Stop Accessibility Improvements (Phase 3)	\$1,000,000	Construct improvements at bus stops throughout the City.
Long Range Transit Plan Update	\$120,000	Update the long range transit plan to identify future transit needs.
Mariner Square Transit Hub	\$1,400,000	Construction of a 40-space park and ride parking lot and bus stop.

## BUDGET PROCESS

The City Manager's Office oversees the annual budget process, including the coordination and review of department budget requests and the final preparation of a recommended Program Performance-Based Budget for consideration and adoption by the City Council, the Community Improvement Commission (CIC) and the Alameda Reuse and Redevelopment Authority (ARRA).

The City operates on a fiscal year basis that begins July 1 of each year, and ends the following year on June 30. Preparation of an annual program performance-based budget requires an intensive effort. Ongoing dialogue with departments, advisory boards and commissions, and the City Council is critical to the development of a meaningful resource allocation plan.

After adoption, the City Council may amend the budget at any time during the fiscal year. The City Manager may adjust expenditures within a department and within a fund, per City ordinance, in so far as these amendments do not increase the total appropriations authorized by the legislative body. As departments identify new or additional revenue sources or needs throughout the year, the City Manager may consider budget amendment requests and recommend such to the appropriate legislative bodies. The City Manager meets regularly with department executives to discuss budget modifications and potential departmental needs throughout the year.

### FINANCIAL MANAGEMENT GUIDELINES

In planning for and preparing the annual budget, prudent fiscal decisions are made that will sustain the long-term health and well-being of the City organization. Accordingly, the City Manager strives to make fiscal recommendations in the proposed budget that adhere to the following financial guidelines:

**Balanced Budget.** The annual program plan must balance resources with expenditure appropriations. The City Council requires the City Manager to control expenses in such a manner that department budgets are not expended beyond the levels that are appropriated in the annual budget or that which the City has funds to support.

**Pursuit of New Revenues/Maximizing Use of Non-General Fund Revenues.** City departments pursue revenue sources, when reasonable, in support of department goals. Where not prohibited by law, departments will maximize use of non-General Fund revenues prior to using General Fund revenues to fund programs. In all cases, the City Council expects that revenues are budgeted when there is substantial assurance of receipts in the fiscal year in which expenditures are planned.

**Use of "One-Time" Funds.** City Council policy states that one-time revenues shall be dedicated for use as one-time expenditures. Annual budgets are not increased to the point that ongoing operating costs become overly reliant on cyclical or one-time revenues sources. During periods of economic downturn or any significant State "take aways", the use of one-time sources of funds may be used to ease the transition to downsized and/or reorganized operations.

**Cost Recovery through Fees.** Departments must utilize fees to recover costs where reasonable, once all cost-saving options have been explored. There must be statutory authority for the City to levy a fee, and the fee must be approved by the City Council. If permissible by law, fees and charges recover costs of the services provided, unless otherwise directed by the City Council. Programs funded by charges for services, fees, grants, and special revenue sources will pay full and fair share of all direct and indirect costs to the extent feasible and legally permitted.

**Grants.** Any new grant award that requires funds/matching requirements or other commitments must be reviewed by the City Manager. The City Manager reviews and approves any proposed allocation of grant monies before departmental submission of the grant application to the granting agency. When applying for grants for ongoing programs as opposed to planning or capital grants, departments must consider funding to be provided for the duration of the program. To the extent legally possible, all grant applications should be based on full costing, including overhead and indirect costs. Where matching funds are required for grant purposes, departments should provide as much "in-kind" contribution as permissible, rather than cash matches. Unless long-term funding is secure, departments should avoid adding staff to support new grant supported programs. If it is necessary to add staff, limited term positions should be used.

**Interest Earnings.** Unless otherwise prohibited by law or Generally Accepted Accounting Principals (GAAP), interest earnings in operating funds are allocated to each fund semi-annually, based upon its proportionate share of idle cash invested. City Council policy cautions against undue reliance on interest earnings as a recurrent revenue source.

**Matching Funds/Backfill.** Generally speaking, federal and state program reductions will not be backfilled with City discretionary revenues except with City Council authorization. The City Council, at its discretion, may provide "overmatches" to under-funded programs to ensure or enhance specified levels of service, based upon recommendation of the City Manager.

**Cost Allocation.** Overhead costs shall be allocated to all non General Fund funds, and department programs within funds based upon the cost allocation and implementation plan developed annually.

**Budget Reductions.** Reductions shall be evaluated on a programmatic basis to reach the appropriation levels required within available funding. When budget reductions are necessary, departments prioritize service programs and propose reductions in areas that are least effective in terms of achieving City goals. Departments also consider the potential effects on interrelated or cross-departmental programs when developing budget reductions.

**Non-Emergency Mid-Year Requests.** Mid-year budget and capital project requests of a non-immediate nature requiring the use of fund balance are referred to subsequent year budget deliberations, in order to accommodate program prioritization relative to city and departmental goals and available financing sources. Mid-year budget requests, which can be absorbed within a department's budget, are considered as a component of the mid-year budget review process.

**Appropriations from Unanticipated Revenues.** Appropriations from departmental unanticipated revenues are not be recommended, unless the department is either reaching or exceeding its total departmental revenue estimates on a monthly or quarterly basis; its revenues are in line with historical trends for that department; and, the appropriation is consistent with departmental goals. Grant program revenues and appropriations are addressed separately.

**General Fund Support/Net City Cost.** General Fund Support is the amount of General Fund money allocated to a given program budget after revenues and other funding sources are netted against program expenditures. Significant variances from budgeted General Fund Support/Net City Cost amounts during the fiscal year may result in a recommendation to reduce expenditures to ensure that the budgeted net costs are achieved by fiscal year end.

**Debt Financing.** Debt is incurred for the purpose of financing capital projects cost effectively in those years in which the improvement will provide benefits. Debt is also incurred to reduce future costs such as refinancing (pension obligation bonds, general obligation bonds, certificates of participation) at lower interest rates. The City finances and administers debt consistent with an established City Council policy.

**General Fund Balance.** General Fund fund balance that is available at the close of any given fiscal year is estimated during the final stages of the budget development process for the following fiscal year. Fund balance is used to achieve and maintain the City's reserve goals, and to balance subsequent budgets only when recommended by the City Manager, and approved by the City Council. It is the policy of the City Council that the City should strive to reduce its reliance upon prior year's remaining fund balance to finance subsequent year operations.

**Contingency Reserves.** In the General Fund, the City shall strive to maintain a minimum of 5% of its operating budget in budgeted contingency. Contingency should be used to support economic uncertainties, one-time operating cost increases, special studies or reports necessary to fulfill the organization's mission.

## **DEBT MANAGEMENT**

To the extent resources are available, the City provides for the routine maintenance of City facilities and infrastructure from operating resources. The City attempts to fund capital projects with grants, impact fees, or other non-recurring resources. If these funding sources are insufficient, developing new funding sources using general revenues, operating surplus, capital reserves or leveraging these resources through long-term debt is pursued.

## **BUDGET BASIS**

The annual budget is prepared, reviewed and approved in accordance with Government Finance Officer Association (GFOA) standards. Both the budget and financial statements are prepared using Generally Accepted Accounting Principles (GAAP).

The City accounts for expenditures and revenues according to Generally Accepted Accounting Principles (GAAP) as defined by the Governmental Accounting Standards Board (GASB). The accounts of the City are organized on the basis of funds. A fund is an independent fiscal and accounting entity with a self-balanced set of accounts. The City budget is allocated across multiple operating and capital funds to allow for proper accounting of all expenditures and revenues related to a particular revenue source.

The annual budget includes all operating, capital and debt service requirements for the City for the subsequent fiscal year, and a forecast of these requirements for a second fiscal year. The annual budget also includes revenue and expenditure assumptions upon which the budget is based; the number of budgeted positions by department and programs; goals, key objectives, and performance measures for each department and program; additional information such as organization charts, workplan highlights, mission statements and executive summaries of all fund activity to facilitate transparent review of the City's allocated resources.

## DEBT SCHEDULE SUMMARY

### General Obligation Debt

- \$10,600,000 City of Alameda General Obligation Bonds, Series 2003

### Tax Increment Supported Debt

- \$2,740,000 APFA 1992 Revenue Bonds, Series A (WECIP)
- \$4,640,000 CIC Subordinate Tax Allocation Bonds, 2002 Series B (BWIP)
- \$17,510,000 CIC Tax Allocation Refunding Bonds, Series 2003C (BWIP)
- \$1,025,000 CIC Tax Allocation Refunding Bonds, Series 2003D (BWIP)
- \$7,745,000 CIC Insured Tax Allocation Bonds, Series 2003A1 (Merged)
- \$29,645,000 CIC Insured Tax Allocation Bonds, Series 2003A2 (Merged)
- \$9,205,000 CIC Subordinate Tax Allocation Bonds, Series 2003B (Merged)

### Land Secured Debt

- \$2,075,000 CFD No. 2 (Paragon Gateway), Series 1997
- \$27,775,000 1998 Revenue Bonds (Harbor Bay Assessment District)
- 10,675,000 APFA Refunding Revenue Bonds, Series 2010A (Harbor Bay CFD and Marina Village AD)
- \$8,020,000 APFA Refunding Revenue Bonds, Series 2010B (Harbor Bay CFD and Marina Village AD)

### Lease Revenue Debt

- \$9,080,000 APFA Variable Rate Demand Bonds, 2003 Series A (Alameda Point)
- \$4,360,000 APFA Taxable VRDBs, 2003 Series B (Alameda Point)

### Certificates of Participation and Enterprise Revenue Debt

- \$5,850,000 COPs (1995 Sewer System Refinancing and Improvement Project)
- \$11,370,000 COPs (2002 City Hall Refinancing Project)
- \$4,575,000 COPs (2008 Refinancing Project)

## GENERAL OBLIGATION

**\$10,600,000**  
**CITY OF ALAMEDA**  
**General Obligation Bonds, Series 2003**

Dated Date: April 8, 2003	Final Maturity Date: August 1, 2033
Bond Counsel: Nixon Peabody	Underwriter: Competitive Sale
Paying Agent: BNY Western Trust Company	Financial Advisor: E. Wagner & Associates, Inc.
Credit Enhancement: MBIA	Underlying Ratings: S&P - AA- Moody's - A1
Interest Rates: NIC: 4.942% TIC: 4.916%	Outstanding Fund Balances/Investment Types Project Fund - \$0.00
Principal Retired: \$1,020,000	Principal Outstanding: \$9,580,000

Security for the Bonds: Full faith and credit of the City, which has the power to levy ad valorem taxes without limitation for the payment of the Bonds.

Use of Project Funds: Proceeds were used to finance the acquisition and construction of a new main library and improvements to two branch libraries within the City.

Analysis: The Series 2003 Bonds can legally be advance refunded at any time. However, since the Bonds are not callable until 2012, the City should be prepared to show reasons why advance refunding these bonds now would be advantageous. Otherwise, it would be prudent to wait until it is closer to the first call date since an advance refunding at this time would not produce a conventionally acceptable level of PV savings.

Maturity Date August 1	Principal Due	Coupon	Interest Due in Aug and Feb	Total Due per Fiscal Year	Bond Balance	Call Feature
2003	\$0.00	0	\$157,226.94	\$157,226.94	\$10,600,000.00	Non-Callable
2004	\$145,000.00	2.00%	\$500,900.00	\$645,900.00	\$10,455,000.00	Non-Callable
2005	\$155,000.00	2.00%	\$498,000.00	\$653,000.00	\$10,300,000.00	Non-Callable
2006	\$165,000.00	2.00%	\$494,900.00	\$659,900.00	\$10,135,000.00	Non-Callable
2007	\$175,000.00	2.00%	\$491,600.00	\$666,600.00	\$9,960,000.00	Non-Callable
2008	\$185,000.00	3.00%	\$488,100.00	\$673,100.00	\$9,775,000.00	Non-Callable
2009	\$195,000.00	4.00%	\$482,550.00	\$677,550.00	\$9,580,000.00	Non-Callable
2010	\$205,000.00	4.00%	\$474,750.00	\$679,750.00	\$9,375,000.00	Non-Callable
2011	\$220,000.00	4.00%	\$466,550.00	\$686,550.00	\$9,155,000.00	Non-Callable
2012	\$230,000.00	5.00%	\$457,750.00	\$687,750.00	\$8,925,000.00	Non-Callable
2013	\$245,000.00	5.00%	\$446,250.00	\$691,250.00	\$8,680,000.00	Call @ 102
2014	\$260,000.00	5.00%	\$434,000.00	\$694,000.00	\$8,420,000.00	Call @ 101
2015	\$275,000.00	5.00%	\$421,000.00	\$696,000.00	\$8,145,000.00	Call @ Par
2016	\$285,000.00	5.00%	\$407,250.00	\$692,250.00	\$7,860,000.00	Call @ Par
2017	\$300,000.00	5.00%	\$393,000.00	\$693,000.00	\$7,560,000.00	Call @ Par
2018	\$315,000.00	5.00%	\$378,000.00	\$693,000.00	\$7,245,000.00	Call @ Par
2019	\$335,000.00	5.00%	\$362,250.00	\$697,250.00	\$6,910,000.00	Call @ Par
2020	\$350,000.00	5.00%	\$345,500.00	\$695,500.00	\$6,560,000.00	Call @ Par
2021	\$370,000.00	5.00%	\$328,000.00	\$698,000.00	\$6,190,000.00	Call @ Par
2022	\$385,000.00	5.00%	\$309,500.00	\$694,500.00	\$5,805,000.00	Call @ Par
2023	\$405,000.00	5.00%	\$290,250.00	\$695,250.00	\$5,400,000.00	Call @ Par
2024	\$430,000.00	5.00%	\$270,000.00	\$700,000.00	\$4,970,000.00	Call @ Par
2025	\$450,000.00	5.00%	\$248,500.00	\$698,500.00	\$4,520,000.00	Call @ Par
2026	\$470,000.00	5.00%	\$226,000.00	\$696,000.00	\$4,050,000.00	Call @ Par
2027	\$495,000.00	5.00%	\$202,500.00	\$697,500.00	\$3,555,000.00	Call @ Par
2028	\$520,000.00	5.00%	\$177,750.00	\$697,750.00	\$3,035,000.00	Call @ Par
2029	\$550,000.00	5.00%	\$151,750.00	\$701,750.00	\$2,485,000.00	Call @ Par
2030	\$575,000.00	5.00%	\$124,250.00	\$699,250.00	\$1,910,000.00	Call @ Par
2031	\$605,000.00	5.00%	\$95,500.00	\$700,500.00	\$1,305,000.00	Call @ Par
2032	\$635,000.00	5.00%	\$65,250.00	\$700,250.00	\$670,000.00	Call @ Par
2033	\$670,000.00	5.00%	\$33,500.00	\$703,500.00	\$0.00	
<b>Total</b>	<b>\$10,600,000.00</b>		<b>\$10,222,326.94</b>	<b>\$20,822,326.94</b>		

## TAX INCREMENT SUPPORTED

**\$2,740,000**

**ALAMEDA PUBLIC FINANCING AUTHORITY**

**1992 Revenue Bonds, Series A**

**(West End Community Improvement Project – Housing Increment Loan)**

Dated Date: April 1, 1992	Final Maturity Date: April 1, 2016
Bond Counsel: Jones Hall Hill & White	Underwriter: Miller & Schroeder Financial
Trustee: Bank of America	Financial Advisor: None
Credit Enhancement: None	Underlying Rating: S&P - A
Interest Rates: NIC: 6.827% TIC: 6.799%	Outstanding Fund Balances/Investment Types Escrow Fund - \$0.00 Low/Mod Housing Fund - \$0.00 Reserve Fund – Surety (IBJ)
Principal Retired: \$1,595,000	Principal Outstanding: \$1,145,000

Security for the Bonds: 20% Housing Set-Aside tax increment funds.

Use of Project Funds: Proceeds were used to make a loan to the CIC for the purpose of paying all principal and interest payments on its \$2,315,000 WECIP 1985 Tax Allocation Bonds.

Analysis: The Series 1992 Bonds are currently callable. However, due to the relatively small amount of outstanding bonds, we would only suggest refunding them as part of a larger issue.

Maturity Date April 1	Principal Due	Coupon	Interest Due in Apr and Sept	Total Due per Fiscal Year	Bond Balance	Call Feature
1992	\$0.00	0	\$0.00	\$0.00	\$2,740,000.00	Non-Callable
1993	\$50,000.00	4.40%	\$177,705.00	\$227,705.00	\$2,690,000.00	Non-Callable
1994	\$55,000.00	5.00%	\$175,505.00	\$230,505.00	\$2,635,000.00	Non-Callable
1995	\$55,000.00	5.20%	\$172,755.00	\$227,755.00	\$2,580,000.00	Non-Callable
1996	\$60,000.00	5.40%	\$169,895.00	\$229,895.00	\$2,520,000.00	Non-Callable
1997	\$65,000.00	5.60%	\$166,655.00	\$231,655.00	\$2,455,000.00	Non-Callable
1998	\$65,000.00	5.80%	\$163,015.00	\$228,015.00	\$2,390,000.00	Non-Callable
1999	\$70,000.00	6.00%	\$159,245.00	\$229,245.00	\$2,320,000.00	Non-Callable
2000	\$75,000.00	6.20%	\$155,045.00	\$230,045.00	\$2,245,000.00	Non-Callable
2001	\$80,000.00	6.25%	\$150,395.00	\$230,395.00	\$2,165,000.00	Non-Callable
2002	\$90,000.00	6.35%	\$145,395.00	\$235,395.00	\$2,075,000.00	Non-Callable
2003	\$90,000.00	6.40%	\$139,680.00	\$229,680.00	\$1,985,000.00	Non-Callable
2004	\$95,000.00	6.50%	\$133,920.00	\$228,920.00	\$1,890,000.00	Non-Callable
2005	\$105,000.00	6.50%	\$127,745.00	\$232,745.00	\$1,785,000.00	Non-Callable
2006	\$115,000.00	6.60%	\$120,920.00	\$235,920.00	\$1,670,000.00	Non-Callable
2007	\$115,000.00	6.60%	\$113,330.00	\$228,330.00	\$1,555,000.00	Non-Callable
2008	\$125,000.00	6.80%	\$105,740.00	\$230,740.00	\$1,430,000.00	Call @ 2%
2009	\$135,000.00	6.80%	\$97,240.00	\$232,240.00	\$1,295,000.00	Call @ 1-1/2
2010	\$150,000.00	6.80%	\$88,060.00	\$238,060.00	\$1,145,000.00	Call @ 1
2011	\$160,000.00	6.80%	\$77,860.00	\$237,860.00	\$985,000.00	Call @ 1/2
2012	\$170,000.00	6.80%	\$66,980.00	\$236,980.00	\$815,000.00	Call @ Par
2013	\$185,000.00	6.80%	\$55,420.00	\$240,420.00	\$630,000.00	Call @ Par
2014	\$195,000.00	6.80%	\$42,840.00	\$237,840.00	\$435,000.00	Call @ Par
2015	\$205,000.00	6.80%	\$29,580.00	\$234,580.00	\$230,000.00	Call @ Par
2016	\$230,000.00	6.80%	\$15,640.00	\$245,640.00	\$0.00	
<b>Total</b>	<b>\$2,740,000.00</b>		<b>\$2,850,565.00</b>	<b>\$5,590,565.00</b>		

## TAX INCREMENT SUPPORTED

<b>\$4,640,000</b> <b>COMMUNITY IMPROVEMENT COMMISSION OF THE CITY OF ALAMEDA</b> <b>Subordinate Taxable Tax Allocation Bonds</b> <b>(Business and Waterfront Improvement Area) 2002 Series B</b>						
Dated Date: March 14, 2002			Final Maturity Date: February 1, 2012			
Bond Counsel: Quint & Thimmig			Underwriter: E.J. De La Rosa & Co.			
Trustee: Union Bank of California			Financial Advisor: Gardner, Underwood & Bacon			
Credit Enhancement: Not Rated			Underlying Ratings: None			
Interest Rates: NIC: 7.447% TIC: 7.427%			Outstanding Fund Balances/Investment Types Reserve Account - \$464,000.00 Property Value Reserve Fund - \$377,857.50			
Principal Retired: \$3,025,000			Principal Outstanding: \$1,615,000			
Security for the Bonds: BWIP net pledged tax increment.						
Use of Project Funds: Proceeds were used to repay a loan from the City to the CIC related to the CIC's Business and Waterfront Project.						
Analysis: These bonds are non-callable, however because the bonds are taxable, they could be defeased to maturity if the CIC could derive an economic gain from doing so.						
Maturity Date February 1	Principal Due	Coupon	Interest Due in Feb. and Aug.	Total Due per Fiscal Year	Bond Balance	Call Feature
2002	\$0		\$0	\$0	\$4,640,000.00	Non-Callable
2003	\$0		\$298,091.18	\$298,091.18	\$4,640,000.00	Non-Callable
2004	\$0		\$338,526.26	\$338,526.26	\$4,640,000.00	Non-Callable
2005	\$530,000.00	6.05%	\$338,526.26	\$868,526.26	\$4,110,000.00	Non-Callable
2006	\$250,000.00	6.57%	\$306,461.26	\$556,461.26	\$3,860,000.00	Non-Callable
2007	\$450,000.00	6.98%	\$290,036.26	\$740,036.26	\$3,410,000.00	Non-Callable
2008	\$525,000.00	7.38%	\$258,626.26	\$783,626.26	\$2,885,000.00	Non-Callable
2009	\$595,000.00	7.75%	\$219,881.26	\$814,881.26	\$2,290,000.00	Non-Callable
2010	\$675,000.00	7.50%	\$173,768.76	\$848,768.76	\$1,615,000.00	Non-Callable
2011	\$760,000.00	7.63%	\$123,143.76	\$883,143.76	\$855,000.00	Non-Callable
2012	\$855,000.00	7.63%	\$65,193.76	\$920,193.76	\$0	
Total	\$4,640,000.00		\$2,412,255.02	\$7,052,255.02		

## TAX INCREMENT SUPPORTED

**\$17,510,000**

**COMMUNITY IMPROVEMENT COMMISSION OF THE CITY OF ALAMEDA**  
**Tax Allocation Refunding Bonds**  
**(Business and Waterfront Improvement Area) Series 2003C**

Dated Date: October 28, 2003	Final Maturity Date: February 1, 2032
Bond Counsel: Quint & Thimmig	Underwriter: E. J. De La Rosa & Co.
Trustee: Union Bank of California	Financial Advisor: Gardner, Underwood & Bacon
Credit Enhancement: Ambac	Underlying Rating: S&P: A-
Interest Rates: NIC: 4.612% TIC: 4.585%	Outstanding Fund Balances/Investment Types Debt Reserve Account - \$1,263,768.75
Principal Retired: \$1,055,000	Principal Outstanding: \$16,445,000

Security for the Bonds: BWIP Area net pledged tax increment.

Use of Project Funds: Proceeds were used to refinance certain outstanding obligations of the CIC.

Analysis: The Series 2003C Bonds are not callable until 2013 and are not eligible for advanced refunding consideration. These bonds cannot be considered a refunding candidate at this time.

Maturity Date February 1	Principal Due	Coupon	Interest Due in Feb. and Aug.	Total Due per Fiscal Year	Bond Balance	Call Feature
2004	\$0.00	0	\$192,076.81	\$192,076.81	\$17,510,000.00	Non-Callable
2005	\$0.00	0	\$785,768.76	\$785,768.76	\$17,510,000.00	Non-Callable
2006	\$0.00	0	\$785,768.76	\$785,768.76	\$17,510,000.00	Non-Callable
2007	\$200,000.00	2.00%	\$785,768.76	\$985,768.76	\$17,310,000.00	Non-Callable
2008	\$430,000.00	4.00%	\$781,768.76	\$1,211,768.76	\$16,880,000.00	Non-Callable
2009	\$210,000.00	4.25%	\$764,568.76	\$974,568.76	\$16,670,000.00	Non-Callable
2010	\$215,000.00	4.25%	\$755,643.76	\$970,643.76	\$16,455,000.00	Non-Callable
2011	\$225,000.00	3.20%	\$746,506.26	\$971,506.26	\$16,230,000.00	Non-Callable
2012	\$235,000.00	3.50%	\$739,306.26	\$974,306.26	\$15,995,000.00	Non-Callable
2013	\$525,000.00	3.63%	\$731,081.26	\$1,256,081.26	\$15,470,000.00	Call @ Par
2014	\$550,000.00	3.88%	\$712,050.00	\$1,262,050.00	\$14,920,000.00	Call @ Par
2015	\$570,000.00	4.00%	\$690,737.50	\$1,260,737.50	\$14,350,000.00	Call @ Par
2016	\$590,000.00	4.50%	\$667,937.50	\$1,257,937.50	\$13,760,000.00	Call @ Par
2017	\$610,000.00	4.50%	\$641,387.50	\$1,251,387.50	\$13,150,000.00	Call @ Par
2018	\$640,000.00	4.30%	\$613,937.50	\$1,253,937.50	\$12,510,000.00	Call @ Par
2019	\$670,000.00	4.40%	\$586,417.50	\$1,256,417.50	\$11,840,000.00	Call @ Par
2020	\$695,000.00	4.50%	\$556,937.50	\$1,251,937.50	\$11,145,000.00	Call @ Par
2021	\$720,000.00	4.50%	\$525,662.50	\$1,245,662.50	\$10,425,000.00	Call @ Par
2022	\$755,000.00	4.63%	\$493,262.50	\$1,248,262.50	\$9,670,000.00	Call @ Par
2023	\$785,000.00	4.63%	\$458,343.76	\$1,243,343.76	\$8,885,000.00	Call @ Par
2024	\$825,000.00	4.75%	\$422,037.50	\$1,247,037.50	\$8,060,000.00	Call @ Par
2025	\$860,000.00	4.75%	\$382,850.00	\$1,242,850.00	\$7,200,000.00	Call @ Par
2026	\$900,000.00	4.75%	\$342,000.00	\$1,242,000.00	\$6,300,000.00	Call @ Par
2027	\$935,000.00	4.75%	\$299,250.00	\$1,234,250.00	\$5,365,000.00	Call @ Par
2028	\$980,000.00	4.75%	\$254,837.50	\$1,234,837.50	\$4,385,000.00	Call @ Par
2029	\$1,025,000.00	4.75%	\$208,287.50	\$1,233,287.50	\$3,360,000.00	Call @ Par
2030	\$1,070,000.00	4.75%	\$159,600.00	\$1,229,600.00	\$2,290,000.00	Call @ Par
2031	\$1,115,000.00	4.75%	\$108,775.00	\$1,223,775.00	\$1,175,000.00	Call @ Par
2032	\$1,175,000.00	4.75%	\$55,812.50	\$1,230,812.50	\$0.00	
<b>Total</b>	<b>\$17,510,000.00</b>		<b>\$15,248,381.91</b>	<b>\$32,758,381.91</b>		

## TAX INCREMENT SUPPORTED

<b>\$1,025,000</b> <b>COMMUNITY IMPROVEMENT COMMISSION OF THE CITY OF ALAMEDA</b> <b>Tax Allocation Refunding Bonds</b> <b>(Business and Waterfront Improvement Area) Series 2003D</b>						
Dated Date: October 28, 2003			Final Maturity Date: February 1, 2012			
Bond Counsel: Quint & Thimmig			Underwriter: E. J. De La Rosa & Co.			
Trustee: Union Bank of California			Financial Advisor: Gardner, Underwood & Bacon			
Credit Enhancement: Ambac			Underlying Rating: S&P: A-			
Interest Rates: NIC: 4.800% TIC: 4.801%			Outstanding Fund Balances/Investment Types Shared Debt Reserve with Series C			
Principal Retired: \$490,000			Principal Outstanding: \$535,000			
Security for the Bonds: BWIP Area net pledged tax increment.						
Use of Project Funds: Proceeds were used to refinance certain outstanding obligations of the CIC.						
Analysis: The Series 2003D Bonds are non-callable and are not eligible for refunding consideration. However they could be defeased to maturity if the CIC could derive an economic or structuring benefit from doing so.						
Maturity Date February 1	Principal Due	Coupon	Interest Due in Feb. and Aug.	Total Due per Fiscal Year	Bond Balance	Call Feature
2004	\$0.00	0	\$12,026.67	\$12,026.67	\$1,025,000.00	Non-Callable
2005	\$0.00	0	\$49,200.00	\$49,200.00	\$1,025,000.00	Non-Callable
2006	\$0.00	0	\$49,200.00	\$49,200.00	\$1,025,000.00	Non-Callable
2007	\$0.00	0	\$49,200.00	\$49,200.00	\$1,025,000.00	Non-Callable
2008	\$0.00	0	\$49,200.00	\$49,200.00	\$1,025,000.00	Non-Callable
2009	\$240,000.00	4.80%	\$49,200.00	\$289,200.00	\$785,000.00	Non-Callable
2010	\$250,000.00	4.80%	\$37,680.00	\$287,680.00	\$535,000.00	Non-Callable
2011	\$265,000.00	4.80%	\$25,680.00	\$290,680.00	\$270,000.00	Non-Callable
2012	\$270,000.00	4.80%	\$12,960.00	\$282,960.00	\$0.00	
Total	\$1,025,000.00		\$334,346.67	\$1,359,346.67		

## TAX INCREMENT SUPPORTED

**\$7,745,000**

**COMMUNITY IMPROVEMENT COMMISSION OF THE CITY OF ALAMEDA**  
**Insured Tax Allocation Bonds**  
**(Merged Improvement Area) Series 2003A1**

Dated Date: December 10, 2003	Final Maturity Date: March 1, 2033
Bond Counsel: Nixon Peabody	Underwriter: Stone & Youngberg
Trustee: Union Bank of California	Pricing Agent: Gardner, Underwood & Bacon
Credit Enhancement: Ambac	Underlying Rating: S&P - BBB+
Interest Rates: NIC: 4.720% TIC: 4.692%	Outstanding Fund Balances/Investment Types Debt Service Reserve Fund - \$663,142.31
Principal Retired: \$250,000	Principal Outstanding: \$7,495,000

Security for the Bonds: Merged Improvement Area net pledged tax increment.

Use of Project Funds: Proceeds were used to finance and refinance certain CIC redevelopment projects and obligations.

Analysis: The Series 2003AI Bonds can legally be advance refunded at any time. However, since the Bonds are not callable until 2013, the Agency should be prepared to show reasons why advance refunding these bonds now would be advantageous. For example, a reason might be to reduce the Agency's annual debt payments by extending the maturity on the refunding bonds. Otherwise, it would be prudent to wait until it is closer to the first call date to advance refund the Bonds.

Maturity Date March 1	Principal Due	Coupon	Interest Due in March & Sept	Total Due per Fiscal Year	Bond Balance	Call Feature
2004	\$0.00	0	\$71,674.34	\$71,674.34	\$7,745,000.00	Non-Callable
2005	\$0.00	0	\$353,462.50	\$353,462.50	\$7,745,000.00	Non-Callable
2006	\$250,000.00	2.00%	\$353,462.50	\$603,462.50	\$7,495,000.00	Non-Callable
2007	\$0.00	0	\$348,462.50	\$348,462.50	\$7,495,000.00	Non-Callable
2008	\$0.00	0	\$348,462.50	\$348,462.50	\$7,495,000.00	Non-Callable
2009	\$0.00	0	\$348,462.50	\$348,462.50	\$7,495,000.00	Non-Callable
2010	\$0.00	0	\$348,462.50	\$348,462.50	\$7,495,000.00	Non-Callable
2011	\$0.00	0	\$348,462.50	\$348,462.50	\$7,495,000.00	Non-Callable
2012	\$0.00	0	\$348,462.50	\$348,462.50	\$7,495,000.00	Non-Callable
2013	\$200,000.00	3.70%	\$348,462.50	\$548,462.50	\$7,295,000.00	Call @ 102
2014	\$205,000.00	3.75%	\$341,062.50	\$546,062.50	\$7,090,000.00	Call @ 101
2015	\$210,000.00	3.85%	\$333,375.00	\$543,375.00	\$6,880,000.00	Call @ Par
2016	\$220,000.00	4.00%	\$325,290.00	\$545,290.00	\$6,660,000.00	Call @ Par
2017	\$230,000.00	4.13%	\$316,490.00	\$546,490.00	\$6,430,000.00	Call @ Par
2018	\$245,000.00	4.25%	\$307,002.50	\$552,002.50	\$6,185,000.00	Call @ Par
2019	\$250,000.00	4.30%	\$296,590.00	\$546,590.00	\$5,935,000.00	Call @ Par
2020	\$265,000.00	4.40%	\$285,840.00	\$550,840.00	\$5,670,000.00	Call @ Par
2021	\$275,000.00	4.50%	\$274,180.00	\$549,180.00	\$5,395,000.00	Call @ Par
2022	\$285,000.00	4.55%	\$261,805.00	\$546,805.00	\$5,110,000.00	Call @ Par
2023	\$300,000.00	4.63%	\$248,837.50	\$548,837.50	\$4,810,000.00	Call @ Par
2024	\$310,000.00	5.13%	\$234,962.50	\$544,962.50	\$4,500,000.00	Call @ Par
2025	\$330,000.00	5.13%	\$219,075.00	\$549,075.00	\$4,170,000.00	Call @ Par
2026	\$345,000.00	5.13%	\$202,162.50	\$547,162.50	\$3,825,000.00	Call @ Par
2027	\$365,000.00	5.13%	\$184,481.26	\$549,481.26	\$3,460,000.00	Call @ Par
2028	\$380,000.00	5.13%	\$165,775.00	\$545,775.00	\$3,080,000.00	Call @ Par
2029	\$400,000.00	4.75%	\$146,300.00	\$546,300.00	\$2,680,000.00	Call @ Par
2030	\$415,000.00	4.75%	\$127,300.00	\$542,300.00	\$2,265,000.00	Call @ Par
2031	\$440,000.00	4.75%	\$107,587.50	\$547,587.50	\$1,825,000.00	Call @ Par
2032	\$460,000.00	4.75%	\$86,687.50	\$546,687.50	\$1,365,000.00	Call @ Par
2033	\$1,365,000.00	4.75%	\$64,837.50	\$1,429,837.50	\$0.00	
<b>Total</b>	<b>\$7,745,000.00</b>		<b>\$7,747,478.10</b>	<b>\$15,492,478.10</b>		

## TAX INCREMENT SUPPORTED

**\$29,645,000**

**COMMUNITY IMPROVEMENT COMMISSION OF THE CITY OF ALAMEDA**  
**Insured Taxable Tax Allocation Bonds**  
**(Merged Improvement Area) Series 2003A2**

Dated Date: December 10, 2003                      Final Maturity Date: March 1, 2033

Bond Counsel: Nixon Peabody                      Underwriter: Stone & Youngberg

Trustee: Union Bank of California                      Pricing Agent: Gardner, Underwood & Bacon

Credit Enhancement: Ambac                      Underlying Rating: S&P - BBB+

Interest Rates:                      Outstanding Fund Balances/Investment Types  
 NIC: 6.184%    TIC: 6.168%                      Debt Service Reserve Fund - \$2,567,812.50

Principal Retired: \$0,00                      Principal Outstanding: \$29,645,000.00

Security for the Bonds: Merged Improvement Area net pledged tax increment.

Use of Project Funds: Proceeds were used to finance and refinance certain CIC redevelopment projects and obligations.

Analysis: The Series 2003A2 Bonds can legally be advance refunded at any time. However, since the Bonds are not callable until 2013, the Agency should be prepared to show reasons why advance refunding these bonds now would be advantageous. For example, a reason might be to reduce the Agency's annual debt payments by extending the maturity on the refunding bonds. Otherwise, it would be prudent to wait until it is closer to the first call date to advance refund the Bonds.

Maturity Date March 1	Principal Due	Coupon	Interest Due in March & Sept	Total Due per Fiscal Year	Bond Balance	Call Feature
2004	\$0.00	0	\$369,029.70	\$369,029.70	\$29,645,000.00	Non-Callable
2005	\$0.00	0	\$1,819,872.50	\$1,819,872.50	\$29,645,000.00	Non-Callable
2006	\$0.00	0	\$1,819,872.50	\$1,819,872.50	\$29,645,000.00	Non-Callable
2007	\$0.00	0	\$1,819,872.50	\$1,819,872.50	\$29,645,000.00	Non-Callable
2008	\$0.00	0	\$1,819,872.50	\$1,819,872.50	\$29,645,000.00	Non-Callable
2009	\$0.00	0	\$1,819,872.50	\$1,819,872.50	\$29,645,000.00	Non-Callable
2010	\$0.00	0	\$1,819,872.50	\$1,819,872.50	\$29,645,000.00	Non-Callable
2011	\$0.00	0	\$1,819,872.50	\$1,819,872.50	\$29,645,000.00	Non-Callable
2012	\$0.00	0	\$1,819,872.50	\$1,819,872.50	\$29,645,000.00	Non-Callable
2013	\$745,000.00	5.19%	\$1,819,872.50	\$2,564,872.50	\$28,900,000.00	Call @ 102
2014	\$780,000.00	5.84%	\$1,781,207.00	\$2,561,207.00	\$28,120,000.00	Call @ 101
2015	\$825,000.00	5.84%	\$1,735,655.00	\$2,560,655.00	\$27,295,000.00	Call @ Par
2016	\$875,000.00	5.84%	\$1,687,475.00	\$2,562,475.00	\$26,420,000.00	Call @ Par
2017	\$925,000.00	5.84%	\$1,636,375.00	\$2,561,375.00	\$25,495,000.00	Call @ Par
2018	\$985,000.00	5.84%	\$1,582,355.00	\$2,567,355.00	\$24,510,000.00	Call @ Par
2019	\$1,035,000.00	6.13%	\$1,524,831.00	\$2,559,831.00	\$23,475,000.00	Call @ Par
2020	\$1,105,000.00	6.13%	\$1,461,385.50	\$2,566,385.50	\$22,370,000.00	Call @ Par
2021	\$1,170,000.00	6.13%	\$1,393,649.00	\$2,563,649.00	\$21,200,000.00	Call @ Par
2022	\$1,240,000.00	6.13%	\$1,321,928.00	\$2,561,928.00	\$19,960,000.00	Call @ Par
2023	\$1,320,000.00	6.13%	\$1,245,916.00	\$2,565,916.00	\$18,640,000.00	Call @ Par
2024	\$1,395,000.00	6.25%	\$1,165,000.00	\$2,560,000.00	\$17,245,000.00	Call @ Par
2025	\$1,490,000.00	6.25%	\$1,077,812.50	\$2,567,812.50	\$15,755,000.00	Call @ Par
2026	\$1,575,000.00	6.25%	\$984,687.50	\$2,559,687.50	\$14,180,000.00	Call @ Par
2027	\$1,680,000.00	6.25%	\$886,250.00	\$2,566,250.00	\$12,500,000.00	Call @ Par
2028	\$1,780,000.00	6.25%	\$781,250.00	\$2,561,250.00	\$10,720,000.00	Call @ Par
2029	\$1,890,000.00	6.25%	\$670,000.00	\$2,560,000.00	\$8,830,000.00	Call @ Par
2030	\$2,010,000.00	6.25%	\$551,875.00	\$2,561,875.00	\$6,820,000.00	Call @ Par
2031	\$2,135,000.00	6.25%	\$426,250.00	\$2,561,250.00	\$4,685,000.00	Call @ Par
2032	\$2,270,000.00	6.25%	\$292,812.50	\$2,562,812.50	\$2,415,000.00	Call @ Par
2033	\$2,415,000.00	6.25%	\$150,937.50	\$2,565,937.50	\$0.00	
<b>Total</b>	<b>\$29,645,000.00</b>		<b>\$39,105,533.70</b>	<b>\$68,750,533.70</b>		

## TAX INCREMENT SUPPORTED

**\$9,205,000**

**COMMUNITY IMPROVEMENT COMMISSION OF THE CITY OF ALAMEDA  
Subordinate Tax Allocation Bonds  
(Merged Improvement Area) Series 2003B**

Dated Date: December 10, 2003      Final Maturity Date: March 1, 2033  
 Bond Counsel: Nixon Peabody      Underwriter: Stone & Youngberg  
 Trustee: Union Bank of California      Pricing Agent: Gardner, Underwood & Bacon  
 Credit Enhancement: None      Underlying Ratings: None  
 Interest Rates:      Outstanding Fund Balances/Investment Types  
 NIC: 5.795% TIC: 5.766%      Debt Service Reserve Fund - \$886,783.44  
 Principal Retired: \$265,000      Principal Outstanding: \$8,940,000

Security for the Bonds: Merged Improvement Area net pledged tax increment on a subordinated basis.

Use of Project Funds: Proceeds were used to finance and refinance certain CIC redevelopment projects and obligations.

Analysis: The Bonds are currently callable at 102% and could be refunded at any time that the present value savings would make a refunding beneficial. On or after 3/1/2014 they will be callable at 101%, and on or after 3/1/2015 they are callable at Par.

Maturity Date March 1	Principal Due	Coupon	Interest Due in March & Sept	Total Due per Fiscal Year	Bond Balance	Call Feature
2004	\$0.00	0	\$105,957.73	\$105,957.73	\$9,205,000.00	Call @ 102
2005	\$15,000.00	2.30%	\$522,531.26	\$537,531.26	\$9,190,000.00	Call @ 102
2006	\$25,000.00	2.65%	\$522,186.26	\$547,186.26	\$9,165,000.00	Call @ 102
2007	\$40,000.00	3.05%	\$521,523.76	\$561,523.76	\$9,125,000.00	Call @ 102
2008	\$50,000.00	3.45%	\$520,303.76	\$570,303.76	\$9,075,000.00	Call @ 102
2009	\$60,000.00	3.80%	\$518,578.76	\$578,578.76	\$9,015,000.00	Call @ 102
2010	\$75,000.00	4.05%	\$516,298.76	\$591,298.76	\$8,940,000.00	Call @ 102
2011	\$90,000.00	4.40%	\$513,261.26	\$603,261.26	\$8,850,000.00	Call @ 102
2012	\$105,000.00	4.70%	\$509,301.26	\$614,301.26	\$8,745,000.00	Call @ 102
2013	\$120,000.00	4.85%	\$504,366.26	\$624,366.26	\$8,625,000.00	Call @ 102
2014	\$140,000.00	5.00%	\$498,546.26	\$638,546.26	\$8,485,000.00	Call @ 101
2015	\$160,000.00	5.10%	\$491,546.26	\$651,546.26	\$8,325,000.00	Call @ Par
2016	\$180,000.00	5.20%	\$483,386.26	\$663,386.26	\$8,145,000.00	Call @ Par
2017	\$200,000.00	5.30%	\$474,026.26	\$674,026.26	\$7,945,000.00	Call @ Par
2018	\$225,000.00	5.40%	\$463,426.26	\$688,426.26	\$7,720,000.00	Call @ Par
2019	\$250,000.00	5.50%	\$451,276.26	\$701,276.26	\$7,470,000.00	Call @ Par
2020	\$280,000.00	5.60%	\$437,526.26	\$717,526.26	\$7,190,000.00	Call @ Par
2021	\$305,000.00	5.70%	\$421,846.26	\$726,846.26	\$6,885,000.00	Call @ Par
2022	\$340,000.00	5.75%	\$404,461.26	\$744,461.26	\$6,545,000.00	Call @ Par
2023	\$370,000.00	5.80%	\$384,911.26	\$754,911.26	\$6,175,000.00	Call @ Par
2024	\$410,000.00	5.85%	\$363,451.26	\$773,451.26	\$5,765,000.00	Call @ Par
2025	\$445,000.00	5.88%	\$339,466.26	\$784,466.26	\$5,320,000.00	Call @ Par
2026	\$490,000.00	5.88%	\$313,322.50	\$803,322.50	\$4,830,000.00	Call @ Par
2027	\$530,000.00	5.88%	\$284,535.00	\$814,535.00	\$4,300,000.00	Call @ Par
2028	\$580,000.00	5.88%	\$253,397.50	\$833,397.50	\$3,720,000.00	Call @ Par
2029	\$630,000.00	5.88%	\$219,322.50	\$849,322.50	\$3,090,000.00	Call @ Par
2030	\$685,000.00	5.90%	\$182,310.00	\$867,310.00	\$2,405,000.00	Call @ Par
2031	\$740,000.00	5.90%	\$141,895.00	\$881,895.00	\$1,665,000.00	Call @ Par
2032	\$800,000.00	5.90%	\$98,235.00	\$898,235.00	\$865,000.00	Call @ Par
2033	\$865,000.00	5.90%	\$51,035.00	\$916,035.00	\$0.00	
<b>Total</b>	<b>\$9,205,000.00</b>		<b>\$11,512,231.69</b>	<b>\$20,717,231.69</b>		

## ASSESSMENT & SPECIAL TAX

**\$2,075,000**

**CITY OF ALAMEDA**  
**Community Facilities District No. 2**  
**(Paragon Gateway)**  
**Series 1997, Special Tax Bonds**

Dated Date: October 23, 1997	Final Maturity Date: September 1, 2016
Bond Counsel: Nixon Peabody	Underwriter: E. Wagner & Associates
Fiscal Agent: First Trust of California, Nat. Assoc.	Financial Advisor: None
Credit Enhancement: None	Underlying Ratings: Non-Rated
Interest Rates: NIC: 6.099% TIC: 6.096%	Outstanding Fund Balances/Investment Types Debt Reserve Fund - \$185,519.00
Principal Retired: \$1,055,000	Principal Outstanding: \$1,020,000

Security for the Bonds: Special taxes collected on parcels within the CFD.

Use of Project Funds: Proceeds were used to refund the City's Community Facilities District No. 2 (Paragon Gateway) Series 1990 Special Tax Bonds originally issued in the aggregate principal amount of \$1,615,000.

Analysis: The Bonds are currently callable at par and could be refunded at any time that the present value savings would make a refunding feasible. Please note, however, that the Bonds mature in less than seven years.

Maturity Date September 1	Principal Due	Coupon	Interest Due in March & Sept.	Total Due per Fiscal Year	Bond Balance	Call Feature
1998	\$90,000.00	4.25%	\$94,744.00	\$184,744.00	\$1,985,000.00	Non-Callable
1999	\$70,000.00	4.50%	\$114,605.00	\$184,605.00	\$1,915,000.00	Non-Callable
2000	\$70,000.00	4.75%	\$111,455.00	\$181,455.00	\$1,845,000.00	Non-Callable
2001	\$75,000.00	5.00%	\$108,130.00	\$183,130.00	\$1,770,000.00	Non-Callable
2002	\$80,000.00	5.10%	\$104,380.00	\$184,380.00	\$1,690,000.00	Non-Callable
2003	\$80,000.00	5.20%	\$100,300.00	\$180,300.00	\$1,610,000.00	Non-Callable
2004	\$85,000.00	5.30%	\$96,140.00	\$181,140.00	\$1,525,000.00	Non-Callable
2005	\$90,000.00	5.40%	\$91,635.00	\$181,635.00	\$1,435,000.00	Non-Callable
2006	\$95,000.00	5.50%	\$86,775.00	\$181,775.00	\$1,340,000.00	Call @ 102
2007	\$100,000.00	5.60%	\$81,550.00	\$181,550.00	\$1,240,000.00	Call @ 101
2008	\$105,000.00	6.13%	\$75,950.00	\$180,950.00	\$1,135,000.00	Call @ Par
2009	\$115,000.00	6.13%	\$69,518.76	\$184,518.76	\$1,020,000.00	Call @ Par
2010	\$120,000.00	6.13%	\$62,475.00	\$182,475.00	\$900,000.00	Call @ Par
2011	\$130,000.00	6.13%	\$55,125.00	\$185,125.00	\$770,000.00	Call @ Par
2012	\$135,000.00	6.13%	\$47,162.50	\$182,162.50	\$635,000.00	Call @ Par
2013	\$145,000.00	6.13%	\$38,893.76	\$183,893.76	\$490,000.00	Call @ Par
2014	\$155,000.00	6.13%	\$30,012.50	\$185,012.50	\$335,000.00	Call @ Par
2015	\$165,000.00	6.13%	\$20,518.76	\$185,518.76	\$170,000.00	Call @ Par
2016	\$170,000.00	6.13%	\$10,412.50	\$180,412.50	\$0.00	
<b>Total</b>	<b>\$2,075,000.00</b>		<b>\$1,399,782.78</b>	<b>\$3,474,782.78</b>		

## ASSESSMENT & SPECIAL TAX

**\$27,775,000**  
**CITY OF ALAMEDA**  
**1998 Revenue Bonds**  
**(Harbor Bay Business Park Assessment District Bond Refinancing)**

Dated Date: November 20, 1998	Final Maturity Date: September 2, 2012
Bond Counsel: Jones Hall	Underwriter: Stone & Youngberg
Trustee: U.S. Bank Trust National Association	Financial Advisor: None
Credit Enhancement: None	Underlying Ratings: Non-Rated
Interest Rates: NIC: 5.469% TIC: 5.467%	Outstanding Fund Balances/Investment Types Debt Reserve Account - \$1,400,075.00
Principal Retired: \$20,015,000.00	Principal Outstanding: \$7,760,000.00

Security for the Bonds: Special taxes collected on parcels within the CFD.

Use of Project Funds: Proceeds were used to purchase the entire outstanding City of Alameda Limited Obligation Refunding Improvement Bonds Harbor Bay Business Park Assessment District 92-1 Series 1998.

Analysis: The Bonds are currently callable at par and could be refunded at any time that the present value savings would make a refunding feasible. Please note, however, that the Bonds mature in less than three years.

Maturity Date September 2	Principal Due	Coupon	Interest Due in March & Sept	Total Due per Fiscal Year	Bond Balance	Call Feature
1999	\$1,330,000.00	4.70%	\$1,114,549.19	\$2,444,549.19	\$26,445,000.00	Call @ 6.653
2000	\$1,490,000.00	4.70%	\$1,360,318.76	\$2,850,318.76	\$24,955,000.00	Call @ 5.764
2001	\$1,565,000.00	4.70%	\$1,290,288.76	\$2,855,288.76	\$23,390,000.00	Call @ 4.432
2002	\$1,635,000.00	4.70%	\$1,216,733.76	\$2,851,733.76	\$21,755,000.00	Call @ 3.042
2003	\$1,715,000.00	4.80%	\$1,139,888.76	\$2,854,888.76	\$20,040,000.00	Call @ 1.590
2004	\$1,800,000.00	4.90%	\$1,057,568.76	\$2,857,568.76	\$18,240,000.00	Call @ Par
2005	\$1,890,000.00	5.00%	\$969,368.76	\$2,859,368.76	\$16,350,000.00	Call @ Par
2006	\$1,985,000.00	5.00%	\$874,868.76	\$2,859,868.76	\$14,365,000.00	Call @ Par
2007	\$2,095,000.00	5.13%	\$775,618.76	\$2,870,618.76	\$12,270,000.00	Call @ Par
2008	\$2,200,000.00	5.20%	\$668,250.00	\$2,868,250.00	\$10,070,000.00	Call @ Par
2009	\$2,310,000.00	5.50%	\$553,850.00	\$2,863,850.00	\$7,760,000.00	Call @ Par
2010	\$2,450,000.00	5.50%	\$426,800.00	\$2,876,800.00	\$5,310,000.00	Call @ Par
2011	\$2,580,000.00	5.50%	\$292,050.00	\$2,872,050.00	\$2,730,000.00	Call @ Par
2012	\$2,730,000.00	5.50%	\$150,150.00	\$2,880,150.00	\$0.00	
<b>Total</b>	<b>\$27,775,000.00</b>		<b>\$11,890,304.27</b>	<b>\$39,665,304.27</b>		

## ASSESSMENT & SPECIAL TAX

<b>\$10,675,000</b> <b>ALAMEDA PUBLIC FINANCING AUTHORITY</b> <b>Local Agency Refunding Revenue Bonds, Series 2010A</b> <b>(Harbor Bay CFD and Marina Village AD)</b>						
Dated Date: June 30, 2010			Final Maturity Date: September 2, 2019			
Bond Counsel: Quint & Thimmig			Underwriter: Morgan Stanley (through competitive sale)			
Trustee: Union Bank, N.A.			Co-Financial Advisors: Sequoia Financial Group LLC and Westhoff, Cone & Holmstedt			
Credit Enhancement: None			Underlying Ratings: S&P A-, Fitch A-			
Interest Rates: NIC: 4.006% TIC: 3.920%			Outstanding Fund Balances/Investment Types Debt Service Reserve Fund - \$1,067,500 (sweep account)			
Principal Retired: \$0			Principal Outstanding: \$10,675,000			
<p>Security for the Bonds: Senior lien on payments received by the Trustee on the Local Obligations that consist of the special taxes collected for the City of Alameda CFD District 1 (Harbor Bay) and reassessment payments collected for the Marina Village Recessment District No. 10-1.</p> <p>Use of Project Funds: Proceeds were used to acquire the City of Alameda Community Facilities District No. 1 (Harbor Bay) 2010 Special Tax Refunding Bonds.</p> <p>Analysis: The Bonds are not subject to optional redemption prior to their scheduled maturity and are, therefore, not eligible for refunding consideration.</p>						
Maturity Date September 2	Principal Due	Coupon	Interest Due in Sept & March	Total Due per Fiscal Year	Bond Balance	Call Feature
2010	\$0.00	0	\$47,350.00	\$47,350.00	\$10,675,000.00	Non-Callable
2011	\$900,000.00	4.00%	\$426,150.00	\$1,326,150.00	\$9,775,000.00	Non-Callable
2012	\$960,000.00	4.00%	\$390,150.00	\$1,350,150.00	\$8,815,000.00	Non-Callable
2013	\$1,030,000.00	3.75%	\$351,750.00	\$1,381,750.00	\$7,785,000.00	Non-Callable
2014	\$1,100,000.00	3.00%	\$313,125.00	\$1,413,125.00	\$6,685,000.00	Non-Callable
2015	\$1,170,000.00	3.50%	\$280,125.00	\$1,450,125.00	\$5,515,000.00	Non-Callable
2016	\$1,245,000.00	3.80%	\$239,175.00	\$1,484,175.00	\$4,270,000.00	Non-Callable
2017	\$1,330,000.00	4.25%	\$191,865.00	\$1,521,865.00	\$2,940,000.00	Non-Callable
2018	\$1,420,000.00	4.50%	\$135,340.00	\$1,555,340.00	\$1,520,000.00	Non-Callable
2019	\$1,520,000.00	4.70%	\$71,440.00	\$1,591,440.00	\$0.00	
Total	\$10,675,000.00		\$2,446,470.00	\$13,121,470.00	\$0.00	

## ASSESSMENT & SPECIAL TAX

<b>\$8,020,000</b> <b>ALAMEDA PUBLIC FINANCING AUTHORITY</b> <b>Local Agency Refunding Revenue Bonds, Subordinate Series 2010B</b> <b>(Harbor Bay CFD and Marina Village AD)</b>						
Dated Date: June 30, 2010			Final Maturity Date: September 2, 2014			
Bond Counsel: Quint & Thimmig			Underwriter: Morgan Stanley (through competitive sale)			
Trustee: Union Bank, N.A.			Co-Financial Advisors: Sequoia Financial Group LLC and Westhoff, Cone & Holmstedt			
Credit Enhancement: None			Underlying Ratings: S&P BBB-, Fitch BBB			
Interest Rates: NIC: 3.099% TIC: 3.013%			Outstanding Fund Balances/Investment Types Debt Service Reserve Fund - \$1,067,500 (sweep account)			
Principal Retired: \$0			Principal Outstanding: \$8,020,000			
Security for the Bonds: The Bonds are secured by reassessment payments collected for the Marina Village Reassessment District No. 10-1, subordinate to any reassessment payments made on the Series 2010A Bonds.						
Use of Project Funds: Proceeds were used to acquire the City of Alameda Community Facilities District No. 1 (Harbor Bay) 2010 Special Tax Refunding Bonds.						
Analysis: The Bonds are not subject to optional redemption prior to their scheduled maturity and are, therefore, not eligible for refunding consideration. The Bonds are subject to special redemption from prepayments of the reassessments.						
Maturity Date August 1	Principal Due	Coupon	Interest Due in Sept & March	Total Due per Fiscal Year	Bond Balance	Call Feature
2010	\$0.00	0	\$28,490.28	\$28,490.28	\$8,020,000.00	Non-Callable
2011	\$1,875,000.00	3.25%	\$256,412.50	\$2,131,412.50	\$6,145,000.00	Non-Callable
2012	\$1,930,000.00	3.00%	\$195,475.00	\$2,125,475.00	\$4,215,000.00	Non-Callable
2013	\$1,990,000.00	3.00%	\$137,575.00	\$2,127,575.00	\$2,225,000.00	Non-Callable
2014	\$2,225,000.00	3.50%	\$77,875.00	\$2,302,875.00	\$0.00	
<b>Total</b>	<b>\$8,020,000.00</b>		<b>\$695,827.78</b>	<b>\$8,715,827.78</b>	<b>\$0.00</b>	

## LEASE REVENUE

**\$9,080,000**

**ALAMEDA PUBLIC FINANCING AUTHORITY**

**Variable Rate Demand Revenue Bonds, 2003 Series A**

**(Alameda Point Improvement Project)**

Dated Date: December 8, 2003	Final Maturity Date: December 1, 2033
Bond Counsel: Quint & Thimmig	Underwriter: JP Morgan
Trustee: Union Bank	Financial Advisor: Gardner, Underwood & Bacon
Credit Enhancement: Union Bank to 12/16/2013	Underlying Ratings: S&P - A-1+
Interest Rates change weekly.	Outstanding Fund Balances/Investment Types: None
Principal Retired: \$580,000.00	Principal Outstanding: \$8,500,000.00

Security for the Bonds: Special obligations of the Authority, payable solely from lease revenue derived from rental payments made to the Alameda Reuse and Redevelopment Authority for certain land, buildings, fixtures and equipment in the Alameda Point Improvement Project Area.

Use of Project Funds: Proceeds were used to refund the outstanding APFA 1999 Series VRDBs.

Analysis: The Bonds are currently callable and could be refunded at any time and/or converted under the indenture to another financing mode such as daily, monthly or yearly variable or fixed rate to maturity. Refunding or converting the Bonds would depend entirely on the CIC's goals and objectives. It should be noted that the Union Bank Letter of Credit must be renewed or replaced by December of 2011 in order to continue remarketing the bonds in their present variable rate demand mode.

Maturity Date December 1	Principal Due	Estimated Coupon	Estimated Interest	Total Due per Fiscal Year	Bond Balance	Call Feature
2004	\$0.00	0	\$347,322.39	\$347,322.39	\$9,080,000.00	Non-Callable
2005	\$0.00	0	\$363,115.68	\$363,115.68	\$9,080,000.00	Non-Callable
2006	\$0.00	0	\$363,199.96	\$363,199.96	\$9,080,000.00	Non-Callable
2007	\$180,000.00	4.00%	\$363,199.96	\$543,199.96	\$8,900,000.00	Non-Callable
2008	\$200,000.00	4.00%	\$356,082.65	\$556,082.65	\$8,700,000.00	Non-Callable
2009	\$200,000.00	4.00%	\$347,919.22	\$547,919.22	\$8,500,000.00	Call @ Par
2010	\$200,000.00	4.00%	\$340,000.00	\$540,000.00	\$8,300,000.00	Call @ Par
2011	\$200,000.00	4.00%	\$331,999.99	\$531,999.99	\$8,100,000.00	Call @ Par
2012	\$200,000.00	4.00%	\$324,075.18	\$524,075.18	\$7,900,000.00	Call @ Par
2013	\$200,000.00	4.00%	\$315,926.69	\$515,926.69	\$7,700,000.00	Call @ Par
2014	\$300,000.00	4.00%	\$307,999.98	\$607,999.98	\$7,400,000.00	Call @ Par
2015	\$300,000.00	4.00%	\$296,000.04	\$596,000.04	\$7,100,000.00	Call @ Par
2016	\$300,000.00	4.00%	\$284,065.88	\$584,065.88	\$6,800,000.00	Call @ Par
2017	\$300,000.00	4.00%	\$271,936.86	\$571,936.86	\$6,500,000.00	Call @ Par
2018	\$300,000.00	4.00%	\$259,999.98	\$559,999.98	\$6,200,000.00	Call @ Par
2019	\$300,000.00	4.00%	\$247,999.97	\$547,999.97	\$5,900,000.00	Call @ Par
2020	\$300,000.00	4.00%	\$236,054.75	\$536,054.75	\$5,600,000.00	Call @ Par
2021	\$300,000.00	4.00%	\$223,948.04	\$523,948.04	\$5,300,000.00	Call @ Par
2022	\$400,000.00	4.00%	\$212,000.01	\$612,000.01	\$4,900,000.00	Call @ Par
2023	\$400,000.00	4.00%	\$196,000.04	\$596,000.04	\$4,500,000.00	Call @ Par
2024	\$400,000.00	4.00%	\$180,041.77	\$580,041.77	\$4,100,000.00	Call @ Par
2025	\$400,000.00	4.00%	\$163,961.95	\$563,961.95	\$3,700,000.00	Call @ Par
2026	\$400,000.00	4.00%	\$147,999.96	\$547,999.96	\$3,300,000.00	Call @ Par
2027	\$400,000.00	4.00%	\$132,000.03	\$532,000.03	\$2,900,000.00	Call @ Par
2028	\$400,000.00	4.00%	\$116,026.95	\$516,026.95	\$2,500,000.00	Call @ Par
2029	\$500,000.00	4.00%	\$99,976.80	\$599,976.80	\$2,000,000.00	Call @ Par
2030	\$500,000.00	4.00%	\$79,999.99	\$579,999.99	\$1,500,000.00	Call @ Par
2031	\$500,000.00	4.00%	\$60,000.01	\$560,000.01	\$1,000,000.00	Call @ Par
2032	\$500,000.00	4.00%	\$40,009.30	\$540,009.30	\$500,000.00	Call @ Par
2033	\$500,000.00	4.00%	\$19,995.38	\$519,995.38	\$0.00	
Total	\$9,080,000.00		\$7,028,859.41	\$16,108,859.41		

## LEASE REVENUE

**\$4,360,000**

**ALAMEDA PUBLIC FINANCING AUTHORITY**  
**Taxable Variable Rate Demand Revenue Bonds, 2003 Series B**  
**(Alameda Point Improvement Project)**

Dated Date: December 8, 2003	Final Maturity Date: December 1, 2033
Bond Counsel: Quint & Thimmig	Underwriter: JP Morgan
Trustee: Union Bank	Financial Advisor: Gardner, Underwood & Bacon
Credit Enhancement: Union Bank to 12/16/2013	Underlying Ratings: S&P - A-1+
Interest Rates change weekly.	Outstanding Fund Balances/Investment Types: None
Principal Retired: \$260,000.00	Principal Outstanding: \$4,100,000.00

Security for the Bonds: Special obligations of the Authority, payable solely from lease revenue derived from rental payments made to the Alameda Reuse and Redevelopment Authority for certain land, buildings, fixtures and equipment in the Alameda Point Improvement Project Area.

Use of Project Funds: Proceeds were used to finance professional services required in the redevelopment process at Alameda Point

Analysis: The Bonds are currently callable and could be refunded at any time and/or converted under the indenture to another financing mode such as daily, monthly or yearly variable or fixed rate to maturity. Refunding or converting the Bonds would depend entirely on the CIC's goals and objectives. It should be noted that the Union Bank Letter of Credit must be renewed or replaced by December of 2011 in order to continue remarketing the bonds in their present variable rate demand mode.

Maturity Date December 1	Principal Due	Estimated Coupon	Estimated Interest	Total Due per Fiscal Year	Bond Balance	Call Feature
2004	\$0.00	0	\$166,775.94	\$166,775.94	\$4,360,000.00	Non-Callable
2005	\$0.00	0	\$174,359.51	\$174,359.51	\$4,360,000.00	Non-Callable
2006	\$0.00	0	\$174,399.98	\$174,399.98	\$4,360,000.00	Non-Callable
2007	\$60,000.00	4.00%	\$174,399.98	\$234,399.98	\$4,300,000.00	Call @ Par
2008	\$100,000.00	4.00%	\$172,039.94	\$272,039.94	\$4,200,000.00	Call @ Par
2009	\$100,000.00	4.00%	\$167,961.00	\$267,961.00	\$4,100,000.00	Call @ Par
2010	\$100,000.00	4.00%	\$164,000.01	\$264,000.01	\$4,000,000.00	Call @ Par
2011	\$100,000.00	4.00%	\$159,999.97	\$259,999.97	\$3,900,000.00	Call @ Par
2012	\$100,000.00	4.00%	\$156,036.20	\$256,036.20	\$3,800,000.00	Call @ Par
2013	\$100,000.00	4.00%	\$151,964.73	\$251,964.73	\$3,700,000.00	Call @ Par
2014	\$100,000.00	4.00%	\$147,999.96	\$247,999.96	\$3,600,000.00	Call @ Par
2015	\$100,000.00	4.00%	\$144,000.04	\$244,000.04	\$3,500,000.00	Call @ Par
2016	\$100,000.00	4.00%	\$140,032.47	\$240,032.47	\$3,400,000.00	Call @ Par
2017	\$100,000.00	4.00%	\$135,968.41	\$235,968.41	\$3,300,000.00	Call @ Par
2018	\$100,000.00	4.00%	\$132,000.03	\$232,000.03	\$3,200,000.00	Call @ Par
2019	\$100,000.00	4.00%	\$127,999.99	\$227,999.99	\$3,100,000.00	Call @ Par
2020	\$100,000.00	4.00%	\$124,028.75	\$224,028.75	\$3,000,000.00	Call @ Par
2021	\$200,000.00	4.00%	\$119,972.13	\$319,972.13	\$2,800,000.00	Call @ Par
2022	\$200,000.00	4.00%	\$112,000.01	\$312,000.01	\$2,600,000.00	Call @ Par
2023	\$200,000.00	4.00%	\$104,000.04	\$304,000.04	\$2,400,000.00	Call @ Par
2024	\$200,000.00	4.00%	\$96,022.28	\$296,022.28	\$2,200,000.00	Call @ Par
2025	\$200,000.00	4.00%	\$87,979.57	\$287,979.57	\$2,000,000.00	Call @ Par
2026	\$200,000.00	4.00%	\$79,999.99	\$279,999.99	\$1,800,000.00	Call @ Par
2027	\$200,000.00	4.00%	\$72,000.02	\$272,000.02	\$1,600,000.00	Call @ Par
2028	\$200,000.00	4.00%	\$64,014.88	\$264,014.88	\$1,400,000.00	Call @ Par
2029	\$200,000.00	4.00%	\$55,986.98	\$255,986.98	\$1,200,000.00	Call @ Par
2030	\$300,000.00	4.00%	\$48,000.00	\$348,000.00	\$900,000.00	Call @ Par
2031	\$300,000.00	4.00%	\$35,999.95	\$335,999.95	\$600,000.00	Call @ Par
2032	\$300,000.00	4.00%	\$24,005.58	\$324,005.58	\$300,000.00	Call @ Par
2033	\$300,000.00	4.00%	\$11,997.22	\$311,997.22	\$0.00	
<b>Total</b>	<b>\$4,360,000.00</b>		<b>\$3,525,945.56</b>	<b>\$7,885,945.56</b>		

## CERTIFICATES OF PARTICIPATION

**\$5,850,000**

**CERTIFICATES OF PARTICIPATION**  
**(1995 Sewer System Refinancing and Improvement Project)**  
**CITY OF ALAMEDA**  
**Alameda Public Improvement Corporation**

Dated Date: December 14, 1995	Final Maturity Date: March 1, 2018
Bond Counsel: Jones Hall Hill & White	Underwriter: Prager, McCarthy & Sealy
Trustee: First Trust of California	Financial Advisor: None
Credit Enhancement: Ambac	Underlying Ratings: None
Interest Rates: NIC: 4.901% TIC: 4.905%	Outstanding Fund Balances/Investment Types None
Principal Retired: \$3,085,000.00	Principal Outstanding: \$2,755,000.00

Security for the COPs: The City has covenanted to make Installment Payments during each fiscal year from its sewer system enterprise revenues.

Use of Project Funds: Proceeds were used to finance the acquisition and construction of various improvements to the City sewer system.

Analysis: The COPs are currently callable and could be refunded at any time. However, the principal amount outstanding is small, therefore it is recommended that the COPs be considered for refunding only as part of a larger sewer system enterprise COPs new money and/or refunding issue.

Maturity Date March 1	Principal Due	Coupon	Interest Due in Sept & March	Total Due per Fiscal Year	Bond Balance	Call Feature
1996	\$205,000.00	3.55%	\$49,252.89	\$254,252.89	\$5,645,000.00	Non-Callable
1997	\$155,000.00	3.80%	\$269,770.00	\$424,770.00	\$5,490,000.00	Non-Callable
1998	\$160,000.00	4.05%	\$263,880.00	\$423,880.00	\$5,330,000.00	Non-Callable
1999	\$165,000.00	4.15%	\$257,400.00	\$422,400.00	\$5,165,000.00	Non-Callable
2000	\$175,000.00	4.30%	\$250,552.50	\$425,552.50	\$4,990,000.00	Non-Callable
2001	\$180,000.00	4.45%	\$243,027.50	\$423,027.50	\$4,810,000.00	Non-Callable
2002	\$185,000.00	4.55%	\$235,017.50	\$420,017.50	\$4,625,000.00	Non-Callable
2003	\$195,000.00	4.65%	\$226,600.00	\$421,600.00	\$4,430,000.00	Non-Callable
2004	\$205,000.00	4.75%	\$217,532.50	\$422,532.50	\$4,225,000.00	Non-Callable
2005	\$215,000.00	4.85%	\$207,795.00	\$422,795.00	\$4,010,000.00	Non-Callable
2006	\$225,000.00	4.95%	\$197,367.50	\$422,367.50	\$3,785,000.00	Call @ 102
2007	\$240,000.00	5.05%	\$186,230.00	\$426,230.00	\$3,545,000.00	Call @ 101
2008	\$250,000.00	5.10%	\$174,110.00	\$424,110.00	\$3,295,000.00	Call @ Par
2009	\$265,000.00	5.15%	\$161,360.00	\$426,360.00	\$3,030,000.00	Call @ Par
2010	\$275,000.00	4.88%	\$147,712.50	\$422,712.50	\$2,755,000.00	Call @ Par
2011	\$290,000.00	4.88%	\$134,306.26	\$424,306.26	\$2,465,000.00	Call @ Par
2012	\$305,000.00	4.88%	\$120,168.76	\$425,168.76	\$2,160,000.00	Call @ Par
2013	\$320,000.00	4.88%	\$105,300.00	\$425,300.00	\$1,840,000.00	Call @ Par
2014	\$335,000.00	4.88%	\$89,700.00	\$424,700.00	\$1,505,000.00	Call @ Par
2015	\$350,000.00	4.88%	\$73,368.76	\$423,368.76	\$1,155,000.00	Call @ Par
2016	\$365,000.00	4.88%	\$56,306.26	\$421,306.26	\$790,000.00	Call @ Par
2017	\$385,000.00	4.88%	\$38,512.50	\$423,512.50	\$405,000.00	Call @ Par
2018	\$405,000.00	4.88%	\$19,743.76	\$424,743.76	\$0.00	
<b>Total</b>	<b>\$5,850,000.00</b>		<b>\$3,725,014.19</b>	<b>\$9,575,014.19</b>		

## CERTIFICATES OF PARTICIPATION

**\$11,370,000**

**2002 CERTIFICATES OF PARTICIPATION**  
**(City Hall Refinancing Project)**  
**CITY OF ALAMEDA**  
**Alameda Public Improvement Corporation**

Dated Date: September 10, 2002	Final Maturity Date: May 1, 2025
Bond Counsel: Jones Hall	Underwriter: Stone & Youngberg
Trustee: BNY Western Trust Company	Financial Advisor: Kelling, Northcross & Nobriga
Credit Enhancement: None	Underlying Ratings: S&P - A
Interest Rates: NIC: 4.547% TIC: 4.496%	Outstanding Fund Balances/Investment Types Debt Reserve Fund - \$829,950.00
Principal Retired: \$2,640,000.00	Principal Outstanding: \$8,730,000.00

Security for the COPs: The City has covenanted to make Installment Payments during each fiscal year from City General Fund revenues.

Use of Project Funds: Proceeds were used to refund the City's \$10,565,000 COPs, Series 1995 (City Hall Seismic Upgrade and Renovation Project).

Analysis: The Series 2002 COPs are not callable on a current basis until 2012 and are not eligible for advanced refunding consideration. These bonds cannot be considered a refunding candidate at this time.

Maturity Date May 1	Principal Due	Coupon	Interest Due in Nov & May	Total Due per Fiscal Year	Bond Balance	Call Feature
2003	\$0.00	0.00%	\$285,367.71	\$285,367.71	\$11,370,000.00	Non-Callable
2004	\$350,000.00	2.25%	\$477,825.00	\$827,825.00	\$11,020,000.00	Non-Callable
2005	\$360,000.00	2.25%	\$469,950.00	\$829,950.00	\$10,660,000.00	Non-Callable
2006	\$365,000.00	2.25%	\$461,850.00	\$826,850.00	\$10,295,000.00	Non-Callable
2007	\$375,000.00	2.60%	\$453,637.50	\$828,637.50	\$9,920,000.00	Non-Callable
2008	\$385,000.00	3.00%	\$443,887.50	\$828,887.50	\$9,535,000.00	Non-Callable
2009	\$395,000.00	3.25%	\$432,337.50	\$827,337.50	\$9,140,000.00	Non-Callable
2010	\$410,000.00	3.50%	\$419,500.00	\$829,500.00	\$8,730,000.00	Non-Callable
2011	\$425,000.00	3.60%	\$401,050.00	\$826,050.00	\$8,305,000.00	Non-Callable
2012	\$445,000.00	3.75%	\$381,500.00	\$826,500.00	\$7,860,000.00	Call @ Par
2013	\$465,000.00	3.85%	\$360,362.50	\$825,362.50	\$7,395,000.00	Call @ Par
2014	\$485,000.00	4.00%	\$342,692.50	\$827,692.50	\$6,910,000.00	Call @ Par
2015	\$505,000.00	4.10%	\$323,292.50	\$828,292.50	\$6,405,000.00	Call @ Par
2016	\$525,000.00	4.25%	\$302,587.50	\$827,587.50	\$5,880,000.00	Call @ Par
2017	\$545,000.00	4.40%	\$280,275.00	\$825,275.00	\$5,335,000.00	Call @ Par
2018	\$570,000.00	4.50%	\$256,295.00	\$826,295.00	\$4,765,000.00	Call @ Par
2019	\$595,000.00	4.60%	\$230,645.00	\$825,645.00	\$4,170,000.00	Call @ Par
2020	\$625,000.00	4.70%	\$203,275.00	\$828,275.00	\$3,545,000.00	Call @ Par
2021	\$655,000.00	4.75%	\$173,900.00	\$828,900.00	\$2,890,000.00	Call @ Par
2022	\$685,000.00	4.75%	\$142,787.50	\$827,787.50	\$2,205,000.00	Call @ Par
2023	\$715,000.00	5.00%	\$110,250.00	\$825,250.00	\$1,490,000.00	Call @ Par
2024	\$755,000.00	5.00%	\$74,500.00	\$829,500.00	\$735,000.00	Call @ Par
2025	\$735,000.00	5.00%	\$36,750.00	\$771,750.00	\$0.00	
<b>Total</b>	<b>\$11,370,000.00</b>		<b>\$7,064,517.71</b>	<b>\$18,434,517.71</b>		

## CERTIFICATES OF PARTICIPATION

**\$4,575,000**

**CERTIFICATES OF PARTICIPATION**  
**(2008 Refinancing Project)**  
**CITY OF ALAMEDA**  
**Alameda Public Improvement Corporation**

Dated Date: June 24, 2008	Final Maturity Date: May 1, 2022
Bond Counsel: Quint & Thimmig	Underwriter: Wedbush Morgan Securities
Trustee: Union Bank of California	Financial Advisor: Gardner, Underwood & Bacon
Credit Enhancement: Assured Guaranty	Underlying Ratings: S&P - AA-
Interest Rates: NIC: 4.564% TIC: 4.560%	Outstanding Fund Balances/Investment Types None
Principal Retired: \$0	Principal Outstanding: \$4,575,000

Security for the Bonds: The City has covenanted to make Installment Payments during each fiscal year from City General Fund revenues.

Use of Project Funds: Proceeds were used to refinance the acquisition and construction, installation, modernization and equipping of improvements to various City facilities and to refund the City's 1996 Police Building COPs.

Analysis: The bonds are non-callable.

Maturity Date May 1	Principal Due	Coupon	Interest Due in May and Nov.	Total Due per Fiscal Year	Bond Balance	Call Feature
2009	\$0.00	0	\$175,336.45	\$175,336.45	\$4,575,000.00	Non-callable
2010	\$0.00	0	\$205,606.26	\$205,606.26	\$4,575,000.00	Non-callable
2011	\$410,000.00	4.00%	\$205,606.26	\$615,606.26	\$4,165,000.00	Non-callable
2012	\$425,000.00	4.00%	\$189,206.26	\$614,206.26	\$3,740,000.00	Non-callable
2013	\$435,000.00	4.00%	\$172,206.26	\$607,206.26	\$3,305,000.00	Non-callable
2014	\$460,000.00	5.00%	\$154,806.26	\$614,806.26	\$2,845,000.00	Non-callable
2015	\$480,000.00	5.00%	\$131,806.26	\$611,806.26	\$2,365,000.00	Non-callable
2016	\$510,000.00	4.00%	\$107,806.26	\$617,806.26	\$1,855,000.00	Non-callable
2017	\$275,000.00	5.00%	\$87,406.26	\$362,406.26	\$1,580,000.00	Non-callable
2018	\$290,000.00	5.00%	\$73,656.26	\$363,656.26	\$1,290,000.00	Non-callable
2019	\$300,000.00	5.00%	\$59,156.26	\$359,156.26	\$990,000.00	Non-callable
2020	\$315,000.00	4.38%	\$44,156.26	\$359,156.26	\$675,000.00	Non-callable
2021	\$330,000.00	4.50%	\$30,375.00	\$360,375.00	\$345,000.00	Non-callable
2022	\$345,000.00	4.50%	\$15,525.00	\$360,525.00	\$0.00	Non-callable
<b>Total</b>	<b>\$4,575,000.00</b>		<b>\$1,652,655.31</b>	<b>\$6,227,655.31</b>		

## GLOSSARY OF FUNDS

### **Governmental Funds**

The funds through which most government functions typically are financed include: General Fund, Special Revenue Funds, Capital Project Funds, and Debt Service Funds.

### **General Fund**

The General Fund is the chief operating fund of the City and accounts for all financial resources except those required to be accounted for in another fund.

**001 General** The General Fund accounts for all general revenues not specifically levied or collected by other funds. Revenues are derived principally from property tax, utility users' tax, motor vehicle in-lieu fees, sales tax, real-property transfer tax, franchise fees, fees for services, transfers-in from other funds to meet specific-purpose expenditures, and interest on fund balance. Expenditures are made to support all major municipal services. Sub funds within the General Fund group have been created to account for specific financial and administrative support as described below:

**115 Housing Authority Reimbursable** Accounts for City services provided to this component unit of the City. Expenditures are fully offset by reimbursement from the component unit.

**117 Alameda Municipal Power Reimbursable** Accounts for City services provided to this component unit of the City. Expenditures are fully offset by reimbursement from the component unit.

### **Special Revenue Funds**

Special revenue funds are used to account for the proceeds of certain revenue sources that are legally restricted to expenditures for specified purposes.

**161 Police/Fire Construction Impact** Accounts for revenue from fees calculated for police and fire service impacts as a result of new construction. Expenditures contribute to servicing the outstanding debt on the police facility.

**164 Construction Improvement** Accounts for a tax on new construction in the City, as established by ordinance. The amount of the tax is set by resolution. Revenues collected are used to defer costs of municipal services generated by the development of property. Expenditures are made in support of capital improvement projects and Public Works annual maintenance.

**201 CIC-WECIP** Accounts for tax increment proceeds (80%) and associated redevelopment costs for the West End Community Improvement Projects (WECIP). Other revenues may include interest income on fund balance and developer fees. Expenditures support the programs, projects and services provided by the project area. The Community Improvement Commission (CIC) is the governing authority for the redevelopment project area.



- 204.6 CIC-AUSD Housing** Accounts for forty percent of the 20% tax increment, for increasing and improving the supply of low or moderate-income housing, per an agreement with Alameda Unified School District (AUSD), and constitutes indebtedness of the Community Improvement Commission (CIC) and a pledging of tax increment to repay such indebtedness. Expenditures are made in support of AUSD's low and moderate-income housing projects subject to the agreement.
- 205 CIC-APIP** Accounts for tax increment proceeds (80%) and associated redevelopment project costs for the Alameda Point Improvement Project (APIP) area. Other revenues may include interest income on fund balance and developer fees. The Community Improvement Commission (CIC) is the governing authority for the redevelopment project area.
- 206 CIC-APIP Housing** Accounts for tax increment (20%) set-aside as mandated by California redevelopment law for the creation of low-and-moderate income housing units in the Alameda Point Improvement Project (APIP) area. Other revenues may include interest income on fund balance and developer fees. The Community Improvement Commission (CIC) is the governing authority for the redevelopment project area.
- 209 Community Development** Accounts for the activities and services of the Planning and Building Department. Revenues are derived from fees, licenses, and fines collected in conjunction with the planning, permitting and enforcement activities of the department in accordance with state law, requiring fees not to exceed the cost of providing services. Expenditures are made in support of the administration of the department, the provision and enhancement of services, and the enforcement of municipal codes.
- 210 Alameda Free Library** Accounts for revenues received from property taxes, the dedicated \$0.0175 library allocation, library grants, and General Fund monies transferred to support library operations. Expenditures support operation of the City's branch library system, including staff, collections and facility maintenance.
- 210.1 Library Memorial** Accounts for revenues received in the form of donations or grants for specific purposes. Expenditures are made for capital improvements, equipment, books, or other designated purposes generally to enhance or expand library services or programs.
- 210.2 Adult Literacy** Accounts for revenues received in the form of donations or grants and expenditures made to support adult literacy programs.
- 211 Gas Tax** Accounts for revenues and expenditures received from the State of California under Streets and Highways Code Sections 2105, 2106, 2107 and 2107.5. Expenditures are made for street maintenance and construction projects in conformance with the Streets and Highways Code requirements.
- 212 XIXB Transportation Improvement** Accounts for revenues from State Proposition 42 (gasoline sales tax). Expenditures of Proposition 42 are used to fund capital projects under the Traffic Congestion Relief Act.

- 213 Traffic Safety** Accounts for the City's portion of revenues from fines, forfeitures and penalties upon conviction of a traffic misdemeanor or traffic infraction committed within City boundaries in any municipal or judicial court, including bail monies forfeited. Expenditures are made for administration and the traffic safety program.
- 215 County Measure B** Accounts for the City's share of the proceeds of a one-half cent sales tax increase approved by voters in November 2000, administered by the Alameda County Transportation Improvement Authority (ACTIA). The tax provides funding for a variety of transportation maintenance and capital projects. The fund is divided into sub funds according to expenditures for the following programmatic areas.
- 215.1 Local Streets and Roads**
  - 215.2 Bicycle and Pedestrian Improvements**
  - 215.3 Transbay Ferry**
  - 215.4 Paratransit**
- 216 Tidelands** Accounts for revenues from tidelands property leases for State tidelands properties delegated to local agencies for management and control. Expenditures are made for maintenance of the properties adjacent to the tidelands properties.
- 217 Proposition 1B – Streets & Roads** Accounts for revenues from Proposition 1B (transportation bonds), and interest income. Expenditures of Proposition 1B funds are used for local streets and roads, congestion relief and traffic safety.
- 218 Police Grants** Account for revenues received from Federal, State, County and private grants and related reimbursement programs. Expenditures are made in support of enhanced police operations, equipment or programs as permitted by the grant agency.
- 218.08 State Citizens Option for Public Safety (COPS) Program 07/08**
  - 218.09 State Citizens Option for Public Safety (COPS) Program 08/09**
  - 218.10 State Citizens Option for Public Safety (COPS) Program 09/10**
  - 218.50 Office of Traffic Safety Step Grant**
  - 218.51 Office of Traffic Safety (DUI)**
  - 218.52 OTS Avoid the 21 (DUI)**
  - 218.53 APD Safe Trec DUI Grant**
  - 218.602 Justice Assistance Grant (JAG) Program 07/08**
  - 218.609 Justice Assistance Grant (JAG) Program 08/09**
  - 218.610 Justice Assistance Grant (JAG) Program 09/10**

- 218.701      Abandoned Vehicle Abatement**
- 218.702      State Waterway Grant**
- 218.703      State Seatbelt Program**
- 218.704      APD Board Safety Enforcement**
- 218.705      Maddie’s Fund (Pet Rescue Foundation Grant)**
  
- 219      Narcotics Asset Seizure**    Accounts for the City’s share from the sale of confiscated assets of convicted felons. Funds are used for specified police activities, i.e. debt service payments on the jail construction project.
  
- 221      Dwelling Unit**    Accounts for revenues from park dedication fees required of all new construction and, in accordance with State law, monies are accumulated and then appropriated for new park acquisition and development. By ordinance, a designated percentage is transferred to the Library Construction Fund and the Open Space Fund.
  
- 223      Parking In-Lieu**    Accounts for the City’s in-lieu-parking fees, allowed in-lieu of parking requirements for new construction. Expenditures include acquisition of land for parking, construction of new parking facilities, improvements to existing off-street or on-street parking facilities including landscaping, installation of bicycle lanes and paths, and installation of bicycle racks and lockers.
  
- 224      Parking Meter**    Accounts for revenues collected from parking meters and City lots. Expenditure of these revenues is for parking and transportation related projects. The sub fund accounts specifically for the revenues and expenditures derived from and related to the Civic Center Garage.
  - 224.1      Civic Center Garage**    Accounts for revenues and expenditures of the Civic Center parking garage facility. Revenues derive from hourly meter fees, monthly pass sales, promotional discounts from retailers, parking citations, interest income, and transfers from the parking meter fund, if required, to supplement debt service on the garage. Expenditures are for the contracted management fee of the garage operator, maintenance, contract management, enforcement, and other operational costs, as well as transfers to Fund 422, (Debt Service HUD 108 Loan), to offset debt service.
  
- 225      TSM/TDM**    Accounts for the collection of traffic mitigation fees from developers to fund the implementation of the City Transportation System Management/ Transportation Demand Management (TSM/TDM) programs. Expenditures are for capital improvement projects related to traffic and transportation flow.
  
- 226      Citywide Pavement Restoration**    Accounts for fees received from developers for pavement restoration and is expended on resurfacing streets following development construction.
  
- 227      Commercial Revitalization**    Accounts for grant funds intended for the City’s commercial revitalization programs. Revenues may include rental income, bond funds

made available, developer's contributions and transfers from Fund 224.1 (Civic Center Garage).

- 227.1 Theater/Parking Structure Project** Accounts for grant and loan revenues received and expenditures made for the reconstruction of the Historic Alameda Theater and the construction of the multi-story Civic Center Garage.
- 228 Housing in Lieu** Accounts for revenues from housing developers of nine units or less, as payment in-lieu of providing affordable units for purchase within their development project. Expenditures are made for creation of new affordable housing units citywide and for the down-payment assistance program.
- 235 HOME** Accounts for County disbursed HOME funds for HOME eligible activities in the City, provided by the U.S. Department of Housing and Urban Development (HUD) through the Federal Home Investment Partnerships Program (HOME). HOME funds can be used for acquisition, conversion, new construction and rehabilitation of single- and/or multiple-family housing.
- 236 CDBG** Accounts for grant funds received under the Community Development Act of 1974 for activities approved and subject to Federal regulations. Expenditures fund programs, projects and grants to support low and moderate income families through provision of housing, expansion of economic opportunities, aid in the prevention or elimination of blight, and various other social and community services, eligible under the U.S. Department of Housing and Urban Development (HUD) grant requirements.
- 236.1 CDBG Recovery** Accounts for additional CDBG funds received from the American Recovery and Reinvestment Act of 2009.
- 236.2 Homeless Prevention/Rapid Rehousing** Accounts for funds received from the American Recovery and Reinvestment Act of 2009.
- 248 HOME Repayment** Accounts for HOME funds disbursed by the County, and utilized to execute contracts for HOME-funded activities. Revenues in the fund derive from principal and interest repayments on loans. Expenditures are made for HOME-eligible activities per State and County requirements.
- 249 Rehabilitation CDBG Housing Loan Program** Accounts for loan repayments of low interest and subsidized loan programs. Repayments are used to fund additional loans, including administrative charges and loan processing. Revenues represent payments in connection with low interest and subsidized loans via Community Development Block Grant (CDBG) funds.
- 256 FISC Lease Revenue** Accounts for revenue from the Fleet Industrial Supply Center (FISC) leasing activity. Expenditures support related operations and capital improvement expenditures.
- 256.1 FISC/Catellus** Accounts for revenues from land sales and tax increment for the development of the Bayport Housing project. Expenditures are for infrastructure improvements within the project.

- 256.3 FISC/Catellus/Prologis Alameda Landing** This sub fund accounts for revenues from developer's contribution and expenditures that are reimbursed through billing Catellus/Prologis for all project costs, including vendors, consultants, and citywide staff time and costs.
- 259 Vehicle Registration AB434** Accounts for revenues from fees imposed on registered vehicles associated with Assembly Bill 434. Expenditures fund the Bay Area Air Quality Management District and Alameda County Congestion Management Agency projects which mitigate air pollution caused by vehicle emissions. Revenues are primarily interest income on fund balance, subsequent to a grant received prior to 2000. Expenditures support local transportation system management programs.
- 265 Housing Development – Housing Authority Reimbursement** Accounts for staff time allocated for Housing Authority (HA) related projects. Revenues are derived from cost reimbursement from the Housing Authority; expenditures reflect administrative costs associated with affordable housing development.
- 265.1 HA Section 8 Projects** Revenues are primarily principal and interest payments. Expenditures record loss from defaults on projects.
- 266 Affordable Housing** Accounts for fees assessed all commercial developers. Revenues fund projects and programs that increase and improve the supply of low- and moderate-income housing citywide.
- 267 Human Services** Accounts for administration of the Social Service Human Relations Board (SSHRB). Revenues derive from General Fund transfers, donations, and grants. Expenditures are made in support of SSHRB programs and administrative oversight.
- 268 Lead** Accounts for grant funds from the Alameda County Lead Poisoning Prevention Program to fund programs which assist low- and moderate-income owner-occupants in rehabilitating substandard housing.
- 270 Solid Waste Surcharge** Accounts for revenue from the solid waste surcharge on residential and commercial accounts; expenditures fund the closure and gas monitoring of the former Doolittle landfill.
- 273 Curbside Recycling** Accounts for revenues collected under agreement with the City's solid waste franchise. Expenditures fund recycling programs City-wide, including administrative costs.
- 274 Waste Reduction Surcharge** Accounts for revenues and expenditures related to the waste management and recycling programs. Revenues are derived from a combination of fees paid by the franchisee, interest income, state and county grants including County Measure D. Expenditures are made in support of programs intended to reduce solid waste at landfills.
- 274.1 City Waste Management Program** Accounts specifically for revenues from franchise recycling fees and expenditures in support of the City's Waste Management Program.

- 275 Island City Maintenance** Comprised of seven sub funds that account for revenues from special assessments, and expenditures in support of landscaping and maintenance throughout the city, as required under various assessment district acts.
- 275.1 Island City Maintenance 84-2 Zone 1** Defined by Lincoln Avenue between Sherman Street and St. Charles Street, this zone is responsible for the maintenance of the landscaped median in the 1100 and 1200 blocks of Lincoln Avenue, including the utilities for operating the irrigation.
- 275.2 Island City Maintenance 84-2 Zone 2** Defined by Webster Street from Central Avenue to Lincoln Avenue, Zones 1 & 2 work together and fund landscape maintenance, semi-annual sidewalk steam cleaning, and seasonal banners/decorations. The West Alameda Business Association (WABA) administers a \$55,000 annual contract, funded by the zones, for daily litter and graffiti removal, cleaning of the sidewalk and other public areas, weekly mechanical sweeping of the sidewalk, and related costs.
- 275.3 Island City Maintenance 84-2 Zone 3** Defined by Webster Street from Lincoln Avenue to Atlantic Avenue contiguous to Zone 2, this zone is responsible for litter and graffiti removal, cleaning of the sidewalk and public areas and related costs.
- 275.4 Island City Maintenance 84-2 Zone 4** Defined by Park Street from the bridge to San Jose Avenue including areas of Webb Street, and Lincoln, Santa Clara, and Central Avenues, this zone funds landscape maintenance, semi-annual sidewalk steam cleaning, supplies, and seasonal banners/decorations. Through the Park Street Business Association (PSBA), the zone contributes approximately \$54,000 to partially fund two, part-time employees who perform litter and graffiti removal and daily mechanical sweeping of the sidewalk and other public areas.
- 275.5 Island City Maintenance 84-2 Zone 5** Defined by Harbor Bay Business Park, this zone funds irrigation and landscape maintenance costs within the Harbor Bay Business Park (HBBP), including tree trimming, sidewalk and pathway repairs, and streetlight maintenance costs.
- 275.6 Island City Maintenance 84-2 Zone 6** Defined by Marina Village commercial areas, this zone funds irrigation and landscape maintenance costs within the commercial areas of Marina Village, including tree trimming, sidewalk and pathway repairs, street lighting maintenance, and energy costs.
- 275.7 Island City Maintenance 84-2 Zone 7** Defined by 1100 and 1200 blocks of Bay Street, this zone was created at the request of the property owners who wanted enhanced maintenance for the elm trees on Bay Street.
- 276 Marina Cove Maintenance Assessment District 01-01** Accounts for revenue from special assessments levied on property owners in the Maintenance Assessment District (MAD). Expenditures are made in support of improvements and services such as landscape maintenance, protection systems, utilities, water, repairs and

administration. The assessment district is generally described as the area North of Buena Vista Avenue, South of Clement Avenue, and West of Grand Street.

- 276.1 Marina Cove Reserve 01-01** Accounts for the annual maintenance reserve contingency portion of the assessments. Expenditures are held in reserve to be used for major maintenance, replacement or improvement projects.
- 278 Bayport Municipal Services District 03-1** Accounts for the special assessments and related expenditures for various municipal services provided in Community Facilities District No. 03-1, including City administration and County tax collection.
- 279 Assessment District Administration** Accounts for transfers from assessment district funds and expenditures made in support of the administration of landscaping, maintenance, and municipal service districts.
- 280 Athletic Recreation Trust** Accounts for revenues from user fees charged for recreation programs, and expenditures made in support of these programs.
- 285 Public Art** Accounts for the collection of the public art fee from developers for the acquisition and installation of public art on the development site. Developer contributions support the purchase and placement of public art in new commercial, industrial, residential and municipal areas City wide. Revenues represent only the fee portion assessed, since developers have the option of fulfilling the public art requirement by funding art installations and programs in the community independent of the City.
- 286 Historical Advisory Board** Accounts for all fines, fees or other monies arising from the administration of the City Historical Advisory Board.
- 287 Transportation Services** Accounts for the City of Alameda's senior and paratransit transportation program, which provides door-to-door transportation for the frail, elderly and disabled individuals. Primary revenue source is County Measure B funds.
- 814 Adams Street House** Accounts for proceeds from sale of the Adams Street House deposited in a trust fund for the benefit of Senior Citizen programs.
- 858 Alameda Reuse and Redevelopment Authority** Accounts for lease income revenue and related activities, and general operation expenditures associated with the reuse of the Alameda Naval Base.
- 876 Dike Maintenance** Accounts for monies collected from property owners for the maintenance of the Bay Farm Island dikes and for improvements made on behalf of the Bay Farm Island Reclamation District. Expenditures fund dike repair and maintenance.

### ***Capital Project Funds***

Capital project funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities other than those financed by proprietary funds and trust funds.

- 302 Wastewater Capital Reserve** Accounts for revenues transferred from the Sanitary Sewer fund in accordance with the State Water Resources Control Board's requirement that the City ensure that a funding source is available for future expansion, major repair or replacement costs and/or loan repayment related to the wastewater facilities. Also accounts for transfer of the annual depreciation amount from the Sewer Fund. Expenditures are held in reserve to be used for major maintenance, replacement or improvement projects.
- 310 Capital Improvement Project** Accounts for funds expended for major capital improvement projects not provided for in one of the other capital project funds.
- 310.05 Capital Improvement Administration** Accounts for revenues from fees, permits and transfers from other funds. Expenditures are made in support of the administration of engineering, costs associated with land development, permit review, transportation and traffic planning, operations and capital improvement projects.
- 310.1 FISC/Catellus Traffic Fee** Accounts for revenues from Traffic Fees (TF) collected to mitigate transportation impacts identified in the Environmental Impact Report (EIR) for the Catellus project. The Fleet Industrial Supply Center (FISC)/Catellus Development was approved prior to the adoption of the Citywide Development Impact Fee and pays only this fee of \$2,674 per residential unit. The amount is based upon the percentage share of Phase I residential 2020 trips as determined in the Environmental Impact Report (EIR). The FISC/Catellus EIR identified 18 separate traffic mitigation measures included in the Mitigation Monitoring and Reporting Program for a total of \$18 million, of which \$1,296,804 is due to impacts from Phase I residential development. Phase II mitigations are under consideration at this time. Until sufficient funds are available from the forthcoming FISC/Catellus development and from existing West End developments to fund the cost of these large capital projects, these mitigation fund balances will continue to increase. Projects are included in the CIP budget until such time as sufficient funds become available.
- 310.2 Park Improvement Fund** Accounts for resources accumulated for future park improvements.
- 312 Marina Village Assessment District 89-1** Accounts for assessments collected from properties within the district to finance the construction of public improvements in the assessment district as needed.
- 313 Harbor Bay Island (HBI) 92-1 Special Assessment District** Accounts for fees collected from properties within the district which finance the construction of public improvements in the assessment district as needed.
- 317 Library Construction** Accounts for revenues from a State grant, donations from individuals, The Alameda Free Library Foundation, Friends of the Alameda Free Library, interest income, and transfers from the Dwelling Unit Fund which fund a portion of the refurbishing costs associated with the new main library, support expenditures for Library technology, installed art, books and manuals, furniture, equipment, electrical work, strategic planning, and other capital improvements.

**318 Open Space Improvement** Accounts for the transfer of a specified percentage of the proceeds of the sale of land for open space expansion within City limits.

**318.1 Open Space Maintenance**

**328 2003 Alameda Point Revenue Bond Project** Accounts for residual revenue from Demand Revenue Bond proceeds issued in 2003, interest income, which can be used for construction and improvement projects in the Alameda Point area.

**340 Citywide Development Fee (CDF)** Accounts for revenues from citywide development impact fees required from certain new developments in accordance with State law to be used to mitigate the impacts on the expansion and condition of public facilities imposed by new development. Fees fund various improvement or replacement categories such as public safety, parks, recreation, public buildings, traffic and other facilities.

**340.11 West End Traffic Safety**

**340.12 West End Parks and Recreation**

**340.13 West End Public Facilities**

**340.14 West End Public Safety**

**340.21 Northern Waterfront Traffic Safety**

**340.22 Northern Waterfront Parks and Recreation**

**340.23 Northern Waterfront Public Facilities**

**340.24 Northern Waterfront Public Safety**

**340.31 Central and East End Area Traffic Safety**

**340.32 Central and East End Areas Parks and Recreation**

**340.33 Central and East End Areas Public Facilities**

**340.34 Central and East End Areas Public Safety**

**340.41 Bay Farm Traffic Safety**

**340.42 Bay Farm Parks and Recreation**

**340.43 Bay Farm Public Facilities**

**340.44 Bay Farm Public Safety**

**350 Transportation Improvement** Accounts for funds derived from the construction improvement tax generated on Harbor Bay Island; an allocation of tax increment of the Harbor Bay Business Park; interest income on fund balance. Expenditures support the

transportation improvement infrastructure agreement with Harbor Bay Isle, primarily with capital project support to the Harbor Bay Ferry to date.

- 351 Urban Runoff** Accounts for revenues from property tax assessments used for expenditures associated with the City's compliance under the Alameda County Urban Runoff Clean Water Program.

***Debt Service Funds***

Debt service funds are used to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

- 421 Debt Service Library Bond 2003** General obligation bonds issued in March 2003 to finance the acquisition and construction of a new main library and improvements to two branches. Repayment of the bonds is secured by voter approved Measure "O" property tax.
- 422 Debt Service HUD 108 Loan** Accounts for debt service on the HUD 108 loan for the Civic Center Parking Garage/Historic Theater project. Revenues include loan drawdowns, rental income from the historic theater and several other ground-floor retail outlets, including transfers from Fund 224.1 (Civic Center Garage).
- 423 Debt Service 2008 Refinance Project COP** Accounts for revenues transferred from the Police/Fire Construction Impact Fund, the Narcotics Asset Seizure Special Revenue Fund, the Library Fund, the Golf Fund, and the General Fund to support debt payments of principal and interest on the 2008 refinancing of Police Building/Jail, and the Library/Golf Certificates of Participation.
- 462 Debt Service CIC Subordinate Bonds** Issued on March 13, 2002 to finance various housing and other redevelopment purposes in accordance with the amended Community Improvement Plan for the Business and Waterfront Improvement Project (BWIP). These bonds are secured by a first pledge of and lien on all of the tax increment revenues generated by BWIP, except for any parity obligations.
- 464 Debt Service Refinance City Hall 2002** Accounts for the proceeds from the 2002 Certificates of Participation Fund 418 (City Hall Refinancing Project), used to repurchase the City's 1995 Certificates of Participation, which were in turn issued to finance the City Hall and certain Fire Station Facilities Seismic Upgrade and Renovation Projects.
- 465 Debt Service 2003 Tax Allocation Refunding BWIP** Issued in October 2003 to refund the Community Improvement Commission (CIC) Business and Waterfront Improvement Project (BWIP) Tax Allocation Bonds, 2002, Series A and the Alameda Community Facilities District No. 4 Special Tax Bonds, Series 2002-A. These bonds are secured by a first pledge of and lien on all of the tax increment revenues generated in the BWIP project area except for any parity obligations.
- 466 Debt Service 2003 CIC Tax Allocation Bonds** Bonds were issued December 2003 to finance certain development projects, repay an interfund loan from the City in the amount of \$2,200,000, and fulfill certain obligations per an Owner's Participation Agreement between the Community Improvement Commission (CIC) and Marina Village. These bonds are secured by a first pledge of and lien on all of the tax

increment revenues generated in the merged Business and Waterfront Improvement Project (BWIP) and West End Community Improvement Project (WECIP) project area except for any parity obligations.

- 468 Debt Service 2003 Alameda Point Improvement Project Revenue Bonds** Accounts for debt service on Demand Revenue Bonds issued in December 2003 by the Alameda Public Financing Authority to refund the 1999 Alameda Reuse and Redevelopment Authority (ARRA) Revenue Bonds and to finance professional land use planning and other activities required in the redevelopment process at Alameda Point. Debt will be repaid solely from rental revenues paid to ARRA.

### **Proprietary Funds**

Proprietary funds account for the City's business-type activities, and are categorized as Enterprise Funds or Internal Service Funds depending upon whether the customer served is primarily external or internal.

### **Enterprise Funds**

Enterprise funds may be used to report any activity for which a fee is charged to external users for goods or services, and must be used when debt issued is backed solely by fees and charges to the enterprise, or when there is a legal requirement or policy decision to fully recover the cost of providing services for an activity through activity fees or charges.

- 601 Golf Course** Accounts for all financial transactions related to the Chuck Corica Golf Complex, including revenues generated from course operation and expenditures made related to its operations. The capital assets include land, property and equipment.

- 602 Sewer Service** Accounts for all transactions related to the operation of the municipal sewer system including operations, maintenance, capital financing, debt service, billing and collections. Capital assets are comprised of property and equipment.

- 602.1 Sewer Service Replacement Reserve** Accounts for transfer of the annual depreciation amount from the Sewer Fund. Also accounts for revenues transferred from the Sanitary Sewer fund in accordance with the State Water Resources Control Board's requirement that the City ensure that a funding source is available for future expansion, major repair or replacement costs and/or loan repayment related to the wastewater facilities. Expenditures are held in reserve to be used for major maintenance, replacement or improvement projects.

- 621 Ferry Service** Accounts for all transactions related to the provision of ferry services including, but not limited to the contractual payments to service line operators and ferry vessel acquisition and maintenance. Specific operator/service lines are recorded in the following sub funds:

- 621.1 Harbor Bay Ferry (East)** Accounts for the operations and capital improvements of ferry services operating at the Harbor Bay terminal.

- 621.2 Alameda/Oakland Ferry (West)** Accounts for the operations and capital improvements of ferry services operating at the Main Street/Alameda Landing terminal.

### **Internal Service Funds**

Internal service funds account for the financing of goods or services provided by one fund or department to other funds or departments on a cost reimbursement or per unit basis.

- 701 Equipment Replacement Reserve** Accounts for equipment replacement reserves for the City's Managed Vehicle Replacement program and other equipment replacement where the value of equipment is singularly greater than \$25,000 or has a minimum useful life of 10 years. Revenues are derived from operating department charges in an amount equal to annual depreciation of existing equipment, and from the sale of discarded assets. Expenditures are for replacement of equipment which supports municipal operations.
- 702 Central Services** Accounts for the City's Budget and Management Services program and the central store operation. Revenue includes reimbursement from departments for the distributed costs of items purchased by the fund such as paper, toner cartridges and other copying expenses.
- 703 Fleet Maintenance** Accounts for the maintenance and replacement of vehicles and equipment used by all City departments. The source of revenue is reimbursement from departments for the cost of providing fleet maintenance services, including funding of a replacement reserve.
- 704 Technology Services** Accounts for the systems administration of the City's computer and telecommunication services and costs associated with various information technology equipment including a replacement reserve. The source of revenue is a per unit charge from departments for services rendered.
- 704.1 Technology Services Replacement Reserve** Accounts for transfer of the annual depreciation amounts from the Technology Services Fund. Expenditures are held in reserve to be used for major maintenance, replacement or improvement projects.
- 706 Facility Maintenance** Accounts for building maintenance services for certain City facilities including a deferred maintenance reserve. The source of revenue is reimbursement from departments for the cost of providing facility maintenance services including funding a replacement reserve.
- 706.1 Facility Maintenance Replacement Reserve** Accounts for funds transferred from the Facility Maintenance Fund. Expenditures are held in reserve to be used for major maintenance, replacement or improvement projects.
- 711 Workers' Compensation Self Insurance** Accounts for the City's workers' compensation program, including administration, claims liability, claims incurred but not reported, based on historical trend information provided by the City's third party administrators. Revenues are derived from administrative charges to departments for services rendered, including a reserve for future claims.
- 712 Risk Management** Accounts for the City's general liability expenditures including administration, and the deductible or uninsured portion of general liability claims.

Revenues are derived from administrative charges to departments, including a reserve for future claims.

- 715 Unemployment Insurance** Accounts for revenue collected through charges to departments based on an estimate from prior-year unemployment claims. Expenditures are made for unemployment insurance claims and nominal administration costs of the program.

### **Fiduciary Funds**

Fiduciary Funds are used to account for assets held by the City as trustee or agent and which cannot be used to support the City's programs or services.

### ***Pension Trust Funds***

Pension trust funds are used to account for assets of defined benefit pension plans, defined contribution plans, other post employment benefit plans, or other employee benefit plans held by the City in a trustee capacity.

- 720 Post Employment Benefits** Accounts for revenues transferred from the General Fund based on the approved annual required payments for other post-employment benefits (OPEB), as required by the City's employee agreements. At year-end, revenues are reclassified as charges to departments, as appropriate, to match the actual fund expenditures for these OPEB benefits.

- 801 Police/Fire Pension 1079** Accounts for the resources accumulated for the payment of pension benefits enacted under plan #1079. Contributions transferred from the General Fund provide current year or pay-as-you go benefits for retirees and qualified beneficiaries covered by this fund.

- 802 Police/Fire Pension 1082** Accounts for the resources accumulated for the payment of pension benefits enacted under plan #1082. Contributions transferred from the General Fund provide current year or pay-as-you go benefits for retirees and qualified beneficiaries covered by this fund.

### ***Agency Funds***

Agency Funds account for assets held by the City in a custodial capacity for individuals, governmental entities, and non-public organizations, including non-formal trusts, as well as assessment district debt for which the City is not obligated in any manner.

- 458 Debt Service 508 84-3A** Accounts for revenues from property tax, special assessments and interest income, and provides funding for bonded debt.

- 460 Debt Service 510 84-3B** Accounts for revenues from property tax, special assessments and interest income, and provides funding for bonded debt.

- 823 Waste Management Joint Refuse Rate Review Committee (JRRRC) Trust** Accounts for refuse charges collected to pay for operations of the committee.

- 824 Mastick Senior Center Trust** Accounts for assets held for the Mastick Senior Center Advisory Board to provide services and facilities which enhance the quality of life for senior citizens.

- 832 Debt Service Fund 312 89-1** Accounts for revenues from property-tax special assessments and interest income, and provides funding for bonded debt related to Marina Village Assessment District 89-1.
- 835 1998 Revenue Bond Debt** Accounts for revenues from property-tax special assessments and interest income, and provides funding for the debt service for the refinanced Harbor Bay Assessment District bonds.
- 836 1999 Revenue Bond Debt** Accounts for revenues from property-tax special assessments and interest income and provides funding for the debt service for the refinanced Marina Village Assessment District bonds.
- 860 Assessment District Community Facilities District #1** Established to finance acquisition and construction of facilities within the district (Harbor Bay).
- 861 Assessment District Community Facilities District #2** Established to finance the construction and acquisition of public improvements at the Marina Village (Paragon Gateway, Lincoln Property).

## GLOSSARY OF TERMS

### A

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<b>Accounting System</b>	The total structure of records and procedures that record, classify, and report information on the financial position and operations of a government unit or any of its funds, account groups, and organizational components.
<b>Accounts Payable</b>	Amounts owing to private persons, firms, or corporations for goods and services received.
<b>Accounts Receivable</b>	Amounts owing from private persons, firms, or corporations for goods and services furnished.
<b>Accrued Interest</b>	Interest earned on a security from the last interest payment date, but not including the settlement (dated) date. This amount is payable by the buyer of the bonds to the seller.
<b>Ad Valorem Tax</b>	A tax based on the value (or assessed value) of property.
<b>Administrative Controls</b>	Controls intended to prevent the waste or misuse of public funds at the operating level. The most common types of administrative controls are an encumbrance system and competitive bids.
<b>Advance Refunding</b>	A procedure by which an outstanding debt issue is eliminated from the municipality's gross debt in advance of its natural maturity by issuing a new bond issue to call the existing debt. The proceeds from the new issue are used to purchase U. S. Treasury obligations to secure payments of interest and principal of the "refunded issue" until the outstanding issue is called.
<b>Agency Fund</b>	A fiduciary type fund (see Fund types) which is used to account for transactions where the city is acting as an agent for other governmental units, private organizations or individuals. Because this fund type is custodial in nature, the measurement of results of operations is not appropriate.
<b>Allocation</b>	The practice of assigning costs among various cost centers on some predetermined reasonable basis (e.g. percentages) as opposed to distribution of expenses on a unit charge or direct identification basis.

<b>Amortization</b>	The process of paying the principal amount of an issue of bonds by periodic payments either directly to bondholders or to a sinking fund for the benefit of bondholders. Payments are usually calculated to include interest in addition to a partial payment of the original principal amount. See: Debt Service.
<b>Amortization Schedule</b>	A table showing the gradual repayment of an amount of indebtedness, such as a mortgage or bond, within a period of time. (See: Debt Service Schedule.)
<b>Appropriation</b>	An authorization granted by a legislative body to make expenditures and to incur legal obligations for specific purposes. An appropriation is limited in amount and limited as to the time period in which it may be expended.
<b>Arbitrage</b>	The simultaneous buying and selling of the same or similar securities taking positive advantage of price variations. With respect to the issuance of municipal bonds, arbitrage usually refers to the difference between the interest paid on the bonds issued and the interest earned by investing the bond proceeds in other securities. Arbitrage profits are permitted on bond proceeds for various temporary periods after issuance of municipal bonds.
<b>Assessed Valuation</b>	An annual determination of the just or fair market value of property for purposes of ad valorem taxation. If a tax on property is imposed by virtue of the value of its use, the assessed valuation is its classified use value.
<b>Assessment Bond</b>	A bond secured by direct fixed lien(s) on properties assessed to finance acquisition and construction of local benefit facilities.
<b>Audit</b>	An investigation of the accuracy and correct operation of an agency's accounting system, including validation of inventories and existing equipment, documentation of proper legal authority to implement agency activities, adequacy of controls on fraud, waste, and mismanagement, and the effectiveness of the agency's programs.
<b>Audit Report</b>	The report prepared by an auditor covering the audit or investigation of an entity's financial position for a given period of time. As a general rule, the report should include: (a) a statement of the scope of the audit; (b) explanatory comments concerning exceptions from generally accepted auditing standards; (c) opinions; (d) explanatory comments concerning verification procedures; (e) financial statements and schedules; and (f) statistical tables, supplementary comments and recommendations. The auditor's signature follows item (c) or (d).

<b>Audit Trail</b>	The supporting transactions and other evidence used to verify account balances.
<b>Audited Statement</b>	Financial statement which has been examined by an auditor and upon which the auditor has expressed or disclaimed an opinion.
<b>Authority</b>	A unit or agency of government established to perform specialized functions, usually financed by service charges, fees or tolls, although it may also have taxing powers. An authority may be independent of other governmental units, or it may depend upon other units for its creation, funding or operation. See: Special Districts.
<b>Average Life</b>	The average amount of time that money is outstanding or invested. It is computed by dividing the total number of bond years by the total number of bonds.

**B**

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<b>Balance Sheet</b>	A statement which discloses the assets, liabilities, and equity of a financial entity at a specified date, properly classified to exhibit the financial condition of the financial entity at that date.
<b>Balloon Maturity</b>	A final bond maturity which is inordinately larger in amount than any prior serial maturity.
<b>Balloon Payment</b>	A principal payment to satisfy a balloon maturity, which is much larger than prior or future principal payments.
<b>Basis</b>	The annual percentage of income from an investment. The basis yield on a security reflects the interest rate, the length of time to maturity, and the accrual of discounts or amortization of premium. Also called "yield to maturity."
<b>Basis Point</b>	One one-hundredth of one percent, i.e. one percent equals 100 basis points. Yields on municipal securities are usually quoted in increments of basis points.
<b>Basis Price</b>	The price expressed in percent as yield to maturity or net return on the investment.
<b>Bearer Bond</b>	A security that has no identification as to owner. It is presumed to be owned, therefore, by the bearer or the person who holds it. Bearer bonds are freely and easily negotiable

since ownership can be quickly transferred from seller to buyer. Also called bearer securities or coupon bonds.

**Benchmarking**

The process of critically evaluating a program's or services' activities, function, operations, and processes to achieve a desired level of performance.

**Bid**

A proposal to purchase an issue of bonds offered for sale either in a competitive offering or on a negotiated basis, specifying the interest rate(s) for each maturity and the purchase price which is usually stated in terms of par, par plus a premium or par minus a discount.

**Bidding Syndicate**

One or more firms of underwriters that act together to submit a proposal to underwrite a bond issue.

**Blue Sky Laws**

Common term for state securities law, which vary from state to state. Generally refers to provision related to prohibitions against fraud, dealer and broker regulations, and securities registration.

**Bond**

Written evidence of the issuer's obligation to repay a specified principal amount on a date certain (maturity date), together with interest at a stated rate, or according to a formula for determining that rate. Bonds may be classified according to maturity (serial vs. term), source of payment (general obligation vs. revenue), method of transfer (bearer vs. registered), issuer (state vs. municipality vs. special district) or price (discount vs. premium).

**Bond Anticipation Notes (BANS)**

Interim short-term tax-exempt obligations used to provide funds for construction or completion of an enterprise. The proceeds of a future bond issue are pledged to pay the note at maturity. Upon completion and the final costing of the project, permanent financing is provided by a tax-exempt bond issue, and the bond anticipation notes are retired.

**Bond Buyer**

A trade paper of the municipal bond industry published in New York City each business day, which contains advertisements for offerings of new issues of municipal bonds, notices of bond redemptions, statistical analyses of market activity, results of previous bond sales, and articles relating to financial markets and public finance.

**Bond Buyer**

A daily trade paper of the municipal bond industry advertising future sales and summarizing results of recent sales.

**Bond Contract**

The legal agreement between the issuer and the debtholder, which defines the security and terms of the debt. Usually found in: (a) any substantive resolution, ordinance or bond

legislation authorizing the debt; (b) the trust indenture (if applicable); and (c) the form of the bond itself.

**Bond Counsel**

Legal counsel which serves to protect the interests of the issuer and gives an opinion as to the tax-exempt nature of the security.

**Bond Election**

A process whereby the qualified voters of a governmental unit are given the opportunity to approve or disapprove a proposed issue of municipal securities. An election is most commonly required in connection with general obligation bonds. Requirements for voter approval may be imposed by constitution, statute or local ordinance.

**Bond Insurance**

A form of credit enhancement that is provided by private, for-profit insurance companies. For a premium, insurance companies will agree to guarantee interest and principal payments to bondholders if the issuer cannot make payments. Bonds with insurance carry the credit rating of the insurer instead of the issuer, most typically AAA.

**Bond Proceeds**

The money paid to the issuer by the purchaser or underwriter for a new issue of municipal bonds, used to finance the project or purpose for which the bonds were issued and to pay certain costs of issuance as may be provided in the bond contract.

**Bond Purchase Agreement**

The contract between the underwriter and the issuer setting forth the final terms, prices and conditions upon which the underwriter purchases a new issue of municipal bonds for offering to the investing public.

**Bond Rating**

Designation of relative investment quality assigned to bonds by credit rating agencies grading the likelihood that the obligation will be repaid on time and in full.

**Bond Register**

The listing of the names and addresses of the current registered owners of the debt, as maintained by the trustee or bond registrar.

**Bond Resolution**

The document or documents representing action of the issuer authorizing the issuance and sale of municipal bonds. Issuance of the bonds is usually approved in the authorizing resolution, and the sale is usually authorized in a separate document known as the "sale or award resolution. All of such resolutions, read together, constitute the bond resolution, which describes the nature of the obligation and the issuer's duties to the bondholders.

<b>Bond Year</b>	The number of (\$1,000) bonds in a particular maturity multiplied by the number of years of life of that maturity.
<b>Bonded Debt</b>	The portion of an issuer's total indebtedness represented by outstanding bonds.
<b>Bondholder</b>	The owner of a municipal bond, to whom payments of principal and interest are made. The owner of a bearer bond is the person having possession of it, while the owner of a registered bond is the person whose name is noted on the bond register.
<b>Book-Entry</b>	Centralized system for the holding and accounting of ownership and transfer of ownership of securities.
<b>Book Value</b>	Refers to the value of a held security as carried in the records of an investor, which may differ from current market value of the security.
<b>Broker</b>	A person or firm, other than a bank, which acts as an intermediary by purchasing and selling securities for others rather than for its own account.
<b>Budget</b>	A plan for the allocation of resources necessary to provide City services in accordance with established goals and objectives.
<b>Budget Message</b>	A narrative overview of the financial plan and program objectives contained in the operating budget. The budget message also presents highlights of new programs or services, information about the state of the local economy, and future goals and plans of the City.
<b>Budgetary Controls</b>	The control or management of a government or enterprise with an approved budget to keep expenditures within the limitations of available appropriations and available revenues.

C

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<b>Callable Bond</b>	A bond which permits or requires the issuer to redeem the obligation before the stated maturity date at a specified price, usually at or above par by giving notice of redemption in a manner specified in the bond contract.
<b>Call Features</b>	Provisions for redemption by the issuer of a bond or bonds prior to the stated maturity of the securities. Such redemption

provisions may be mandatory, or may be exercisable at the option of the issuer.

**Call Price**

The price, as established in the bond contract, at which bonds will be redeemed if called. Call price is generally at a premium and stated as a percentage of the principal amount called.

**Capital Appreciation Bond (CABs)**

Long-term tax exempt security sold at a large discount. Yield is reinvested at a stated rate until maturity at which time the investor receives total payment of both principal and interest.

**Capital Improvement Plan (CIP)**

A financial plan of proposed capital improvement projects and the means of financing them, usually prepared for a five-year period.

**Capital Market**

The market for equity securities and debt obligations with maturities in excess of one year.

**Capital Outlay**

An operating budget category which accounts for all furniture, equipment, and vehicles with a unit cost of more than \$1,000 and an estimated useful life of more than one year.

**Capital Projects Fund**

A governmental fund type (see Fund types) created to account for all resources used by a governmental unit to acquire designated fixed assets, except those financed by enterprise funds.

**Capitalized Interest**

A portion of the proceeds of a bond issue set aside to pay interest on the bonds until the enterprise to be funded by those bonds is constructed, operating and capable of providing revenues for debt service.

**Certificates of Participation (COPs)**

A financing technique which provides long-term financing through a lease, installment sale agreement, or loan agreement. COP's allow the public to purchase, in \$5,000 increments, participation in a stream of lease payments, installment payments, or loan payments, relating to the acquisition or construction of specific equipment, land, or facilities.

**Charter City**

A city or county which derives its local powers from a legal charter independent of state statutes.

**Closing**

The meeting of concerned parties on the date of delivery to sign bonds and requisite legal documents and deliver the bonds in exchange for payment of the purchase price.

**Commercial Paper**

Short-term, unsecured promissory notes issued in either registered or bearer form, and usually backed by a line of credit with a bank. Maturities do not exceed 270 days and generally average 30-45 days.

<b>Committee on Uniform Security Identification Procedures (CUSIP)</b>	The Committee on Uniform Security Identification Security Procedures. It also refers to the standard alpha-numeric coding system utilized throughout the financial community for identification of security issues. This system was established to develop a uniform method of identifying municipal and corporate securities.
<b>Competitive Bid</b>	A method of submitting proposals to purchase a new issue of bonds by which the bonds are awarded to the underwriting syndicate presenting the best bid according to stipulated criteria set forth in the notice of sale. Underwriting bonds in this manner is also referred to as a competitive or public sale.
<b>Competitive Sale</b>	A method of bond sale whereby the issuer invites sealed bids from interested underwriting syndicates , with the syndicate providing the lowest responsible borrowing cost being awarded the. bonds.
<b>Conditional Rating</b>	Moody's bond rating for which the security will depend upon the completion of some act or the fulfillment of some condition by the issuer.
<b>Conduit Financing</b>	Bonds issued by a governmental unit to finance a project to be used primarily by a third party. The security for such bonds is the credit of the private user rather than governmental issuer. Generally such bonds do not constitute obligations of the issuer because the corporate obligor is liable for generating the pledged revenues.
<b>Confirmation</b>	A written document confirming an oral transaction in municipal securities that provides pertinent information to the customer concerning the securities and the terms of the transaction.
<b>Contingent Liabilities</b>	Liabilities or obligations which become the financial responsibility of another at a given date when certain conditions are not met.
<b>Costs of Issuance</b>	Expenses associated with the sale of a new issue of municipal securities, including such items as underwriter's spread, printing, legal fees and credit rating costs.
<b>Coupon</b>	The detachable part of a bond which specifies the date, place and dollar amount of interest payable. Bondholders detach the coupons from bonds usually semi-annually, and present them to the issuer's paying agent for payment or to the bondholder's bank for collection.
<b>Coupon Bond</b>	A bearer bond or a bond registered as to principal only, carrying coupons as evidence of future interest payments. Traditionally, most municipal bonds have been issued in coupon form. However, the Tax Equity and Fiscal Responsibility Act of 1982

requires that all municipal securities with maturities longer than one year be issued in fully registered form.

**Coupon Rate**

The annual rate of interest payable on a bond, expressed as a percentage of the principal amount.

**Covenants**

Legal contractual obligations (promises) securing a bond issue typically including revenue coverage, insurance, maintenance, financial reporting, etc.

**Coverage**

The ratio of pledged revenues available annually to pay debt service, as compared to the annual debt service requirement. This ratio is one indication of the margin of safety for payment of debt service. This term is usually connected with revenue bonds. It indicates the margin of safety for payment of debt service, reflecting the number of times by which annual net revenues exceed annual principal and interest (debt service) obligations.

**Credit Enhancement**

The availability of additional outside support designed to improve an issuer's own credit standing. Examples include bank lines of credit or collateralized funds.

**Current Yield**

The ratio of the annual dollar amount of interest to the purchase price of a bond, stated as a percentage. For example, a \$1,000 bond purchased at par with an 8% coupon pays \$80 per year, or a current yield of 8%. The same bond, if purchased at a discounted price of \$800, would have a current yield of 10%.

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**D**

**Dated Date**

The date of a bond issue, printed on each bond, from which interest usually starts to accrue, although the bonds may actually be delivered at some later date.

**Dealer**

An individual, corporation or any other legal entity engaged in the business of buying and selling securities for his own account, through a broker or otherwise, but does not include a bank or any individual buying or selling securities for his own account.

**Debt Limit**

The statutory or constitutional maximum debt that an issuer can legally incur.

**Debt Ratios**

Comparative statistics showing the relationship between the issuer's outstanding debt and such factors as its tax base, income or population. Such ratios are often used in the

process of determining credit quality of an issue, especially in the case of general obligation bonds.

**Debt Service**

The amount of money necessary to pay interest on an outstanding debt, the serial maturities of principal for serial bonds and the required contributions to an amortization or sinking fund for term bonds. Debt service on bonds may be calculated on a calendar year, fiscal year or bond fiscal year basis. See: Amortization.

**Debt Service Fund**

A governmental type fund (see Fund types) that accounts for monies reserved for the repayment of City issued debt.

**Debt Service Schedule**

A table listing the annual payments necessary to meet debt service requirements over the period of time the bonds are to be outstanding.

**Default**

Breach of some covenant, promise or duty imposed by the bond contract. The most serious default occurs when the issuer fails to pay principal, interest, or both, when due. Other, "technical" defaults result when specifically defined events of default occur, such as failure to meet covenants. Technical defaults may include failing to charge rates sufficient to meet rate covenants or failing to maintain insurance on the project. If the issuer defaults in the payment of principal, interest or both, or if a technical default is not cured within a specified period of time, the bondholders or trustee may exercise legally available rights and remedies for enforcement of the bond contract.

**Defeasance**

Termination of the rights and interests of the bondholder under terms of bond documents.

**Deficit**

The excess of the liabilities of a fund over its assets or the excess of expenditures over revenues during an accounting period.

**Delivery Date**

The date on which securities are delivered in exchange for proceeds. The delivery date is considered the date of issuance for new securities.

**Denomination**

The face amount or pay value of a security that the issuer promises to pay on the maturity date. Most municipal bonds are issued in a minimum denomination of \$5,000, although some issues are available in \$1,000 denominations.

**Department**

An organizational unit comprised of one or more divisions.

**Direct Debt**

The sum of the total bonded debt and any unfunded debt (typically short-term notes) of the issuer. Direct debt may be incurred in the government's own name or assumed through

the annexation of territory or consolidation with another governmental unit.

<b>Discount</b>	The amount by which the purchase price of a security is less than the principal amount or par value.
<b>Divided Account (Western)</b>	An underwriting agreement in which each member of an underwriting group is liable only for his allocation of the issue and not for any unsold portion by the other underwriters.
<b>Division</b>	An organizational unit, within a department, that handles a specific area of responsibility assigned to that department.
<b>Dollar Bond</b>	A bond which is quoted and traded in dollars rather than yield to maturity basis applicable to most municipal bonds.
<b>Double-Barrel Bond</b>	A bond for which the payment of interest and principal is secured by the revenues generated by the financed facility and the full faith and credit of the issuer.
<b>Dow Jones Municipal Index</b>	Weekly index of discount priced major name municipal bonds.
<b>Downgrade</b>	The lowering of a bond rating by a rating service; or, the replacing of an issue in a municipal bond portfolio with one of a lower quality.
<b>Due Diligence</b>	The process of investigating the issuer of municipal securities (often undertaken by underwriter's counsel) to ensure that all material facts related to the sale are fully disclosed.

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<b>Effective Interest Rate</b>	The actual rate of interest earned by the investor on bonds purchased, after allowing for premiums, discounts or accrued interest over the period of the investment.
<b>Effectiveness</b>	The measure of how well a program achieves its stated goals, objectives, and outcomes.
<b>Efficiency</b>	The measure of how well inputs are utilized to produce outputs
<b>Encumbrance</b>	A financial commitment in the form of a purchase order or contract for which part of an appropriation is reserved. It ceases to be an encumbrance when paid or when the liability is incurred.

<b>Enterprise Activity</b>	A revenue-generating project or business which supplies funds necessary to pay debt service on bonds issued to finance the facility. The debts of such projects are self-liquidating when the projects earn sufficient monies to cover all debt service and other requirements imposed under the bond contract. Common examples include water and sewer plants, electric supply facilities and private business projects financed with industrial development bonds.
<b>Enterprise Fund</b>	A proprietary type fund (see Fund types) established to account for the total costs of those governmental facilities and services that are operated in a manner similar to private enterprise. These programs are entirely, or predominately, self-supporting.
<b>Escrow Account</b>	Fund established to hold pledged money or securities used to pay debt service.
<b>Estimated Full Value</b>	Estimated value of taxable property within an issuer's jurisdiction used as basis for determining property taxes and debt burden.
<b>Excise Tax</b>	An indirect tax levied upon the manufacture, sale or consumption of commodities or upon the license to pursue certain occupations or upon corporate privileges within a taxing jurisdiction.
<b>Exempt Securities</b>	Issues not subjected to the Securities Act of 1933 or Securities Exchange Act of 1934. In general, these securities include any obligations of the U. S. Government, any of its territories states or municipalities.
<b>Expenditures</b>	When accounts are kept on the accrual basis or the modified accrual basis, this term designates the cost of goods delivered or services rendered, whether paid or unpaid. When the accounts are kept on the cash basis, the term designates only actual cash disbursements for these purposes.
<b>Expiration Date</b>	Future date at which the demand feature of a security ends.

**F**

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<b>Face Amount</b>	The par value (i.e., principal or maturity value) of a security appearing on the face of the instrument.
<b>Feasibility Study</b>	A report of the financial practicality of a proposed project and financing thereof, which may include estimates of revenues

that will be generated and a review of the physical, operating, economic or engineering aspects of the proposed project.

**Federal Funds**

Refers to immediately available funds representing non-interest bearing deposits at Federal Reserve banks frequently used to pay for new issues of municipal bonds.

**Financial Advisor**

A consultant to an issuer of securities who provides the issuer with advice with respect to the structure, timing, terms, or other similar matters concerning a new issue of securities.

**Firm Market**

A quotation on a municipal bond given by a broker/dealer who is willing and able to trade immediately.

**Fiscal Year**

A twelve-month period which determines the time frame for financial reporting, budgeting and accounting. At the end of the fiscal year, financial position and results of operations are determined.

**Fitch's Investor Service**

An independent service company who provides ratings for municipal bonds and other financial information to investors.

**Fixed Assets**

Assets with a life longer than 1 year and a unit value over \$1,000 which are intended to be held or used, such as land, buildings, vehicles, equipment, or furniture.

**Fixed Costs**

Costs in any project or program that remain constant regardless of the increase or decrease in units produced.

**Flat Scale**

A list of serial bond reoffering prices showing little or no difference between short, intermediate, and long term yields over the maturity range of an issue.

**Flat Yield Curve**

Little or no difference between short, intermediate and long term interest rates.

**Floating Debt**

A short-term debt maturing in five years or less.

**Flow of Funds**

Priority of application of gross revenues of a project as typically prescribed in a bond indenture to properly secure bonds: (a) operation and maintenance fund; (b) debt service (principal and interest); (c) debt service reserve fund; (d) reserve maintenance fund; (e) renewal and replacement fund; (f) surplus fund

**Franchise**

A special privilege granted by a government, permitting the continued use of public property, such as city streets, and usually involving the elements of monopoly and regulation.

<b>Full Disclosure</b>	The accurate and timely dissemination of any and all information pertinent to a security issue and the issuer of those securities; most information is conveyed to the investors through the Official Statement of the issuer.
<b>Full Faith and Credit</b>	An unconditional pledge of a government's taxing power that secures general obligation bonds.
<b>Fully Registered</b>	A bond which has been registered as to both principal and interest according to the bond contract. Such bonds are payable only to the owner, or to order of the owner, whose name is noted on records of the issuer.
<b>Fund</b>	An independent, self-balancing accounting entity used to record all financial transactions related to the specific purpose for which the fund was created.
<b>Fund Accounting</b>	The legal requirement for agencies to establish separate accounts for separate programs; that is, to segregate revenues and other resources, together with all related liabilities, obligations, and reserves, for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations. Fund accounting, in a broad sense, is required by the government to demonstrate agency compliance with requirements of existing legislation for which funds have been appropriated or otherwise authorized.
<b>Fund Balance</b>	The amount of financial resources immediately available for use. This generally represents the excess of total assets over total liabilities.
<b>Fund Types</b>	<p>There are three major fund types used in governmental accounting. Each type of fund is defined below:</p> <p><u>Governmental type funds</u> - These funds (General, Special Revenue, Capital Projects, and Debt Service) are those funds through which most governmental functions are typically financed. The governmental fund measurement focus is on a "financial flow" basis, accounting for sources and uses of available expendable financial resources, not on net income determinations.</p> <p><u>Proprietary type funds</u> - These funds (Enterprise and Internal Service) are used to account for the City's ongoing activities which are similar to those found in the private sector. As in private industry, the emphasis is on net income determination.</p> <p><u>Fiduciary type funds</u> - These funds (Expendable Trust, Non-expendable Trust, and Agency) are used to account for</p>

assets held by the City in a trustee capacity or as an agent for other governmental units, private organizations or individuals.

<b>Funded Debt</b>	The aggregate amount of the tax exempt issuer's debt obligations.
<b>Future Value</b>	A measure of the time value of money - i.e., the amount an investor would receive in the future by investing today at a given interest rate.

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**G**

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<b>Gann Appropriations Limit</b>	Article XIII B of the California Constitution was amended by Proposition 4, "The Gann Initiative," in 1979. This article limits the growth of governmental spending by multiplying the limit for the prior year tax proceeds by a growth factor. The 1979 base year limit amount consists of all tax proceeds appropriated in that year.
<b>General Fund</b>	A governmental type fund (see Fund types) and the primary fund of the City that is used to account for those revenues and expenditures that are not legally restricted. The general fund accounts for the ordinary operations of the City that are financed from taxes and other general revenues.
<b>General Ledger</b>	The accounting record of all accounts in the chart of accounts, showing the beginning balance, all transactions, and the current balance.
<b>General Obligation Bond</b>	A bond secured by the pledge of the issuer's full faith, credit, and taxing power without limit as to taxing rate or amount.
<b>GFOA</b>	Government Finance Officers Association
<b>Goal</b>	A statement of direction, purpose or intent based on the needs of the community. Operationally, a goal is a broad statement of what a program expects to achieve sometime in the future.
<b>Good Delivery</b>	The presenting of a municipal bond which can be properly identified as to issuer, seal of the issuer, certificate number, par value, interest rate, maturity date, has the legal opinion attached or printed on the bond and has all unpaid coupons, if any, attached to the bond.
<b>Good Faith Deposit</b>	A deposit given to the issuer by the underwriters upon the award of the bonds indicating the underwriters' commitment to take final delivery of the securities and proceed with their

underwriting and distribution; the deposit is usually 1% to 5% of the principal amount of the security issued.

**Governmental Accounting Standards Board (GASB)**

The Governmental Accounting Standards Board establishes standards for state and local governmental accounting and financial reporting that will result in useful information for users of financial reports and guide and educate the public, including issuers, auditors, and users of those financial reports.

**Governmental Bonds**

One of two categories of bonds established under the Tax Reform Act of 1986. Bonds issued by localities for the financing of traditional activities and which meet certain tests (related to private use and security) would continue to be tax-exempt and generally not subject to any volume limits.

**Grant**

Contribution or gift of cash or other assets from another governmental entity to be used or expended for a specified purpose, activity, or facility. The City receives funds from the State and Federal government to operate specific types of programs.

**Grant Anticipation Note (GANS)**

are issued by public agencies to obtain interim financing for projects while awaiting receipt of permanent funding through loans or grants.

**Gross Debt**

The sum total of an issuer's debt obligations.

**Gross Revenue Pledge**

Term used to describe a pledge of all revenues to the payment of debt service prior to their use for any other costs.

**Gross Spread**

The dollar difference between the price which the issuer receives for its securities and the price which the investing public pays for those securities; the gross revenue accruing to the underwriters of a security prior to any costs or expenses.

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**H**

**Housing Authority Bonds**

A bond issued by a local public housing authority to finance public housing and are often secured by U. S. Government assistance agreements which guarantee full payment of interest and principal.

**Housing Revenue Bond**

Bond secured by revenues derived from payments made from mortgages which financed single or multi-family housing units.

<b>Indenture</b>	A deed of trust established between the issuer and the creditor (or trustee) to specify the full terms and covenants of the bond issue.
<b>Industrial Development Bonds (IDBs)</b>	Securities issued by a state, a local government or a development agency to finance the construction or purchase of industrial, commercial or manufacturing facilities to be purchased by or leased to a private user.
<b>Infrastructure</b>	Facilities on which the continuance and growth of a community depend, such as roads, water lines, sewers, public buildings, parks, etc.
<b>Inputs</b>	Resources allocated for the execution of activities and work processes so that stated goals, objectives, and outcomes can be achieved.
<b>Institutional Sales</b>	Sales of securities to large investors with sizable sums of money for investment and reinvestment, such as banks, casualty insurance companies, and mutual funds.
<b>Interest</b>	Compensation for the use of borrowed money, generally expressed as an annual percentage of the principal amount.
<b>Interest Rate</b>	The annual percentage of principal payable for the use of borrowed money.
<b>Interfund Transfers</b>	Amounts permanently transferred from one fund to another to reimburse the fund for expenditures or to finance the operation of that fund.
<b>Internal Control</b>	The plan of organization and all of the coordinating methods and measures adopted within an agency to safeguard the agency's assets, check the accuracy and reliability of its accounting data, promote operational efficiency, and encourage adherence to prescribed managerial policies.
<b>Internal Service Fund</b>	A proprietary type fund (see Fund types) that accounts for income received and expenses incurred for services or commodities provided by that fund to user departments.
<b>Inverted Scale</b>	A list of serial bond reoffering prices when the yields are higher on the short term maturities than on the long term maturities.

<b>Invested Sinking Fund</b>	Fund established for the repayment of a term bond into which periodic required deposits are made and invested and then used to call or redeem the term bond.
<b>Investment Banker</b>	A broker/dealer firm that underwrites new issues and provides financial counseling to issuers of securities.
<b>Investment Grade</b>	The broad credit designation given bonds which have a high probability of being paid. Such bonds have few, if any, speculative features and are rated at least BBB/Baa. Bank examiners require that most bonds held in bank portfolios be investment grade.
<b>Issuance</b>	Authorization, sale and delivery of a new issue of municipal securities.
<b>Issue Date</b>	The original issuance date for a new municipal bond issue from which interest accrues.
<b>Issuer</b>	A state, political subdivision, agency or authority that borrows money through the sale of bonds or notes.

J

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<b>Joint Powers Authority (JPA)</b>	A public agency created by a joint exercise of powers agreement between two or more governmental agencies. The authority may be given power to perform any function which the participants to the agreement are empowered to perform and which will be of benefit to the parties.
<b>Junior Lien Bonds</b>	Bonds which have a subordinate claim against pledged revenues.

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<b>Lead Manager</b>	The senior firm of the underwriting management team for a securities issue. The lead manager has primary responsibility for most of the planning and administrative functions during preparation of the issue for sale.
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<b>Lease Rental Bond</b>	Bond usually issued by non-profit authority and secured by lease payments made by municipality leasing the project financed by bond proceeds. Source of lessee payments may vary from property taxes to General Fund resources to revenues of an enterprise.
<b>Lease Revenue Bonds</b>	Bonds secured by a lease agreement and rental payments from one public agency (lessee) to another (lessor). Lease payments are typically made from revenue sources including general fund, enterprise fund or user fees.
<b>Legal Opinion</b>	An opinion concerning the validity of a securities issue with respect to statutory authority, constitutionality, procedural conformity, and usually the exemption of interest from federal and state income taxes. The legal opinion is usually rendered by a law firm recognized as specializing in public borrowings, often referred to as "bond counsel." This opinion must be either printed or attached to the securities.
<b>Letter of Credit (LOC)</b>	An agreement, usually with a commercial bank, to honor demands for payment upon compliance with conditions established in the agreement. Bank letters of credit are sometimes used as additional sources of security for municipal bond and note issues. Letters of credit may also be used to provide liquidity for commercial paper and demand bonds.
<b>Level Debt Service</b>	An arrangement of serial maturities in which the amount of principal maturing increases at approximately the same rate as the amount of interest declines, resulting in substantially equal annual debt service payments over the life of the bonds.
<b>Limited Tax Bond</b>	A bond secured by a pledge of a tax or category of taxes which is limited as to rate or amount.
<b>Line-Item Budget</b>	A budget format that delineates the amount planned to be spent for each separate expenditure category of goods or service within each program, division, and department.
<b>Liquidity</b>	Usually refers to the ability to convert assets (such as investments) into cash.

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<b>Manager</b>	The leading member or members of an underwriting syndicate charged with primary responsibility for conducting the affairs of the syndicate. The manager generally takes the largest
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underwriting commitment and generally handles negotiations in a negotiated underwriting of a new issue of municipal securities and directs the processes by which bids are calculated for a competitive underwriting.

<b>Mandatory Redemption Fund</b>	A separate account into which the issuer makes periodic deposits to purchase bonds in the open market or to pay the costs of calling bonds in accordance with the mandatory redemption schedule in the bond contract. Such an account is also known as a bond amortization fund.
<b>Mark Down</b>	The fee charged by a dealer when he sells a security for a client. The fee is subtracted from the price to give a "net" price to the client.
<b>Mark to Market</b>	Valuing the inventory of held securities at its current market value.
<b>Market Value</b>	Price at which a security can be traded in the current market.
<b>Marketability</b>	The ease or difficulty with which bonds can be sold in the capital market. A bond's marketability depends upon such factors as its interest rate, security, maturity, timing of issuance, volume of comparable issues being sold and credit quality as determined or affected by the lien status, tax or revenue base and terms of the bond contract.
<b>Master Resolution</b>	Legal document establishing the terms and conditions for an issuer's offering of parity bonds.
<b>Maturity</b>	The date upon which the principal of a municipal bond becomes due and payable to the bondholder.
<b>Mission</b>	The principal purpose for which an organization, department or entity exists.
<b>Money Market</b>	The market for short term debt obligations of one year or less.
<b>Moody's Investor Service</b>	An independent service company which provides credit ratings for municipal bonds and other financial information to investors.
<b>Mortgage Revenue Bond</b>	A tax-exempt security issued by a state, certain agencies or authorities, or a local government to make or purchase loans (including mortgages or other owner-financing). The primary security for such bonds is typically the payments on the mortgages) acquired with the bond proceeds.
<b>Municipal Bond</b>	A general term referring to bonds of local governmental subdivisions such as cities, towns, villages, counties and

special districts as well as states and subdivisions thereof, which are exempt from federal income taxation. Also includes other tax-exempt debt done as conduit financings.

**Municipal Code**

The document that contains all City Council approved ordinances currently in effect. The Code defines city policies related to city administration, building codes, planning and zoning regulations, sanitation and health standards, and public safety.

**Municipal Securities Broker**

A broker engaged in the business of effecting transactions in municipal securities for the account of others.

**Municipal Securities Rulemaking Board (MSRB)**

An independent self-regulatory organization established by the Securities Acts Amendments of 1975. It is charged with primary rulemaking authority over dealers, dealer banks, and brokers in municipal securities. Its members are divided into three categories securities firms representatives, bank dealer representatives, and public members, each category having equal representation on the Board.

**Mutilated Certificate**

A certificate which is not in a form to make it possible to determine the issuers name , seal of the issuer, certificate number, interest rate, par value or maturity date.

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**National Association of Securities Dealers (NASD)**

A self-regulatory association formed for the purpose of promoting high business standards, rules of fair practice and self-discipline among members in the securities industry and investment banking.

**Negative Covenants**

Promises contained in the bond contract, whereby the issuer obligates itself to refrain from doing certain acts. One common example of a negative covenant is a promise not to sell or encumber the project.

**Negative Credit Factors**

Those characteristics which could adversely affect the credit standing of an issuer, such as declining population, decreasing revenue sources, regulatory restrictions on operations of the issuer, poor debt ratios and structural weaknesses of the issue, such as insufficient coverage requirements, weak additional bonds tests and subordinate lien position.

**Negative Yield Curve**

Short-term interest rates are higher than long-term interest rates.

<b>Negotiated Sale</b>	The sale of a new issue of municipal securities by an issuer through an exclusive agreement with a previously selected underwriter or underwriting syndicate. A negotiated sale should be distinguished from a competitive sale, which requires public bidding by the underwriters. Primary points of negotiation for the issuer are the interest rate and purchase price, which reflect the issuer's costs of offering its securities in the market. The sale of a new issue of bonds in this manner is also known as a negotiated underwriting.
<b>Negotiated Underwritings</b>	In a negotiated underwriting the issuer of municipal securities chooses one underwriter or a group of underwriters to develop a marketing program and to sell its bonds to investors. There is no competitive bid for the issue.
<b>Net Direct Debt</b>	Total direct debt of a municipality less all self-supporting debt, any sinking funds and tax anticipation notes and revenue anticipation notes.
<b>Net Interest Cost NIC</b>	A common method of computing the interest expense to the issuer of bonds, and which usually serves as the basis of award in a competitive sale. NIC allows for premium and discount and represents the dollar amount of interest payable over the life of an issue, without taking into account the time value of money. While net interest cost actually refers to the dollar amount of the issuer's interest cost, it is also used in reference to the average net interest cost rate, which reflects the overall rate of interest to be paid by the issuer over the life of the bonds.
<b>Net Overall Debt</b>	Net debt of an issuer plus applicable share of debt of all overlapping jurisdictions.
<b>Net Revenue</b>	Net revenues equal gross revenues minus expenses of operation and maintenance, excluding depreciation.
<b>Net Revenue Pledge</b>	Net revenues (gross revenues minus expenses of operation and maintenance) which are pledged for the payment of debt service on revenue bonds.
<b>Net Trade</b>	A principal transaction where the executed price includes the dealer mark-up or markdown.
<b>Net Yield to Maturity</b>	The effective return after the imposition of capital gains taxes.
<b>New Issue</b>	Bonds offered to investors for the first time.
<b>New Issue Market</b>	Market for new issues of municipal bonds.

<b>No Litigation Certificate</b>	Document provided at the closing of a bond issue which certifies that there is no current litigation affecting the issuer's offering in any materially adverse way.
<b>Nominal Quotation</b>	An indication of price given only for purpose of providing a valuation.
<b>Nominal Yield</b>	The annual return of a bond as stated on the certificate based upon the par value of 000.
<b>Non-Callable Bond</b>	A bond that cannot be called for redemption at the option of the issuer before its specified maturity date.
<b>Non-Profit Organization (NPO)</b>	An entity that can be formed to issue tax-exempt bonds to construct and acquire facilities for a public purpose. The facilities may be leased and the rental payments become a direct obligation of the general fund of the occupying public agency.
<b>Normal Yield Curve</b>	Short term interest rates are lower than long term interest rates.
<b>Note</b>	A written, short-term promise of the issuer to repay a specified principal amount on a date certain, together with interest at a stated rate, or according to a formula for determining that rate, payable from a defined source of anticipated revenue. Notes usually mature in less than 5 years.
<b>Notice for Tenders</b>	An invitation by the issuer of bonds, or its representative for bondholders to offer the issuer's bonds at a predetermined price, or a price at which the bondholder is willing to sell to the issuer. The notice for tenders usually authorizes the issuer to reject tender offers in whole or in part.
<b>Notice of Redemption</b>	A publication of the issuer's intention to call outstanding bonds prior to their stated maturity dates, in accordance with the bond contract.
<b>Notice of Sale</b>	A publication by an issuer describing an anticipated new offering of municipal bonds. It generally contains the date, time and place of sale, amount of issue, type of bond, amount of good faith deposit, basis of award, name of bond counsel, maturity schedule, method, time and place of delivery, and bid form.

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<b>Object Accounts</b>	An account used to classify expenditures, i.e. full-time salaries, utilities, professional services, office supplies, etc.
<b>Object Category</b>	A broad category used to identify expenditures by the nature of the goods or services purchased. There are four major object categories: Personal Services, Materials and Supplies, Capital Outlay, Fixed Charges
<b>Objective</b>	A defined method to accomplish an established goal. A broader definition is that an objective is something to be accomplished in specific, well-defined, and measurable terms that is achievable within a specific time frame.
<b>Offer</b>	The lowest price a seller is willing to take to effect a sale of a security. Also known as "ask."
<b>Offering Circular</b>	A document generally prepared by the underwriters about an issue of securities expected to be offered in the primary market. The document discloses to the investor basic information regarding the securities to be offered and is used as an advertisement for the sale of municipal bonds.
<b>Official Statement</b>	A comprehensive statement containing information about the security being offered and about the issuer of that security. Full disclosure of all pertinent facts is required in this document. A Preliminary Official Statement (or "Red Herring") is often available prior to the final official statement, which is typically printed only when the final pricing and terms of the security issue have been decided. The Official Statement is similar to a prospectus.
<b>Operating Budget</b>	A financial and organizational plan for furthering the goals of the City through its departments which includes expenditures for personal, materials, supplies, fixed charges, etc.
<b>Order Period</b>	A period of time after the pricing of a series of bonds in which syndicate members solicit orders for the purchase of securities held by the underwriting group.
<b>Ordinance</b>	A formal legislative enactment by the City Council. An ordinance has the full force and effect of law within City boundaries, unless it is in conflict with a higher form of law, such as a State Statute or Constitutional provision. An ordinance has a higher legal standing than a resolution.

<b>Original Issue Discount</b>	An amount representing the difference between par value and the original public offering price which will be tax-exempt income to the bondholder if held to maturity.
<b>Original Issue Discount</b>	An amount which represents the difference by which par value exceeds the public offering price of a new issue or part of an issue of municipal bonds. Original issue discount is amortized over the life of the bonds and is generally treated as tax-exempt interest. When the investor sells the bonds before maturity, any profit or loss realized on such sale is figured on the adjusted cost basis for tax purposes. The adjusted cost basis is calculated for each year the bonds are outstanding by adding the accretion value to the original offering price.
<b>Outcomes</b>	The intended results that should be achieved by a government or its departments responsible for undertaking a specific goal and objective.
<b>Outputs</b>	Goods produced and services performed by a government and/or delivered to customers
<b>Overlapping Debt</b>	The portion of debt of other governmental units for which residents of a particular municipality are responsible, i.e., schools, counties, irrigation districts, etc.

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<b>Par Value</b>	The amount of principal which must be paid at maturity. Par value is also referred to as the face amount of a security.
<b>Par Bond</b>	A bond selling at face value.
<b>Parity Bonds</b>	Securities which are secured by an equal lien position (priority of claim) on revenue sources or property pledged to the repayment of previously outstanding bonds.
<b>Pay-As-You-Go Basis (Cash)</b>	A term used to describe the financial policy of a governmental unit which finances its capital outlays from current revenues rather than by borrowing. A governmental unit which pays for some improvements from current revenues and for others by borrowing is on a partial or modified pay-as-you-go basis.
<b>Pay-As-You-Use Basis (Debt)</b>	A term used to describe the financial policy of a governmental unit which finances its capital outlays through debt, either long or short-term borrowings, such as leases, bonds, etc.

<b>Paying Agent</b>	The entity responsible for the payment of interest and principal on municipal bonds on behalf of the issuer. The paying agent is usually a bank or trust company, but may be the treasurer or some other officer of the issuer.
<b>Payment Date</b>	The date at which the interest of a municipal bond is due to the bondholder.
<b>Per Capita Debt</b>	The amount of an issuer's debt divided by population, which is used as an indication of the issuer's credit position by reference to the proportionate debt borne per resident. See: Debt Ratios.
<b>Performance Benchmark</b>	A standard that a government and its departments attempt to achieve and compare their performance against.
<b>Performance Measure</b>	A specific quantitative or qualitative assessment of results obtained through a program or activity.
<b>Performance Measurement</b>	The process for determining how a program is accomplishing its mission, goals, and objectives through the delivery of products, services or processes. Performance measurement is defined as a systematic process of evaluating the outcomes of inputs to outputs for specific government programs and services that are delivered to customers with respect to effectiveness, efficiency, quality, and return on investment.
<b>Performance Measurement System</b>	A comprehensive and systematic process of using performance measurements to assess, monitor, and improve the accomplishment of program and service delivery goals and objectives.
<b>Performance Standard</b>	A generally agreed upon minimum level of performance that a government and/or its departments should achieve per a given number of transactions.
<b>Performance-based Budgeting</b>	Appropriating financial resources to programs and services based on overall performance and contribution to the government's overall mission, goals, and objectives.
<b>Placement Ratio</b>	The percentage figure of all new offerings which were sold during a given week.
<b>Pledged Revenues</b>	The funds obligated for payment of debt service and other deposits required by the bond contract.
<b>Point</b>	One percent of par. One point is worth \$10 per \$1 000.
<b>Position Trading</b>	Buying and selling blocks of municipal bonds for inventory.

<b>Positive Credit Factors</b>	Characteristics which may provide strength to the credit of an issuer, such as increasing tax base, diversification of industry in the region, favorable debt ratios, sound financial operations and reporting; and structural strengths of an issue, such as strong additional bonds and coverage tests, rate covenants and superior lien status.
<b>Preliminary Official Statement (POS)</b>	A preliminary version of the official statement which is used by the issuer or underwriters to describe the proposed issue of municipal bonds prior to the determination of an interest rate and offering price. The preliminary official statement is a marketing tool used to gauge buyers' interest in the issue and is relied upon by potential purchasers in making their investment decisions.
<b>Premium</b>	The amount by which the cost price (market value) exceeds the principal amount (par value) of a municipal bond.
<b>Premium</b>	The amount by which the price paid for a security exceeds par value, generally representing the difference between the nominal interest rate and the actual or effective return to the investor.
<b>Premium Call Price</b>	The price over par value, expressed as a percentage of par, which the issuer agrees to pay upon redemption of its outstanding bonds prior to the stated maturity date as provided in the bond contract.
<b>Present Value</b>	A measure of the time value of money - i.e., the amount of money an investor would exchange today for a future stream of principal and interest payments.
<b>Pricing</b>	The process of determining interest rates, yields, and underwriter s spread of an issue in order to determine the overall cost of borrowing to the issuer. The pricing of an issue seeks to provide a fair and marketable rate to issuer, purchaser, and underwriter alike.
<b>Primary Market</b>	The market for new municipal bond issues.
<b>Principal</b>	The face amount or par value of a bond or issue of bonds payable on stated dates of maturity.
<b>Prior Issue</b>	An outstanding issue of municipal bonds. The term is usually used in the context of refunding to denote the obligations being refinanced, sometimes called refunded bonds. It is also used with respect to previous bond issues which normally possess a first or senior lien on pledged revenues.

<b>Private Activity Bonds</b>	One of two categories of bonds established under Tax Reform Act of 1986. Depending on meeting certain tests, such bonds can be issued as tax-exempt, generally subject to state volume caps.
<b>Private Placement</b>	With respect to municipal securities, the term may be used in reference to negotiated sales directly to institutional or private investors rather than through a public offering.
<b>Process Benchmark</b>	Measures that assess how well a program's core business functions and work process contribute to effectiveness, efficiency, and service quality.
<b>Program</b>	A clearly identified service or activity of the government, which lends itself to analysis, management and control.
<b>Program Budget</b>	A budget format in which expenditures are based primarily on the service or activity and secondarily on the object account.
<b>Project Notes</b>	Short-term notes issued by local authorities to build low cost housing. The notes are generally backed by the full faith and credit of the U.S. Government.
<b>Promissory Notes</b>	Notes issued by select public agencies for a period of time (usually less than five years) secured by a lien and pledge of enterprise revenues.
<b>Protective Covenants</b>	Protective provisions of an indenture to be followed by the issuer to assure bondholder security. Covenants relate to items such as maintenance of adequate rates, maintenance of the facility and the proper books and records, and tests for issuance of additional party bonds.
<b>Purchase Contract</b>	Agreement between the issuer and underwriter outlining the final terms, conditions and prices for the sale of the new securities.
<b>Put Bonds</b>	Bonds which allow the owner to resell the bonds back to the issuer at a pre-determined price under certain conditions, thus protecting the purchaser from large increases in market interest rates which would erode the principal value of the fixed income security.

Q

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<b>Qualified Legal Opinion</b>	A conditional affirmation of the legality of bonds, before or after they are sold. An unqualified or clean legal opinion, on
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the other hand, is an unconditional affirmation of the legality of bonds.

<b>Quality</b>	The level of satisfaction expressed by customers of a particular program with respect to goods and services delivered to them by a governmental unit or department.
<b>Quote</b>	The bid and asked price at which a dealer stands ready to buy or sell securities firm quote. If a quote is not "firm", it is a "subject" quote, i.e., subject to confirmation by another dealer.

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## R

<b>Ratings</b>	Designations used by independent investors' services to provide relative indications of investment quality for a municipal bond.
<b>Rating Report</b>	The report released by rating agencies announcing their rating decision and explaining the rationale behind it.
<b>Reclamation</b>	A procedure providing for the return by the receiving party of securities previously accepted for delivery or a demand by the delivering party for return of securities which have been delivered.
<b>Red-Herring</b>	A term used to denote a preliminary official statement.
<b>Redemption</b>	A transaction in which the issuer pays an outstanding obligation at a specified price, usually at or above par prior to the specified maturity date, or "calls the bonds," by giving notice in the manner prescribed in the bond contract. Redemptions may be either mandatory or optional.
<b>Refunding</b>	The sale of a new issue of bonds in order to payoff a previously issued series of bonds to replace a restrictive bond resolution with a less restrictive one. If the new issue is sold after the first call date of the prior issue, the prior is said to be refunded." If the new issue is sold before the first call date of the prior issue, the prior is "advance refunded" and the proceeds of the new issue are placed in escrow until prior bonds can be called.
<b>Registered Bond</b>	A bond which has a name printed on the certificate identifying the owner. The owner is "registered" with the issuer or its agent. All bonds with a maturity greater than one year are issued in registered form.

<b>Registrar</b>	The person or entity responsible for maintaining records on behalf of the issuer for the purpose of noting the owners of registered bonds. The paying agent frequently performs this function.
<b>Reimbursements</b>	Payments remitted by another agency, department, or fund to help to defray the costs of a particular service or activity for which the reimbursing party obtained some benefit. These amounts are recorded as expenditures, or expenses, in the reimbursing fund and as a reduction of expenditures, or expenses, in the fund that is reimbursed.
<b>Repurchase Agreement (REPO)</b>	An agreement consisting of two simultaneous transactions whereby the investor purchases securities from a bank or dealer, and the bank or dealer agrees to repurchase the securities at the same price on a certain future date. The interest rate on a RP is that which the dealer pays the investor for the use of his funds. Reverse repurchase agreements are the mirror image of RPs, when the bank or dealer purchases securities from the investor under an agreement to sell them back to the investor.
<b>Reoffered</b>	New issue securities which are purchased from the issuer by the underwriting dealers and reoffered to the public.
<b>Reserve</b>	An account which records the portion of the fund balance which must be segregated for some future use and which is, therefore, not available for further appropriation or expenditure.
<b>Reserve Fund</b>	A fund provided for in most revenue bond issues which must be drawn upon to pay debt service if the pledged revenue sources do not generate sufficient funds to cover debt service. Reserve funds are often initially funded and maintained at maximum annual debt service. If used in whole or in part, they generally must be replenished from the first available funds.
<b>Residual</b>	Balance remaining in syndicate account after payment of sales credits and other expenses, normally identified as underwriting profit.
<b>Resolution</b>	A special order of the City Council which requires less legal formality than an ordinance in terms of public notice and the number of public readings prior to approval. A resolution has lower legal standing than an ordinance and is usually approved by a simple majority of council members present. The adoption of the operating budget, however, or any other resolutions concerning spending requires approval by three of the council members present at time of adoption.

<b>Retail Sales</b>	Sale of securities in relatively small blocks to individual investors and small institutions.
<b>Retirement of Debt</b>	The repayment of principal and interest due to the bondholders to extinguish outstanding debt obligations.
<b>Revenue Anticipation Note (RANs)</b>	A short term municipal debt obligation where the proceeds of future revenues are pledged as security to the retirement of the notes at maturity.
<b>Revenue Bonds</b>	Bonds payable from a specific source of revenue and which do not pledge the full faith and credit of the issuer. Revenue bonds are payable from identified sources of revenue, and do not permit the bondholders to compel taxation or legislative appropriation of funds not pledged for payment of debt service. Pledged revenues may be derived from operation of the financed project, grants and excise or other specified non-ad valorem taxes.
<b>Revenue Forecasting</b>	Any of several systematic approaches used by governments to estimate the levels of revenue that can be expected in future years.
<b>Revenues</b>	Items or sources of income, such as income from taxes, licenses, permits, etc.

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## S

<b>Salaries and Benefits</b>	An operating budget category that generally accounts for full-time and part-time salaries, overtime costs, and fringe benefits.
<b>Scale</b>	Re-offering terms to the public of a municipal bond issue showing prices or yields of each maturity of the issue.
<b>Securities and Exchange Commission (SEC)</b>	The federal agency responsible for supervising and regulating the securities industry. Generally, municipal securities are exempt from the SEC's registration and reporting requirements. However, the SEC has responsibility for the approval of Municipal Securities Rulemaking Board rules, and has jurisdiction, pursuant to SEC Rule 10b-5, over fraud in the sale of municipal securities.
<b>Secondary Market</b>	Market for bonds previously offered and sold.

<b>Securities Act of 1933</b>	A federal law for the purpose of protecting the public in the issuance and distribution of securities by requiring full disclosure by the issuer.
<b>Securities Exchange Act of 1934</b>	A federal law for the purpose of protecting the public in the trading of securities on the stock exchanges and the over-the-counter market.
<b>Security</b>	The revenue sources and other funds of an issuer which are to be used for payment of debt service on a series bonds.
<b>Self-Supporting Debt</b>	Debt requiring no additional revenue other than the specific revenue designated for debt service.
<b>Senior Lien Bonds</b>	Bonds having a prior claim on pledged revenues.
<b>Serial Bonds</b>	An issue that has scheduled annual or semi-annual maturities over a period of years.
<b>Serial Issue</b>	An issue of bonds having maturities scheduled over several years, thereby allowing the issuer to amortize principal over a period of years. Maturity schedules for serial bonds often provide for level debt service or level principal payments.
<b>Series Number</b>	A symbol or phrase used to identify or name an issue of securities, for example, "Revenue Bonds, 1978 Series A."
<b>Settlement</b>	Delivery of and payment for a new issue of municipal bonds. Settlement usually occurs within 30 days after the bonds are awarded to the underwriters, which allows for printing of the bonds and the completion of certain legal matters. With regard to the purchase of a bond in the secondary market, settlement occurs upon payment for the bond, usually five business days after purchase.
<b>Settlement Date</b>	The date used in price and interest computations, usually the date of delivery.
<b>Sinking Fund</b>	An account, often called a debt service fund, into which the issuer makes periodic deposits to assure the timely availability of sufficient monies for the payment of debt service requirements. The revenues to be deposited into the sinking fund and payments the reform are determined by the terms of the bond contract.
<b>Special Assessment</b>	Charges imposed against property in a particular locality because that property receives a special benefit by virtue of some public improvement, separate and apart from the general benefit accruing to the public at large. Special assessments must be apportioned according to the value of

the benefit received, rather than the cost of the improvement, and may not exceed the value of such benefit. When the value of the benefit exceeds the cost of the improvement, however, the special assessment may not exceed the cost of the improvement.

**Special Assessment Bond**

A bond for the financing of local improvements which benefit specific properties secured by a lien against the properties and are payable solely or principally from special assessments to the owners. The proceeds are used for sidewalks, streets, gutters, sewers, water systems, and other similar improvements.

**Special Districts**

Single or limited purpose units of government formed under state enabling legislation to meet certain local needs not satisfied by existing general purpose governments in a given geographical area. Special districts may be granted taxing powers. An independent special district is one whose governing body is an independent entity and whose budget is established independently of the local governing authority.

**Special Obligation Bonds**

That portion of a full cash refunding bond issue which is secured by the interest earnings on United States Government securities purchased with the proceeds of the refunding bonds.

**Special Revenue Fund**

A governmental type (see Fund types) fund that separately accounts for monies that are restricted as to use by the City Council, the state, or the federal government.

**Special Tax Bond**

A form of revenue bond secured by a special tax, such as a gasoline tax, or franchise tax on local business operations.

**Spread**

The gross profit in a municipal underwriting frequently expressed as an amount per bond. The gross spread is the difference between what the issuer receives and the offering price to the public.

**Standard and Poor's**

An independent service company that provides credit ratings for municipal bonds and other financial information to investors.

**Structuring an Issue**

The process of building a bond issue in accordance with the legislative authorization and the requirements of the issuer, so that a sound financial plan is created and the bonds stand as a viable debt security. Development of maturity structure, processing of legal documents, and determination of bond security are part of this process.

<b>Subject Market</b>	A quotation on a municipal bond given by a broker/dealer who is unable to trade immediately.
<b>Subventions</b>	Revenue collected by the state (or other level of government) which is allocated to the City on a formula basis. The major subventions from the State of California include motor vehicle license fees and gasoline taxes.
<b>Surplus Fund</b>	Account established under bond resolution where all funds remaining after specified uses are deposited.
<b>Swap</b>	An investor sells one security and simultaneously buys another of similar quality, but with a different interest rate to realize a capital loss for tax purposes.
<b>Syndicate</b>	A group of investment bankers who buy (underwrite) a new bond issue from the issuing municipality and offer it for resale to the general public.
<b>Syndicate Manager</b>	Lead underwriter who directs the account and handles the books and records. See "Managing Underwriter."

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<b>Take Down</b>	The discount from the offering price allowed to member of an underwriting account on any bonds he sells.
<b>Take or Pay Contract</b>	A sales agreement which requires the purchaser to pay the seller whether or not goods or services are available and, if available, whether or not the purchaser uses them. This type of requirement is generally used in electric power sales contracts which stipulate that payments will be made by the purchasers to the electricity wholesaler whether or not the power supply projects are complete or operational. Such payments are not conditioned upon the performance of the wholesaler, the completion or operation of the power project or the use of the goods or services.
<b>Target Population</b>	The individuals that a program or service was designed to serve based on eligibility, need, or demand.
<b>Tax</b>	Compulsory charges levied by a governmental unit for the purpose of raising revenue. Taxes should be distinguished from special assessments, which are levied according to the actual benefits derived, and from fees which must bear a reasonable relation to the costs of administration or regulation and are imposed under the police power. Tax revenues are

used to pay for services or improvements provided for the general public benefit.

**Tax Anticipation Note (TANS)**

A short-term note where the proceeds of a forthcoming tax collection are pledged as security to repay the notes at maturity.

**Tax Base**

The total property and resources available for taxation.

**Tax Equity and Fiscal Responsibility Act (TEFRA) of 1982**

Major federal tax legislation, which resulted in substantially lower tax rates for individuals and made other changes to the Internal Revenue Code and federal statutes.

**Tax Exempt Bond**

Bonds whose interest is exempt from federal income taxation pursuant to Section 103 of the Internal Revenue Code, and may or may not be exempt from state income or personal property taxation in the jurisdiction where issued.

**Tax Increment**

Tax increment is the primary source of revenue that redevelopment agencies have to undertake redevelopment projects. It is based on the assumption that a revitalized project area will generate more property taxes than were being produced before redevelopment. When a redevelopment project area is adopted, the current assessed values of the property within the project area are designated as the base year value. Tax increment is derived from the increased assessed value of property, not from an increase in tax rate. Any increases in property value, as assessed because of change of ownership or new construction, will increase tax revenue generated by the property.

**Tax Increment Bonds**

Bonds secured by the incremental property tax revenues generated from a redevelopment project area. As usually structured, a project area is designated, its property tax base frozen, and revenue from the incremental growth of the property base used to provide additional funds for further redevelopment or for debt service on bonds issued for redevelopment purposes.

**Tax Rate**

The amount of tax stated in terms of a unit of the tax base; for example 10 mills per dollar of assessed valuation of taxable property.

**Tax Rate Limit**

The maximum rate or millage of tax which a local government may levy. This limit may apply to taxes raised for a particular purpose or for all purposes; to a single government, or class of governments; or to all governments operating in a particular area.

<b>Tax Reform Act of 1986</b>	Legislation enacted which among other major changes to federal tax provisions greatly affects ability of localities to issue tax-exempt securities.
<b>Tax Roll</b>	The official list showing the amount of taxes levied against each taxpayer or parcel of property, prepared and authenticated in proper form to warrant the collecting officers to proceed with the enforcement of the tax
<b>Taxable Bonds</b>	Refers to municipal bonds the interest of which is subject to Federal income taxation under the Internal Revenue Code.
<b>Taxable Yield Equivalent</b>	The interest rate which must be paid on a taxable bond to earn the bondholder the same return as that earned on a tax-exempt bond. Because interest earned on municipal bonds is not subject to federal income taxation, a taxable bond must yield an amount sufficient to make up for the tax liability incurred by the bondholder. The taxable yield equivalent varies according to the bondholder's marginal tax bracket. The formula for determining the taxable yield equivalent is tax-free yield divided by 100% of the marginal tax bracket
<b>Tender Offer</b>	The procedure whereby the municipality offers to buy outstanding bonds in the open market.
<b>Term Bond</b>	A bond which has a single maturity (typically the longest maturities) with a sinking fund operating for a term of years prior to the maturity date.
<b>Term Issue</b>	An issue of municipal securities that has a single stated maturity.
<b>Tombstone</b>	An advertisement placed by underwriters announcing the results of a new municipal bond offering.
<b>Total Overall Debt</b>	Net direct debt plus the issuer's applicable share of the direct debt of all overlapping jurisdictions.
<b>Treasury Securities</b>	Debt obligations of the United States Government sold by the Treasury Department in the forms of bills, notes and bonds. <i>Bills</i> - Short-term obligations which mature in 1 year or less, and are sold at a discount in lieu of paying periodic interest. <i>Notes</i> - Interest bearing obligations which mature between 1 year and 10 years. <i>Bonds</i> - Interest bearing long-term obligations which generally mature in 10 years or more.
<b>True Interest Cost (TIC)</b>	Under this method of computing the borrower's cost, interest cost is defined as the rate, compounded semiannually, necessary to discount the amounts payable on the respective principal and interest maturity dates to the purchase price

received for the bonds. TIC computations produce a figure slightly different from the NIC method since TIC considers the time-value of money while NIC does not.

**Trust Fund**

A fiduciary type (see Fund types) fund that holds monies in a trustee capacity. Typically, these monies would either be held in a trust account (wherein the principal and the interest can't be expended by the City in accordance with trust agreements.), or non-expendable trusts (wherein the principal must remain intact but any income derived from the trust can be expended in accordance with trust agreement).

**Trust Indenture**

A contract between the issuer of municipal securities and a trustee for the benefit of the bondholders. The trustee administers the funds or property specified in the indenture in a fiduciary capacity on behalf of the bondholders. The trust indenture, which is generally a part of the bond contract establishes the rights, duties, responsibilities and remedies of the issuer and trustee and determines the exact nature of the security for the bonds.

**Trustee**

A bank or agent which serves as the custodian of funds and official representative of municipal bondholders. The trustee holds and manages the assets of an issuer in a fiduciary capacity under the terms of the Trust Indenture.

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**U**

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**Underlying Rating**

An assessment of a bond's credit, without considering external credit also referred to as unenhanced ratings.

**Underwrite**

The process of purchasing all or any part of a new issue of municipal securities from the issuer, and offering said securities for sale to investors.

**Underwriter**

A dealer firm that purchases municipal bonds from the issuer and resells the bonds to the public while assuming the risk of ownership until the bonds are sold.

**Underwriter's Counsel**

An attorney or law firm retained to represent the interests of the underwriters in connection with the purchase of a bond issue. The duties of underwriter's counsel may include review of the issuer ordinance and documentation on behalf of the underwriter; review of the official statement to determine adequacy of disclosure; negotiation of the agreement among underwriters; and preparation of the due diligence opinion.

<b>Undivided Account (Eastern)</b>	An underwriting agreement in which each member of an underwriting group is liable for any unsold portion of the issue by the other underwriters.
<b>Unlimited Tax Bond</b>	A municipal bond secured by a tax pledge which is unlimited as to rate or amount.
<b>Upgrade</b>	The raising of a bond rating by a rating service, or, the replacing of an issue in a municipal bond portfolio with one of a higher quality.
<b>User Charges</b>	Charges to an individual or entity for public services that are directly received by and benefit that individual or entity.

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V

<b>Validation</b>	The procedure by which the municipal bond's legality is tested and affirmed in the courts. Also, certification (as by issuer, trustee or other agent) that mutilated securities, are valid obligations for "good delivery."
<b>Valuations</b>	A service offered by municipal bond dealers to price bonds which are relatively inactive.
<b>Variable Interest Rate</b>	A method of determining the interest to be paid on a bond issue by reference to an index or according to a formula or other standard of measurement at intervals as stated in the bond contract. One common method is to calculate the interest rate as a percentage of the prime rate published by a named financial institution on specified dates. It may also be the interest rate determined by the remarketing agent to be necessary to allow all bonds to trade at par.
<b>Visible Supply</b>	The total dollar volume of bonds to be offered over the next 30 days. The visible supply, which is compiled and published in <i>the Bond Buyer</i> , indicates the near-term activity in the municipal market and maybe the determining factor in establishing an offering date.

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W

<b>Warrant</b>	Security, generally short-term in nature, issued by a municipality and used in the payment of bills.
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**Workload Measures**

Indicators that quantify the amount of output performed by a department, program or service.

X

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Y

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**Yield**

The net annual percentage of income from a municipal bond. The yield reflects interest rate length of time to maturity, amortization of premium or accretion of discount. Also called "yield to maturity"

**Yield Curve**

A chart showing the relationship between interest rates and maturities over a period of time.

**Yield to Call**

Annual percentage return on an investment calculated to the earliest call date.

**Yield to Maturity**

The rate of return earned by the investor from the time of purchase of the security to its maturity.

Z

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**Zero Coupon Bond**

A bond which pays no interest, but is issued at a deep discount from par, appreciating to its full value at maturity.